

# UNIVERSITY OF TORONTO MISSISSAUGA CAMPUS COUNCIL

**JANUARY 24, 2018**

MINUTES OF THE MEETING OF THE CAMPUS COUNCIL held on January 24, 2018 at 4:10 p.m. in the Council Chambers, William G. Davis Building, University of Toronto Mississauga.

Nykolaj Kuryluk, Chair  
Mohan Matthen, Vice-Chair  
Ulli Krull, Vice-President & Principal  
Kelly Akers  
Jeff Collins  
Kayla Dias  
Amrita Daniere, Vice-Principal Academic  
& Dean  
Dario Di Censo  
Ivana Di Millo  
Megan Evans  
Simon Gilmartin  
Shelley Hawrychuk  
Joseph Leydon  
Teresa Lobalsamo

Ranim Miri  
Jay Nirula  
Lisa Petrelli  
Susan Senese, Interim Chief  
Administrative Officer  
Laura Taylor  
Douglas Varty  
Jose Wilson  
Samra Zafar

**Regrets:**

Salma Fakhry  
Tarique Khan  
Judith Poë  
Steven Short

***In Attendance:***

Sonia Borg, Assistant Director Ancillary & Student Services  
Andrea Carter, Assistant Dean, Student Wellness, Support & Success  
Andrea DeVito, Assistant Director, Retail Services & Administration  
Megan Evans, Manager, Parking & Transportation  
Vicky Jezierski, Director, Hospitality & Retail Operations  
Chad Nuttall, Director, Student Housing & Residence Life  
Jane Stirling, Director, Communications

**Secretariat:**

Cindy Ferencz Hammond, Director of Governance, UTM, Assistant Secretary of the Governing Council  
Mariam Ali, Governance Coordinator, UTM

**1. Chair's Remarks**

The Chair welcomed members to the meeting and provided an overview of the available positions during the 2018 Elections, noting that the voting period would begin on Monday, February 5, 2018 and close on Friday, February 16, 2018. The Chair encouraged members to vote in the elections and to participate in the governance process. The Chair also informed members that Ms Claire Kennedy had been acclaimed as the Chair of the Governing Council, and that Ms Jane Pepino had been acclaimed as the Vice-Chair of the Governing Council.

## **2. IT Security Initiatives**

The Chair invited Mr. Luke Barber, Acting Director, Infrastructure, Solutions & Security to present<sup>1</sup> to members on the current cyber-threat climate and measures taken at UTM. Mr. Barber advised members that he would focus on the current cyber security environment and measures currently underway to respond to increasing cyber security threats. He noted that the amount of traffic on the UTM network had been continuously increasing with 14,000 devices on the network at any given point in time, opening up the network to an increasing number of threats. In order to respond to these threats, the I&ITS information security team had led more than seven training and awareness presentations and workshops across campus, formalized incident responses through improved tools and processes and added a second full-time-equivalent position and internship opportunity to grow the team. Mr. Barber advised that an audit by KPMG and the U of T Internal Audit team had led to several recommendations, including process improvements for concerns on cyber risk, business continuity, disaster recovery, and incident handling. He noted that the operationalization of increased security scans had resulted in a significant reduction of critical vulnerabilities from 730 to 30 in the months since its installation. Mr. Barber also pointed members to the *Policy on Information Security and the Protection of Digital Assets*, and noted that the University was currently under the process of striking an Information Security Council with broad membership. The University was also in the process of hiring a Chief Security Officer, who would co-chair the Council.

In response to a member's question regarding the amount of growth on campus and the need for more data centres, Mr. Barber advised that that an additional datacentre had been proposed in the space plan for the new Science Building. He outlined the protocols and servers, which included intelligent threat monitoring which would also protect these data centres.

## **3. Report of the Vice-President & Principal**

Professor Krull began his report by informing members that the Science Building had received final governance approval by the Governing Council at its December meeting and that architect selection was currently underway. He added that Governors had expressed enthusiastic support for the project.

