

**UNIVERSITY OF TORONTO**

**THE GOVERNING COUNCIL**

**SEPTEMBER 11, 2014**

MINUTES OF THE MEETING OF THE GOVERNING COUNCIL held on September 11, 2014 at 9:00 a.m. in the University of Toronto Council Chamber.

**Present:**

Ms Judy G. Goldring (Chair)  
Ms Shirley Hoy (Vice Chair)  
Professor Meric S. Gertler (President)  
Ms Alexis Archbold  
Professor John S. Bland  
Mr. Harvey Botting  
Mr. David Norris Bowden  
Ms Caitlin Campisi  
Mr. Ben Coleman  
Mr. Jeff Collins  
Ms Susan Froom  
Mr. Andrew Girgis  
Mr. Gary D. Goldberg  
Professor Avrum I. Gotlieb  
Professor William A. Gough  
Professor Hugh P. Gunz  
Ms Alexandra Harris  
Professor Edward Iacobucci  
Ms Claire M.C. Kennedy  
Ms Paulette L. Kennedy  
Mr. Nykolaj Kuryluk  
Mr. Brian D. Lawson  
Ms Nancy Carolyn Lee  
Mr. John Paul Morgan  
Ms Pdraigin Murphy  
Ms Susan Murray  
Ms N. Jane Pepino  
Professor Elizabeth Peter  
Professor Cheryl Regehr  
Ms Catherine Riddell  
Mr. Mark Henry Rowswell  
Professor Hargurdeep Saini

Professor Andrea Sass-Kortsak  
Professor Elizabeth M. Smyth  
Professor Salvatore M. Spadafora  
Mr. W. John Switzer  
Mr. Andrew Szende  
Professor Nicholas Terpstra  
Mr. W. Keith Thomas  
Professor Steven J. Thorpe

Mr. Louis R. Charpentier, Secretary of the  
Governing Council

**Secretariat:**

Ms Mariam Ali  
Ms Sheree Drummond  
Mr. Lee Hamilton  
Mr. Anwar Kazimi  
Mr. Patrick McNeill  
Ms Rena Parsan  
Ms Amorell Saunders N'Daw  
Mr. David Walders

**Absent:**

Mr. Nabil B. Arif  
Ms Janet L. Ecker  
Ms Zabeen Hirji  
Mr. R. Mark Krembil  
Dr. Gary P. Mooney  
Ms Melinda M. Rogers  
Mr. Howard L. Shearer  
Professor Janice Gross Stein

**In Attendance:**

Professor Scott Mabury, Vice-President, University Operations  
Mr. David Palmer, Vice-President, Advancement  
Professor Jill Matus, Vice-Provost, Students and First-Entry Divisions

Ms Christine Burke, Director, Campus and Facilities Planning  
Mr. Tony Gray, Director, Strategic Research, Office of the President  
Mr. Steve Moate, Senior Legal Counsel, Office of the President  
Ms Archana Sridhar, Assistant Provost  
Mr. Andrew Arifuzzaman, Chief Administrative Officer, UTSC  
Mr. Malcolm Lawrie, Assistance Vice-President, University Planning, Design & Construction  
Ms Nora Gillespie, Senior Legal Counsel, Office of the Vice-President & Provost

ENTER NOTE REGARDING *IN CAMERA* AGENDA ITEMS (IF RELEVANT)

### **1) Chair's Remarks**

The Chair welcomed members and guests to the first meeting of the Governing Council for the 2014-15 academic year. She congratulated two Governors on recent recognition: Ms Zabeen Hirji for her nomination as a 2014 "Top 25 Women of Influence" candidate by Women of Influence magazine, and Professor Nicholas Terpstra for his induction into the Royal Society of Canada.

The Chair introduced new members of the Governing Council Secretariat: Acting Assistant Secretary Patrick McNeill and Acting Assistant Secretary Lee Hamilton.

### **2) Report of the President**

The President remarked on the 2014 Arbor Awards that had taken place the previous evening, and had showcased the significant contributions of University of Toronto alumni to the University. The President drew attention to the University of Toronto's recent rise in the annual Shanghai Rankings (Academic Ranking of World Universities), from 28<sup>th</sup> overall in 2013 to 24<sup>th</sup> in 2014, rankings that also detailed many disciplinary gains for the University, including elevated performance in Computer Science (from 11<sup>th</sup> to 10<sup>th</sup> overall) and the Social Sciences (from 42<sup>nd</sup> to 29<sup>th</sup>).

