

UNIVERSITY OF TORONTO

THE GOVERNING COUNCIL

MAY 19, 2016

MINUTES OF THE MEETING OF THE GOVERNING COUNCIL held on May 19, 2016 at 4:30 p.m. in the UTSC Council Chamber, Room AA160, 1265 Military Trail.

Present:

Ms Shirley Hoy (In the Chair)
The Honourable Michael H. Wilson
Professor Meric S. Gertler
Mr. Preet Banerjee
Professor John S. Bland
Mr. Harvey Botting
Mr. David Norris Bowden
Mr. Jeff Collins
Ms Susan Froom
Professor Hugh P. Gunz
Mr. Brian K. Johnston
Mr. Mark Krembil
Mr. Nykolaj Kuryluk
Professor Ernest W.N. Lam
Mr. Brian D. Lawson
Ms Nancy Carolyn Lee
Professor Jan Mahrt-Smith
Ms N. Jane Pepino
Professor Cheryl Regehr
Ms Catherine Riddell
Professor Hargurdeep Saini
Professor Andrea Sass-Kortsak
Mr. Howard L. Shearer
Professor Elizabeth M. Smyth
Professor Salvatore M. Spadafora
Mr. Andrew Szende
Professor Steven J. Thorpe
Mr. Bruce Winter

Ms. Sheree Drummond, Secretary of the
Governing Council

Secretariat:

Ms Mariam Ali
Ms. Cindy Ferencz-Hammond
Mr. Anwar Kazimi
Mr. Patrick McNeill
Ms Rena Parsan
Ms Amorell Saunders N'Daw

Absent:

Ms Judy G. Goldring (Chair)
Mr. Faizan Sohail Akbani
Mr. P.C. Choo
Ms Janet L. Ecker
Mr. Gary D. Goldberg
Professor Avrum I. Gotlieb
Ms Zabeen Hirji
Ms. Sandy Hudson
Mr. Alex Ivovic
Ms Claire M.C. Kennedy
Mr. Ray Khan
Professor Paul Kingston
Dr. Gary P. Mooney
Mr. John Paul Morgan
Mr. Ridwan Olow
Ms Melinda M. Rogers
Mr. Mark Henry Rowswell
Mr. Riaz Sayani-Mulji
Professor Janice Gross Stein
Professor Nicholas Terpstra
Mr. W. Keith Thomas
Mr. Lawrence Zhang

In Attendance:

Ms Samra Zafar, member-elect of the Governing Council
Professor Bruce Kidd, Vice-President and Principal, University of Toronto Scarborough (UTSC)
Professor Scott Mabury, Vice-President, University Operations
Mr. Andrew Arifuzzaman, Chief Administrative Officer, UTSC
Mr. David Curtin, Director, Communications Services, Office of the President
Dr. Anthony Gray, Director, Strategic Research, Office of the President
Professor William Gough, Interim Vice-Principal (Academic) & Dean, UTSC
Ms Nadina Jamison, Executive Director, Stakeholder Relations & Strategic Initiatives, President's Office
Mr. Michael Kurtz, Executive Director, Communications Partnerships
Ms Bryn MacPherson, Assistant Vice-President and Chief of Protocol, Office of the President
Mr. Steve Moate, Senior Legal Counsel, Office of the President
Mr. Desmond Pouyat, Dean of Student Affairs, UTSC
Ms Marny Scully, Assistant Vice-President, Government, Institutional & Community Relations
Ms Meredith Strong, Director, Office of the Vice-Provost, Students & Student Policy Advisor
Professor Sandy Welsh, Vice-Provost, Students
Mr. Robert Boeckner, Member, Business Board
Ms Kathy Fellowes, Chair, UTSC Academic Affairs Committee

IN ACCORDANCE WITH A DETERMINATION BY THE EXECUTIVE COMMITTEE, PURSUANT TO SECTIONS 28 (E) AND 38 OF BY-LAW NUMBER 2 OF THE GOVERNING COUNCIL, ITEMS 1 AND 11 ON THE AGENDA WERE CONSIDERED BY THE GOVERNING COUNCIL *IN CAMERA*.

