

UNIVERSITY OF TORONTO

THE UNIVERSITY OF TORONTO SCARBOROUGH CAMPUS COUNCIL

REPORT NUMBER 18 OF THE CAMPUS COUNCIL

April 19, 2016

Ms Nancy Lee, Chair
Professor Bruce Kidd, Vice-
President and Principal, UTSC
Mr. Andrew Arifuzzaman, Chief
Administrative Officer, UTSC
Mr. Harvey Botting*
Ms Kathy Fellowes
Mr. Jason Glover
Ms Sue Graham-Nutter
Dr. Brian Harrington
Dr. Elaine Khoo
Mr. Andrew C. Leung
Ms Brenda Librecz
Dr. Jennifer McKelvie
Mr. Joshua Miller
Mr. Larry Whatmore

Secretariat:

Ms Amorell Saunders N'Daw
Ms Rena Prashad (Parsan)

Regrets:

Ms Nourhan Ahmed
Professor Leslie Chan
Professor Tarun Dewan
Professor William A. Gough
Mr. John Kapageridis
Professor Paul Kingston
Mr. Ravi Kumar
Dr. Christopher Ollson
Mr. Mark Henry Rowswell

*Telephone Participants

In attendance:

Ms Liza Arnason, Director, Office of Student Life
Ms Zahra Bhanji, Director, Office of the Vice-Principal, Research
Ms Tanya De Mello, Equity & Diversity Officer
Ms Tina Doyle, Director, AccessAbility Services
Mr. Scott MacDonald, Coordinator, Campus Life & Special Events
Ms Steffi Marcos, Student Presenter
Mr. Ken Martin, Community Coordinator, Frontier College
Ms Helen Morissette, Director, Financial Services
Ms Naureen Nizam, Director, Systems & Operations, Registrar's Office
Mr. Desmond Pouyat, Dean of Student Affairs
Ms Roweena Rollon, Student Presenter
Ms Fiorella Shields, Director, Student Services, Registrar's Office
Ms Shawna-Kaye Tucker, Student Life Officer

Ms Michelle Verbrugghe, Director, Student Housing & Residence Life

1. Chair's Remarks

The Chair welcomed members and guests to the meeting and introduced the member who participated in the meeting by teleconference.

She congratulated Professor Paul Kingston and Mr. Preet Banerjee on being acclaimed as Chair and Vice-Chair of the UTSC Campus Council for the 2016-17 governance year. She also congratulated the successful student winners of the 2016-17 UTSC governance elections.

2. Report of the Vice-President & Principal

The Chair introduced Professor Bruce Kidd, Vice-President and Principal, UTSC, and invited him to present his report.

a. Student Presentation- Frontier College

Professor Kidd reported that Frontier College was established in 1899 as a national volunteer organization with the goal of bringing literacy and learning to all Canadians.

He invited Mr. Scott MacDonald, Coordinator, Campus Life & Special Events, and Ms Shawna-Kaye Tucker, Student Life Officer, to describe the efforts of FC@UTSC. They reported that FC@UTSC was committed to working within the Scarborough community to make it stronger for all residents. They introduced Ms Steffi Marcos and Ms Roweena Rollon who discussed their involvement with FC@UTSC, which included volunteering at women's shelters, public schools, and involvement with other community based projects (i.e. Scarborough Village: Action for Neighbourhood Change and Mornelle Court Housing Community).

b. Principal's Report

Professor Kidd presented the Council with a report on changing the narrative of Scarborough. The presentation included the following highlights:

- The need to promote and vocalize Scarborough as a rich and culturally diverse region where strengths are highlighted rather than deficiencies;
- Within the tri-campus model, there was a need to differentiate the three campuses for their individual strengths and to leverage their location within the GTA;
- UTSC was striving to promote community by implementing the Anchor Institution Strategy; and
- The campus continued to lobby all levels of the government for investments in infrastructure and funding.

A member asked what relationship UTSC had with the Toronto Zoo, and Mr. Andrew Arifuzzaman, Chief Administrative Officer, explained that UTSC had teaching staff with

adjunct appointments to the Toronto Zoo. He added that the Toronto Zoo was also a co-operative education employer for undergraduate and graduate students.

