

UNIVERSITY OF TORONTO  
THE GOVERNING COUNCIL  
**REPORT NUMBER 441 OF**  
**THE EXECUTIVE COMMITTEE**

**Wednesday, October 19, 2011**

To the Governing Council,  
University of Toronto.

Your Committee reports that it held a meeting on Wednesday, October 19, 2011 at 12:00 p.m. in the Boardroom, Simcoe Hall, with the following members present:

Mr. Richard Nunn, Chair  
Ms Judy Goldring, Vice-Chair  
Professor David Naylor, President  
Mr. P. C. Choo  
Professor William Gough  
Mr. Nykolaj Kuryluk  
Mr. Aly-Khan Madjavji  
Mr. Gary Mooney  
Professor Andrea Sass-Kortsak  
Professor Elizabeth M. Smyth  
Miss Maureen J. Somerville

**Non-Voting Member:**

Mr. Louis R. Charpentier

**Secretariat:**

Mr. Anwar Kazimi  
Ms Cristina Oke, Acting Secretary

**Regrets:**

Mr. Brent S. Belzberg  
Mr. Ken Davy

**In Attendance:**

Dr. Anthony Gray, Special Advisor to the President  
Professor Ellen Hodnett, Chair, Academic Board and Member of the Governing Council  
Mr. Christopher Lang, Director, Office of Appeals, Discipline, and Faculty Grievances \*  
Professor Jill Matus, Vice-Provost, Students \*\*  
Professor Cheryl Misak, Vice-President and Provost, and Member of the Governing Council  
Ms Catherine Riggall, Vice-President, Business Affairs  
Ms B. Elizabeth Vosburgh, Chair, University Affairs Board and Member of the Governing Council  
Mr. W. David Wilson, Chair, Business Board and Member of the Governing Council

**Opening Remarks**

The Chair welcomed those present to the first meeting of the governance year. He reminded members of the importance of confidentiality for the Committee, and encouraged anyone who was uncertain about what could be discussed to contact the Secretary of the Governing Council.

\* in attendance for agenda item 13

\*\* in attendance for agenda item 2

## **1. Report of the President**

President Naylor welcomed new and returning members to the Committee. He explained that the Executive Committee was important to the administration for strategic input and consultation.

The President remarked on the high level of energy and enthusiasm on each campus in September.

### **a) Rankings**

The President reported that four of the influential ranking systems had released results for 2011: *Times Higher Ed*, *QS World University Rankings*, *Shanghai Jiao Tong*, and *SCImago*. The ranking of the University ranged from third in the world by the *SCImago* ranking of institutions of higher education to twenty-sixth by *Shanghai Jiao Tong*, depending on the collection of metrics used. However, in all but one ranking, the University was the best in Canada.

The University's excellence was even more pronounced in the finer grained disciplinary and subject rankings. According to the *QS World University Rankings*, the University was one of only a handful of universities world-wide ranked among the top 25 in every broad subject area considered and was the top ranked Canadian institution in each of these areas.

### **b) Provincial Election**

The President noted that, on October 6, a Liberal government had been elected to a third successive term with one seat short of a majority. Post-secondary education had been included in the platform of each of the three main parties, and tuition policy had been a major topic during the campaign.

The Liberals had campaigned on a 30% tuition grant to middle-class and underprivileged families, and had pledged to modernize the funding formula as a means of addressing differentiation. With the current tuition policy framework set to expire in 2011-12, a new framework would be a priority for the next Minister of Training Colleges and Universities, and for the University Relations team led by Vice-President Judith Wolfson.

### **c) Review of Federal Support to R&D**

The President informed members that the Report of the Expert Panel to Review Federal Support to Research and Development, of which he had been a member, had been released on October 17, 2011.<sup>1</sup>

### **d) Campaign**

The President reported that a celebratory event to launch the next Campaign would be held on November 20, 2011.

The Committee moved *in camera* .

The President briefed members on a confidential matter.

The Committee returned to closed session.

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<sup>1</sup> <http://rd-review.ca/eic/site/033.nsf/eng/home>

## 2. Recruitment and Admissions

The Provost reminded members that the University was in the process of engaging governance bodies and the University community in providing an update to *Towards 2030*. As part of this process, Professor Jill Matus, Vice-Provost Students, would make a presentation on Recruitment, Admissions and First Year Programs to the Governing Council at its meeting on October 27, 2011. Professor Matus explained that the presentation would provide an overview of what had been done in the areas of recruitment and admissions in response to the directives included in *Towards 2030*.

