

# *Towards 2030: The View from 2012*



## Consultation Process

- Seven months of engagement:
  - Close to 40 small group meetings with students, faculty, staff, governors and alumni.
  - Town Halls on each of the three campuses.
  - Direct communications (PDAD&C memos, e-mails to student unions and societies, *Bulletin* articles).
  - Feedback by e-mail.



## The 2012 Budget Context



### Meeting the Goals set out in *Towards 2030*

- Strength of Research, Honours and Rankings
- Excellent new faculty hires
- Improved Recruitment and Admission of first-entry students
- Bridging programs for international students
- Improvements in the undergraduate experience (e.g., 'One' series of programs)
- Our finest researchers are in the classroom with undergraduates



## Meeting the Goals set out in *Towards 2030* (cont'd)

- Commitment to accessibility
- Respect for freedom of speech and expression
- Benefits of our unique tri-campus structure
- Management of the unprecedented graduate expansion
- Thriving under the Budget model



## New and Continuing Challenges

- Funding from the Province of Ontario
- Continued variability of economic circumstances and impact of the pension plan deficit
- Recruitment of international graduate students
- Graduate student funding
- Institutional costs of research



## New and Continuing Challenges (cont'd)

- Preservation of the University of Toronto identity in the context of our unique tri-campus model
- Communication
- Careful ongoing management of graduate expansion
- internal structural change



## New and Continuing Challenges (cont'd)

- Strengthening of divisional and central mechanisms to encourage increased applications for tri-council funding
- Strengthening alumni relations
- Untangling administrative responsibilities while ensuring each campus and division has a clear identity and voice
- Research and teaching space needs



## Continuing on Our Course of Excellence

- Requires the autonomy to make choices
- Requires improved communication with the public about the value of a U of T education – and about how productive and successful U of T is



The view from 2012 is that we remain well-positioned and committed to take advantage of, and, indeed, make our own opportunities.



The fact that we have made remarkable progress towards the strategic goals of *Towards 2030* during a time of extraordinary financial challenges speaks volumes about the **depth and the excellence of the University of Toronto's people and programs.**

