UNIVERSITY OF TORONTO MISSISSAUGA CAMPUS COUNCIL REPORT NUMBER 13 OF THE ACADEMIC AFFAIRS COMMITTEE

SEPTEMBER 17, 2015

To the Campus Council, University of Toronto Mississauga

Your Committee reports that it held a meeting on September 17, 2015 at 3:15 p.m. in the Council Chambers, William G. Davis Building, at which the following were present:

Professor Judith Poë, Chair Professor Angela Lange, Vice-Chair Professor Meric Gertler, President Professor Ulli Krull, Acting Vice-President & Principal Professor Amy Mullin, Vice-Principal Academic and Dean Professor Bryan Stewart, Vice-Principal, Research Dr. Kelly Akers Ms Nour Alideeb Ms Sarah Amjad Professor Gordon Anderson Professor Lee Bailey Professor Ron Buliung Professor Tracey Bowen Ms Diane Crocker, Registrar Professor Charles Elkabas Ms Jessica Eylon Professor Norm Farb Ms Elaine Goettler Dr. Sanja Hinic-Frlog Professor Nathan Innocente Ms Vanessa Kattar Mr. Amir Moazzami Professor Kent Moore Professor Emmanuel Nikiema Professor Andrea Olive Ms Stacey Paiva Dr. Christoph Richter Ms Laura Sedra **Professor Joan Simalchik**

Professor Alison Syme Professor Holger Syme Professor Sergio Tenenbaum Mr. Glenn Thompson Professor Alan Walks Mr. Ian Whyte Professor Anthony Wensley Dr. Daniel Zingaro

Non-Voting Assessors:

Mr. Mark Overton, Dean of Student Affairs

- **Regrets:**
- Professor Ron Buliung Professor Claudiu Gradinaru Professor Stuart Kamenetsky Professor Bernard Katz Professor Yael Karshon Professor Yael Karshon Professor Anna Korteweg Mr. Sheldon Leiba Ms Alice Li Mr. Leonard Lyn Professor Heather Miller Mr. Ryan Persaud Professor Brian Price Professor Brian Price Professor Rebecca Wittman Professor Xiaodong Zhu

In Attendance:

Ms Elisha Hasan, Medium

Secretariat:

Ms Cindy Ferencz Hammond, Director of Governance, Assistant Secretary of the Governing Council Ms Mariam Ali, Committee Secretary

1. Orientation

The Chair and Ms Cindy Ferencz-Hammond, Director of Governance, UTM and Assistant Secretary of the Governing Council gave an Orientation presentation¹, and members were directed to Orientation Resources available at <u>http://uoft.me/OrientationUTM201516</u>.

The Chair explained that the Committee would oversee academic matters affecting the teaching, learning and research functions of the Campus. She also advised on the role of the Secretariat and provided an overview of the agenda planning process. Ms Ferencz-Hammond discussed the use and value of cover sheets and the governance portal, Diligent Boardbooks.

The Chair invited Professor Amy Mullin, Vice-Principal Academic and Dean and Professor Bryan Stewart, Vice-Principal, Research to present an overview of the Campus and their respective roles as administrative assessors. The presentation outlined senior administrative structures at UTM and assessor priorities for the 2015-16 academic year².

2. Chair's Remarks

The Chair welcomed members to the first meeting of the Academic Affairs Committee for the 2015-16 academic year. She introduced Professor Angela Lange, Vice-Chair of the Committee; Professor Ulli Krull, Acting Vice-President and Principal; and the Committee's voting assessors, Professor Amy Mullin, Vice-Principal Academic & Dean and Professor Bryan Stewart, Vice-Principal, Research. The Committee's non-voting assessors were also introduced: Ms. Yen Du, Program and Curriculum Officer and Mr. Mark Overton, Dean of Student Affairs.

3. University of Toronto Presence in Brampton – Professor Ulrich Krull, Acting Vice-President and Principal

The Chair invited Professor Ulli Krull, Acting Vice-President & Principal, to speak to members regarding the recent announcement of exploring the possible presence of UTM in Brampton. Professor Krull reminded members that the Ministry of Training, Colleges and Universities (MCTU) had announced a Major Capacity Expansion Policy Framework in 2013, which had been awarded in May, 2015 to York University and Seneca College in Markham. The MCTU had also announced at that time that a second round of funding would occur that was focused on the Peel and Halton Regions. Professor Krull stated that the City of Brampton created a Blue Ribbon Panel, commissioned to begin discussions with postsecondary institutions. UTM senior administration was invited to speak to this panel, however no proposal was put forward by UTM. Profess Krull advised members that currently UTM and the City of Brampton were exploring the idea and would only proceed should there be a synergistic relationship between the two partners. He also added that in the event a proposal was invited to come forward, it would involve extensive consultation within the UTM community.

