

**UNIVERSITY OF TORONTO**

**THE GOVERNING COUNCIL**

**REPORT NUMBER 161 OF THE PLANNING AND BUDGET COMMITTEE**

**May 14, 2014**

To the Academic Board,  
University of Toronto

Your Committee reports that it held a meeting on May 14, 2014 at 4:10 p.m. in the Council Chamber, Simcoe Hall, at which the following were present:

Professor Elizabeth Cowper (In the Chair)  
Professor Cheryl Regehr, Vice-President and  
Provost  
Professor Scott Mabury, Vice-President, University  
Operations  
Mr. Harvey Botting  
Professor David Cameron  
Professor Wendy M. Duff  
Ms Sally Garner, Executive Director, Planning and  
Budget  
Dr. Avi Hyman  
Ms Claire Kennedy\*  
Professor Amy Mullin  
Ms Mainawati Rambali

\* participated by teleconference

**Secretariat:**

Mr. Anwar Kazimi, Secretary, Planning  
and Budget Committee

**Regrets:**

Professor Donald C. Ainslie  
Professor Benjamin Alarie  
Dr. Dimitri Anastakis  
Mr. Christopher Balette  
Professor Eric Bredo  
Professor Jim Yuan Lai  
Professor Ron Levi  
Professor Scott Mabury,  
Professor Douglas McDougall  
Ms Jiwon Tina Park  
Professor Lacro Pavel  
Professor Steven J. Thorpe

**Non-voting Assessors**

Mr. David Palmer, Vice-President, Advancement  
Mr. Paul Donoghue, Chief Administrative Officer,  
University of Toronto Mississauga  
Ms Gail Milgrom, Director, Campus and Facilities  
Planning

**In Attendance:**

Professor Howard Hu, Dean, Dana Lana School of Public Health  
Professor Catharine Whiteside, Dean, Faculty of Medicine  
Mr. Mihai Baetu, Business Manager, Institute of Health Policy, Management and Evaluation  
Dr. Jane Harrison, Director, Academic Programs and Policy, Office of the Provost and Vice-President  
Professor Tina Smith, Institute of Health Policy, Management and Evaluation  
Ms Archana Sridhar, Assistant Provost

ITEMS 3 AND 4 ARE RECOMMENDED TO THE ACADEMIC BOARD FOR APPROVAL. ALL OTHER ITEMS ARE REPORTED FOR INFORMATION

## 1. Opening Remarks

The Chair welcomed members and guests to the final meeting of the Committee for the 2013-14 governance year.

## 2. Senior Assessor's Report

### Strategic Mandate Agreement (SMA)

Professor Regehr said that the University had signed a Strategic Mandate Agreement (SMA) with the Provincial government. The contents of the SMA would not be made public until after the Provincial elections that were scheduled to be held in June 2014. The University administration was pleased with the SMA which recognized the University of Toronto as “a globally recognized, comprehensive, and research-intensive institution with a distinct leadership role in Ontario’s postsecondary education system.”

Professor Regehr informed the Committee that the SMA focused on a few broad areas of strength within undergraduate and graduate education and research. It also focused on a few areas for proposed growth. Professor Regehr added that the University had made its case in the SMA by highlighting that the University’s unique strengths had created unparalleled economic benefits for Ontario and Ontarians.

### Ontario Institute for Studies in Education (OISE)

Professor Regehr informed the Committee that the Provincial government had supported the University’s commitment to an expansion of its graduate student body. The University had recently announced that, effective 2015, OISE would become an all-graduate institute of teaching and learning. OISE would phase out its Bachelor of Education (B.Ed.) and diploma programs in initial teacher education and focus exclusively on its current graduate teacher education programs as well as its more extensive research initiatives. Admissions to the B.Ed. program would be suspended in 2015, and any proposals to close the B.Ed. program would be brought forward for governance approval.

Professor Regehr added that the proposed changes were in line with OISE’s aspirations as a research-intensive institute of teaching and learning. Graduates of OISE’s Master of Teaching and Master of Arts in Child Study and Education programs became experts and advanced practitioners in the education field. These two unique graduate degrees had been a key part of the OISE program for over twelve years and they were qualitatively different from the undergraduate level programs. Overall, the University was well-positioned when the Provincial government had announced cuts to funding for the B.Ed.

Professor Regehr noted that the administration was working with the divisions in phasing out the concurrent teacher education programs (CTEP). She clarified that consistent with University practice, all students currently enrolled in CTEP programs would have the opportunity to complete their programs.

