



UNIVERSITY OF TORONTO
THE GOVERNING COUNCIL
**REPORT NUMBER 486 OF
THE EXECUTIVE COMMITTEE**

Monday, February 6, 2017

To the Governing Council,
University of Toronto.

Your Committee reports that it held a meeting on Monday, February 6, 2017, at 5:00 p.m. in the Boardroom, Simcoe Hall, with the following members present:

<p>Ms. Shirley Hoy, Chair Ms. Jane Pepino, Vice-Chair* Professor Meric S. Gertler, President Mr. David Bowden Mr. P.C. Choo Ms. Janet L. Ecker Ms. Susan Froom Mr. Gary D. Goldberg Ms. Claire M.C. Kennedy Mr. Brian D. Lawson Mr. John Paul Morgan Professor Elizabeth Smyth Prof. Salvatore Spadafora Professor Janice Gross Stein</p>	<p>Regrets: Mr. Aidan Fishman Professor Paul Kingston</p> <p>Non-Voting Member: Ms. Sheree Drummond, Secretary of the Governing Council</p> <p>Secretariat: Ms Cindy Ferencz-Hammond Mr. Anwar Kazimi</p>
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*by telephone

Professor Cheryl Regehr, Vice-President and Provost and Member of the Governing Council
Professor Scott Mabury, Vice-President, University Operations
Professor Kelly Hannah-Moffat, Vice-President Human Resources & Equity
Mr. Andrew Szende, Chair, University Affairs Board and Member of the Governing Council
Professor Andrea Sass-Kortsak, Chair, Academic Board and Member of the Governing Council
Professor Hugh Gunz, Chair, UTM Campus Council and Member of the Governing Council
Ms Nadina Jamison, Assistant Vice-President, Strategic Initiatives, Office of the President
Ms Bryn MacPherson, Assistant Vice-President and Chief of Protocol, Office of the President
Dr. Tony Gray, Director, Strategic Research, Office of the President

Mr. Christopher Lang, Director, Appeals, Discipline and Faculty Grievances (for item 14)
Ms Tracey Gameiro, Associate Director, Appeals, Discipline and Faculty Grievances (for item 14)

Pursuant to section 28 (e) and 38 of By-Law Number 2, consideration of items 13-17 took place in camera.

The meeting was held in Closed Session.

1. Chair's Remarks

The Chair congratulated Ms Claire Kennedy on her election as Chair of the Governing Council, and Ms Jane Pepino on her acclamation as Vice-Chair – both for a one-year term effective July 1, 2017. She expressed her thanks to both the Chair-elect and Vice-Chair-elect for their willingness to serve in these important roles.

2. Report of the President

The President began his Report by joining the Chair in congratulating and thanking Ms Kennedy and Ms Pepino.

Federal Government

The President focused on two areas of interest with regard to the December 2016 cabinet shuffle: The Hon. Chrystia Freeland had moved from the International Trade portfolio to become Minister of Foreign Affairs, while the Hon. Ahmed Hussen had been appointed Minister of Immigration, Refugees and Citizenship Canada, replacing the Hon. John McCallum, who had been appointed ambassador to China.

The President reported that the University recently hosted the Presidents of the U15 (Group of Canadian Research Universities) and had welcomed the participation of the Hon. Kirsty Duncan, Minister of Science and the Hon. Jane Philpott, Minister of Health for a part of those discussions. The Ministers had shared with the group that they had advocated on behalf of universities and had jointly submitted a proposal for inclusion in the federal budget.

The President reported that the *Naylor Report* on the Review of Federal Support for Fundamental Science was expected to be released sometime after the federal budget and that it would likely initiate extensive discussion about research support at the federal level.

The President noted that the federal government had released details about temporary policy initiatives to accommodate 'stranded' students and/or academics from the seven majority-Muslim countries targeted in the US Executive Order. The President remarked that this was a rapidly evolving file and that the University would continue to monitor it closely.

Provincial government

The President reported that the University was about to begin formal discussions with the Ministry of Advanced Education and Skills Development (MAESD) on the second version of the Strategic Mandate Agreement (SMA). The President expressed hope that discussions would serve as an opportunity to reinforce the differentiation agenda, enabling the University to enhance its research and graduate intensity; and create new opportunities for undergraduate students in the areas of research experience, work-integrated learning as well as international and entrepreneurship experiences. The President noted that further details on the final iteration of the new funding formula were still forthcoming. He noted that early indications suggested that a growing proportion of public funding would be based on the differentiated roles of each institution and linked to appropriate performance metrics.

