



# INTERNATIONAL GOVERNMENT & INSTITUTIONAL RELATIONS

ANNUAL REPORT 2015



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# **ABOUT IGIR**

International, Government & Institutional Relations (IGIR) combines two key areas focused on the reputation, reach and resources of the University of Toronto — Government, Institutional and Community Relations (GICR) and International Relations (IR).

The organizational model creates synergies between the areas of the portfolio. This enhances opportunities for engagement with a breadth of stakeholders including governments, international partners, peer institutions and industry.

The combination of strategy, policy, creativity and implementation skills provides innovative ideas and solutions to issues facing the University.

This hub of expertise is complemented by the collaboration of colleagues across the University. Internally, this collaboration, through multi-portfolio groups such as the International Committee and the Immigration Issues Working Group, has resulted in significant advances towards an integrated approach on issues and key opportunities for the University.

IGIR stewards the University relationships and manages the impacts of a substantive breadth and depth of issues affecting local, national and international stakeholders.

This report provides a review of IGIR activities in 2014-2015, as well as highlights of ongoing and new initiatives. Questions and feedback are welcome; we can be reached at IGIRelations@utoronto.ca.

IGIR						
Office of the Vice-President	Government, Institutional and Community Relations	International Relations				
<ul> <li>Senior representative of the university with government and countries/regions</li> <li>Broad strategic direction</li> <li>Integration and advocacy within IGIR and the University</li> <li>Institutional advisory role</li> <li>Issues management coordination</li> <li>Operations</li> </ul>	<ul> <li>Government advocacy</li> <li>Policy development and analysis</li> <li>Submissions to government</li> <li>Institutional data analysis</li> <li>Rankings</li> </ul>	<ul> <li>Institutional international strategy and partnerships</li> <li>International partnership agreements</li> <li>Incoming/Outgoing delegations</li> </ul>				



# INSTITUTIONAL RESEARCH & RANKINGS

IGIR continues to work closely with international rankings organizations and data exchanges on institutional measures. Additionally, we continue to lead broad inter-institutional discussions on multi-university measures such as the Strategic Mandate Agreement (SMA) metrics, the Common University Data Ontario (CUDO), and other performance indicators. Using these measures, we work to ensure that the University community and external stakeholders are made aware of our strengths and the importance of ongoing support for the University.

Among public universities, the University of Toronto continues to rank in the top 10 in the world on major international rankings.

### **TOP 25 INTERNATIONAL INSTITUTIONS**

World Universities	NTU 2015	US News & World Report 2015	THE 2015	Shanghai (ARWU) 2015	QS 2015
Harvard University	1	1	6	1	2
Stanford University	4	4	3	2	3
Massachusetts Institute of Technology	6	2	5	3	1
University of Oxford	8	5	2	10	6
University of Cambridge	14	6	4	5	3
University of California - Berkeley	10	3	13	4	26
Johns Hopkins University	2	12	11	16	16
California Institute of Technology	38	7	1	7	5
University of Chicago	21	10	10	9	10
Columbia University	13	9	15	8	22
Yale University	19	14	12	11	15
University College London	11	22	14	18	7
University of California - Los Angeles	9	8	16	12	27
Imperial College London	17	18	8	23	8
University of Pennsylvania	11	14	17	17	18
Cornell University	22	21	18	13	17
University of Michigan - Ann Arbor	7	17	21	22	30
University of Toronto	3	16	19	25	34
Swiss Federal Institute of Technology (ETH Zurich)	36	27	9	20	9
Princeton University	71	13	7	6	11
Duke University	18	20	20	31	29
University of Washington - Seattle	5	11	32	15	65
University of California - San Diego	16	19	39	14	44
Northwestern University	29	25	25	27	32
University of Tokyo	20	31	43	21	39
Note: ordered by the sum of ranks					



In 2014-15, advocacy efforts continued with the creation of significant funding opportunities and policy influence with positive results. In particular, efforts to continue to promote our differentiated role and the importance of investing in research excellence produced results with both the Provincial and Federal Government

