

UNIVERSITY OF TORONTO

THE GOVERNING COUNCIL

JUNE 27, 2017

MINUTES OF THE MEETING OF THE GOVERNING COUNCIL held on June 27, 2017 at 4:00 p.m.
in the Council Chamber, Simcoe Hall.

Present:

Ms Shirley Hoy (Chair)
Ms Jane Pepino (Vice-Chair)
Professor Meric S. Gertler (President)
Mr. Harvey Botting
Mr. David N. Bowden
Dr. Catherine Bragg
Mr. P.C. Choo
Mr. Jeff P. Collins
Ms Susan Froom
Mr. Gary D. Goldberg
Dr. Avrum I. Gotlieb
Ms. Zabeen Hirji
Prof. Bruce Kidd
Professor Paul Kingston
Mr. Nykolaj Kuryluk
Professor Ernest W.N. Lam
Mr. Brian D. Lawson
Mr. Jorge May
Ms. Christine Moon
Mr. John Paul Morgan
Professor Cheryl Regehr
Ms Catherine Riddell
Mr. Mark Henry Rowswell
Mr. Igor Samardzic
Professor Andrea M. Sass-Kortsak
Professor Elizabeth M. Smyth
Professor Salvatore M. Spadafora
Professor Janice Gross Stein
Mr. Andrew Szende
Professor Steven J. Thorpe
Mr. Bruce Winter

Ms. Samra Zafar

Ms. Sheree Drummond, Secretary of the
Governing Council

Secretariat:

Ms Mariam Ali
Ms Kathy Fellowes
Ms Cindy Ferencz-Hammond
Mr. Anwar Kazimi
Mr. Patrick McNeill
Ms Rena Parsan

Absent:

Mr. Mohammad Amin
Mr. Preet Banerjee
Ms Janet L. Ecker
Mr. Aidan H. Fishman
Professor Hugh P. Gunz
Mr. Brian K. Johnston
Ms Claire M.C. Kennedy
Mr. Mark Krembil
Prof. Mark Lautens
Professor Jan K. Mahrt-Smith
Mr. Alex Nyikos
Ms Melinda M. Rogers
Mr. Bingchen (Tony) Shan
Mr. Howard L. Shearer
Mr. John Switzer
Professor Nicholas Terpstra
Mr. W. Keith Thomas

In Attendance:

Mr. Twesh Upadhyaya, Governor-Elect

Professor Scott Mabury, Vice-President, University Operations
Professor Ulrich Krull, Interim Vice-President & Principal, UTM
Mr. David Palmer, Vice-President, Advancement

Ms Christine Burke, Director, Campus and Facilities Planning
Dr. Tony Gray, Director, Strategic Research, Office of the President
Mr. Steve Moate, Senior Legal Counsel, Office of the President
Ms Archana Sridhar, Assistant Provost
Mr. Malcolm Lawrie, Assistance Vice-President, University Planning, Design & Construction
Ms Nora Gillespie, Senior Legal Counsel, Office of the Vice-President and Provost
Ms Nadina Jamison, Assistant Vice-President, Strategic Initiatives
Ms Bryn MacPherson, Assistant Vice-President, Office of the President and Chief of Protocol
Ms Gillian Morrison, Assistant Vice President, Divisional Relations and Campaigns
Professor Sioban Nelson, Vice- Provost, Academic Programs & Faculty and Academic Life
Ms Marny Scully, Assistant Vice-President, Government, Institutional, and Community Relations
Professor Sandy Welsh, Vice-Provost, Students
Professor Christopher Yip, Associate Vice-President, International Partnerships

Mr. Mir Attabuddin Ahmed, University of Toronto Graduate Students' Union (UTGSU)
Ms Maria Banda, Member, Committee on the Environment, Climate Change, and Sustainability
Ms Althea Blackburn-Evans, Director, Media Relations Office
Mr. Robert G. Boeckner, Member, Business Board
Ms Brienne Berry-Crossman, Finance and University Governance Commissioner, University of Toronto Graduate Students' Union (UTGSU)
Mr. David Curtin, Director, Communications Services, Office of the President
Mr. Gilbert Delgado, Chief of University Planning, Design and Construction
Mr. Jonathan Hamilton-Diabo, Director of Indigenous Initiatives
Mr. Rafael Eskenazi, Director, Office of the Freedom of Information and Protection of Privacy
Ms Terry McQuaid, Executive Director, Personal Safety, High Risk and Sexual Violence Prevention and Support
Mr. Aditya Rau
Professor Mark Schmuckler, Vice-Dean, Undergraduate, UTSC
Ms Alison Stirling, Member, College of Electors
Ms Meredith Strong, Director, Office of the Vice-Provost, Students & Student Policy Advisor