The Committee Moved *In Camera*.

1) Senior Appointment

On a motion duly moved, seconded and carried

IT WAS RESOLVED

THAT Professor Ulli Krull be appointed as Interim Vice-President, University of Toronto, concurrent with his appointment as Interim Principal, University of Toronto Mississauga for a one-year term effective September 1, 2016 and continuing until August 31, 2017 or until his successor is appointed, whichever comes first.

The Committee returned to Open Session.

2) Chair's Remarks

Ms Shirley Hoy, Vice-Chair, Governing Council, welcomed and thanked members for attending the meeting at the Scarborough campus and remarked that she was pleased to preside over the meeting in the absence of Chair Judy Goldring.

She commented on the impressive features of the Environmental Science and Chemistry Building that some governors had toured before the meeting and thanked tour organizers. Ms Hoy thanked Professor Bruce Kidd, Vice-President and Principal, UTSC, for hosting the Governing Council meeting.

The Chair took the opportunity to recognize members of the Governing Council and its bodies who had been recognized with the 2016 Awards of Excellence. Professors Liz Smyth and Judith Poë, Chair, Academic Affairs Committee, University of Toronto Mississauga, were the recipients of the Vivek Goel Faculty Citizenship Award and member-elect, Professor Mark Lautens, had received the Faculty Award.

a) Professor Bruce Kidd, Vice-President and Principal – Welcome and Remarks

Ms Hoy invited Professor Kidd to make brief remarks.

Professor Kidd introduced his Executive team and provided governors with an overview of the campus, which included 12,743 undergraduates and 289 affiliated graduate students. He outlined initiatives in research and community engagement and described the goal of establishing UTSC as a vibrant hub in the eastern GTA. Professor Kidd expressed his hope that the tri-campus university system would facilitate the realization of this aspiration.

3) Report of the President

The President thanked Professor Kidd and his entire team for their warm hospitality and fine leadership. He then briefly outlined the federal government's newly created the Post-Secondary Institutions Strategic Investment Fund (SIF), which was set to inject billions into the research and innovation infrastructure of Canada's colleges and universities. The Fund was accepting applications that focused on enhancing and modernizing research facilities and, if approved, would cover up to fifty per cent of a project's eligible costs. The deadline to submit applications was May 9, 2016, and governance pathways had to be adjusted to accommodate the ambitious deadlines. It was anticipated that the federal government would announce successful projects during the summer and fall months.

President Gertler also noted the reviews announced in Budget 2016 that had included a science review and a review of economic growth policy, which, in turn, had presented the University with excellent opportunities to help shape federal policy in key areas.

In international affairs, the President informed members that he led a delegation of six faculty members who had participated in a workshop with colleagues from Utrecht University in the Netherlands. He noted that this initiative had represented a promising, tri-university, tri-continent collaboration and mirrored the University's other global partnership initiatives with universities in Beijing and London.

The President had travelled to Mumbai, India, where he had presented a paper on cities at a conference hosted by the Indian Institute of Technology (IIT), Bombay. While in India, the President had also conducted media interviews and had met with government officials and prospective applicants to the University.

The President noted that stellar undergraduate applications were being received from international students, part due to the University's high rankings; the flexibility of program choices; and the safety and security of the city.

The President concluded his report by informing Governors that he had welcomed the Honourable Elizabeth Dowdeswell, Lieutenant-Governor of Ontario, to the St. George campus on May 17, 2016. The occasion had presented an opportunity to introduce Her Honour to the innovation and entrepreneurship ecosystem at the campus; to meet with students and alumni; and to provide her with examples of University's many achievement in her role as "Storyteller in Chief" for the province.

4) 2015 Performance Indicators for Governance

Professor Cheryl Regehr presented the annual performance indicators report for the information of Governors. Professor Regehr thanked Ms Marny Scully and her team for compiling the report and the indicators. She focused on some of the key indicators, including research, citations and publications, international rankings, and employability rankings. Professor Regehr noted that the 2015 Performance Indicators report included 114 measures and more than 300 performance indicators.