At the Federal level, advocacy efforts were undertaken along with the U15 Group of Canadian Research Universities regarding the need for additional investments in research infrastructure to support research excellence in leading Canadian universities. In addition, we worked along with Universities Canada on immigration policy changes with the federal government. These efforts, along with similar advocacy from peer institutions resulted in new investments in the Canada Foundation for Innovation (CFI), CANARIE, TRIUMPH and the Thirty-Metre Telescope. With the election of the Liberal majority in October 2015, efforts have begun to strengthen and develop new relationships in Ottawa with a significant number of new parliamentarians and other officials. The fact that there are now 33 MPs who are alumni (27 members of the Liberal caucus) allows for additional targeted engagement. Our increased presence and contributions to policy development is a key ongoing goal.

At the Provincial level, the first report on the University's three-year Strategic Mandate Agreement (SMA) with the Province was compiled, demonstrating the University's strengths and differentiated role. Focused efforts were also employed when participating in discussions related to the funding formula review. These efforts will continue in 2015-16. Our advocacy work for the future continues to support the University's differentiated role within the PSE system.

In addition, at the Provincial level, advocacy efforts resulted in three other notable achievements: international graduate student operating support; changes to the UofT Act allowing international student representation at Governing Council; and, an additional investment in the Campus-Linked Accelerator fund (CLA).

At the Municipal level, there is an increased level of cooperation and positive relationships with key councillors and other officials, most notably the Economic Development Committee members. This is resulting in deeper engagement and communication opportunities.



Achievements for the sector and the University of Toronto include:

### **FEDERAL**

- ✓ Canada Foundation for Innovation (CFI) \$1.33B over six years
- ✓ Tri-Council Funding \$46M
- ✓ CANARIE and Digital Infrastructure \$105M over five years
- ✓ Mitacs Graduate Internships- \$56.4M over four years
- ✓ Thirty Metre Telescope \$243.5M
- ✓ TRIUMPH \$45M over five years
- ✓ Immigration Regulation Changes mitigation of negative impacts in the recruitment processes
  - ✓ Temporary Foreign Work Program Exemption for academics from the Transition Plan requirement
  - ✓ Spousal Program open work permit extended for 2014-15 and broadened for 2015-16

### **PROVINCIAL**

- ✓ Campus-Linked Accelerator Funding (2nd installment) \$13.8M over two years
- ✓ International graduate spaces operating support -25% of SMA allocated PhD spaces
- ✓ Changes to the UofT Act removal of citizenship requirement for Governing Council members
- ✓ Provincial Matching for Federal CFI \$250M for 2016-17

### MUNICIPAL

- ✓ Positive engagement with local councillors for the St. George and UTSC campuses
- ✓ Showcasing the University's contribution to the Pan Am/Para Pan Am games
- Continued work on community issues

Achievements for the University of Toronto include:

- Expanded engagement with Federal, Provincial and Municipal officials through the organization of focused meetings on campus involving leading Faculty and senior University officials.
- Supported events showcasing the University's contribution and excellence involving Government officials (9) and supported Government-requested announcements on campus (6).
- Continued strong endorsement by the Province of the University's unique and differentiated role including that UofT is a "globally recognized, comprehensive, and research-intensive institution with a distinct leadership role in Ontario's post-secondary education system." (UofT's SMA 2014-2017).
- Established productive relationships with new local councillor and Economic Development Committee members as well as City Economic Development staff.



### **GOVERNMENT OFFICIALS ON CAMPUS**

International, Government & Institutional Relations coordinates announcements and hosts numerous government officials on campus. Some examples below.

