

UNIVERSITY OF TORONTO

THE UNIVERSITY OF TORONTO SCARBOROUGH CAMPUS COUNCIL

REPORT NUMBER 9 OF THE CAMPUS COUNCIL

February 4, 2015

Professor William A. Gough, Chair
Mr. Mark Krembil, Vice-Chair
Professor Bruce Kidd, Vice-
President and Principal
Mr. Preet Banerjee
Mr. Harvey Botting
Ms Kathy Fellowes
Mr. Mark Frimpong
Ms Sue Graham-Nutter
Dr. Brian Harrington
Dr. Elaine Khoo
Ms Marilyn Kwan
Ms Nancy Lee
Ms Permjit (Pam) Mann
Mr. Hussain Masoom
Ms Susan Murray
Professor Andre Simpson
Mr. Andrew Arifuzzaman, Chief
Administrative Officer

Secretariat:

Mr. Louis Charpentier
Ms Amorell Saunders N'Daw
Ms Rena Parsan

Regrets:

Mr. Asher Chohan
Mr. Ommer Chohan
Professor Suzanne Erb
Professor Rick Halpern
Mr. John Kapageridis
Mr. Moataz S. Mohamed
Dr. Christopher Ollson
Mr. David Shim
Mr. George Quan Fun
Ms Elaine Thompson

In attendance:

Ms Helen Morissette, Director, Financial Services
Mr. Desmond Pouyat, Dean of Student Affairs
Ms Frances Wdowczyk, Director, Business Development & Special Advisor to the CAO
Operations and Special Projects
Ms Georgette Zinaty, Executive Director, Development and Alumni Relations

Mr. Tahsin Chowdhury, President & Chief Executive Officer, Scarborough Campus Students'
Union

Ms Therese Ludlow, Operations Manager, Office of Business, Operations & Strategic Affairs

1. Chair's Remarks

The Chair welcomed members and guests to the meeting and introduced the members participating in the meeting by teleconference and videoconference. He advised the Council that one speaking request to address agenda item number three, Capital Project: The Report of the Project Planning Committee for the Renovation and Expansion of the Recreation Wing (R-Wing) at the University of Toronto Scarborough – the new *Highland Hall*, was received from the President of the Scarborough Campus Students' Union (SCSU), and that the request was granted. Lastly, he formally introduced Professor Bruce Kidd as the newly appointed Vice-President and Principal of UTSC, and shared highlights from President Meric Gertler's appointment announcement, made in December 2014.

2. Report of the Vice-President & Principal

The Chair invited Professor Kidd to present his report. Professor Kidd introduced Mr. Hussain Masoom, President and Co-Founder, and Mr. Gurbir Perhar, Vice-President, of UTSC's Graduate Association for Professional Skills (GAPS) to deliver their presentation¹.

a. Student Presentation: Graduate Association for Professional Skills (GAPS)

Mr. Masoom reported that less than twenty percent of PhD graduate students received academic teaching positions upon graduation and that GAPS helped graduate students identify other professional career paths. He commented that GAPS helped graduate students consider careers beyond academia and offered career networking sessions along with resume and interview preparation clinics. Mr. Perhar explained that GAPS was also interested in developing internship opportunities for graduate students. He remarked that developing those opportunities was a key priority for GAPS, and that the funds awarded from the UTSC 50th Anniversary Legacy Fund would help facilitates those opportunities.

A member asked whether GAPS was a program specific to UTSC, and Mr. Masoom explained that similar associations did exist on the St. George and UTM campus.

In response to a question regarding collaboration with other associations, Mr. Masoom reported that GAPS recently started working with the Graduate Professional Skills (GPS) program.

A member asked whether GAPS had looked at connecting with the media to promote the association and encourage external funding, and Mr. Masoom replied that to date, GAPS had not looked outside UTSC for funding.

A member asked whether GAPS had reached out to the UofT Alumni Association. In response, Ms Georgette Zinaty reported that in her role as the Executive Director, Development and Alumni Relations at UTSC, she would be happy to assist GAPS with finding suitable alumni for events and activities.

¹ Student Presentation: Graduate Association for Professional Skills (GAPS)

The Chair thanked Mr. Masoom and Mr. Perhar for their presentation.

