

UNIVERSITY OF TORONTO

THE GOVERNING COUNCIL

FEBRUARY 15, 2017

MINUTES OF THE MEETING OF THE GOVERNING COUNCIL held on February 15, 2017 at 4:30 p.m. in the Council Chamber, AA160 at the University of Toronto Scarborough (UTSC).

Present:

Ms Shirley Hoy (Chair)
Ms Jane Pepino (Vice-Chair)
The Honourable Michael H. Wilson (Chancellor)
Professor Meric S. Gertler (President)
Professor Cheryl Regehr (Provost)
Mr. Preet Banerjee
Mr. Harvey Botting
Dr. Catherine Lo Bragg
Ms Susan Froom
Mr. Gary D. Goldberg
Dr. Avrum I. Gotlieb
Professor Hugh P. Gunz
Ms. Zabeen Hirji
Professor Bruce Kidd
Professor Paul Kingston
Mr. Nykolaj Kuryluk
Professor Ernest W.N. Lam
Professor Mark Lautens
Professor Jan K. Mahrt-Smith
Mr. Jorge May
Ms. Christine Moon
Mr. David Alex I. Nyikos
Ms Catherine Riddell
Mr. Mark Henry Rowswell
Professor Andrea M. Sass-Kortsak
Mr. Bingchen (Tony) Shan
Professor Salvatore M. Spadafora
Mr. Andrew Szende
Mr. W. Keith Thomas
Professor Steven J. Thorpe

Ms. Sheree Drummond, Secretary of the
Governing Council

Secretariat:

Ms Maryam Ali
Ms. Cindy Ferencz-Hammond
Mr. Anwar Kazimi
Mr. Patrick McNeill
Ms Rena Parsan
Ms Amorell Saunders N'Daw
Mr. David Walders

Absent:

Mr. Mohammad Amin
Mr. David N. Bowden
Mr. P.C. Choo
Mr. Jeff P. Collins
Ms Janet L. Ecker
Mr. Aidan H. Fishman
Mr. Brian K. Johnston
Ms Claire M.C. Kennedy
Mr. Mark Krembil
Mr. Brian D. Lawson
Mr. John Paul Morgan
Ms Melinda M. Rogers
Mr. Bingchen (Tony) Shan
Mr. Howard L. Shearer
Professor Elizabeth M. Smyth
Professor Nicholas Terpstra
Mr. Bruce Winter
Ms. Samra Zafar

In Attendance:

Professor Vivek Goel, Vice-President, Research and Innovations
Professor Scott Mabury, Vice-President, University Operation
Professor Edward (Ted) Sargent, Vice-President, International
Professor William Gough, Vice-Principal (Academic) & Dean UTSC
Professor Sandy Welsh, Vice-Provost, Students

Mr. Andrew Arifuzzaman, Chief Administrative Officer, UTSC
Ms Christine Arsenault, Managing Director, Department of Management, UTSC
Mr. Curtis Cole, Registrar & Assistant Dean, Enrolment, UTSC
Mr. David Curtin, Director, Communications Services, Office of the President
Mr. Gilbert Delgado, Chief of University Planning, Design and Construction
Ms Irene Delicano Vice-President, UTSC Linguistics Student Association
Ms Vinitha Gengatharan, Director, International Strategy & Partnerships, UTSC
Ms Bryn MacPherson, Assistant Vice-President, Office of the President & Chief of Protocol
Professor John Marshall, University College
Mr. Steve Moate, Senior Legal Counsel, Office of the President
Ms Nazia Mohsin, President, UTSC Linguistics Student Association
Mr Gary Pitcher, Director, Campus Safety, Issues and Emergency Management
Mr. Desmond Pouyat, Dean of Student Affairs, UTSC
Ms Rachel Soo, UTSC Linguistics Student Association
Ms Meredith Strong, Director, Office of the Vice-Provost, Students and First-Entry Divisions
Ms Andrew Thomson, Chief of Government Relations, UTSC

IN ACCORDANCE WITH A DETERMINATION BY THE EXECUTIVE COMMITTEE, PURSUANT TO SECTION 38 OF BY-LAW NUMBER 2 OF THE GOVERNING COUNCIL, ITEM 14 AND 15 ON THE AGENDA WERE CONSIDERED BY THE GOVERNING COUNCIL *IN CAMERA*.