### **CFREF: Historic \$114-million Federal Research Grant**



The Honourable Ed Holder, Minister of State, (Science and Technology) visited the UofT on July 28, 2015 to announce the \$114-million grant from the federal government. This research grant is the largest in UofT's history, and is the first to be awarded under the Canada First Research Excellence Fund (CFREF). Minister Holder, along with President Gertler; Vice-President Goel; Peter Zandstra, a professor in UofT's Institute for Biomaterials and Biomedical Engineering and Canada Research Chair in Stem Cell Engineering; Dr. James Till, University Professor Emeritus and biophysicist, who is credited as one of the fathers of stem cell science; and other faculty and officials attended this event. This fund will be spread over seven years, and will allow UofT and its partners, including the Hospital for Sick Children, The University Health Network and Mount Sinai Hospital to deliver a new program called Medicine by Design, a new centre for regenerative medicine. This initiative also includes international partners from Israel, China and Sweden.

### **Premier Wynne Visits UTM Campus**

Ontario Premier Kathleen Wynne visited the University of Toronto Mississauga (UTM) campus on January 20th, 2015 as part of a 10-day tour to hear from students at post-secondary campuses across Ontario. Also in attendance for the visit and tour was President Meric Gertler, UTM Principal Deep Saini, Mississauga-Erindale MPP Harinder Takhar, Mississauga-Streetsville MPP Bob Delaney and Mississauga-Brampton South MPP Amrit Mangat.





# Minister Chrystia Freeland takes part in University of Toronto's Remembrance Day Ceremony



Chrystia Freeland, MP for University-Rosedale and federal Minister of International Trade, took part in the University of Toronto's Remembrance Day ceremony on November 11, 2015.

### **Accessibility Innovation Showcases Innovative Assistive Devices**



From Saturday, August 8 to Monday, August 10, 2015 Ontario hosted the first ever Accessibility Innovation Showcase at the MaRS Discovery District. Over 50 companies showcased their innovative accessibility technology and assistive devices for people with disabilities, their families and employers. Premier Kathleen Wynne attended the showcase where a number of University of Toronto students featured their innovations. To name a few, from the Impact Centre, iMerciv strives to empower people living with vision loss through new wearable assistive technology. A BuzzClip uses ultrasound to detect obstacles that may lie directly in ones path and then notifies the user of these obstacles through intuitive vibration. BreqLabs builds hand tracking products to enable individuals, especially those with disabilities, to access computers in new ways for work or for communication purposes. Gloves track movement of hands with applications for various wearable technologies.



### INTERNATIONALIZATION STRATEGY AT THE UNIVERSITY OF TORONTO

Internationalization is a top priority for the University of Toronto as reflected in President Gertler's strategic priority to strengthen and deepen key international partnerships and position ourselves "... as a strong research and teaching partner with leading peer institutions around the world...."

Through its internationalization strategy, UofT strives to:

- Leverage existing networks, relationships for the mutual benefit of UofT and its global partners
- Enhance our ability to meet global challenges
- Enhance our global reputation, profile and rankings
- Enhance our success in attracting faculty, students, staff in national and global markets
- Enhance global citizenship, fluency of our students
- Support urban strategy by leveraging opportunities to learn from institutional partners in other cityregions around the world

### INTERNATIONAL STRATEGY: PRIORITY COUNTRIES

The University of Toronto has identified a number of countries as priorities for our institution. There are a number of criteria which UofT considers when identifying institutionally strategic countries. These include:

- Existing and future excellence in research
- Student and faculty mobility
- Government priorities
- Funding (research, government, industry)
- Opportunities for recruitment
- Industry engagement and entrepreneurship
- Alumni
- Diaspora engagement
- Advancement opportunities
- Regional economic development and investment priorities

### INTERNATIONAL STRATEGY: PRIORITY INSTITUTIONS

Institution-to-institution partnerships anchor the University's internationalization strategy. An institutional strategic partner allows UofT to engage in research and education across a broad range of academic disciplines. The following is a non-exhaustive list of the criteria UofT considers to identify strategic institutions:

- Excellence in research that complements UofT's investment and excellence in research
- Strong interdisciplinary and international research cooperation
- Institutional priorities and values that align with UofT
- Strong domestic, regional, and global profile and competitive global rankings
- Mutual interest between faculty at both institutions
- Existing activities (e.g. student mobility, joint publications, research collaborations, funded projects)
- Potential for broadening engagement



### THE OFFICE OF INTERNATIONAL RELATIONS

The Office of International Relations is responsible for developing and supporting a coordinated international strategy to promote the University of Toronto's international relations, global profile and partnerships. The Office is engaged in the following activities:

- ✓ Promoting deeper engagement with key regions, countries and institutions
- ✓ Promoting UofT's global profile and presence in key regions
- ✓ Providing strategic advice and market intelligence on key regions, countries and institutions
- ✓ Facilitating international collaborations in research and education
- ✓ Managing institutional visits and delegations
- ✓ Planning institutional outbound missions and supporting outbound divisional missions
- Supporting the integration and coordination of mobility, recruitment, research, advancement and divisional and campus (St. George, UTSC, UTM) initiatives
- ✓ Building relationships with external stakeholders

### HIGHLIGHTS: YEAR AT-A-GLANCE

- ✓ Five outbound presidential missions (China, Brazil, India, Israel, United Kingdom)
- √ 150 visiting delegations
- ✓ Establishment of ground-presence in China

### **HIGHLIGHTS: DELEGATIONS BY THE NUMBERS**

In the 2015 academic year, we welcomed 150 international delegations to the University. This is an increase of 25% from 2014. Over half of these delegations were from international post-secondary institutions, of which 20% ranked in the top 100 of the QS World Rankings. The remaining delegations were from government agencies, industry leaders and diplomatic offices.

### HIGHLIGHTS: GLOBAL ENGAGEMENT

The University of Toronto continues to deepen its engagement in priority countries and regions. Highlights from this year include activities with China, India, Brazil, Germany, France, Israel, the Netherlands, Norway and the United Kingdom.





### China

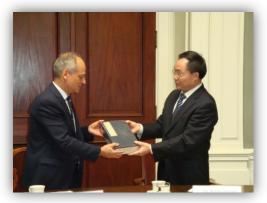
China remains a strategic priority for UofT. We have 25 active partnership agreements with China and it is the only country in Asia among UofT's top 10 countries for co-authored publications (Web of Science 2010-2014).

Over the 2014-2015 academic year, the University continued to work on establishing ground presence in Beijing, with the office opened in Beijing in the fall of 2015. The office is a critical resource for UofT's China-related activities, allowing UofT to deepen relationships with Chinese partners; address emerging trends by improving our connectivity and cross-cultural understanding; and serve as an invaluable logistical asset for institutional engagement.

The President of Shanghai Jiao Tong University (SJTU) visited U of T in October 2014 to formalize relations between UofT and SJTU in aeronautics. SJTU is a leader in aerospace engineering in China and UofT is one of its leading international collaborators in this field. This relationship has evolved from SJTU students coming to UofT for graduate education, to the exploration of opportunities for joint academic programs and green aerospace research.



Professor Jie Zhang, President of Shanghai Jiao Tong University and with President Meric Gertler (Fall 2014)



President Gertler and Mr. WANG Jingqing, Vice Minister of the Organization Department, Central Committee of the Communist Party of China

Senior Ministers from Forestry and the Organization Department visited UofT in November 2014 and June 2015, respectively, to explore and renew relations with the University. Additionally, the Investment Promotion Agency of the Ministry of Commerce of China met with UofT officials to open an office on or near campus to facilitate strong research and innovation linkages between UofT and China. Discussions are ongoing.



In the summer of 2015, the University celebrated the 11<sup>th</sup> anniversary of the finance-related executive program offered through the Rotman School of Management. Senior financial sector regulators, senior government officials in charge of financial matters and senior executives in the financial services sector came to UofT to learn about financial innovation and risk management.