Other Matters

The President reported that in mid-January he and the Vice-President and Provost had received the Final Report of the University's Truth & Reconciliation Steering Committee at a moving Entrustment Ceremony at Hart House. The Report had offered advice on how the University might implement the Truth & Reconciliation Commission's (TRC) higher education specific calls to action. He noted that both the Committee and the Commission had emphasized that a vital first step towards reconciliation would be an acknowledgement of the truth. The President said that the University of Toronto acknowledges its responsibility in contributing to the plight of Indigenous peoples. The Committee's Report contained thirty-four calls to action to support the process of reconciliation. These were divided into the following six overlapping categories: Indigenous Spaces; Indigenous Faculty and Staff; Indigenous Curriculum; Indigenous Research Ethics and Community Relationships; Indigenous Students and Indigenous Co-Curricular Education; and Institutional Leadership/Implementation. The President noted that the Report had also included a list of ongoing University initiatives and programming related to indigenous themes. He highlighted that, while many of these efforts were fragmented and in need of more stable funding, they represented a great foundation for moving forward in the process towards reconciliation. The President reported that he and the Provost would be issuing a statement highlighting the University's plans on how it would proceed and reiterating the University's gratitude to the Committee. He emphasized that many of the Committee's calls to action had touched on activities that were the primary responsibility of divisions and departments, particularly in the areas of curriculum development and hiring priorities. The President also emphasized that, as the Report recommended, the University would be working in close partnership with members of the indigenous community and that building internal capacity among faculty and staff would be an important factor in realizing the Report's recommendations.

At the invitation of the President, the Provost reported that many of the University's various divisions were also working with their own TRC groups. A key part of the University's central administrative role involved supporting divisional initiatives and playing a central coordinating function. She noted that proposals would be brought forward in the next Budget Report as a part of the University Fund.

The President continued his report by providing an update on the recently established Committee on the Environment, Climate Change, and Sustainability, whose membership was announced last Friday. He reminded members that Professor John Robinson from the Munk School of Global Affairs and the School of the Environment had agreed to serve as the new Presidential Advisor on

the Environment, Climate Change, and Sustainability, and to chair the new committee. The Committee was in the process of planning its first meeting.

The President drew members' attention to a January 7, 2017 article in the *Globe and Mail* entitled "Artificial intelligence is the future, and Canada can seize it." He noted that its authors included Professor Richard Zemel, a machine learning scholar from the Department of Computer Science; and Professor Emeritus Geoffrey Hinton, a world renowned U of T computer scientist and Vice-President Engineering Fellow at Google. The authors of the piece had argued for building a world-leading Artificial Intelligence (AI) Institute in Toronto. The President noted that plans were already underway for such an institute, led by a group comprising government and business leaders in collaboration with the University, and explained that the institute would be independent, but affiliated with the University. The President further explained that the institute would be open to researchers from other universities and would strive to anchor an AI super cluster attracting and retaining world leading talent in the field, and becoming a driving force for the economy of Toronto and beyond.

Turning his attention to world events, the President addressed to two recent University statements: one on the tragic Québec City shooting and the other on the US travel ban affecting the citizens of seven predominantly Muslim countries. At the invitation of the President, the Provost outlined the University's efforts under Canadian immigration law to help those affected by the recent US travel restrictions. She noted that a webpage had been created, (www.immigration.utoronto.ca) which would continue to be updated as the situation evolved. The Provost noted that these activities were coordinated by Professor Joseph Wong, Associate Vice-President and Vice-Provost, International Student Experience and included such measures as extended application deadlines, waiving late application fees, requesting Skype access for talks or conferences, and offering to temporarily host individuals stranded in Canada by the US ban.

The President continued his report by noting that on February 7 and 8, a group of senior academic and administrative leaders would be participating in a crisis preparedness and management training led by two experts from Harvard's John F. Kennedy School of Government.

The President noted that an incident report, jointly commissioned by the Vice-President Human Resources & Equity and the Vice-President University Operations on an event that took place on October 11, 2016 outside of Sidney Smith Hall would be released soon.

The Committee moved *In Camera*.

The President updated members on the honorary degrees process and said that he would read the names of this year's recipients into the record at the Governing Council meeting on February 15, 2017.

The Committee returned to Closed Session.

In response to a member's question about the approach for handling disruptions as a result of participation of individuals from outside of the University community, Professor Mabury indicated that this would be addressed in the aforementioned incident report.

Finally, members congratulated Ms Janet Ecker on her appointment as a Member of the Order of Canada.

3. Item for Endorsement and Forwarding to the Governing Council:

a. Capital Project: University College Revitalization (Revised Phase 1) and Croft Chapter House (Phase 2) – Additional Project Scope & Total Project Costs

At the invitation of the Chair, Professor Sass-Kortsak reported that this had been the third iteration of this project and described the additional scope of the project. She said that in the discussion at the Academic Board meeting on January 26, 2017, it was noted that while there would be some disruption in Convocation marshalling during the construction phase of the project graduates would continue to marshal at University College. It was also noted that upon completion, the project would address the matter of much-needed student study space.

On motion duly moved, seconded and carried

YOUR COMMITTEE APPROVED

THAT the following recommendation be endorsed and forwarded to the Governing Council:

- i. THAT the Project Planning Committee Report for the University College Revitalization (Revised Phase 1) and Croft Chapter House (Phase 2): Additional Project Scope, dated November 11, 2016, be approved in principle; and,
- ii. THAT the Additional Project Scope totalling 408 net assignable square metres (nasm) (551 gross square metres (gsm)) for a total of 1,393 nasm (1,817 gsm) be approved in principle, to be funded by UC Boundless Capital Campaign Funds, Provost's Central Funds, University College Operating Funds, Faculty of Arts and Science Capital Funds, Facilities and Services Funds and University College Literary & Athletic Society Special Project Levy[^].