Returning to his report, Professor Kidd provided highlights of his priorities over the next three and a half years. His report highlighted the following main points:

- *Academic Programs, Enrolment Growth & Necessary Infrastructure-*
Develop the academic plan so that it would realize ambitions around new academic programs that met the changing needs of the current and future student population, and to work closely with senior leaders at the university to reach expansion objectives.
- *Making the most of the changing economy and demography of the Eastern GTA-*
Leverage the opportunity to become an intellectual, social, cultural, and athletic hub in the eastern part of the GTA
- *Realizing the Promise of Pan-Am-*
Utilize the Pan-American and Para-Pan American games as an opportunity for UTSC to attract international visitors and receive international visibility. Working to enhancing the profile of the Toronto Pan-Am Sports Centre (TPASC) as a co-curricular hub, but also a hub for academic opportunities in the physical, life and social sciences.
- *Strengthen UTSC Reputation/Brand in the Context of the UofT Tri-Campus System-*
Solidify UTSC's position as an integral component of the UofT tri-campus system, but also distinguish itself as a destination of choice for students in the GTA.
- *Improving Transit-*
Continue lobbying the Toronto Transit Commission (TTC) and Metrolinx for better transit.
- *Fundraising-*
Work to establish fundraising goals that are obtainable and impactful for the campus.

To conclude his presentation, Professor Kidd posed the following three questions and invited Council members to provide feedback in writing.

1. If we did everything right, what would the UTSC campus look like in 2018 and/or 2025
2. What should I be focusing on as Principal and what should I avoid?
3. What priorities would have your strongest commitment?

The Chair thanked Professor Kidd for this presentation.

3. Capital Project: The Report of the Project Planning Committee for the Renovation and Expansion of the Recreation Wing (R-Wing) at the University of Toronto Scarborough – the new *Highland Hall*

The Chair invited Ms Sue Graham-Nutter, Chair of the UTSC Campus Affairs Committee, to introduce the item. She reported that a full discussion took place at the UTSC Campus Affairs Committee on January 12, 2015, and that the Committee fully supported the recommendation to the UTSC Campus Council. She reported that some Committee members were concerned about ensuring that there would be sufficient space for student groups, particularly dance groups, in the renovated building. She invited Mr. Andrew Arifuzzaman,

Chief Administrative Officer, to present² the Capital Project. Mr. Arifuzzaman explained that the provincial post-secondary system was currently growing, and that the density of colleges and universities in the eastern part of the GTA was less concentrated than in the western part of the GTA. He reported that by the end of the next decade the UTSC campus community was expected to grow to approximately 20,000 and that the R-Wing renovation project was an attempt to improve and build more infrastructures on campus, and complete the south part of the Campus before continuing to develop the northern part. He also reported that the R-Wing renovation would be occupied by the following academic departments and administrative units: Political Science, Human Geography, Anthropology, Sociology, Critical Development Studies, Health Studies, Centre for Teaching and Learning, Recruitment & Registrar's Office, The Hub (a space for innovative design and entrepreneurial action), International Students' Centre, and parts of the Library. He also explained that the Management Wing would be occupied by the academic departments and administrative units currently housed in the portables. To conclude his presentation, Mr. Arifuzzaman provided the Council with several renderings of the renovation project and highlighted the new features it was expected to have. These included: more natural light, plaza space with an integrated landscape, and a tunnel was being added to the building to connect it with the Bladen Wing.

A member asked how many storeys the renovated R-Wing would have and Mr. Arifuzzaman reported that the renovated building would be five storeys.

A member commented on the funding of the project being contingent on the Ontario Major Capacity Expansion Program, and Mr. Arifuzzaman reported that he was confident that UTSC would meet the criteria set out by the government for this program to receive the award.

A member raised a concern regarding the timing of construction and exams. Mr. Arifuzzaman reported that construction was expected to begin in August 2015, and that the gym at the TPASC would be used for large exams.

A member asked whether the renovation would affect access to the new elevator in the Bladen Wing, and Mr. Arifuzzaman reported that the elevator would remain operational and that the renovations to the older elevator in the Bladen Wing would also be completed by the time the renovations began.

A member asked whether construction would affect the drop-off loop in front of the R-Wing, and Mr. Arifuzzaman explained that the drop-off loop would be functional, but with limited access. He added that there would be an additional drop-off loop in the new Environmental

² Capital Project: The Report of the Project Planning Committee for the Renovation and Expansion of the Recreation Wing (R-Wing) at the University of Toronto Scarborough – the new *Highland Hall*

and Chemistry building that could be used as well.

The Chair introduced and invited Mr. Tahsin Chowdhury, President of the Scarborough Campus Students' Union (SCSU) to address Council members on this item. Mr. Chowdhury expressed concern for the potential of limited multi-purpose space in the renovated R-Wing. He made reference to the R-Space that was previously used by dancers and dance groups for rehearsals before the R-Wing was closed for renovations. Mr. Arifuzzaman reported that there would be flat programmable space in the renovated R-Wing that could be used for rehearsal space when exams were not taking place.