1. Chair's Remarks

The Chair welcomed members and guests to the meeting.

The Chair congratulated Ms Claire Kennedy on her election as Chair of the Governing Council for the coming year, effective July 1, 2017, and Ms Jane Pepino on her acclamation as Vice-Chair for the same period. She also advised that the voting period for the elections to the Governing Council and its bodies would end on Friday, February 17th, with the winners being declared elected on Friday, February 24th.

She then invited Professor Bruce Kidd, Vice President and Principal, UTSC, to offer opening remarks.

Professor Kidd welcomed governors and guests to UTSC. He remarked on the importance of governors having a good understanding of the tri-campus character of the University. With regard to UTSC specifically, he noted that it continued to focus on strengthening both its teaching and research as well as deepening its engagement with the local community, in part through initiatives involving outreach in athletics and in the arts. Professor Kidd then highlighted a number of capital projects at UTSC, both those currently under construction and those planned in the future.

Professor Kidd introduced three students from the University of Toronto Scarborough Linguistics Student Association, Ms Nazia Mohsin, President, Ms Irene Delicano, Vice-President, and Ms Rachel Soo, and invited them to make a presentation. Their presentation began with an explanation of linguistics and phonetics, as well as the myriad career opportunities open to students with

linguistics degrees. They described the “Wug Life Initiative”, a high school outreach program founded by the UTSC and UTM Linguistics clubs and the Linguistics Student Association and the Linguistics League. The goal of this initiative was to introduce high school students to the field of Linguistics and highlight the strengths of the University’s linguistics program. They indicated that the goal was for the WUG Life Initiative to be a tri-campus initiative in the near future.

The Chair thanked Professor Kidd for his welcome and the students for their presentation.

2. Report of the President

The President began his report by commending the Principals of both UTSC and UTM for their initiatives in reaching out to the local communities around their campuses and fostering connections between those communities and the University.

Federal Government

The President addressed two areas of interest with regard to the December 2016 Federal cabinet shuffle: The Hon. Chrystia Freeland had moved from the International Trade portfolio to become Minister of Foreign Affairs, while the Hon. Ahmed Hussen had been appointed Minister of Immigration, Refugees and Citizenship Canada, replacing the Hon. John McCallum, who had been appointed ambassador to China.

The President reported that the University recently hosted the Presidents of the U15 (Group of Canadian Research Universities) and had welcomed the participation of the Hon. Kirsty Duncan, Minister of Science and the Hon. Jane Philpott, Minister of Health for a part of those discussions. The Ministers had shared with the group that they had advocated on behalf of universities and had jointly submitted a proposal for inclusion in the federal budget.

The President reported that the report on the Review of Federal Support for Fundamental Science led by President Emeritus David Naylor was expected to be released sometime after the federal budget and that it would likely initiate extensive discussion about research support at the federal level.

Provincial government

The President reported that the University was about to begin formal discussions with the Ministry of Advanced Education and Skills Development (MAESD) on the second version of the Strategic Mandate Agreement (SMA). The President expressed hope that these discussions would serve as an opportunity to reinforce the differentiation agenda, enabling the University to enhance its research and graduate intensity and create new opportunities for undergraduate students in the areas of research experience, work-integrated learning as well as international and entrepreneurship experiences. On a related matter, the President noted that further details on the final iteration of the new funding formula were still forthcoming. He noted that early indications suggested that a growing proportion of public funding would be based on the differentiated roles of each institution and linked to appropriate performance metrics.