## 3. Items for Endorsement and Forwarding to the Governing Council

### (a) Campaign – Plans and Priorities

*(Arising from Report Number 192 of the Business Board (September 26, 2011) and Report Number 175 of the Academic Board (October 6, 2011))*

Mr. Wilson summarized the presentation and discussion at the Business Board meeting held on September 26, 2011. Professor Hodnett summarized the discussion at the Academic Board meeting held on October 6, 2011.

On motion duly moved, seconded, and carried,

YOUR COMMITTEE ENDORSED AND FORWARDED to the Governing Council for consideration the recommendation

THAT (i) the “Overview of Campaign Plans” and (ii) the “Campaign Priorities Summary as of September 2, 2011,” copies of which are Appendixes “A” and “B” to Professor Misak’s and Mr. Palmer’s memorandum to the Business Board dated September 19, 2011, be approved as the planning framework for the University’s fundraising campaign.

Documentation is attached to Report Number 191 of the Business Board as Appendix “A”.

### (b) Project Planning Report: Varsity Centre - Goldring Centre for High Performance Sport<sup>2</sup>

*(Arising from Report Number 175 of the Academic Board (October 6, 2011) and Report Number 165 of the University Affairs Board (September 27, 2011))*

Professor Hodnett described the project and provided key points of the discussion at the Academic Board. Ms Vosburgh summarized the discussion at the University Affairs Board.

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<sup>2</sup> Ms Goldring withdrew from the meeting for the consideration of this item.

**3. Items for Endorsement and Forwarding to the Governing Council (cont'd)****(b) Project Planning Report: Varsity Centre - Goldring Centre for High Performance Sport**

On motion duly moved, seconded, and carried,

YOUR COMMITTEE ENDORSED AND FORWARDED to the Governing Council for consideration the recommendation

- (i) THAT the Project Planning Report, dated September 14, 2011, for the Goldring Centre for High Performance Sport at the St. George campus be approved in principle to accommodate the activities and functions as described.
- (ii) THAT the project scope for the Goldring Centre for High Performance Sport, comprising approximately 6,700 net assignable square metres (nasm) (or 11,189 gross square metres (gsm)) plus a portion of shared site servicing provisions and a central elevator/stair core to be constructed concurrently with the Goldring Centre as the first phase of a future Tower, be approved at a provisional total project cost of \$60.8 million.
- (iii) THAT the project scope for the remaining work of the first phase of the future Tower to include foundation, and shared site servicing and central elevator/stair core be approved at a provisional total project cost of \$9.0 million.

Documentation is attached to Report Number 175 of the Academic Board as Appendix “D”.

**(c) Faculty of Medicine: Proposal to Establish the Institute of Health Policy, Management and Evaluation as an Extra-Departmental Unit: A**  
*(Arising from Report Number 175 of the Academic Board (October 6, 2011))*

Professor Hodnett outlined the proposal that had been presented to the Academic Board. No questions had been raised by Board members.

On motion duly moved, seconded, and carried,

YOUR COMMITTEE ENDORSED AND FORWARDED to the Governing Council for consideration the recommendation

THAT the status of the existing Department of Health Policy, Management and Evaluation in the Faculty of Medicine be changed to an Extra-Departmental Unit: A (EDU:A) effective immediately.

Documentation is attached to Report Number 175 of the Academic Board as Appendix “E”.

### 3. **Items for Endorsement and Forwarding to the Governing Council (cont'd)**

#### d) **Terms of Reference for Governing Council Boards and Committees**

*(Arising from Report Number 175 of the Academic Board (October 6, 2011), Report Number 191 of the Business Board (September 26, 2011), and Report Number 165 of the University Affairs Board (September 27, 2011))*

The Secretary of the Governing Council summarized the proposed changes to the Executive Committee Terms of Reference. The changes included the Elections Committee becoming a Standing Committee of the Executive Committee and giving the Executive Committee the authority to approve recommendations for expulsion and recall of degrees.

