

UNIVERSITY OF TORONTO

THE GOVERNING COUNCIL

DECEMBER 14, 2017

MINUTES OF THE MEETING OF THE GOVERNING COUNCIL held on December 14, 2017 at 4:30 p.m. in the Council Chamber, Simcoe Hall.

Present:

Claire Kennedy (Chair)
N. Jane Pepino (Vice-Chair)
Meric S. Gertler (President)
Cheryl Regehr (Provost)
Preet Banerjee
Harvey Botting
David N. Bowden
Catherine Bragg
P.C. Choo
Jeff P. Collins
Janet L. Ecker
Susan Froom
Gary D. Goldberg
Avrum I. Gotlieb
Amanda Harvey-Sanchez
Zabeen Hirji
Bruce Kidd
Nykolaj Kuryluk
Normand Labrie
Ernest W.N. Lam
Mark Lautens
Jan K. Mahrt-Smith
Mohan Matthen
John Paul Morgan
Mama Adobea Nii Owoo
Catherine Riddell
Mark Henry Rowswell
Andrea M. Sass-Kortsak
Howard L. Shearer
Salvatore M. Spadafora

Andrew Szende
Nicholas Terpstra
W. Keith Thomas
Steven J. Thorpe
Twesh Upadhyaya
Bruce Winter
Robert Xu
Emeli (Li) Zhang
Samra Zafar

Sheree Drummond, Secretary of the
Governing Council

Secretariat:

Mariam Ali
Cindy Ferencz-Hammond
Joan Griffin
Anwar Kazimi
Patrick McNeill
Rena Prashad
Kata Skoko
David Walders

Absent:

Aidan H. Fishman
Shirley Hoy
Mala Kashyap
Mark Krembil
Brian D. Lawson
Janice Gross Stein

In Attendance:

David Estok, Vice-President, Communications
Vivek Goel, Vice-President, Research and Innovation
Ulrich Krull, Interim Vice-President, University of Toronto and Principal, University of Toronto
Mississauga (UTM)

Scott Mabury, Vice-President, University Operations
Archana Sridhar, Assistant Provost

Bryn MacPherson, Assistant Vice President & Chief of Protocol, Office of the President
Susan McCahan, Vice-Provost, Innovations in Undergraduate Education
Gillian Morrison, Assistant Vice-President, Divisional Relations & Campaigns, Division of
University Advancement
Sandy Welsh, Vice-Provost Students

Althea Blackburn-Evans, Director, News and Media Relations
Tad Brown, Counsel, Business Affairs and Advancement
Gwen Burrows, Executive Director, Office of the Vice-President International
Kelly Carmichael, Coordinator, Freedom of Information and Protection of Privacy Office
Elizabeth Cragg, Director, Office of the Vice-President, University Operations
Gilbert Delgado, Chief of University Planning, Design and Construction
Rafeal Eskinazi, Director, Freedom of Information and Protection of Privacy Office
Tony Gray, Director, Strategic Research, Office of the President
Steve Moate, Senior Legal Counsel, Office of the President
Julie McAlpine-Jefferies, Senior Legal Counsel, Labour and Employment
Terry McQuaid, Executive Director, Personal Safety, High Risk and Sexual Violence Prevention and
Support
Susan Senese, Interim Chief Executive Officer, UTM
Meredith Strong, Director, Office of the Vice-Provost, Students and Student Policy Advisor

Robert G. Boeckner, Member, Business Board
Paul Lindblad, College of Electors

IN ACCORDANCE WITH A DETERMINATION BY THE EXECUTIVE COMMITTEE, PURSUANT TO SECTION 38 OF BY-LAW NUMBER 2 OF THE GOVERNING COUNCIL, ITEMS 1, 13 AND 14 WERE CONSIDERED BY THE GOVERNING COUNCIL *IN CAMERA*

The Governing Council Moved *In Camera*.

1. Report Number 62 of the Committee for Honorary Degrees

On motion duly moved, seconded and carried

IT WAS RESOLVED

THAT the recommendations contained in Report Number 62 of the Committee for Honorary Degrees be approved; and

THAT the Chancellor and the President be empowered to determine the degree to be conferred on each candidate and the date of the conferral.

The Governing Council returned to open session

2. Chair's Remarks

The Chair welcomed members and guests to the meeting. She thanked Dean Richard Sommer for leading the pre-meeting tour of the Daniels Building at One Spadina Crescent and thanked those governors who were able to attend the tour.