IN ACCORDANCE WITH A DETERMINATION BY THE EXECUTIVE COMMITTEE, PURSUANT TO SECTION 38 OF BY-LAW NUMBER 2 OF THE GOVERNING COUNCIL, ITEMS 1, 2 AND 3 ON THE AGENDA WERE CONSIDERED BY THE GOVERNING COUNCIL *IN CAMERA*.

The Committee moved *In Camera*.

1. Senior Appointment

On motion duly moved, seconded and carried

IT WAS RESOLVED

THAT Professor Ulrich (Ulli) Krull be appointed as Vice-President, University of Toronto, concurrent with his appointment as Principal, University of Toronto Mississauga, for a three-year term effective July 1, 2017 to June 30, 2020.

2. Appointments: Membership of the Committee for Honorary Degrees, 2017-2018

On motion duly moved, seconded and carried

IT WAS RESOLVED

THAT the following proposed membership of the 2017 - 2018 Committee for Honorary Degrees be approved:

Administrative Staff

Mr. Jonathan Hamilton-Diabo (Director of Indigenous Initiatives)*

Lay Members

Ms Wendy Cecil (Former Chair of the Governing Council)

Ms Rose M. Patten (Former Chair of the Governing Council)*

Mr. Howard Shearer (Lieutenant-Governor-In-Council Member of the Governing Council)

Students

Ms Sherice Robertson (Institute of Communication, Culture, Information and Technology, University of Toronto Mississauga)

Mr. Boaz Schuman (Centre for Medieval Studies, Faculty of Arts and Science)

Teaching Staff

Professor Maydianne Andrade (Department of Biological Sciences, University of Toronto Scarborough)

Professor Anita McGahan (Rotman School of Management)

Professor Arthur Ripstein (Faculty of Law and Department of Philosophy)*

Professor Janice Stein (Department of Political Science)*

*member of 2016-17 Committee

3. Non-Governing Council Members of the Pension Committee

On motion duly moved, seconded and carried

IT WAS RESOLVED

THAT the following individuals be appointed to the Pension Committee, along with the corresponding terms:

Professor Ken MacDonald (term from July 1, 2017 to June 30, 2020)

Professor Cynthia Messenger (term from July 1, 2017 to June 30, 2020)

THAT the following individuals be appointed to the Pension Committee subject to confirmation by the University of Toronto Faculty Association, along with the corresponding terms:

Professor Louis Florence (term from July 1, 2017 to June 30, 2020)

Dr. Arthur Rubinoff (term from July 1, 2017 to June 30, 2020)

The Committee returned to Open Session.

4. Chair's Remarks

The Chair welcomed and thanked members for attending the last meeting of the governance year. She announced the appointment of Professor Ulrich (Ulli) Krull to the role of Vice-President, University of Toronto, concurrent with his appointment as Principal, University of Toronto Mississauga. She invited University President, Professor Meric Gertler, to comment on the appointment. President Gertler said he was pleased to be welcoming Professor Krull to the senior team and that he was an accomplished academic who had impressed many with his vision, energy and passion over the past year as Interim Vice-President and Principal. The Chair thanked Professor Krull for serving and commented that his passion and inspiring leadership would be of significant benefit to University of Toronto Mississauga.

5. Report of the President

The President began his report by referring to the University's convocation ceremonies. President Gertler noted that there had been a high degree of optimism among the new graduates, with a significant proportion of them having firm plans for their immediate future. He thanked the many governors who joined the processions and offered special thanks to the University Chancellor, the Honourable Michael Wilson, who presided over many of the 27 convocation ceremonies and warmly gave advice to everyone with whom he spoke.