Professor Regehr made note of the University's tenth-placed ranking in the world for employability in the *Times Higher Education World University Rankings*, which was a point of pride for the University. Professor Regehr also noted that while the University of Toronto accounted for only seven per cent of Canada's professorial faculty, the University had enjoyed a dominant share of prestigious Canadian and international honours. The University was ranked second only to Harvard in the number of research publications and citations.

In terms of research funding, Professor Regehr reported that the University exceeded its market share based on faculty numbers. The University was first in the number of new start-up companies and its research was having local and international impact.

Focusing on students and education, Professor Regehr noted that undergraduate entering averages had continued to rise and that demand for the University's programs had continued to increase while overall provincial demand had gone down.

On the matter of undergraduate retention and graduate rates, the Provost stated that the rates had remained relatively stable; that the six-year graduation rate required attention and that resources had been earmarked to address it. She also reported that incentives had been put in place to enhance faculty diversity and that nationally the University was the leading post-secondary institution for the student financial aid provided; and that there was strong undergraduate instructional engagement among faculty.

One area of challenge that remained was participation in the study abroad and exchange programs where only three per cent of Canadian university students travelled abroad. Professor Regehr informed governors that the University was working to better understand the factors involved in student decision-making to study abroad.

In response to a question related to retention rates, the Provost noted that several factors were involved and that working groups would be exploring the data in more depth over the course of the year. She pointed to the additional positions allocated from the University Fund to support student success.

A member commented on the high percentage of international students coming from China. In response, the Provost said that the University had a long history with China and that it was actively pursuing students from other countries such as India and the United States among others.

A member asked about online courses and the Provost responded that while the University had invested in online courses, its focus was on innovation in the classroom, including experiential education and research experiences with faculty members.

In closing, Professor Regehr noted that a series of reports would be produced for next year's indicators that would provide different kinds of formats for the large amount of information, some of which would be brought forward to governance.

CONSENT AGENDA

On a motion duly made, seconded and carried

IT WAS RESOLVED

THAT the consent agenda be adopted and that the items requiring approval, be approved.

5. Minutes of the Previous Meeting of the Governing Council

The minutes of the April 7, 2016 meeting were approved.

6. Business Arising from the Report of the Previous Meeting

There was no business arising from the minutes of the previous meeting.

7. Reports for Information

Members received the following reports for information:

- a) Report Number 203 of the Academic Board (April 21, 2016)
- b) Report Number 226 of the Business Board (April 5, 2016)
- d) Report Number 17 of the University of Toronto Mississauga Campus Council (April 20, 2016)
- e) Report Number 18 of the University of Toronto Scarborough Campus Council (April 19, 2016)
- f) Report Number 480 of the Executive Committee (April 7, 2016)
- g) Report Number 481 of the Executive Committee (May 9, 2016)

END OF CONSENT AGENDA

7 c) Report Number 194 of the University Affairs Board (April 28, 2016)

A member drew attention to item 7 (c) and the Faculty of Music's Undergraduate Student Association's referendum and, in the member's opinion, the ambiguous nature of the wording to support a writing centre. The member sought assurances that the referendum would not violate provincial guidelines relating to student society fees. The member was assured by the Provost, Professor Regehr, that the referendum received strong student support and that the Association would abide by the regulations and that in future, assistance would be provided with the wording of referendum questions for improved clarity.

8. Date of Next Meeting

The Chair advised members that the next Governing Council meeting was scheduled for Thursday, June 23, 2016 from 4:00– 6:00 p.m.

9. Question Period

There were no questions.

10. Other Business

No other business was brought forward.

The Committee moved *In Camera*.

11. University of Toronto Proposal for the Strategic Investment Fund (SIF)

The Governing Council returned to Open Session.

The meeting adjourned at 6:18 p.m.

Secretary

May 20, 2016

Chair