On motion duly moved, seconded, and carried,

YOUR COMMITTEE ENDORSED AND FORWARDED to the Governing Council for consideration the recommendation

THAT the Terms of Reference for Governing Council Boards and Committees contained in the Office Consolidation dated October 14, 2011, be endorsed and forwarded to the Governing Council for approval.

### 4. **Items for Inclusion of the Agenda of the Governing Council**

#### (a) **Report of the University Ombudsperson for the Period 1 July, 2010 to 30 June, 2011, and Administrative Response**

The Chair noted that the report of the Ombudsperson and the Administrative Response were presented annually to the Governing Council for information and for comment. The Executive Committee was being asked to endorse the Report and Response, and to place them on the agenda of the next meeting of the Governing Council.

On motion duly moved, seconded, and carried,

YOUR COMMITTEE APPROVED

THAT the Report of the University Ombudsperson for the Period 1 July, 2010 to 30 June, 2011 and Administrative Response be placed on the agenda of the Governing Council meeting of October 27, 2011.

#### (b) **Revisions to By-Law Number 2**

The Secretary of the Governing Council explained that the proposed changes to By-Law Number 2 had arisen from the recommendations of the Task Force on Governance. The proposed changes would provide for meetings to be held, and for members to participate in meetings via telephone or video conference, and would formalize electronic balloting at the discretion of the Chair. Changes to the By-Law required a notice of motion to be given prior to the meeting where the motion was presented, and the motion required an affirmative vote by at least 26 members of the Governing Council to pass.

**4. Items for Inclusion of the Agenda of the Governing Council (cont'd)**

**(b) Revisions to By-Law Number 2 (cont'd)**

On motion duly moved, seconded, and carried,

YOUR COMMITTEE APPROVED

THAT, pursuant to section 76 (a) of By-Law Number 2, the Notice of Motion for the proposed revisions to By-Law Number 2, as described in the memorandum dated October 13, 2011, be placed on the agenda of the Governing Council meeting of October 27, 2011.

**CONSENT AGENDA**

The Chair reminded members that certain routine items on the agenda of any meeting could be identified as “consent” items.

On motion duly moved, seconded, and carried,

YOUR COMMITTEE APPROVED

THAT the consent agenda be adopted

**5. Report of the Previous Meeting**

Report Number 440 (June 23, 2011) of the Executive Committee was approved.

**6. Business Arising from the Report of the Previous Meeting**

There was no business arising from the report of the previous meeting.

**7. Minutes of the Governing Council Meetings: June 23 and September 7, 2011**

Members received for information the Minutes of the Governing Council meetings held on June 23, 2011 and September 7, 2011.

**8. Business Arising from the Minutes of the Governing Council Meeting**

There was no business arising from the minutes of the Governing Council meetings.

**9. Items for Confirmation by the Executive Committee**

- (a) Faculty of Arts and Science and School of Graduate Studies: Doctor of Philosophy Program in Cinema Studies**  
*(Arising from Report Number 175 of the Academic Board (October 6, 2011))*

On motion duly moved, seconded, and carried,

YOUR COMMITTEE CONFIRMED

THAT the Ph.D. Program in Cinema Studies, as described in the proposal from the Faculty of Arts and Science dated September 8, 2011, be approved effective for the academic year 2012-13.

Documentation is attached to Report Number 175 of the Academic Board as Appendix “F”.

**9. Items for Confirmation by the Executive Committee (cont'd)**

**(b) Faculty of Physical Education and Health: Name Change**  
*(Arising from Report Number 175 of the Academic Board (October 6, 2011))*

On motion duly moved, seconded, and carried,

YOUR COMMITTEE CONFIRMED

THAT the name of the “Faculty of Physical Education and Health” be changed to the “Faculty of Kinesiology and Physical Education”, effective January 1, 2012.

Documentation is attached to Report Number 175 of the Academic Board as Appendix “G”.

**10. Reports for Information**

Members received the following reports for information:

- (a) Report on Approvals Under Summer Executive Authority
- (b) Calendar of Business 2011-12
- (c) Report Number 175 of the Academic Board (October 6, 2011)
- (d) Report Number 190 of the Business Board (June 16, 2011)
- (e) Report Number 192 of the Business Board (September 26, 2011)
- (f) Report Number 165 of the University Affairs Board (September 27, 2011)

**11. Date of Next Meeting – Monday, December 5, 2011 at 5:00 p.m.**

**12. Other Business**

**(a) Confirmation of approval via electronic ballot**

The Chair read into the record the following motion that had been approved by the Committee via electronic ballot.