Federal Government:

The President reported that the U15 Group of Canadian Universities and Universities Canada were planning their advocacy around President Emeritus David Naylor's report on the review of the federal government's support for fundamental science. The President noted that Professor Jim Woodgett from the Department of Medical Biophysics had recently organized a prominent conference attended by 200 scholars from across the country, at which President Emeritus Naylor was a key speaker and where those present discussed the Naylor report's recommendations and possible strategies for their implementation. He added that similar events had taken place at other universities, helping to generate momentum on advocacy for a report that has garnered a remarkable degree of support among scholars across the country.

Pearson Scholarships:

The President reminded members of the Lester B. Pearson International Scholarships and reported that the Provost had joined him and members of the Pearson family and consular officials in a special ceremony at the Lester B. Pearson Garden for Peace and Understanding at Victoria University, to launch the program formally and to welcome four inaugural Pearson scholars. He noted that the scholarships were a way to deepen the University's global engagement. The Pearson Scholarships will be valued at \$55,000 each a year for four years of study at the University. They will be awarded to 37 incoming international students each year, so that, at steady state, there will be 150 Pearson Scholars. The President stated that in an increasingly polarized world, in which many countries are turning inward, Canada has renewed its commitment to openness and multilateralism in service of the common good, and that Canada's leading university was committed to doing the same.

Boundless Campaign:

The President provided an update to governors on the University's *Boundless* campaign, which finished the year with \$273 million raised, a new record for advancement, buoyed by \$212 million in gifts and \$60 million in grants, bringing the University closer to the \$2.4 billion goal. He commented on the strong engagement of alumni and friends of the University and of generous benefactors.

Spring Reunion:

The President noted that Spring Reunion had been a great success, with more than 6,000 alumni in attendance. 1,500 young alumni attended the Shaker Wonderland event and attendance at alumni family activities had doubled. For the first time, the annual general meeting had been live streamed, as had many of the Stress Free Degree Lectures, which had thousands of alumni connected online. President Gertler noted the highlight of the Reunion had been the University of Toronto Alumni Association's announcement of a \$1 million donation in support of the Landmark project, which aims to make the heart of the St. George campus more pedestrian friendly and accessible.

The President concluded his report by reminding members that his *Beyond Divestment: Taking Decisive Action on Climate Change*, called for the creation of a *Committee on the Environment, Climate Change, and Sustainability*, and invited Dr. Maria Banda, a member of that Committee, to provide an update on the Committee's activities to date.

Dr. Banda provided a presentation and noted that the Committee had its first meeting on January 27, 2017. The mandate of the group was to identify ways to advance the University's contribution to meeting the challenges of climate change and sustainability, with a particular focus on research and innovation, teaching, and University operations. She noted that Committee members included students, faculty, staff and alumni with expertise to offer to the mandate. Dr. Banda explained that the Committee was not only focused on environmental sustainability, but also moving beyond considering sustainability simply as harm reduction to regarding sustainability as a means of increasing human and environmental well-being. The Committee had divided itself into three subcommittees: Campus as Living Lab; University as Agent of Change; and Curriculum Innovation. The goal of these groups would be to integrate the academic and operational sides of institutional ideation and decision making. Dr. Banda noted that participants were very enthusiastic about engaging students in the Committee's work with the community and partner institutions and that annual updates would be provided on the Committee's progress in the future.

6. Presentation: The University of Toronto International Strategic Plan

The Chair invited Professor Ted Sargent, Vice-President International and Professor Christopher Yip, incoming Associate Vice-President, International Partnerships to present the International Strategic Plan to members. Professor Sargent noted to members that all three of the President's Priorities had strong international connections. He identified seven key global regions where Presidential International Councils had been established. Professor Sargent and Professor Chris Yip spoke to eight axes in the three key areas of development that had been identified in the International Strategic Plan: Students (recruitment, mobility and international student experience), Partnerships (academic partnerships, innovation and entrepreneurship) and Advancement & Reputation (reputation, brand, alumni and fundraising). Professor Sargent invited Mr. Aditya Rau, alumnus of Trinity College, to highlight the work of students as they relate to the goals of the International Strategic Plan. Mr. Rau spoke to the great value his international experience in Addis Ababa provided him and his team and emphasized the growing need for these opportunities to be part of the undergraduate experience.