[^]Note: The University College Literary & Athletic Society Special Project Levy is to be collected over twenty years and will therefore require borrowing.

4. Items for Confirmation by the Executive Committee:

a. Proposal for the Creation of a New Degree Program: Master of Management Analytics, Joseph L. Rotman School of Management

On motion duly moved, seconded and carried

YOUR COMMITTEE CONFIRMED

THAT the proposed Master of Management Analytics, which will confer the new degree M.M.A., as described in the proposal from the Joseph L. Rotman School of Management dated November 3, 2016 be approved effective September 1, 2018.

b. Program Closure: Master of Engineering in Design and Manufacturing, Faculty of Applied Science and Engineering

On motion duly moved, seconded and carried

YOUR COMMITTEE CONFIRMED

THAT the proposed closure of the Master of Engineering in Design and Manufacturing (M.Eng. D.M.), Faculty of Applied Science and Engineering dated July 22, 2016, to which admissions were administratively suspended in the fall of 2014, be approved with an anticipated program closure date of April 30, 2017.

CONSENT AGENDA

On motion duly moved, seconded, and carried

YOUR COMMITTEE APPROVED

THAT the consent agenda be adopted and that the items be approved.

5. Items for Endorsement and Forwarding to the Governing Council

a. Revisions to the UTM Academic Affairs Committee Terms of Reference

On motion duly moved, seconded and carried

YOUR COMMITTEE APPROVED

THAT the following recommendation be endorsed and forwarded to the Governing Council:

THAT the proposed revisions to the *UTM Academic Affairs Committee Terms of Reference* be approved, effective immediately, replacing the Terms of Reference previously approved on June 25, 2014.

b. Revisions to Terms of Reference of the Audit Committee

On motion duly moved, seconded and carried

YOUR COMMITTEE APPROVED

THAT the following recommendation be endorsed and forwarded to the Governing Council:

THAT the proposed revised Audit Committee *Terms of Reference* be approved, effective immediately, replacing the *Terms of Reference* previously approved on November 4, 2013.

c. Revisions to Terms of Reference of the Pension Committee

On motion duly moved, seconded and carried

YOUR COMMITTEE APPROVED

THAT the following recommendation be endorsed and forwarded to the Governing Council:

THAT the proposed revised Pension Committee *Terms of Reference* be approved, effective immediately, replacing the *Terms of Reference* previously approved on October 28, 2010.

6. Report of the Previous Meeting of the Executive Committee

Report number 485, from the meeting of December 5, 2016 was approved.

7. Business Arising from the Report of the Previous meeting

There was no business arising from the report of the previous meeting.

8. Minutes of the Governing Council Meeting – December 15, 2016

Members received the Report of the December 15, 2016 Governing Council Meeting for information.

9. Business Arising from the Minutes of the Governing Council Meeting

There was no business arising from the minutes.

10. Reports for information

Members received the following reports for information:

- a. Report Number 207 of the Academic Board (January 26, 2017)
- b. Report Number 230 of the Business Board (January 23, 2017)
- c. Report Number 198 of the University Affairs Board (January 30, 2017)
- d. Report Number 20 of the University of Toronto Mississauga Campus Council (December 7, 2016)

- e. Report Number 21 of the University of Toronto Scarborough Campus Council (December 14, 2016)

END OF CONSENT AGENDA

5. Date of Next Meeting – Tuesday, March 28, 2017 from 5:00 to 7:00 p.m.

6. Other Business

a. Governing Council meeting

The Chair reminded members that the February 15, 2017 Governing Council meeting would be held at the University of Toronto Scarborough (UTSC) Campus.

In Camera Session

7. Item for Endorsement and Forwarding:

Capital Project: University College Revitalization (Revised Phase 1) and Croft Chapter House (Phase 2) – Total Project Cost and Sources of Funding

On motion duly moved, seconded and carried

YOUR COMMITTEE APPROVED

THAT the following recommendation be endorsed and forwarded to the Governing Council:

THAT the recommendation by Professor Scott Mabury, Vice-President University Operations, in the memo dated November 11, 2016, regarding the University College Revitalization (Revised Phase 1) and Croft Chapter House (Phase 2), be approved.

8. Item for Approval:

Code of Behaviour on Academic Matters: Recommendation for Expulsion

On a motion duly moved, seconded and carried

YOUR COMMITTEE APPROVED

THAT the President's recommendation for expulsion, as outlined in the memorandum and supporting documentation from the Secretary of the Governing Council, dated January 30, 2017 be confirmed.

9. Personnel Matter

On a motion duly moved, seconded and carried

YOUR COMMITTEE APPROVED

THAT the Executive Committee approve the Presidential review process and mandate as described in the memorandum from the Chair of the Governing Council dated January 31, 2017.

10. Committee Members with the President

Members of the Executive Committee, with the Board Chairs, met with the President.

11. Committee Members alone

Members of the Executive Committee, with the Board Chairs, met privately.

The Committee returned to closed session.

The meeting adjourned at 6:45 p.m.

Secretary

Chair

February 7, 2017