

STRATEGIC MANDATE AGREEMENT (2017-2020)

FEBRUARY-MARCH 2018



UNIVERSITY OF
TORONTO

BOUNDLESS

STRATEGIC MANDATE AGREEMENTS

U OF T'S DISTINCT ROLE IN A DIFFERENTIATED SYSTEM

“ The University of Toronto is a globally recognized, comprehensive, and research-intensive institution with a distinct leadership role in Ontario’s postsecondary education system. The University of Toronto’s broad range of program offerings and research activity have a major economic and social impact, locally and globally. ”

ONTARIO'S DIFFERENTIATION POLICY

IMPLEMENTATION

2014	2017	2020
2023 SMA1 <ul style="list-style-type: none">• U of T's distinct role in Ontario• Graduate spaces• Conversion of teacher ed.	SMA2 <ul style="list-style-type: none">• Graduate spaces• Funding formula & enrolment corridor• Introduce differentiation metrics (revenue neutral)	SMA3 <ul style="list-style-type: none">• Operationalize differentiation metrics

HIGHLIGHTS

GRADUATE ENROLMENT

- Funding for graduate enrolment growth
 - Master's: +631 spaces (74% of ask)
 - Doctoral: +198 spaces (95% of ask)
 - 15% of funded doctoral spaces can be used for international PhD students