YOUR COMMITTEE APPROVED

THAT Professor Sarita Verma be appointed Acting Vice-Provost, Relations with Healthcare Institutions from October 1, 2011 to December 31, 2011, and from July 1, 2012 to September 30, 2012.

**(b) Update on Implementation Task Force**

Professor Gough reported on the work of the Implementation Committee with respect to tri-campus governance. As Chair of the Implementation Committee’s working group, he and the Secretary of the Governing Council had met with the Vice-President and Principal and other representatives of the University of Toronto Mississauga and the University of Toronto Scarborough, and planned to meet with the relevant governance bodies on each campus. The purpose of these consultations was to receive feedback on a draft tri-campus governance framework. Once feedback had been received and had been considered by the Implementation Committee, the framework would be presented to governance for consideration.

**12. Other Business (cont'd)**

**(c) Governing Council Meeting**

The Chair informed members that the University of Toronto General Assembly was convening in front of Simcoe Hall from 3 – 6 pm on October 27, 2011.

There were no items of other business for consideration in closed session.

On motion duly moved, seconded, and carried,

IT WAS RESOLVED

THAT, pursuant to sections 28 (e) and 33 of *By-Law Number 2*, consideration of items 11-12 take place *in camera*, with the Board Chairs, Vice-President, Vice-Provost, and Special Advisor to the President admitted to facilitate the work of the Committee.

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*In Camera Session*

**13. Code of Behaviour on Academic Matters: Recommendations for Expulsion**

On motion duly moved, seconded, and carried,

YOUR COMMITTEE APPROVED

THAT the recommendations contained in the Memoranda dated October 10, 2011 from the Secretary of the Governing Council be placed on the agenda for the October 27, 2011 meeting of Governing Council; and,

THAT, pursuant to sections 38 and 40 of *By-Law Number 2*, the Governing Council consider the recommendations *in camera*.

**14. External Appointments**

**(a) McLaughlin Centre Oversight Committee**

On motion duly moved, seconded, and carried,

YOUR COMMITTEE APPROVED

THAT Alan Hudson be reappointed to the McLaughlin Centre Oversight Committee for a two-year term, effective immediately until October 31, 2013 or until his successor is appointed;

THAT Virginia McLaughlin be reappointed to the McLaughlin Centre Oversight Committee for a two-year term, effective immediately until October 31, 2013 or until her successor is appointed; and

THAT Charles Tator be reappointed to the McLaughlin Centre Oversight Committee for a two-year term, effective immediately until October 31, 2013 or until his successor is appointed; and

THAT J. Christopher Wansbrough be reappointed to the McLaughlin Centre Oversight Committee for a two-year term, effective immediately until October 31, 2013 or until his successor is appointed.



**14. External Appointments (cont'd)**

**(b) University of Toronto Press**

On motion duly moved, seconded, and carried,

YOUR COMMITTEE APPROVED

THAT the following individuals be appointed members and directors of the University of Toronto Press, effective immediately, for terms to continue until the 2012 Annual General Meeting, or until their successors are appointed:

Mr. Larry Alford  
Mr. Frank Anderson  
Ms Mary Anne Elliott  
Mr. Brian Flood  
Mr. Brent Houlden  
Mr. Stephen Knight  
Ms Anne MacDonald  
Professor Andy Orchard  
Professor Louis W. Pauly  
Ms Kate Pearce  
Ms. Catherine J. Riggall  
Mr. Daniel Soper  
Mr. John Yates

THAT Mr. Brent Houlden be appointed as Chairman of the Board of the University of Toronto Press, effective immediately, for a term to continue until the 2012 Annual General Meeting, or until his successor is appointed.

**15. Committee Members with President**

Members of the Executive Committee, with the Board Chairs, met privately with the President.

**16. Committee Members alone.**

Members of the Executive Committee, with the Board Chairs, met privately.

The Committee returned to closed session.

The meeting adjourned at 2:00 p.m.

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Secretary

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Chair

October 26, 2011