In Fall 2015, senior members of the University led a delegation to Hong Kong and China. Chancellor Michael Wilson and President Gertler travelled to Hong Kong for the 20<sup>th</sup> Anniversary Gala of the Hong Kong Foundation and the Asia-Pacific Graduation Ceremony. While in Hong Kong, meetings were held with counterparts at the Chinese University of Hong Kong, Hong Kong University of Science and Technology and Hong Kong University. These three institutional partners are interested in strengthening their relationship with U of T. During his visit to Beijing and Shanghai, President Gertler met with his counterparts at Shanghai Jiao Tong University, Peking University, Tsinghua University and Fudan University.

Meetings were also held with the Ministry of Education and the China Scholarship Council, which funds student mobility for graduate students from Chinese institutions to study at UofT. This visit, built on the institutional visits to China in 2013 and March 2015, and contributed to the China Scholarship Council's renewal of cooperation with UofT. While in Beijing, President Gertler gave a keynote address in the Canadian Embassy's *Talking Economics* series, with a speech entitled "Urban Regions and Universities: Building the Foundations for our Prosperity."

### India

2015 saw great strides in UofT's relationship with India. The University is working to leverag UofT's strengths in urban issues and its role as a leading urban university to engage partners in India. The Government of India is working with multiple stakeholders, including foreign universities, to coordinate India's urbanization efforts to improve socio-economic wellbeing, sustainable urban development and economic growth.

During his visit to India (January 2015), President Gertler met with key industry and government leaders, including senior officials from Tata Consultancy Services (TCS), an Indian multinational information technology service, consulting and business solutions company headquartered in Mumbai. President Gertler signed an MOU for cooperation between TCS and UofT. He also met with the Minister of Urban Development, Housing and Urban Poverty Alleviation, addressed the Observer Researcher Foundation and the Federation of Indian Chambers of Commerce and Industry and participated in the 2015 UofT — IIT-Bombay Roundtable and Workshop, "Role of Universities in Urbanization: Building Healthy, Sustainable & Innovative Cities".





President Gertler with Mr. Vishnu Prakash, the High Commissioner of Canada to India



President Gertler with Mr. Venkaiah Naidu, Minister of Urban Development, Housing and Urban Poverty Alleviation

Subsequent to this visit, the President has been invited to participate in the BRICS Cities Summit in April 2016 and to serve as a member of the International Advisory Committee. The BRICS conference will be a high-level forum for discussing urbanization as a driver of prosperity in BRICS economies.

In August 2015, 47 graduate students from 29 Canadian and Indian academic institutions participated in the IC-IMPACTS Summer Institute. This research partnership is co-led by UofT, UBC and U of Alberta and brings together academic, community and industry partners from Canada and India. Areas of focus include integrated water management, public health, and safe and sustainable infrastructure. The initiative also receives funding from the Government of India. During the week-long program, students learned cutting-edge research techniques from experts in optical sensing, viewed demonstrations on applying these research techniques in community contexts and presented their own scientific research. The India-focused IC-IMPACTS project is one of Canada's major global multi-pronged (research, education and commercialization) initiatives.

With the support of Canadian and Ontario government representatives, UofT offers customized professional programs for global partners, including those in India.

In September 2014, 50 representatives from the Indian State of Punjab attended a four-week teacher development program at the Ontario Institute for Studies in Education. The program delegation was sponsored by the Punjabi government.



Sapna Verma (centre) with OISE supervisors at the September 2014 OISE Teacher Training



### **Brazil**

The University of Toronto continues to engage strategically with Brazil. In October 2014, President Gertler led a team of 15 experts to São Paulo where UofT participated in a joint conference on Global Cities with our partner insitution, the University of São Paulo (USP). Colleagues in both institutions developed the program, bringing together complementary, multidisciplinary teams of researchers on 4 themes: The University and the City; Infrastructure, Resilience & Sustainability; Healthy Cities, and Socio-Economic Issues. At the conference, President Gertler delivered plenary remarks on "Global Cities & Global Universities: Twin Engines of Innovation and Prosperity". Later, he presented a keynote address, "Global Universities as Key Competitive Assets for Cities, Regions, and Nation-States" to an industry forum hosted by the Consul General of Canada and the President of the Câmara de Comércio (Chamber of Commerce) Brazil-Canada. UofT leadership also met with our government partner, the São Paulo Research Foundation (FAPESP), to discuss mutual opportunities through a newly signed bilateral MOU to fund joint projects.