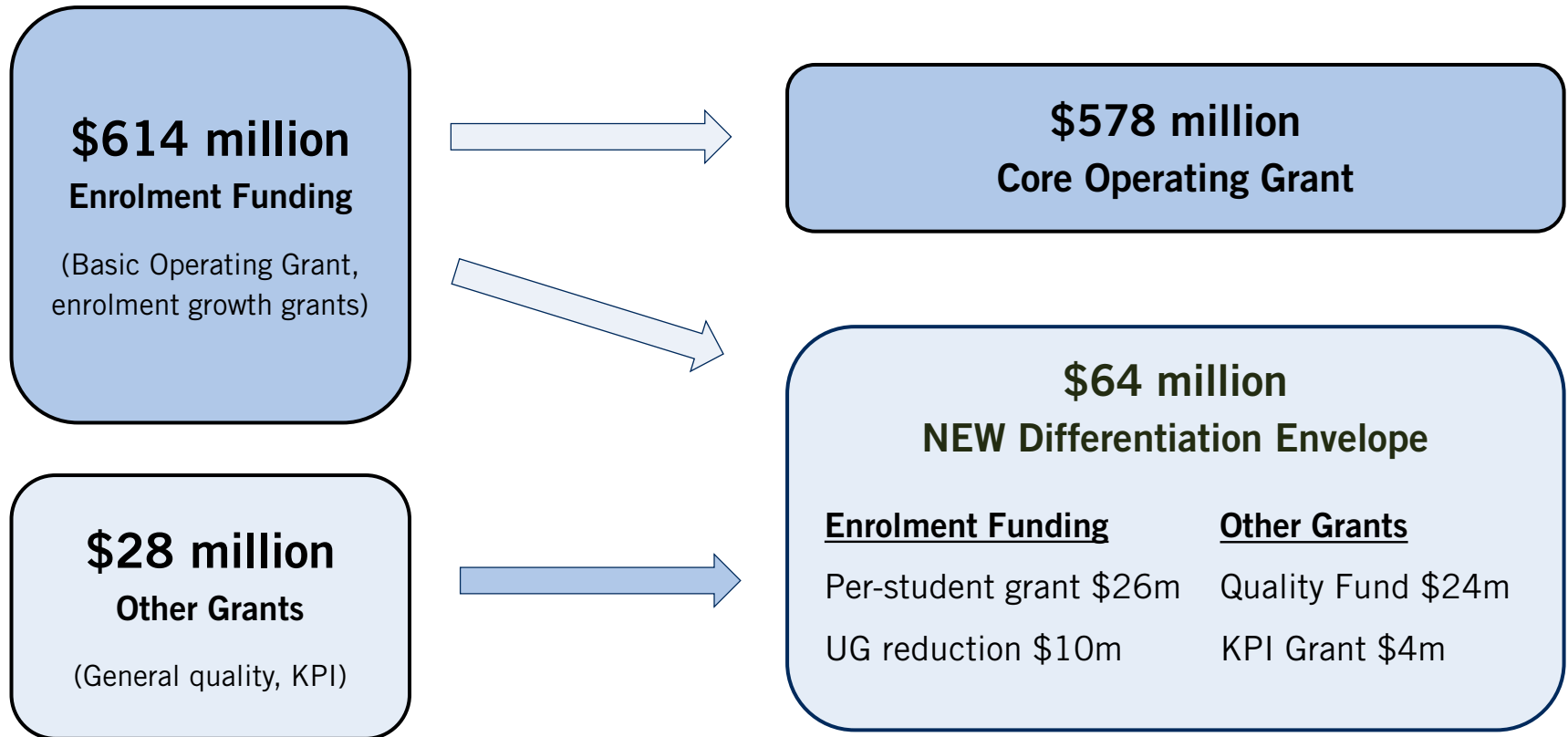
HIGHLIGHTS

UNDERGRADUATE ENROLMENT CHANGES

- Move to corridor formula
- St. George campus reduction
 - 1,800 FTE undergraduates
- UTM and UTSC remain at current levels

HIGHLIGHTS

ESTABLISHING A DIFFERENTIATION ENVELOPE



ASPIRATIONS

RESEARCH, INNOVATION, TALENT

- Maintain leadership position in **research and innovation**
- Expand enrollment of **international doctoral students**
- Support prosperity of city, province and country through **development of talent**

ASPIRATIONS

UNDERGRADUATE STUDENTS

- Educational to give students **global competencies**
- Benefit students' academic and professional outcomes through **experiential and work-integrated learning**
- Promoting student access and diversity through unparalleled **financial support for students**

METRICS

STRATEGIC MANDATE AGREEMENT

- Two types: system-wide and institution-specific
- Negotiated targets for 31 metrics across five priority areas:
 - Student Experience (6)
 - Innovation in Teaching & Learning Excellence (5)
 - Access & Equity (8)
 - Research Excellence & Impact (7)
 - Innovation, Economic Development & Community Engagement (5)

METRICS

INSTITUTIONAL EXAMPLES

- Undergraduate study abroad participation
- Undergraduate research opportunities
- Top Ontario university for student aid
- Employability of undergraduates

INVESTMENTS

UPCOMING BUDGET

- Accessibility and outreach
- Additional and diverse faculty
- Experiential education
- International opportunities
- Inter-divisional teaching