On motion duly made, seconded and carried,

YOU COUNCIL RECOMMENDS³,

1. THAT the Report of the Project Planning Committee for The Renovation and Expansion of the Recreation Wing (R-Wing) at the University of Toronto Scarborough, dated November 20, 2014, be approved in principle, contingent on award of the Ontario Major Capacity Expansion Program (as cash); and,
2. THAT the project scope totalling 4,237 new NASM (8,178 GSM) of new construction and 2,223 NASM (4,291 GSM) of renovation of the R-Wing at UTSC, to be funded by UTSC Operating Funds, Capital Campaign, Provost Central Funds, and award of the Ontario Major Capacity Expansion Program (as cash), be approved in principle.

CONSENT AGENDA

On motion duly made, seconded and carried,

YOUR COUNCIL APPROVED,

THAT the consent agenda be adopted and the item requiring approval (item 4) be approved.

- 4. Report of the Previous Meeting: Report Number 8 – Wednesday, December 3, 2014**
- 5. Business Arising from the Minutes of the Previous Meeting**
- 6. Reports for Information**

³ The Council voted on a recommendation to the Business Board; however the recommendation should have been made to the Academic Board first followed by the Business Board.

- a) **Report Number 8 of the Agenda Committee** (Tuesday, November 25, 2014)
- b) **Report Number 8 of the Academic Affairs Committee** (Monday, November 10, 2014)
- c) **Report Number 8 of the Campus Affairs Committee** (Tuesday, November 11, 2014)

7. Date of the Next Meeting – Tuesday, March 3, 2015, 4:00 p.m.

The Chair reminded members that the next scheduled meeting of the Council was on Tuesday, March 3, 2015 at 4:00 p.m.

8. Other Business

No other business was raised.

9. Question Period

There were no questions.

IN CAMERA SESSION

The Council moved *in camera*.

10. Capital Project: The Report of the Project Planning Committee for the Renovation and Expansion of the Recreation Wing (R-Wing) at the University of Toronto Scarborough – the new *Highland Hall* + (for recommendation)

On motion duly moved, seconded, and carried,

YOUR COUNCIL RECOMMENDS⁴,

THAT the recommendation regarding the Financial and Planning Implications and Funding Sources contained in the Renovation and Expansion of the Recreation Wing (R-Wing) at the University of Toronto Scarborough – the new *Highland Hall* documented in the memorandum from Mr. Andrew Arifuzzaman, Chief Administrative Officer, dated February 4, 2015, be approved.

⁴ The Council voted on a recommendation to the Business Board; however the recommendation should have been made to the Academic Board first followed by the Business Board.

The meeting adjourned at 6:09 p.m.

Secretary

Chair



Hussain Masoom

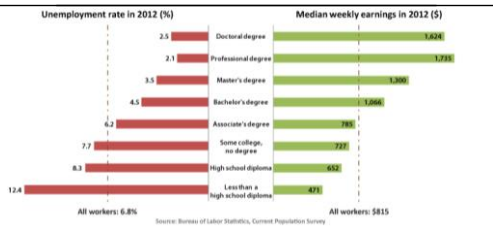
Graduate Students Need Jobs

Canada is producing A LOT of advanced degree graduates

Less than 20% of PhD graduates get academic positions

GAPS

Grads are Still Better Off



GAPS

What Value can Grads Add?



GAPS

Graduates are Valuable

- Analysis (quantitative and qualitative)
- Statistics
- Presentation skills
- Collaboration (team work)
- Purposeful writing
- Communication
- Experimental design
- Data and Hypothesis driven
- Self driven

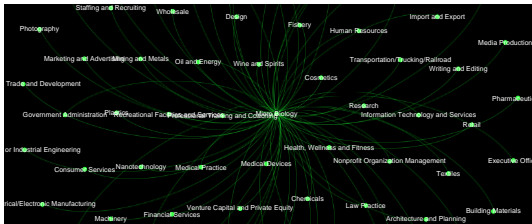
GAPS

Connections to Environmental Science



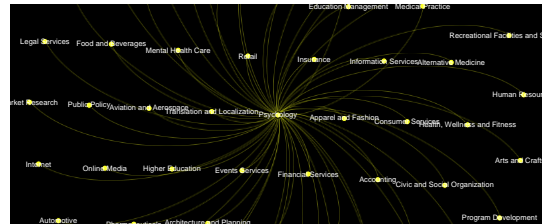
GAPS

Connections to Micro-Biology

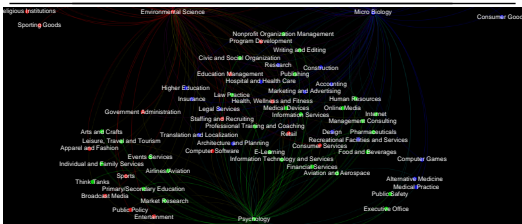


GAPS

Connections to Psychology



GAPS



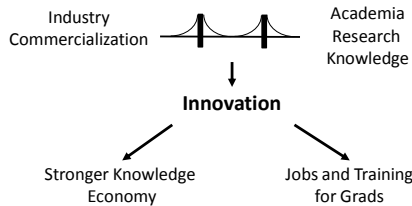
GAPS

GAPS Informs Grads About Opportunities

- Find a career path! ... [...Career Panels](#)
- Network with professionals... [...Networking Nights](#)
- Perfect your resume!... [...Resume Clinics](#)
- Nail your interviews!... [...Interview Prep](#)