The Chair then drew members' attention to two recent senior appointments, which had been approved by the Executive Committee at its meeting held on December 5th. The Chair informed members that Professor Susan McCahan had been appointed to the position of Vice-Provost, Academic Programs for a two year term, July 1, 2018-June 30, 2020 and that her current appointment as Vice-Provost Innovations in Undergraduate Education had been extended until June 30, 2018, and that Professor Heather Boon had been appointed as Vice-Provost, Faculty and Academic Life for a five-year term, from July 1, 2018-June 30, 2022. The Chair offered her congratulations on behalf of members to Professors McCahan and Boon.

The Chair then apprised members that the conference of the Council of Chairs of Ontario Universities (CCOU) had recently been held in Toronto. She thanked those governors who had attended and noted the high quality of the conference as well as its relevance to current issues in the sector. She also thanked Mr. Anwar Kazimi, Deputy Secretary, for his work on the planning committee for the conference.

As an update on the approval of honorary degrees for Ms Barbara Hannigan and Ms Mary Morrison at the previous meeting, the Chair remarked on the November 8th convocation ceremony at which Ms Hannigan and Ms Morrison received their honorary degrees. She noted that to the enjoyment of all in attendance Ms Hannigan had performed as part of her convocation address. She also advised that she had received a personal note from Ms Morrison in which Ms Morrison described how honoured she felt not only to receive the honorary degree, but also to receive it at the same convocation as Ms Hannigan, her mentee.

Finally, the Chair informed members that five speaking requests had been received for the meeting. Four of them had been declined as the item which the individuals requested to speak to was not on the agenda, and as the requesters were not members of one of the five recognized student governments. The fifth request, from Mr. Mathias Memmel, President of the University of Toronto Students' Union, to speak to Report Number 2013 of the University Affairs Board had been granted, but the Chair advised that the request was withdrawn shortly prior to the meeting.

3. Report of the President

The Chair invited the President to make his Report.

China visit

The President began by reporting that he had recently travelled to Hong Kong and Beijing. He had met with U of T alumni and had signed a memorandum of understanding with Hong Kong University of Science and Technology for a new 'international doctoral cluster'. He also was joined by a number of academic leaders from the University for the 11th bi-annual Asia Pacific Graduation Ceremony. A number of recent U of T graduates had attended along with their families and friends, highlighting the influential and growing alumni base in the region. In Beijing, the President had hosted an alumni event and had visited Tsinghua University and the China Scholarship Council.

Provincial Matters

The President noted that the public release of all Strategic Mandate Agreements II (SMA II) was expected sometime in early 2018. He advised that SMA II advanced the Provincial government's differentiation agenda in important ways.

The President also extended his congratulations to Professor Molly Shoichet, who had been named as Ontario's first Chief Scientist.

Federal Matters

The University had maintained its advocacy efforts for the implementation of the recommendations that had been made in the Naylor Report - *Investing in Canada's Future – Strengthening the Foundations of Canadian Research*. The advocacy efforts had included the #SupportTheReport postcard campaign and the enlistment of third-party champions both from within the post-secondary sector and beyond. In a significant recent development, the House of Commons Standing Committee on Finance had recently endorsed the *Report*.

Times Higher Education Global Employability and Subject Matter University Ranking

The President noted that the London-based Times Higher Education group had released its Global Employability University Ranking for 2017. The University of Toronto was ranked 13th in the world - first in Canada; fifth among global public universities; and first among North American public universities. Turning to the recently released subject matter rankings, U of T had been the only public institution in the world, and one of just three universities in total, to rank among the top 30 in every major academic category that was surveyed.

4. Capital Project: University of Toronto Mississauga Science Building

Professor Ulrich Krull, Vice-President and Principal at UTM presented an overview of the proposed UTM Science Building, stating that the facility would provide much needed laboratory space for the campus as there was insufficient lab space to meet current and planned research needs. He spoke about the impact that this was having on faculty hiring and graduate student recruitment, and he noted that the need for additional research space had been identified in several external reviews. He described the proposed space program noting that the Centre for Medicinal Chemistry would be the 'anchor tenant'. He also spoke to sustainability design issues and energy conservation plans.

The Chair of the UTM Campus Council and the Chair of the Academic Board provided brief overviews of the discussion at their respective bodies.

In reply to a member's question regarding the proposed target for LEED Silver, Professor Mabury advised that the building would be designed at LEED Silver or better and that the University was committed to maximizing energy conservation.