BUDGET MODEL REVIEW

FEBRUARY-MARCH 2018

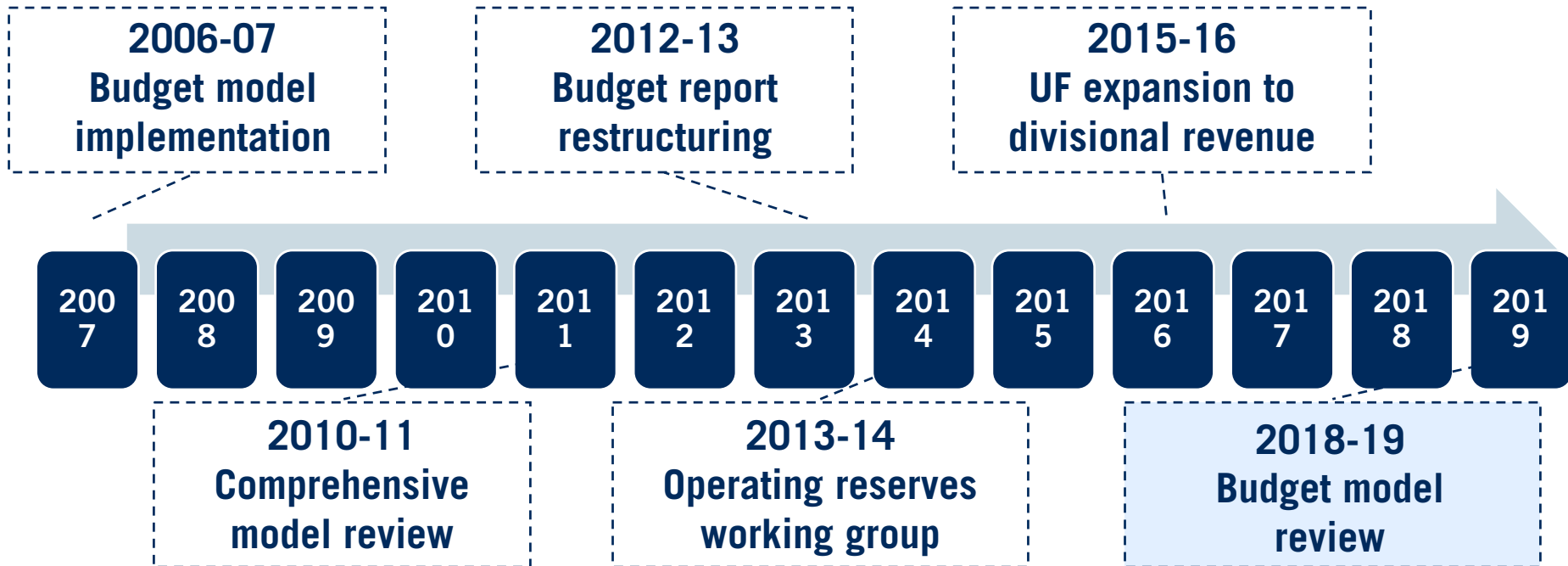


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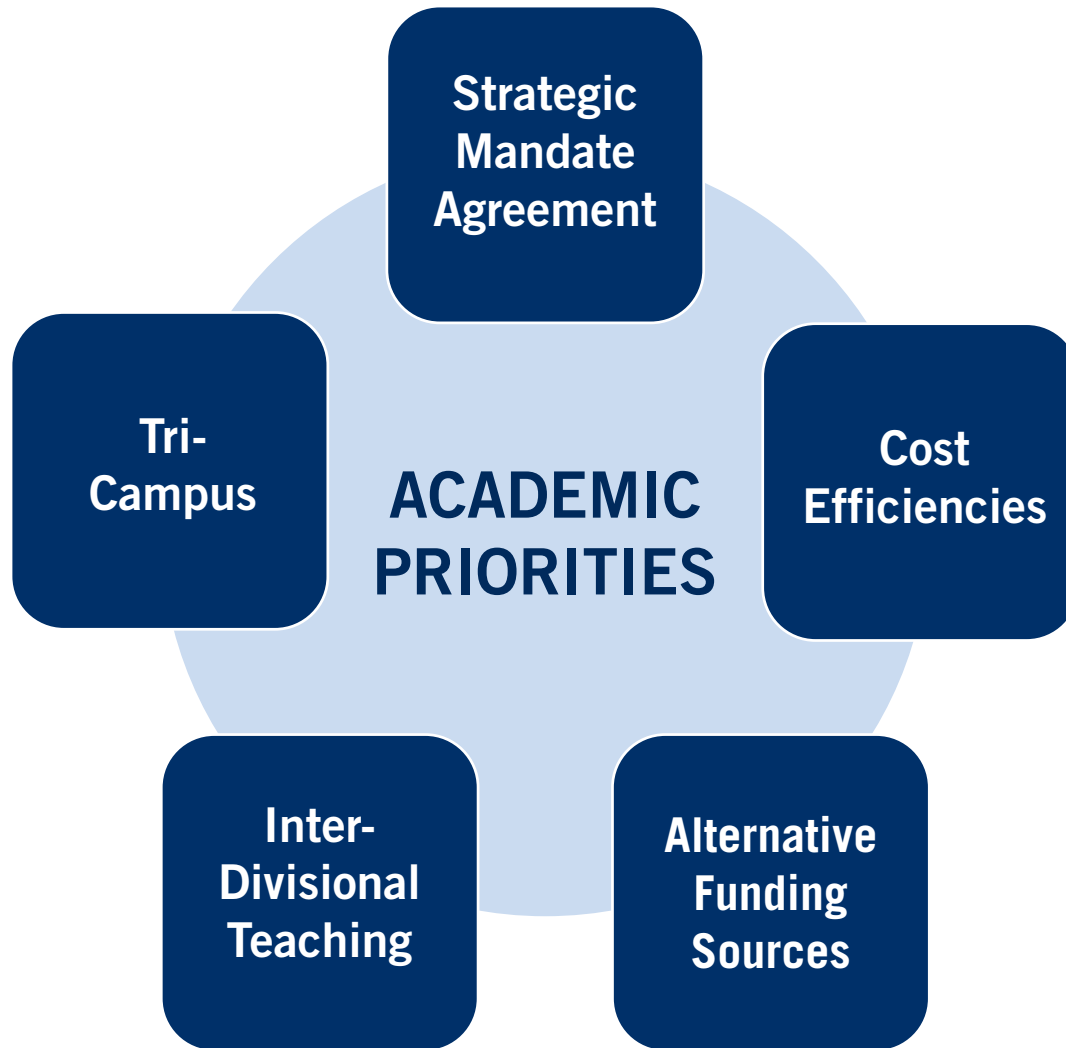
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BUDGET MODEL TIMELINE



2018 BUDGET MODEL REVIEW

FIVE PILLARS



**QUESTIONS OR
COMMENTS?**