In response to a member's question, Professor Sargent identified the seven priority regions as: China, South Asia, United States, Latin America, Europe, Middle East and Africa. He noted that each of these regions had a tailored approach and emphasis for the Council. An example was the tremendous growth experienced by China in the quality and funding for higher education universities creating more opportunities for collaboration.

A member spoke to the current political climate, and believed that this positioned the University to be more ambitious in its recruitment plans. Professor Sargent agreed that the timing was essential and the upcoming 5-year window would bring about significant growth and diversification in source countries. President Gertler added that the current conditions were being used strategically to raise the University's profile, such as the Pearson Scholars program, and that the International Strategic Plan had been developed holistically through a whole-of-university approach.

A member inquired into the University's approach international experiential learning opportunities. Professor Regehr responded that the University was working towards articulating its approach to engaged learning, which came in the forms of work integrated learning, research experiences, community-based service learning, and international experiences. This model would involve a suite of experiential learning opportunities that would also focus on learning outcomes.

7. Items for Approval

a. Revision of the *Policy on Capital Planning and Capital Projects*

The Chair invited Mr. Gilbert Delgado, Chief of University Planning, Design and Construction to speak to the item. Mr. Delgado informed members that the proposed revision to the *Policy* sought to better align with governance approval thresholds and to help streamline administrative processes. Professor Andrea Sass-Kortsak, Chair of Academic Board provided an overview of the Board's discussion.

On motion duly moved, seconded and carried

IT WAS RESOLVED

THAT the proposed revised *Policy on Capital Planning and Capital Projects* be approved, to be effective June 28, 2017.

b. Audited Financial Statements for the Fiscal Year ended April 30, 2017

The Business Board Chair was called upon to introduce the item. Mr. Jeff Collins, Chair of Business Board, informed governors that the audited financial statements had been examined in detail by the Audit Committee at its meeting on June 14, 2017 and that at the Business Board meeting of June 15, 2017, the Chief Financial Officer, Ms. Sheila Brown, had provided the Board with a brief overview and presentation of the highlights of the year's financial results.

On motion duly moved, seconded and carried

IT WAS RESOLVED

THAT the University of Toronto audited financial statements for the fiscal year ended April 30, 2017 be approved.

c. External Auditors: Appointment for 2017-18

In introducing the item, Mr. Collins noted that at its meeting on June 15th, the Business Board considered the recommendation from the Audit Committee regarding the annual appointment of the University's Auditors. It was reported to the Board that Ernst & Young LLP, continued to perform well and were proactive in bringing issues and new developments forward. The firm had also met the University's very tight deadlines and heavy

workload requirements for the various audits. The Audit Committee and Business Board supported that they be retained for the upcoming fiscal year (2017-18).

On motion duly moved, seconded and carried

IT WAS RESOLVED

THAT Ernst & Young LLP be re-appointed as external auditors of the University of Toronto for the fiscal year ending April 30, 2018; and

THAT Ernst & Yonge LLP be re-appointed as external auditors of the University of Toronto pension plans for the fiscal year ending June 30, 2017.

CONSENT AGENDA

On a motion duly made, seconded and carried

IT WAS RESOLVED

THAT the consent agenda be adopted and items approved.

8. Establishment of an Extra-Departmental Unit B: Interdisciplinary Centre for Health and Society, University of Toronto Scarborough

On a motion duly moved, seconded and carried

IT WAS RESOLVED

THAT the proposed establishment of the Interdisciplinary Centre for Health and Society as an Extra-Departmental Unit B (EDU:B), as described in the proposal from the University of Toronto Scarborough, dated March 1, 2017, be approved, effective July 1, 2017.

9. Constitutional Revisions: College of Electors

On a motion duly moved, seconded and carried

IT WAS RESOLVED

THAT the proposed amended Constitution of the College of Electors be approved, effective July 1, 2017.

10. Summer Executive Authority

On a motion duly moved, seconded and carried

IT WAS RESOLVED

1. THAT until the next regular meeting of the Governing Council or its appropriate committee or board, authority be granted to the President for:

- (i) appointments to categories 2,¹ 3,² and 5³ of the *Policy on Appointments and Remuneration* approved by the Governing Council of the University of Toronto, dated May 30, 2007;⁴
 - (ii) approval of such additional curriculum changes as may arise for the summer and September 2017; and
 - (iii) decisions on other matters the urgency of which does not permit their deferral until the next regular meeting of the Governing Council or its appropriate standing committee or board.
2. THAT all actions taken under this authority be approved by the Chair of the Governing Council prior to implementation and reported to the appropriate committee or board for information.