In response to a member's question, Professor Krull stated that UTM did not envision a separate division, or a University of Toronto Brampton (UTB) campus, rather an extension of UTM or UofT as a whole. A member then asked if the presence in Brampton would be specific to certain departments. Professor Krull

¹ A copy of the Orientation Presentation is attached as Attachment A.

² A copy of the Assessor Presentation is attached as Attachment B.

responded that in the event a proposal was to be put together, this as well as industry partnerships local to Brampton, would be explored through broad consultation.

4. Three Priorities: An Update - Presentation by Professor Meric Gertler, President

The Chair invited Professor Meric Gertler, President, University of Toronto to present an update on discussions surrounding his three priorities. The presentation included the following key points³:

- Professor Gertler reminded members the Three Priorities included: leveraging our urban locations more fully, strengthening and deepening key international partnerships and to re-imagine undergraduate education;
- The Three Priorities were in line with goals set out in *Towards 2030*, which were to enhance UofT's standing as a leader in research-intensive undergraduate education, as well as graduate education and as a globally ranked research powerhouse;
- Dr. Shauna Brail, Presidential Advisor on Urban Engagement, and Mr. John Brodhead, Special Advisor to the President, Urban Issues have been appointed as advisors on urban engagement and urban issues in order to build stronger linkages to the communities around us, while at the same time enhancing the connections within the university;
- A new academic advisory committee on international initiatives was spearheaded by Professor Janice Stein, Senior Presidential Advisor on International Initiatives and was tasked to develop the institution's international strategy with divisional leaders as well as to consider different models for implementation of this strategy;
- Professor Gertler spoke on the re-imagining of undergraduate education at a research-intensive university, the exploration of new pedagogical technologies and the rejuvenation of the liberal education model;
- The appointments of Professor Susan McCahan as Vice-Provost, Innovations in Undergraduate Education and Professor Vivek Goel as Vice-President, Research and Innovation were to play a leading role in the university's mission to develop innovative and new approaches to undergraduate education;
- Professor Gertler noted that the Three Priority areas were mutually reinforcing and that the response form the community thus far had been very positive.

In response to a member's inquiry regarding UofT's response to the refugee crises occurring globally, Professor Gertler noted that his office had released a statement, which outlined several ways in which the University of Toronto community could become involved. Namely, he referred to the *UofT Scholars at Risk* program, which had expanded to create a \$1 million fund supporting 100 bursaries of \$10,000 each, to which UofT was committing \$500,000, and matching donations of any size from students, faculty, staff, alumni and supporters. Professor Gertler also informed members that individuals who were interested in sponsoring refugee families in Canada were able to support *Lifeline Syria*, aninitiative that was spearheaded by Ryerson University, partnering with the University of Toronto, Ontario College of Art and Design University (OCADU) University and York University.

5. Calendar of Business, 2015-16

³ A copy of the presentation is attached as Attachment C.

The Chair referred members to the Calendar of Business, and advised that the document would be updated on the Office of the Campus Council website every Friday; she encouraged members to review the Calendar on a regular basis.

6. Other Business

There was no other business brought forward.

7. Assessors' Report

Professor Mullin discussed the UTM Self Study and informed members of opportunities for consultation with the external reviewers. She also noted items which would come forward for the next governance cycle that included minor undergrad curriculum changes, a language citation, and a proposal to waive the GMAT requirement for prospective MMPA students.

Professor Mullin also discussed the change in teaching designation that was approved by the Governing Council in June, 2015. She remarked on the positive development and also informed members that the promotion process was currently being developed.

CONSENT AGENDA

On motion duly moved, seconded, and carried

YOUR COMMITTEE APPROVED

THAT the consent agenda be adopted and that Item 8 - Report of the Previous Meeting, be approved.