A member commented on the type of institutions UTSC was collaborating with to change the narrative of Scarborough, and Professor Kidd explained that the focus was on large institutions within Scarborough.

3. The University's Budget Incorporating UTSC's Budget Envelope

The Chair introduced and invited Professor Cheryl Regehr, Vice-President and Provost and Mr. Trevor Rodgers, Associate Director, Planning and Budget, to present the University's budget incorporating UTSC's budget envelope.

In providing the context for the University's Budget, the following areas were highlighted:

- The process and planning in developing the Budget Report;
- Student enrolment and divisional plans;
- Expenses related to faculty and staff compensation and the pension plan deficit payments;
- Support for capital projects and university-wide shared service costs;
- Student financial support;
- Sources of operating revenue; and
- University Fund allocations

Discussion

Members asked for additional information about the long range assumption regarding pension special payments and the potential for moving toward a jointly sponsored pension plan. Mr. Rodgers reported that the pension special payment budget is projected to increase by \$5M annually until 2020-21. Professor Regehr reported that intensive negotiations and consultation had been taking place among Ontario universities to determine the feasibility of alternative models.

A member commented on the potential disincentive of charging research sponsors for the indirect costs of research. Professor Regehr explained that overhead costs were necessary to prevent subsidies for research from the operating budget. Mr. Rodgers pointed out that the true indirect costs of research activity are significantly higher than the University can recover from the Tri-Council federal research granting agencies.

A member commented on the pace of enrolment growth at the graduate level. Professor Regehr explained that graduate enrolment expansion was a provincial government priority, and that divisions were encouraged to base any expansion plans on their academic mission and goals. Professor Kidd added that the University and campus had an obligation to offer spots to graduate students because there was a demand for graduate education in the province.

A member asked whether deferred maintenance assessments were done at UTSC and whether the budget included funding for major capital improvements. Mr. Arifuzzaman explained that the need for deferred maintenance was assessed regularly and that UTSC has a relatively new inventory of buildings. Any renovations to existing buildings at UTSC would be completed by 2018.

Professor Kidd thanked and expressed appreciation to Professor Regehr and Mr. Rodgers for presenting the University's Budget Incorporating UTSC's Budget Envelope to the Council.

4. UTSC Student Residence Model

The Chair reported that the UTSC Student Residence Model presentation was being rescheduled to a later cycle in order to give Assessors time to provide more detail on the proposed model based on input provided at a recent Business Board meeting.

CONSENT AGENDA

On motion duly made, seconded and carried,

YOUR COUNCIL APPROVED,

THAT the consent agenda be adopted and the item requiring approval (item 5) be approved.

5. Report of the Previous Meeting: Report Number 17 – Tuesday, March 1, 2016

6. Business Arising from the Minutes of the Previous Meeting

7. Reports for Information

- a) Report Number 18 of the UTSC Agenda Committee (Monday, April 4, 2016)
- b) Report Number 16 of the UTSC Academic Affairs Committee (Thursday, February 25, 2016)
- c) Report Number 17 of the UTSC Academic Affairs Committee (Tuesday, March 22, 2016)
- d) Report Number 17 of the UTSC Campus Affairs Committee (Wednesday, March 23, 2016)

8. Date of the Next Meeting – Thursday, May 26, 2016 at 4:10 p.m.

9. Question Period

No questions were raised.

10. Other Business

No other business was raised.

IN CAMERA

The Council moved *in camera*.

11. Appointments: 2016-17 UTSC Campus Council Community Members

On motion duly made, seconded, and carried

YOUR COUNCIL APPROVED,

THAT Mr. George Fadel, Ms Sue Graham-Nutter, and Ms Lydia Lampers-Wallner be appointed to serve as Community Members on the UTSC Campus Council effective July 1, 2016 for three-year terms ending June 30, 2019.

The Council returned to open session.

The meeting adjourned at 6:05 p.m.

Secretary

Chair