Prof. Marco Zago, President of USP, participated in the "Cities of Learning: The University in the Americas Symposium", an academic event hosted by President Gertler at UofT in May 2015 in celebration of the 2015 Pan Am/Parapan Am Games.

Under the Brazilian government's Science without Borders (SWB) program, UofT hosted 952 undergraduate students and 26 graduate students as of August 31, 2015, including 134 new undergraduate arrivals and 9 graduate arrivals in 2014-15.

### Germany

Germany is the University of Toronto's #3 partner in terms of co-authored publications (Web of Science 2010-2014). Since the institutional mission to Germany in June 2014, UofT has been developing targeted opportunities. For example, Heidelberg University is working with UofT to explore mutual interests in Asian Studies; Environment & Sustainability; Cell Biology & Cellular Networks, and Computation & Applied Mathematics.

Similarly, the Technical University of Munich (TUM) and UofT are exploring a joint summer school to equip future entrepreneurs in healthcare with market knowledge and business tools, and to recognize healthcare business opportunities.



The University of Toronto and Goethe University Frankfurt have enjoyed a successful collaboration through the German Academic Exchange Service's (DAAD) Strategic Partnerships program. Successful projects include: The University & the City Joint Conferences; the Frankfurt Summer School student exchange, and these funded research projects: Language Acquisition in a Monolingual and Multilingual Contexts; International Cooperation in the field of Jewish Religious Philosophy, and Techniques in Marine Proxy Development & their applications.

In addition to the above, UofT also signed new student exchange agreements with two of Germany's top ranked institutions: Ludwig Maximilian University of Munich and Heidelberg University.



Prof. Shoichet, the 2015 L'Oreal Award recipient, with Mr. Graeme Clark, Minister & Deputy Head of Mission at the Canadian Embassy (Feb. 2015)

### **France**

France is the University of Toronto's 4th top partner in terms of co-authored publications (Web of Science 2010-2014). In March 2015, IGIR conducted a mission to France and met with universities, government agencies, industry and an intergovernmental agency to enhance U of T's presence and profile in France and identify strategic opportunities for joint research collaboration with French partners. The Embassy of Canada in France and the Ontario Government's Paris Trade & Investment Office co-hosted a reception to celebrate the University of Toronto's mission to France and to honour Professor Molly Shoichet on her *L'Oréal-UNESCO Award for Women in Science* (North America). This prestigious award recognizes outstanding women researchers who have contributed to scientific progress. Results of the mission include a deepened relationship with France's National Centre for Scientific Research (CNRS) with whom we are moving forward to establish an International Lab "without walls" at U of T.

### Israel

In April 2015, President Gertler led a visit to Israel, accompanied by the Chancellor, the Honourable Michael H. Wilson. The purpose of the trip was to explore opportunities to scale ongoing faculty-to-faculty cooperation between institutions, develop new academic programs, learn about Israel's innovation ecosystem and strengthen mobility between UofT and Israel. The delegation met with faculty from Tel Aviv University, Hebrew University, and the Technion — Israel Institute of Technology. President Gertler also met with the Chief Scientist, Israel Ministry of Economy, the Mayor of Jerusalem, the Canadian Ambassador to Jerusalem and UofT alumni and friends.