Other Matters

The President apprised members that in the wake of the tragedy in Quebec City, he had issued an official statement condemning the events that took place and offering support for the University's Muslim community. ([Statement](#)). He had also contacted leaders of the University's student Muslim organizations thanking them for their continuing leadership and reassuring them that the University remained a safe and diverse community.

The President then reported that in mid-January he and the Vice-President and Provost had received the *Final Report of the University's Truth & Reconciliation Steering Committee* at a moving Entrustment Ceremony at Hart House. The Report had offered advice on how the University might implement the Truth & Reconciliation Commission's (TRC) higher education specific calls to action. He noted that both the Committee and the Commission had emphasized that a vital first step towards reconciliation would be an acknowledgement of the truth. The President said that the University of Toronto acknowledged its responsibility in contributing to the plight of Indigenous peoples. The Committee's *Report* contained thirty-four calls to action to support the process of reconciliation. These were divided into the following six overlapping categories: Indigenous Spaces; Indigenous Faculty and Staff; Indigenous Curriculum; Indigenous Research Ethics and Community Relationships; Indigenous Students and Indigenous Co-Curricular Education; and Institutional Leadership/Implementation. The President noted that the *Report* had also included a list of ongoing University initiatives and programming related to indigenous themes. He highlighted that these efforts represented a great foundation for moving forward in the process towards reconciliation. The President reported that he and the Provost would be issuing a statement highlighting the University's plans on how it would proceed and reiterating the University's gratitude to the Committee. He emphasized that many of the Committee's calls to action had touched on activities that were the primary responsibility of divisions and departments, particularly in the areas of curriculum development and hiring priorities. The President also emphasized that, as the *Report* recommended, the University would be working in close partnership with members of the indigenous community and that building internal capacity among faculty and staff would be an important factor in realizing the *Report's* recommendations.

In reply to a question from a member, Professor Kidd replied that dedicated space for a First Nations House at UTSC was planned. Consultation with the relevant communities was planned and it was hoped that creation of this space would take place in the near future.

The President continued his report by providing an update on the recently established Committee on the Environment, Climate Change, and Sustainability, whose membership was announced on February 10, 2017. He reminded members that Professor John Robinson from the Munk School of Global Affairs and the School of the Environment had agreed to serve as the new Presidential Advisor on the Environment, Climate Change, and Sustainability, and to chair the new committee. The Committee was in the process of planning its first meeting.

The President then apprised members that a *Final Incident Report* had been issued relating to an incident outside Sidney Smith Hall on October 11, 2016. The Report contained several recommendations aimed at increasing awareness of the role of the Campus Police as well as the need for continued dialogue about campus civility and campus safety.

Finally, the President read into the record the names of the individuals who had accepted the Governing Council's invitation this year to receive an honorary degree from the University of Toronto.

Susan Aglukark

For her excellence in the arts as a Canadian musician and for her outstanding service for the public good through her work in support of indigenous issues.

Sir George Alleyne

For his excellence in the academy, as a scholar in academic medicine, and for his outstanding service for the public good through his humanitarian work and contributions to global health.

Amal Basha

For her outstanding service for the public good as an uncompromising advocate for gender equality and human rights.

Edward Burtynsky

For his excellence in the arts, as a Canadian photographer who has had a profound influence on society through his vivid portrayal of environmental issues.

John M. Cassaday

For his excellence in the professions, as a businessman who has shaped the landscape of the Canadian television industry; for his outstanding service to the local community, as a tireless fundraiser; and for his outstanding service to the University.

Larry Phillip (Phil) Fontaine

For his outstanding service to the nation as an advocate for Indigenous people.

B. Rosemary & Peter Grant

For their excellence in the academy; in particular, for their paradigm-shaping contributions to evolutionary biology.

Robert A. Hill

For his excellence in the academy; in particular, for his transformative scholarship in black history and Pan- Africanism.