The President informed Governors that the Government of Ontario had recently released the signed Strategic Mandate Agreements (SMAs) for all twenty Ontario universities simultaneously; he noted that the University of Toronto's SMA had been finalized, signed and submitted in March 2014. The University of Toronto's SMA acknowledged symbolically the leadership role of the University provincially, nationally and globally as a research powerhouse and a centre of graduate and undergraduate education.

The President reminded Governors that he had previously reported on the Government of Canada's new Canada First Research Excellence Fund (CFREF) announced in the federal government's 2014 Budget (a ten-year \$1.5 Billion funding commitment to support the global research leadership of Canada post-secondary education institutions). The funding envelope was to be allocated incrementally, with \$50 million to be disbursed in 2015-16, growing to \$100 million in 2016-17, then \$150 million in 2017-18, and reaching a steady-state level of \$200 million annually in 2018-19. The CFREF had been discussed at the August 2014 meeting of the U15 presidents, which the President attended. The President observed that universities were still awaiting further details regarding the roll-out of CFREF funding.

In the question period that followed, the President was asked to comment on the feasibility of uncoupling the Student Commons capital project and the report of recommendations of the

Student Societies Summit. At the request of the President, the Provost provided background on the issue and reminded Governors that the Governing Council would receive a formal administrative response to the Student Societies Summit report later this fall. The Provost stated that she would be recommending to the Executive Committee that it consider whether the time had come to put the Student Commons Agreement on the agenda for discussion by Governing Council at one of its upcoming meetings. The Provost also stated that she would be recommending to Executive Committee that it consider including an information session about the Student Commons Agreement at an upcoming Governing Council meeting to ensure Governors have a good understanding of how the proposed Agreement and its various elements would operate. A Governor commented that three student societies did not participate in the discussions leading up to the report, and expressed the desirability of consulting with these societies before the Governing Council undertook any decisions.

A Governor highlighted the positive community reaction to the proposed capital project at 90 Queen's Park; the President affirmed that the response had been overwhelmingly positive, and that he had initiated a wide ranging dialogue with the community.

**3) Consideration of Budget Matters by University of Toronto Mississauga (UTM) and University of Toronto Scarborough (UTSC) Campus Councils and Campus Affairs Committees**

The Chair invited the Secretary of the Governing Council to address the consideration of budget matters by UTM and UTSC Campus Councils and Campus Affairs Committees. He noted that consideration of this issue was part of an ongoing process of implementing the Campus Councils' Terms of Reference. In the preceding year, the Campus Councils and the Governing Council had resolved to defer implementation of the Terms of Reference provisions on budget matters, and undertook to work collectively with governance and administration to develop appropriate processes that respect the Terms of Reference while meeting the required planning timelines leading to the presentation of the University's Operating Budget to governance. Campus Councils and Campus Affairs Committees would be asked to consider for information and advice the overall goals for the budget with reference to the Academic Plan and other relevant planning documents.

**4) Minutes of the Previous Meeting of June 25, 2014**

The minutes of the meeting held on June 25, 2014, were approved.

A member posed a follow-up question related to item 9 in the minutes. She asked whether the Administration was aware of specific concerns that students had raised regarding 123 St. George St., the building in which the Transitional Year Program (TYP) was located. The Provost agreed to report back on this at the next meeting.

**5) Business Arising from the Report of the Previous Meeting**

**6) Reports for Information**

a) Report on Approvals Under Summer Executive Authority

The Secretary indicated that there had been no approvals under Summer Executive Authority.

**7) Date of Next Meeting – Thursday, October 30, 2014 from 4:30 p.m. to 6:30 p.m.**

The Chair reminded members that the next meeting was scheduled for Thursday, October 30, 2014 from 4:30 p.m. to 6:30 p.m.

**8) Question Period**

There were no questions for members of the senior administration.

**9) Other Business**

There was no other business.

**10) Closing Remarks**

The Chair thanked Governors for their attendance.

The meeting adjourned at 9:30 a.m.

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Secretary

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Chair

September 12, 2014