

UNIVERSITY OF TORONTO

UNIVERSITY OF TORONTO SCARBOROUGH CAMPUS COUNCIL

REPORT NUMBER 20 OF THE CAMPUS AFFAIRS COMMITTEE

November 23, 2016

To the University of Toronto Scarborough Campus Council, University of Toronto Scarborough

Your Committee reports that it met on Wednesday, November 23, 2016 at 4:10 p.m. in the Council Chamber, Arts and Administration Building, with the following members present:

Present:

Mr. Larry Whatmore, Chair
Dr. Brian Harrington, Vice-Chair
Prof. Bruce Kidd, Vice-President and
Principal, UTSC
Mr. Andrew Arifuzzaman, Chief
Administrative Officer, UTSC
Professor William A. Gough, Vice-
Principal, Academic & Dean
Mr. Desmond Pouyat, Dean of
Student Affairs
Ms Sarah Balkhi
Ms Janet Blakely
Mr. Keith Chen
Professor Nick Cheng
Ms Kathy Fellowes
Mr. Rahul Gupta
Ms Mariam Issa
Professor Paul Kingston
Ms Tanya Mars
Ms Bobbi McFarlane

Dr. Mandy Meriano
Ms Nikita Roy
Ms Amina Shabeen

Non-voting Assessors:

Ms Liza Arnason
Ms Helen Morissette

Secretariat:

Ms Amorell Saunders N'Daw
Ms Rena Prashad

Regrets:

Dr. Jonathan S. Cant
Mr. Mohsin Jeelani
Professor Alice Maurice
Mr. Mark Rowswell
Ms Kirsta Stapelfeldt
Dr. Helen Wu

In attendance:

Ms Therese Ludlow, Director, Operations, Office of Business, Operations & Strategic
Affairs

1. Chair's Remarks

The Chair welcomed members and guests to the last Committee meeting of the calendar year.

2. Operating Budget: Themes and Priorities, UTSC

The Chair invited Mr. Andrew Arifuzzaman, Chief Administrative Officer, UTSC and Professor William Gough, Vice-Principal Academic and Dean to present the proposed themes and priorities for the UTSC operating budget. Their presentation¹ included the following highlights:

- The 2017-18 initiatives for the UTSC operating budget included:
 - The UTSC response to the Truth and Reconciliation Commission (TRC) and Indigenous initiatives (i.e. Creation of a Centre of Indigenous Research, support for course development, and recruitment of Indigenous students);
 - Work-Integrated Learning (WIL) (i.e. providing access to experiential learning for students). UTSC was already a leader with 21 percent of students enrolled in co-op programs. Programming plans were in development for service learning, internships, clinical placements, and research;
 - Fostering a research/graduate student culture by creating more research opportunities;
 - Continued effort on strategic enrolment management;
 - Suburban Studies and leveraging location to positively change the eastern Greater Toronto Area (GTA); and
 - Diversification of revenues with assistance from advancement efforts, Graduate program income, ancillary operations, and Basic Income Unit (BIU) generating certificates similar to post-baccalaureate certificates.
- Despite a decline in Ontario full-time undergraduate student enrolment, UTSC enrolment and applications continue to increase;
- Students who choose to attend UTSC generally reside in the GTA or come from abroad;
- Since 2003, UTSC has made \$541.6M in capital investments to accommodate growth and space challenges;
- In 2016-17 four percent of the gross academic budget was supported by the University Fund (UF);
- Space continues to be a challenge. UTSC lags behind the Faculty of Arts and Science (A&S) and University of Toronto Mississauga (UTM) for teaching space per full-time undergraduate student and research and academic office space per faculty;
- The 2016-17 UTSC budget was \$200M. The net budget expense areas included: academic expenses, administrative expenses, facilities, and central fund;
- The Annual Budget Review (ABR) was a University wide process where UTSC's priorities for funding were submitted to the Vice-President and Provost; and
- Mitigating risk in the near term was managed by a strategic enrolment management system.

¹ Presentation: Operating Budget: Themes and Priorities, UTSC

In response to a question regarding salaries for newly hired faculty, Professor Gough explained that new salaries were included in requests to the Provost for base budget augmentation.

A member commented that UTSC would benefit from quantifying, measuring, and communicating its carbon emission due to the positive utility technological improvements built into the Environmental Science and Chemistry building.

A member asked what percentage of GreenPath students transferred to the St. George campus after their first year, and Professor Gough reported that it was approximately 20 percent.

In response to a comment regarding international recruitment efforts for other faculties, Professor Gough explained that UTSC would provide the international recruitment service to non-competing faculties (i.e. Faculty of Applied Science and Engineering, John H. Daniels Faculty of Architecture, Landscape, and Design, and Kinesiology and Physical Education).

In response to a question regarding the racialized status of domestic students recruited by UTSC, Professor Gough explained that demographic information on domestic students was not collected.

In response to a comment on how UTSC planned to develop relationships with Indigenous communities, Professor Gough explained that the Department of Student Life planned to hire a staff member who would be committed to the initiative.

3. Assessors' Reports

The Chair reported that Mr. Arifuzzaman would provide his Assessor report *in camera* at the end of the meeting.

CONSENT AGENDA

On motion duly made, seconded and carried,

YOUR COMMITTEE APPROVED,

THAT the consent agenda be adopted and that the item requiring approval (item 4) be approved with the addition of suggested amendments.

4. Report of the Previous Meeting: Report 19 –Tuesday, September 20, 2016

5. Business Arising from the Report of the Previous Meeting

6. Date of the Next Meeting –Tuesday, January 10, 2017 at 4:10 p.m.

7. Other Business

No other business was raised.

IN CAMERA

8. UTSC Student Residence Project Update

Mr. Arifuzzaman provided the Committee with an update on the plans for the UTSC Student Residence project, which included a presentation on the funding structure.

The meeting adjourned at 6:31 p.m.

Secretary

Chair