Based on the success of this initial visit, Vice-President Wolfson led a follow-up visit in Fall 2015 to further explore the themes introduced during President Gertler's visit. The participants included Professor Janice Stein, Senior Presidential Advisor on International Initiatives, Professor Vivek Goel, Vice-President, Research & Innovation, Vice-President David Palmer, Advancement, Professor Trevor Young, Dean, Faculty of Medicine, Professor Ravin Balakrishnan, Chair, Department of Computer Science, Professor Christopher Yip, Director, Institute for Biomaterials and Biomedical Engineering and Governor Gary Goldberg who participated in this trip to ensure substantive discussions on opportunities for cooperation in big data, neuroscience, and personalized medicine. As a result of this trip, UofT will work to improve faculty and student mobility with Hebrew University, Tel Aviv University, and the Technion — Israel Institute of Technology, and will explore opportunities for the development of joint academic programs, including dual degrees. UofT is also working on an MOU with Start-Up Nation Central to allow our faculty and Israeli entrepreneurs to collaborate on challenges and opportunities faced by emerging Israeli companies.

In January 2015, the Government of Canada announced a partnership with the University of Toronto to offer Israeli students an opportunity to engage in research projects at Canadian universities. The "Canada-Israel Innovation Initiative for Student Mobility: From Start Up to Scale Up" awards students up to CAD \$10,000 to engage in full-time research at the Canadian institution.

The heads of Hebrew University and Tel Aviv University have also visited U of T and met with President Gertler. Faculty from both institutions have also made reciprocal visits. In May 2015, faculty from Tel Aviv University visited the University of Toronto to participate in a bio-imaging conference hosted by Office of the Vice-President Research & Innovation. These and other people-to-people connections have grown into new partnerships and partnership possibilities. Examples include the exploration of graduate student mobility in social work between UofT and Hebrew University and the signing of a research MOU with Tel Aviv University, enabling a Joint Call for Research Proposals.

### The Netherlands

This year, the University of Toronto actively participated in high-level activities with the Netherlands, including the State Visit to Canada of Their Majesties King Willem-Alexander and Queen Máxima.



MoU Signing as Dr. Ilse Treurnicht, CEO of MaRS Discovery District, King Willem-Alexander and Queen Máxima of the Netherlands look on during the Dutch State Visit (May 2015)



UofT hosted sessions for the Higher Education delegates on our Innovation & Entrepreneurship Ecosystem, and for separate Industry delegates on Urban Planning & Design and ICT.

UofT also entered into a new Memorandum of Understanding with the University of Utrecht (UU). Already, preparations are underway with UU, UofT and the Chinese University of Hong Kong for joint workshops in Utrecht in April 2016 on Cities, Public Health, and Migration.



Ms. Marjan Oudeman, President of Utrecht University and President Gertler at MOU Signing (May 2015)



Transatlantic Science Week (November 2014)

### **Norway**

In October 2014, the Royal Norwegian Embassies in Canada and Washington partnered with UofT to bring Transatlantic Science Week (TSW) to Toronto, only the second time it has been held in Canada in its 13-year history. UofT acted as the academic host for this important annual conference that brought together scientists, policy-makers and industry leaders from Norway, Canada and the United States to share knowledge and approaches for dealing with challenges unique to the Arctic, with specific foci on societies, sustainability and safety. UofT continues to deepen our relationship with the Norwegian Consulate General. We are working with Innovation Norway to explore opportunities for Norwegian graduate students to learn about innovation and entrepreneurship through a distinct summer program at UofT.

### **United Kingdom**

The United Kingdom is the University of Toronto's #2 partner in terms of co-authored publications (Web of Science 2010-2014). In addition to attending the U15-Russell Group Conference in London in October 2014, President Gertler met with leaders of the University of Oxford, and University College London (UCL) to develop targeted opportunities for collaboration. Building on this, he met UCL again in 2015 and Professor Vivek Goel, Vice-President, Research & Innovation met with both institutions to discuss mutual opportunities in the area of Big Data and UofT's proposal to the Canada First Research Excellence Fund (CFREF) program for the creation of the Institute for Data Driven Solutions (IDDS).



# **IGIR**



# QUESTIONS | DISCUSSIONS



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