Catherine Lacavera

For her excellence in the professions as a globally recognized leader in the field of intellectual property law.

Margaret O. MacMillan

For her outstanding service for the public good as a public intellectual who brings history alive for the general public, both in Canada and around the world.

Peter Mansbridge

For his excellence in the professions, having elevated journalism and broadcasting across the country, and for his outstanding service to the nation, through his extraordinary impact on the understanding of Canadian politics, culture, and society.

Arthur B. McDonald

For his excellence in the academy; in particular, for his exceptional advancements in particle astrophysics.

André Picard

For his outstanding service for the public good as Canada's most influential and respected healthcare journalist.

Reeta Roy

For her outstanding service for the public good; in particular, her visionary leadership and transformative work to overcome poverty in Africa.

Murray Sinclair (Mizanay Gheezhik)

For his outstanding service to the nation; in particular, for his lifelong advocacy on behalf of First Nations peoples.

The Chair thanked the President for his Report.

3. Presentations

a) Consultation: Towards the University of Toronto International Strategic Plan

Professor Sargent delivered a presentation, appended [here](#), which began with a description of the comprehensive consultation process that had taken place with respect to the International Strategic Plan. He noted that the Strategic Plan described four goals of internationalization: fluency in global engagement; global impact; intercultural learning experiences, and; global competitiveness. Key priorities of the Strategic Plan included continued development of a diverse international student body and enhancing the experience of international students and the international experiences (A.K.A. mobility) of students. These priorities would be achieved through several key initiatives, including the establishment of International Doctoral Clusters

(IDC's), in which doctoral students would be co-supervised by faculty at international institutions. Finally, he noted the need for international experiences to become viewed as part of the mainstream educational experiences for students.

Members asked questions about resource allocation for international strategic initiatives as well as whether there were IDCs that were focussed on the humanities rather than on sciences. In reply to the first question, Professor Sargent replied that his office was working very closely with the Centre for International Experience to help facilitate international initiatives. Funding for initiatives, especially the IDCs, would be achieved through a combination of divisional funds, central funds, as well as through grants and key partner organizations.

Turning to the second question, Professor Sargent replied that many of the IDCs included major contributions from humanities and social sciences researchers. The hope was that a multidisciplinary focus would display the full depth and breadth of the University and the partner institutions.

The Chair thanked Professor Sargent for his presentation.

b) Alumni Impact Survey

Professor Goel's presentation, appended [here](#), noted that universities were increasingly called upon to demonstrate their impact in terms of economic and social development and innovation on a local, regional and global scale. Metrics to measure impacts included direct presence, faculty & student activities, brand awareness as well as alumni engagement. To date, the University had not engaged in a socio-economic impact survey of alumni engagement. Several American universities have pioneered a process through which alumni impact was measured in a systematic way and the University was examining this model when approaching its own examination of alumni impact. Goals of the alumni impact survey would include an examination of innovation and entrepreneurship, employment status, cultural and social impact, as well as knowledge mobilization.

In terms of process, the goal was to survey all living alumni through email, paper communication as well as through secondary, social media sources. A pilot survey would be available in late March, 2017, the survey itself available April 19- June 19, 2017, with the results available in the Fall of 2017.

In reply to a comment from the Chancellor, Professor Goel confirmed that alumni engagement as mentors would be included when examining alumni volunteer contributions.

The Chair thanked Professor Goel for his presentation.

4. Capital Project: University College Revitalization (revised Phase 1) and Croft Chapter House (Phase 2) (Additional Project Scope & Total Project Costs)

The Chair invited Professor Andrea Sass-Kortsak, Chair of the Academic Board, to introduce the item and outline the discussion of it by the Academic Board. Professor Sass-Kortsak summarized the proposed project.