Professor Krull relayed to Council that the City of Mississauga had once more approved a \$1 million donation, as part of their annual contribution towards the \$10 million commitment towards the Institute for Management & Innovation (IMI). Professor Krull commented that this donation had to be revisited each year for approval.

Regarding the Annual Budget Review process, Professor Krull advised members that rather than submitting proposals for specific projects, UTM had laid out all of campus' projects and plans, which had resulted in a \$1 million University Fund allocation to UTM towards various research initiatives. In addition, the Provost had continued the use of pooled funds in areas such as access, underrepresented groups, indigenous hires, local and international experiences and

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<sup>1</sup> A copy of this Presentation is attached as Attachment A.

entrepreneurial activities. Professor Krull noted that UTM would also be submitting proposals to these funds, as appropriate.

Professor Krull commented on matters of sustainability and spoke about the importance of including this subject matter in both academic programming so that students would be exposed to the thought process related to creating a more sustainable world, as well as through governance, which could include the addition of sustainability expertise on UTM's governance bodies. He noted that members would hear more on sustainability from the Dean's Working Group on Sustainability Pathways, which had an academic focus.

The Vice-President & Principal continued his report by commenting on a number of ongoing searches, including for the Chief Administrative Officer, the Chief Librarian and Registrar and Director of Enrolment Management. He would continue to update members as these important searches progressed.

Next in his report, Professor Krull highlighted the work of the Blackwood Gallery in partnering with the City of Mississauga and industry partners to create a three-part exhibition, public education, and publication series, the project sought to bring a bold, innovative exhibition and public engagement model to Mississauga. The project included the Mississauga community, local and international artists, policy makers, and researchers in a global conversation about the environment.

Professor Krull, concluded his report by noting that UTM was continuing its work with the City of Mississauga Economic Development Office, advising on the Mississauga Innovation Corridor and noted that there were several locations being reviewed for a potential new Innovation Centre. He noted that he would provide more information on this venture in the near future, as progress was being made.

In response to a member's question about contingency plans in place in the event that the remaining municipal commitment to IMI was not approved in future years, Professor Krull responded that as part of the normal financial planning process, UTM puts forward an ask for an amount that it can pay for, but that donations remained a critical component since they freed up funds that were needed for other priorities. He added that the Science Building had a fundraising target of \$20 million, of which \$7 million had been met. In response to the member's inquiry for further background information on the City of Mississauga donation, Professor Krull explained that the case put forward by UTM for funding of the Innovation Complex capital project, was that IMI, as one of its principal tenants was home to the professional Masters programs, whose graduates would be emerging leaders in their industries. The City of Mississauga had expressed interest in the significant impact for retaining talent in these industries; therefore it was a case of human capital interest and talent acquisition. This also was in line with other municipalities who had begun to allocate funds towards educational institutions to grow talent. The member commented that while he understood the City's commitment to education, singling out one area over others caused some concern, since much of the work of other academic areas at UTM was also about human capital. Professor Krull noted that this particular Institute was a merging point for academia, industry and economic development, that the City had been particularly interested in funding.

#### 4. 2018-19 Operating Plans: UTM Service Ancillaries

The Chair informed members that the Committee considered operating plans for all UTM service ancillaries on an annual basis. This year, the plans reported on actual financial results for 2016-17, the forecast for 2017-18 and projections for the five year period, 2018-19 to 2022-23. Only the proposed budgets for 2018-19 were presented for approval.

The Chair invited Ms Susan Senese, Interim Chief Administrative Officer, to present the item<sup>2</sup>. Ms Senese reminded members of the university's four financial objectives for service ancillaries: operate without subsidy; provide for capital renewal; maintain a 10 percent operating reserve; and, having achieved all of these objectives, to contribute to the operating budget. Ms Senese noted that prior to being submitted for governance consideration to the Campus Affairs Committee, a number of administrative advisory bodies were consulted and provided input into the budgets. These included the review of Residence and Meal plans, Food Services and Parking by their respective advisory committees, whose memberships were widely representative and were included in the appendices of the meeting documentation. She summarized that the 2018-19 parking budget proposed a 3% permit price increase and Pay & Display daily maximum rates would increase by \$1. Residence rates were set to increase between 3.75 to 9% in 2018-19, and meal plan rates included a 4% increase. Professor Joseph Leydon, Chair of Campus Affairs Committee then provided an overview of the discussion that had occurred on this item at that Committee.

