



UNIVERSITY OF
TORONTO
SCARBOROUGH

A Look At UTSC

Presented to U of T Governing Council

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UTSC Past and Present

- ▶ University of Toronto Scarborough (UTSC) founded in 1964,
 - first full-time students enrolled in 1965
- ▶ Back then, UTSC was home to 16 faculty members and 500 students.
- ▶ Today, we have more than 10,000 students and over 600 faculty and staff-- *with half of this growth happening in the last seven years.*
- ▶ UTSC is now a vibrant U of T campus with its own strong student culture and impact felt at many levels: locally, nationally and around the world.

UTSC Past and Present

- ▶ 9 Principals since 1964
- ▶ In 2004, UTM and UTSC Principals became U of T VPs. This org change recognized:
 - the operational complexity and scope of leadership required for UTM and UTSC.
 - the importance of system coordination and strategy
 - As stand alone full service campuses, UTSC and UTM have on-site responsibilities that are similar to any Ontario mid-sized university.



UTSC Facts & Figures

- ▶ UTSC Council
- ▶ Faculty and Staff
 - 264 Full & part-time faculty
 - 342 non-academic staff
- ▶ Senior Management Structure
 - Principal (*UTSC chief executive—reports to UT President*)
 - Vice Principal (Academic) and Dean
 - Vice Principal (Research and Graduate Affairs)
 - Dean, Student Affairs
 - Chief Administrative Officer
 - Chief, Strategy & Planning
 - Registrar & Director of Enrolment Services
 - Director, Human Resources
 - Director, Office of VP&P

UTSC Facts & Figures

- **Vice–Principal (Academic) & Dean**
 - Vice–Dean
 - Special advisor graduate programs (in progress)
 - Assistant Dean
 - Department Chairs
 - Biological Sciences
 - Computer & mathematical Sciences
 - Humanities
 - Management
 - Psychology
 - Physical & Environmental Sciences
 - Social Sciences
- **Vice–Principal (Research & Graduate Studies)**

Focus on Students

- ▶ More than 10,000 undergraduate students
 - incoming average 82.3%
- ▶ 308 Graduate students
 - approx 126 on site
- ▶ More than 1,300 set to graduate in June/08
- ▶ UTSC alumni community now more than 31,000
 - *Notable UTSC alumni:*
 - *Lieutenant Governor David Onley*
 - *Cindy Nicholas, Marathon swimmer, Hall of Fame*
 - *Paul Tsaparis, President and CEO of HP Canada*
 - *Charles Cutts, CEO of Roy Thomson Hall & Massey Hall*

Focus on Academics

- ▶ Specialist Programs Offered: 125
- ▶ Major programs offered: 68
- ▶ Minor Programs offered: 23
- ▶ Master's programs: 1
- ▶ Co-op Programs offered: 83
 - U of T's exclusive co-op campus
 - Offer U of T's only co-op BBA Degree
 - Five Joint Programs with Centennial College
 - Unique Masters of Environmental Science
 - Concurrent Teacher Education Program
 - Green Path Program

Current State: Undergrad/Graduate Programs

▶ Undergraduate

- 3 U of T campuses are operationally independent– have different programs, can develop new programs, determine program intake levels and hire faculty
- High school admission applications to U of T campuses are processed as 3 separate Ontario University applications

▶ Graduate

- Graduate programs are tri-campus: St George campus is typically administrative and educational home base
- Future--UTSC home base for Masters and limited number of new PhD programs

Case for Planning

- ▶ Student expansion largely non-targeted/incremental at UTSC
- ▶ tri-campus model represents important value-added for U of T
 - *diversification with some campus differentiation will be key to realizing this added value for U of T*
- ▶ Competition in higher education marketplace
 - *Interesting to note—some Ontario Universities are investing in expansion into, or near to, the GTA area.*
- ▶ Anticipated growth in Ontario university enrolment

Looking Forward: Priorities

- ▶ Vision and Identity for coming years
 - *more targeted approach with an eye towards differentiation and 3 campus coordination*
- ▶ Internal & external relations
 - *community presence and U of T identity in east Toronto, GTA and surrounding regions*
- ▶ Sustained focus on strategy and planning
- ▶ Increase partnerships and campus profile

Strategic Themes

Enhanced graduate training

- UTSC expansion of onsite graduate training at the Masters and PhD levels to 10 percent of the total student population by 2030
- *Selective graduate growth in Masters and limited number of on-site PhD programs .*

New & emerging areas at the undergraduate level

- responsive to student demand and interest
- *differentiated undergrad programs with an emphasis on interdisciplinary and discipline-based learning elements*
- *Examples of new interdisciplinary programs: Health Studies, City Studies, International Development Studies*

Strategic Themes

Internationalism

- UTSC will become an international hub for learning and partnership within the U of T system.
- *Expansion of Green Path – Green Path goes global?*
- *First year study abroad*
- *Targeting international students for future growth*

Experiential learning

- Bridging theory and practice
- pedagogical trends
- *coordinated and phased-in approach to comprehensive co-op programming (building on strengths e.g. BBA)*
- *community college partnerships*
- *International element (building on IDS)*

Strategic Themes

Sustainable university platform

- Current UTSC projections--capacity to grow to 15,000 students.
- *Major focus for planning will be to address the full capital, faculty and staff requirements needed to sustain current and future student numbers*

UTSC Campus (300 acres)



Scale model of Queens Park