

UNIVERSITY OF TORONTO

UNIVERSITY OF TORONTO SCARBOROUGH CAMPUS COUNCIL

**REPORT NUMBER 5 OF THE CAMPUS AFFAIRS COMMITTEE**

**March 26, 2014**

To the University of Toronto Scarborough Campus Council, University of Toronto Scarborough

Your committee reports that it met on Wednesday, March 26, 2014 at 4:00 p.m. in the Council Chamber, Arts and Administration Building, with the following members present:

**Present:**

Ms Sue Graham-Nutter (Chair)  
Ms Marilyn Kwan (Vice-Chair)  
Professor Rick Halpern, Dean and Vice-Principal (Academic)  
Mr. Andrew Arifuzzaman, Chief Administrative Officer  
Ms Erin Bradford  
Mr. Ommer Chohan  
Ms Precia Darshan  
Ms Sarah Fedko  
Ms Kathy Fellowes  
Mr. Roger Francis  
Professor William A. Gough  
Ms Hannah Yukari Hori  
Professor Ken W.F. Howard  
Ms Lydia V.E. Lampers-Wallner  
Ms Nancy Lee  
Mr. Kevin Ramlal  
Mr. Filippo Raso  
Mr. Tony Rupnaraine  
Professor Erin L. Webster

**Non-Voting Assessors:**

Ms Helen Morissette  
Ms Kim Richard

**Secretariat:**

Mr. Louis Charpentier  
Ms Amorell Saunders N'Daw  
Ms Rena Parsan

**Regrets:**

Ms Hivin Alarashi  
Ms Sara Allain  
Professor Jonathan S. Cant  
Dr. Tarun Dewan  
Ms Nicole Dionisio  
Professor Stephen G. Reid  
Dr. Effie Sauer  
Dr. Zohreb Shahbazi  
Professor Lucan Way

**In attendance:**

Ms Jennifer Bramer, Director, Academic Advising and Career Centre

Ms Sischa Maharaj

Mr. Scott McRoberts, Director, Athletics and Recreation

Ms Meredith Strong, Director, Office of the Vice-Provost, Students and Student Policy Advisor

**1. Chair's Remarks**

The Chair welcomed members to the meeting. She reported that she attended the March 18, 2014 meeting of the University Affairs Board where Mr. Desmond Pouyat, Dean of Student Affairs, and his team were recognized for their work with the Council on Student Services (CSS) in having the Operating Plans and Fees: Student Affairs and Services approved. UTSC was the only campus that had successfully completed negotiations with their Student Services body. The Chair thanked Mr. Pouyat, his team, and the student services body for a wonderful example of team work and collaboration.

**2. Assessor Reports**

Mr. Andrew Arifuzzaman, Chief Administrative Officer, offered to arrange campus tours for members of UTSC governance bodies and that arrangements would be made through the Office of the Campus Council to offer these in the spring.

**3. UTSC Strategic Plan**

The Chair invited Mr. Andrew Arifuzzaman to present the UTSC Strategic Plan to the Committee for recommendation to the Campus Council. The presentation highlights were as follows:

- The approach to the current strategic plan was to update and refresh the existing 2008 plan.
- The updated Strategic Direction included:
  1. New and emerging areas of scholarship- lead thinking in traditional disciplines, and build new areas of scholarship.
  2. Innovative research-Create and share new knowledge in new ways.
  3. Global perspective- Harness the advantage of our local surroundings and global reach
  4. Experiential learning- Enhance learning through experiences on campus and beyond.
  5. Strong foundations- Create strong interpersonal connections through the campus of tomorrow.
- The academic plan, service/administrative/capital plans, campus plan and annual budget develop from the strategic plan and directions.

In response to a comment from a member regarding key performance indicators for the Strategic Plan, Mr. Arifuzzaman indicated that UTSC would be using a balanced scorecard approach that UTSC has started to develop.

A Committee member asked whether the Strategic Plan would be revisited over the five-year period, and Mr. Arifuzzaman reported that the Strategic Plan would not be updated until the five-year period was up.

A Committee member commented on the innovative research strategic direction, which was called enhanced graduate training in the previous Strategic Plan and asked why the reference to graduate training was renamed. Professor Halpern responded by stating that the new name reflected the fact that research took place at both the undergraduate and graduate level. Another member asked if there were any specific disciplines targeted for innovative research, and Professor Halpern replied that there weren't any specific disciplines targeted for innovative research.

A Committee member asked how new and emerging areas of scholarship were discovered, and Professor Halpern highlighted the importance of professional associations, academic journals, conferences and professional presence across the university to determine whether new and emerging areas of scholarship had the potential for broad appeal and a critical mass of existing scholarship.

A Committee member asked if mental health issues were captured in the Strategic Plan. Mr. Arifuzzaman responded that it fell under the Strong Foundations strategic direction and that further direction would come from the institutional level.

In response to a question from a member regarding the UTSC commitment to growth in graduate programming as described in the *Towards 2030* plan, Professor William Gough, Vice-Dean, Graduate, reported that the *Towards 2030* plans enabled the Masters in Environmental Sciences program to flourish at UTSC and that two graduate programs in Management were being developed.

The Chair thanked Mr. Arifuzzaman for his presentation to the Committee and for the work put into the updated UTSC Strategic Plan.

On motion duly moved, seconded and carried,

**YOUR COMMITTEE RECOMMENDS,**

THAT subject to confirmation by the Executive Committee,

THAT "The Five Strategic Directions" detailed on pages 11 to 15 of the University of Toronto Scarborough Strategic Plan, as proposed in the documentation from the Interim Vice-President and Principal, Professor Bruce

Kidd, dated March 18, 2014, be approved in principle, effective July 1, 2014.

**4. Student Societies: Request for Fee Increases**

The Chair reported that at the February 12, 2014 Committee meeting, a number of motions regarding the compulsory non-academic incidental student society fee increases were brought forward by Mr. Pouyat for recommendation to the UTSC Campus Council. Due to the extensive nature of changes and approvals that were brought forward, the cost of living increase in the Student Centre portion of the fee, while contained in the documentation provided, was inadvertently left out of the motion. The Chair reported that the omission was addressed and included in the agenda for the meeting.

There were no questions or comments from members.

On motion duly moved, seconded and carried,

YOUR COMMITTEE RECOMMENDS,

THAT subject to confirmation by the Executive Committee,

THAT beginning in the Fall 2014 session, the SCSU fee be increased as follows:

(a) an increase of \$0.55 per session in the Student Centre portion of the fee (\$0.25 part-time)

**CONSENT AGENDA**

**5. Report of the Previous Meeting: Report Number 4- February 12, 2014** *(for approval)*

**6. Business Arising from the Report of the Previous Meeting**

**7. Date of the Next Meeting- Wednesday, April 30, 2014**

On motion duly made, seconded, and carried,

YOUR COMMITTEE APPROVED,

THAT the consent agenda be adopted and the item requiring approval (item 5) be approved.

The Chair reminded members that the next scheduled meeting of the Committee was on Wednesday, April 30, 2014 at 4:00 p.m.

**8. Other Business**

There were no other items of business.

The meeting adjourned at 5:20 p.m.

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Secretary

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Chair