## 2. Senior Assessor's Report (continued)

### Provincial Budget and Elections

Professor Regehr noted that the Provincial budget had been released on May 1, 2014, and almost immediately a Provincial election had been called. A new budget would have to be introduced after the election.

## 3. Proposal to transfer the EDU: A, the Institute for Health Policy Management and Evaluation [IHPME] and its programs from the Faculty of Medicine to the Dalla Lana School of Public Health [DLSPH], effective July 1, 2014

Ms Garner presented the highlights for the proposal to transfer the Extra Departmental Unit A (EDU:A), the Institute for Health Policy Management and Evaluation and its programs from the Faculty of Medicine to the Dalla Lana School of Public Health (DLSPH), effective July 1, 2014.

Invited to address the Committee, Professor Howard Hu, Dean, DLSPH, said that the transition of the IHPME to the DLSPH from the Faculty of Medicine had resulted from good discussions that had resulted in the smooth transfer of the Institute and its programs, particularly the budgetary aspects. Professor Catharine Whiteside, Dean, Faculty of Medicine, expressed her gratitude to the Planning and Budget Office for overseeing the transition. She added that the transfer of the IHPME to DLSPH would afford many opportunities for collaboration.

Professor Mullin noted that UTM offered the Master of Management of Innovation through an effective collaboration with the IHPME.

On motion duly moved, seconded, and carried,

### YOUR COMMITTEE RECOMMENDS

THAT the proposal to transfer the Institute for Health Policy Management and Evaluation [IHPME] and its programs from the Faculty of Medicine to the Dalla Lana School of Public Health, dated March 5, 2014, be approved effective July 1, 2014.

Documentation is attached as "Appendix A".

## 4. Design Review Committee – Revisions to the Terms of Reference

Professor Mabury presented the highlights of the proposed revisions to the terms of reference for the Design Review Committee. This was followed by a presentation by Professor Mabury and Ms Milgrom on the "Life Cycle of Capital Projects."

In response to a question, Professor Mabury advised that the administration appointed a project management team for each project that was led by an engineer who was qualified to discuss the technical aspects of project.

In response to another question, Professor Mabury said that the administration continued to assess and balance the need for deferred maintenance with new building projects. Whenever and wherever possible, new building projects were combined with deferred maintenance projects – this was illustrated with the two-phase project to revitalize and add to the building at 1 Spadina Crescent.

**4. Design Review Committee – Revisions to the Terms of Reference (continued)**

On motion duly moved, seconded, and carried,

YOUR COMMITTEE RECOMMENDS

THAT the revised Terms of Reference for the Design Review Committee be approved, to be effective July 1, 2014.

Documentation is attached as “Appendix B”.

**CONSENT AGENDA**

On motion duly moved, seconded, and carried,

The consent agenda was adopted and that the items on it were approved.

**5. Report of the Previous Meeting (April 2, 2014)**

Report Number 160 (April 2, 2014) was approved.

**6. Business Arising from the Report of the Previous Meeting**

There was no business arising from the report of the previous meeting.

**7. Design Review Committee: Annual Report 2013**

The Committee received for information the Annual Report of the Design Review Committee for the period January 2013 to December 2013.

**8. Date of Next Meeting**

The Chair advised members that this was the final meeting of the Planning and Budget Committee for the current governance year. Meeting dates for 2014-2015 had been posted on the Governing Council website.

**9. Other Business**

There were no items of other business.

### Closing Remarks

Professor Cowper thanked all members of the Committee for their contribution over the past year, especially the assessors and members of the Agenda Planning Group. She noted that the work of the Committee was crucial to the governance of the University, and members' efforts were much appreciated by the Governing Council.

Professor Cowper noted that Governing Council membership for the 2014-15 had been approved by the Governing Council at its meeting on April 8, 2014. Non-Governing Council membership would be considered by the Academic Board at its meeting on June 2, 2014. All members of the Committee for 2014-15 would receive information about the Committee during the summer. The Chair wished members a safe and restful summer.

Professor Regehr noted that Professor Cowper was retiring on June 30, 2014 and, earlier in the year she had won the Vivek Goel Faculty Citizenship Award for 2014. Professor Regehr took the opportunity to thank Professor Cowper for her tremendous service to the University and for her leadership and guidance in contributing towards its governance.

Members acknowledged Professor Regehr's remarks with applause.

The meeting adjourned at 5:00 p.m.

---

Secretary

---

Chair

May 15, 2014