She reported that at the meeting of the Academic Board, in response to question from the member, Principal Don Ainslie noted that while there would be some disruption in convocation marshalling during the construction phase of the project, graduates would continue to marshal at University College. Upon completion of construction, marshalling would continue to take place in the West Hall as well as Croft Chapter House, if necessary. She said that Professor Ainslie had also noted that on completion the project would address the matter of much-needed student study space.

On motion duly moved, seconded and carried

IT WAS RESOLVED

- i. THAT the Project Planning Committee Report for the University College Revitalization (revised Phase 1) and Croft Chapter House (Phase 2): Additional Project Scope, dated November 11, 2016 be approved in principal; and
- ii. THAT the Additional Project Scope totaling 408 net assignable square meters (nasm) (551 gross square metres (gsm)) for a total of 1,393 nasm (1,817 gsm) be approved in principal, to be funded by UC Boundless Capital Campaign Funds, Provost's Central Funds, University College Operating Funds, Faculty of Arts and Science Capital funds, Special Project Levy.

CONSENT AGENDA

On a motion duly made, seconded and carried

IT WAS RESOLVED

THAT the consent agenda be adopted and items approved.

5. Revisions to the Terms of Reference of the UTM Academic Affairs Committee

On motion duly moved, seconded and carried

IT WAS RESOLVED

THAT the proposed revisions to the UTM Academic Affairs Committee *Terms of Reference* be approved, effective immediately, replacing the Terms of Reference previously approved on June 25, 2014.

6. Revisions to Terms of Reference of the Audit Committee

On motion duly moved, seconded and carried

IT WAS RESOLVED

THAT the proposed revised Audit Committee *Terms of Reference* be approved, effective immediately, replacing the Terms of Reference previously approved on November 4, 2013.

7. Revisions to Terms of Reference of the Pension Committee

On motion duly moved, seconded and carried

IT WAS RESOLVED

THAT the proposed revised Pension Committee *Terms of Reference* be approved, effective immediately, replacing the Terms of Reference previously approved on October 28, 2010.

8. Minutes of the Previous Meeting of the Governing Council

The minutes of the December 15, 2016 meeting were approved.

9. Business Arising from the Previous Meeting

There was no business arising from the minutes of the previous meeting.

10. Reports for Information

Members received the following reports for information:

- a) Report Number 207 of the Academic Board (January 26, 2017)
- b) Report Number 230 of the Business Board (January 23, 2017)
- c) Report Number 198 of the University Affairs Board (January 30, 2017)
- d) Report Number 20 of the University of Toronto Mississauga Campus Council (December 7, 2016)
- e) Report Number 21 of the University of Toronto Mississauga Campus Council (February 1, 2017)
- f) Report Number 21 of the University of Toronto Scarborough Campus Council (December 14, 2016)
- h) Report Number 486 of the Executive Committee (February 6, 2017)

END OF CONSENT AGENDA

11. Date of Next Meeting

The Chair advised members that the next Governing Council meeting was scheduled for Tuesday, April 4, 2017 from 4:30 p.m. – 6:30 p.m.

12. Question Period

There were no questions.

13. Other Business

There were no items of other business.

The Governing Council moved *In Camera*.

14. Capital Project: University College Revitalization (Revised Phase 1) and Croft Chapter House (Phase 2) (Additional Project Scope & Total Project Cost

On motion duly made, seconded and carried

IT WAS RESOLVED

THAT the recommendations concerning Additional Project Scope and Total Project Cost for the University College Revitalization (Revised Phase 1) and Croft Chapter House (Phase 2), as outlined in the memorandum from Professor Scott Maybury, dated February 8, 2017, be approved.

15. Personnel Matter: Presidential Review

The Chair provided an overview of the Presidential Review, noting that the process and mandate for the Review, as described in the memorandum from the Chair of the Governing Council, dated January 31, 2017, was approved by the Executive Committee at its meeting of February 6, 2017.

The Governing Council returned to Open Session

The meeting adjourned at 6:10 p.m.

Secretary

Chair

February 16, 2017