11. Minutes of the Previous Meeting of the Governing Council

The minutes of the May 18, 2017 meeting were approved.

12. Business Arising from the Previous Meeting

There was no business arising from the minutes of the previous meeting.

13. Reports for Information

Members received the following reports for information:

- a. Report Number 210 of the Academic Board (May 29, 2017)
- b. Report Number 201 of the University Affairs Board (June 1, 2017)
- c. Report Number 233 of the Business Board (June 15, 2017)
- d. Report Number 24 of the University of Toronto Mississauga Campus Council (May 23, 2017)
- e. Report Number 25 of the University of Toronto Scarborough Campus Council (May 25, 2017)
- f. Report Number 489 of the Executive Committee (June 13, 2017)
- g. Report Number 28 of the Pension Committee (March 21, 2017)

END OF CONSENT AGENDA

¹ Category 2 includes the positions of Vice-President, Secretary of the Governing Council, and University Ombudsperson, which are subject to the approval of the Governing Council.

² Category 3 includes the positions of Deputy Provost, Associate and Vice-Provosts, Chief Financial Officer, Senior Legal Counsel and Deputy Secretary of the Governing Council, which are subject to the approval of the Executive Committee, and are reported for information to the Governing Council.

³ Category 5 includes the head of Internal Audit (approved by the Business Board) and the Warden of Hart House (approved by the University Affairs Board); such appointments are reported for information to the Governing Council.

⁴ Approval of Academic Administrative Appointments until the next regular meeting of the Agenda Committee of the Academic Board shall be approved by electronic ballot and shall require the response of at least five members of the Agenda Committee.

14. Date of Next Meeting

The Chair advised members that the next Governing Council meeting was scheduled for Wednesday, September 6, 2017 from 8:45 a.m. – 9:15a.m. The Chair added that following that meeting there would be a full-day orientation for new and returning members from 9:30 to 4:30 p.m.

15. Question Period

There were no questions.

16. Other Business

There were no items of other business.

The Chair thanked governors for their overwhelming commitment to the University of Toronto and to governance and remarked that it had been an incredible experience to serve alongside them. She also thanked all the administrative assessors, including President Gertler and congratulated all governance constituencies on their fine work. She concluded her closing remarks by recognizing those governors who were completing their terms on the Governing Council.

Mr. Mohammad Amin

Mr. Mohammad Amin, a full-time undergraduate student at the University of Toronto Mississauga, has completed a one-year term on the Governing Council. During his term, he has served on the Academic Board and Business Board. Mr. Amin, thank you for your service to the University, and on behalf of the Governing Council, I wish you the very best for your future academic pursuits.

Mr. Jorge May

Mr. Jorge May has completed a one-year term as a full-time undergraduate professional faculty student representative. During his term, he has served on the University Affairs Board and the Planning & Budget Committee. Mr. May, thank you for your thoughtful questions over the course of this past year.. Congratulations on completing your program and best wishes for your future pursuits.

Mr. Bingchen (Tony) Shan

Mr. Tony Shan has completed a one-year term as a full-time undergraduate student representative. During his term, he has served on the Academic Board and the Committee on Academic Policy and Programs. Congratulations Tony on completing your program and thank you for your service to the University.

Ms Christine Moon

Ms Christine Moon has completed a one-year term as a graduate student representative. She has served on the Academic Board and the University Affairs Board. On behalf of Governing Council, please accept our best wishes for your future pursuits.

Mr. Alex Nyikos

Mr. Alex Nyikos has completed a one-year term as a graduate student representative. During his term, he has served on the University Affairs Board and the Academic Board. Mr. Nyikos, thank you for your dedicated

and collegial contributions to governance and congratulations on the completion of your program. On behalf of Governing Council, please accept our best wishes for your future pursuits.

Mr. Igor Samardzic

Mr. Igor Samardzic has completed his first year on the Governing Council as a part-time undergraduate student representative, from Trinity College. Thank you for thoughtful and well-considered contributions over the past year. Best wishes as you begin your Masters studies at U of T.