GAPS

We Want to Bridge the GAPS



GAPS

We Will Leave a Legacy at UTSC



GAPS

Thank You

GAPS

- **NSERC Engage - Faculty**

- Up to \$25,000 for 6 months

- Stipends, salaries etc.

- “solving a **company-specific problem** through the generation of new knowledge or the application of existing knowledge in an innovative manner.”



Funding Opportunities

- **NSERC Industrial Postgraduate Scholarship (IPS)**

- \$15,000 from NSERC, minimum \$6,000 from industry partner

- Minimum 20% of the student's time spent at company



Funding Opportunities

- Ontario Center for Excellence (OCE)

- **TalentEdge Internship**

- MA Graduate, PhD Student

- Each four-month internship unit is valued at \$20,000 as follows:

- \$10,000 contribution from OCE

- \$5,000 industry partner cash contribution

- \$5,000 industry partner in-kind contribution

Funding Opportunities

- MITACS Accelerate

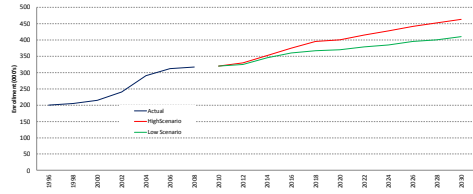
“Highland Hall” R-wing project

Campus Council
February 4th 2015



University System Growth In Ontario

Ontario Undergraduate Fulltime Demand Scenario Projections



Major Capital Expansion Program



Our Context

- UTSC Currently has +13,000 students
- Growth over the next 5 years to 15,000+ students
- Centennial College has 5,000 students on UTSC Campus
- As well as over 1000 Staff and Faculty
- Total UTSC student population on Campus will over 20,000 by the end of the decade
- Pan Am Legacy Facility will create a regional draw for Campus for decades to come



UTSC Evaluation and Future

- UTSC has shifted to a comprehensive research intensive university in the U of T tri-campus system
- UTSC will be the major undergrad growth anchor for the University of Toronto system for the fast growing eastern GTA
- This will result in:
 - UTSC attracting new partners to the campus (public and private sector)
 - Advancing as an intellectual cultural and sport hub for the region
 - Over the last 7 years have attracted over \$500,000,000 of development to the campus
- In this context UTSC has developed a master plan that will serve the campus in moving forward



Master Plan

- Academic Zone
- Academic/Industry Partnerships
- Residential Development
- Sports Zone
- New Intellectual and Cultural Hub



CAMPUS MASTERPLAN



Overall Campus Space, Before and After Renovation and Growth

	2013-14		2015-16		2018-19	
	(Incl IC) Total NASM	COU Index	(Incl USCR, R.S Wings & PanAm) Total NASM	COU Index	No Further Growth in Total NASM	COU Index
Classrooms	7,300	60%	9,034	69%	9,034	62%
Teaching Labs	4,828	86%	5,300	89%	5,300	80%
Research Labs	6,684	75%	8,949	78%	8,949	66%
Academic Dept Space	9,805	99%	13,245	122%	13,245	109%
Central Admin Space	4,912	82%	5,341	85%	5,341	80%
Library and Study Space	5,928	62%	6,868	68%	6,868	62%
Subtotal Academic & Support Space	39,458	76%	48,738	84%	48,738	75%
Recreation & Athletics	4,398	49%	10,389	109%	10,389	97%
Student & Central Services	11,092	70%	13,089	76%	13,089	68%
Subtotal Other Space	15,491	62%	23,477	88%	23,477	78%
UTSC Total Assignable Space	54,948	71%	72,215	85%	72,215	76%



Current State



“Highland Hall” -Occupants of this Facility

Academic Departments

- Political Science
- Human Geography
- Anthropology
- Sociology
- Critical Development Studies
- Health Studies
- Centre for Teaching and Learning

Other Units

- Recruitment and Registrar
- The HUB
- Student study spaces and lounge spaces
- International Student Centre
- Library



EVOLVING CAMPUS CONTEXT - Campus Thresholds



PLANS SECTIONS AND RENDERINGS



PLAN
LOWER LEVEL



PLAN
LEVEL 01



PLAN
LEVEL 02



LONGITUDINAL SECTIONAL PERSPECTIVE AT RAVINE
East - West Section - Looking North