During discussion, the following points were made:

- A member inquired into the rationale for maintaining Conference Services given the challenges around availability of space and resources required to raise revenue. Ms Senese advised that the decision to maintain this service was a result of a cost-benefit analysis which showed that it was able to raise the profile of UTM in the community through bookings and had a positive impact on revenues, and would therefore continue until further analysis showed otherwise.
- A member inquired into the rationale behind differentiated rates for residence housing, specifically the increase for Oscar Petersen Hall. Mr. Chad Nuttall, Director, Student Housing & Residence Life responded that extensive consultation during a detailed analysis for the Student Housing Master Plan had indicated higher student demand for the Oscar Petersen Hall residences and resulted in differentiated pricing between various residence types. He added that this was the first year that ranking preferences would be utilized and the data from this year on selections would be reviewed.
- In response to a member's question regarding identifying students that were experiencing financial hardship, Mr. Nuttall explained that the ranking system would be helpful in this regard, and that Residence staff also followed up with students individually to confirm their prioritization of residence types.

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<sup>2</sup> A copy of this Presentation is attached as Attachment B.

- A member voiced concerns regarding the increasing cost of life for graduate students when weighed against their salaries and asked if rate freezes for residence housing were feasible in the near future. Mr. Nuttall advised that it was unlikely that residence rates were to freeze as costs continued to increase. He added that the detailed analysis conducted of market pricing and comparison with peers at University of Toronto and other universities demonstrated that UTM residences were priced fairly, with the exception of illegal basements. He further noted that the UTM residence all-in pricing included high cost items such as utilities and internet services, which were additional costs in off-campus rentals.
- A member inquired into plans for the family townhouses and whether these were differentiated given the need for improvements to those units and different requirements for those students. Mr. Nuttall confirmed that these plans were different than those for undergraduate housing and more complex. Renovations for these units were planned in the 10-year plan for the Schreiberwood units. These renovations were often phased, so that work would be done when a family had moved out, between vacancies.

On motion duly moved, seconded, and carried

**YOUR COMMITTEE APPROVED**

THAT, subject to confirmation by the Executive Committee,

THAT, the proposed 2018-19 Operating Plans and Budgets for the UTM Service Ancillaries, as summarized in Schedule 1, the service ancillary capital budgets as summarized in Schedule 5, and the rates and fees in Schedule 6, as recommended by Ms Susan Senese, Interim Chief Administrative Officer, in the proposal dated December 1, 2017 be approved, effective May 1, 2018.

**CONSENT AGENDA**

On motion duly moved, seconded, and carried

**YOUR COMMITTEE APPROVED**

THAT the consent agenda be adopted and that Item 7 - Report of the Previous Meeting, be approved.

**5. Report on UTM Capital Projects** – as at November 30, 2017 (for information)

**6. Reports for Information**

- a. Report 27 of the Agenda Committee (January 15, 2018)
- b. Report 26 of the Campus Affairs Committee (January 9, 2018)
- c. Report 24 of the Academic Affairs Committee (January 8, 2018)

**7. Report of the Previous Meeting:** Report 26 of the UTM Campus Council, November 21, 2017

**8. Business Arising from the Report of the Previous Meeting**

**9. Date of the Next Meeting** – Thursday, March 8, 2018 at 4:10 p.m.

The Chair reminded members that the next meeting of the Council was scheduled for Thursday, March 8, 2018 at 4:10 p.m. at 4:10 p.m. in the Council Chamber, William G. Davis Building.

**10. Question Period**

There were no questions.

**11. Other Business**

There were no other items of business.

The meeting adjourned at 5:37 p.m.

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Secretary  
January 30, 2018

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Chair