Ms Melinda Rogers

Ms Melinda Rogers has served as a Government Appointee member of the Council since 2008. Over the course of those nine years, she has been a member of the Academic Board, the Business Board, the Pension Committee and the Senior Appointments and Compensation Committee. Thank you for your dedication to the University of Toronto, Melinda, and we wish you the very best for the future.

Mr. Brian Johnston

Mr. Brian Johnston has served as a Government Appointee member of the Council since 2015 and during this time served on the Audit and Pension Committees. On behalf of the Governing Council, please accept our thanks for your contribution to University of Toronto and we wish you the best as you begin your service on the Board of Regents of Victoria University.

Professor Hugh Gunz

Professor Hugh Gunz has been a teaching staff governor since 2011. During that time, he has been an active member of Governing Council and has served on the UTM Campus Council as well as its two Standing Committees. His role as Chair of the UTM Campus Council brought with it other duties, such as serving on the UTM Agenda Committee as well as the UTM Nominating Committee, and attending meetings of the Executive Committee. Professor Gunz played an important role in strengthening the University's governance process and has been a strong supporter of the tri-campus governance structure. On behalf of the Governing Council, please accept our thanks for your contribution to the University of Toronto and best wishes for your retirement.

Professor Elizabeth Smyth

Professor Liz Smyth has completed a maximum of nine years as an elected Teaching Staff member of the Council. During this time she has served on numerous boards and committees including the Academic Board, the Committee for Honorary Degrees, the Executive Committee and the University Affairs Board. In addition, as Chair of the Committee on Academic Policy & Programs, Professor Smyth chaired its agenda planning group and served on the Planning & Budget Committee. In addition, Professor Smyth played an important role as member of the Presidential Search Committee. To all these bodies, Professor Smyth has generously contributed her expertise and her insights. We wish you the very best for the future and we are confident that your loyalty to U of T will continue to manifest itself in new ways.

The Chair called upon President Gertler to make closing remarks. The President offered his sincere thanks on behalf of the administration and the entire University of Toronto to the governors for their service to the University. He remarked that the Governing Council had been a source of guidance and oversight, noting that governance permeated all aspects of the institution. He said that the University was justifiably proud of its exceptional volunteers who themselves embody the caliber of the University of Toronto.

The President then thanked Chair Hoy for having been an extraordinary member of the Governing Council and for her tremendous commitment to the University. Chair Hoy served this University as a volunteer in multiple roles for nearly two decades. He noted that she had been appointed to the Council in 2008 as Lieutenant-Governor-In-Council before being elected Vice-Chair in 2013 and Chair in 2016. Upon assuming her role as Chair, she had cultivated a trusting, respectful and open environment that would facilitate thoughtful discussions of difficult and complex issues. This approach to governance had informed both her distinguished career in public service and her long and distinguished record as a volunteer. The President added that, at the University of Toronto, Chair Hoy had dedicated herself to outreach, relationship building, transparency and accountability.

The President informed Council that to recognize Chair Hoy's wonderful leadership and exemplary public service, the University of Toronto had established the Shirley Hoy Scholarship in Public Policy and Governance to be awarded annually to an outstanding student in the Master's of Public Policy Program. This scholarship would help educate leaders in effective public policy development, analysis and implementation, the management of public resources, and successful governance practices, in order (the President noted) to train more leaders like Chair Hoy. On behalf of the University, he thanked Chair Hoy for all that she had done and continued to do for the University.

Ms Pepino concluded by thanking the Chair for her dedicated and distinguished service to the University of Toronto. The Vice-Chair, Ms Jane Pepino, stated that Chair Hoy had been a highly active Chair, attending and presiding over many events and meetings, including Executive Committee and Governing Council meetings. She had improved the processes and structures in governance with her focus on consensus building, discussion, accountability demanded and assured. Ms Pepino observed that the Chair's comments were always marked as gracious and emanating from kindness.

Chair Hoy expressed her sincere gratitude and told governors that it had been an honour to work with so many of them and that she had been impressed by their commitment and professionalism. She noted that this was also true of the assessors and the administrators. She closed by saying that she was truly humbled and grateful for her time at the University of Toronto and that it had been a true honour to serve the Institution.

The meeting adjourned at 5:35 p.m.

Secretary

Chair

June 30, 2017