On motion duly made, seconded and carried

IT WAS RESOLVED

THAT the project scope of the Science Building, totaling 7,134 net assignable square metres (15,552 gross square metres) to be located on Development Site 1 as detailed in the 2011 UTM Campus Master Plan, be approved in principle, expected to be funded from a combination of the following sources:

UTM Capital Reserves
Long-term Borrowing
Campaign (Donations/Fundraising)
Provost Matching Funds

5. Capital Project: Greenhouse Gas Campus Retrofits Program (GGRP)

Professor Scott Mabury, Vice-President, University Operations, presented the *Greenhouse Gas Campus Retrofits Program (GGRP)* and explained that it was in response to the Ministry of Advanced Education and Skills Development (MAESD) call for proposals for the *Innovation Grant Fund* portion of the *GGRP Loan Program*. He highlighted the extremely tight timeline involved as the call for proposals was released on November 9, 2017 with a deadline of December 5, 2017. He advised that the plan was for an integrated approach across all three campuses, and that the focus would be on efficiency through the use of data collection and building automated systems. He advised members that the project specifics would be brought back to Academic Board and Business Board for information and that should funding be approved by MAESD this would also be reported to governance.

The Chair of the Academic Board provided a brief overview of the discussion at the Board noting that at the meeting in response to a question Professor Mabury had advised that the savings achieved through the retrofitting would be sufficient to pay back the money borrowed under the loan program.

On motion duly made, seconded and carried

IT WAS RESOLVED

THAT the capital project for the Greenhouse Gas Retrofits Program be approved in principle to be funded from the following sources:

Greenhouse Gas Campus Retrofits Grant Fund for Cap and Trade Non-Participants
Greenhouse Gas Campus Retrofits Innovation Grant Fund (proposal)
Greenhouse Gas Campus Retrofits Interest-Free Loan Fund
University of Toronto Operating Funds

CONSENT AGENDA

On a motion duly made, seconded and carried

IT WAS RESOLVED

THAT The consent agenda be adopted and items on it approved.

6. Revisions to the *Terms of Reference* of the Business Board

On motion duly made, seconded and carried

IT WAS RESOLVED

THAT the proposed revised Business Board *Terms of Reference* be approved, effective immediately, replacing the Terms of Reference previously approved on June 23, 2016.

7. Report of the Previous Meeting of the Governing Council – October 26, 2017

The Report of the Previous meeting was approved.

8. Business Arising from the Report of the Previous Meeting

There was no business arising from the Report of the Previous meeting.

9. Reports for Information

Members received the following reports for information

- a. Report on the Reviews of Academic Programs and Units – Part 1
 - i. Semi-Annual Report: April 2017 – September 2017
 - ii. Follow up Reports from Previous Reviews: Department of East Asian Studies and its Programs; Ethics, Society and Law Undergraduate Program; Faculty of Forestry and its programs (Provostial Review); Ontario Institute for Studies in Education (Provostial Review); Health Studies Undergraduate Programs (Provostial Review)
- b. Report Number 26 of the University of Mississauga Campus Council (November 21, 2017)
- c. Report Number 25 of the University of Toronto Scarborough Campus Council (November 22, 2017)
- d. Report Number 212 of the Academic Board (November 23, 2017)
- e. Report Number 236 of the Business Board (November 27, 2017)
- f. Report Number 203 of the University Affairs Board (November 20, 2017)
- g. Report Number 80 of the Elections Committee (November 15, 2017)
- h. Report Number 29 of the Pension Committee (May 25, 2017)
- i. Report Number 492 of the Executive Committee (December 5, 2017)

10. Date of Next Meeting – Thursday, February 14, 2018 from 4:30 to 6:30 p.m. at the University of Toronto Mississauga

The Chair advised members that the next Governing Council meeting was scheduled for Thursday, February 14th at 4:30 p.m. at the University of Toronto Mississauga.

11. Question Period

There were no questions.

12. Other Business

There were no items raised.

THE GOVERNING COUNCIL MOVED *IN CAMERA*.

13. Capital Project: University of Toronto Mississauga Science Building – Total Project Cost and Sources of Funding

On motion duly made, seconded and carried

IT WAS RESOLVED

THAT the recommendations concerning Total Project Cost and Sources of Funding for the University of Toronto Mississauga Science Building, as outlined in the memorandum from Professor Scott Mabury, dated November 30, 2017, be approved.

14. Capital Project: Greenhouse Gas Campus Retrofits Program (GGRP) – Total Project Cost and Sources of Funding

On motion duly made, seconded and carried

IT WAS RESOLVED

THAT the recommendations concerning Total Project Cost and Sources of Funding for the Greenhouse Gas Campus Retrofits Program (GGRP), as outlined in the memorandum from Professor Scott Mabury, dated November 30, 2017, be approved.

THE GOVERNING COUNCIL MOVED TO OPEN SESSION.

Meeting adjourned at 5:45 p.m.

Secretary

Chair

December 15, 2017