8. Report of the Previous Meeting: Report 12 – April 30, 2015

9. Business Arising from the Report of the Previous Meeting

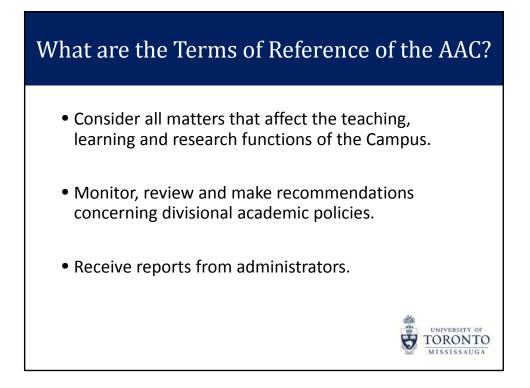
There was no business arising from the report of the previous meeting.

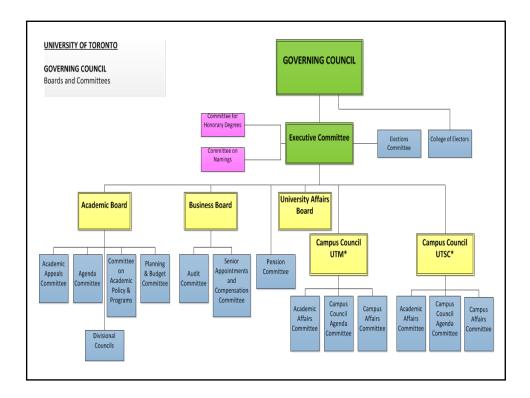
10. Date of the Next Meeting – November 18, 2015 at 4:10 p.m.

The meeting adjourned at 5:18 p.m.

Secretary September 24, 2015 Chair





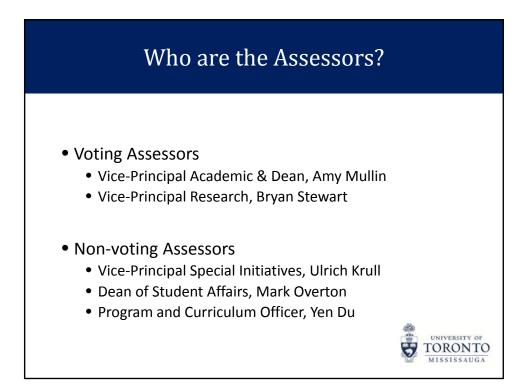


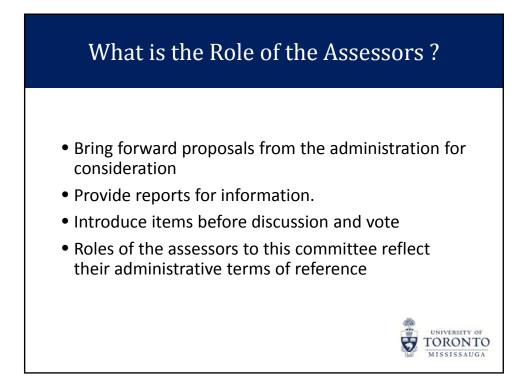
What is the Committee's Role in Relation to Other Governing Bodies?

- The Committee is an entry point to governance.
- Most items can be approved by the AAC; some must be forwarded to AP&P, Academic Board or Governing Council for approval.
- Other bodies to which recommendations are made expect this body to have engaged in the fullest and most detailed discussion and debate before items move on.











- Reflect the perspectives of their estate, as appropriate
- Members act in the best interests of the institution as a whole
- Refer to "Expectations and Attributes of Governors & Key Principles of Ethical Conduct" in the quick reference guide

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Committee Members: Tips for Effective Participation

Informed participation → review materials in advance (attention to cover sheets)

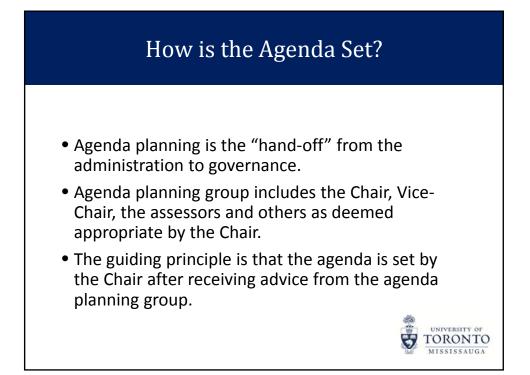
- Adding value
 - Provide feedback/advice to assessors in preliminary stages of a proposal
 - Make suggestions for improvements to presentations for subsequent bodies in the governance process
 - Ask questions (if answers will require preparation it is best practice to alert assessors in advance so that they can be prepared)
 - Ask about consultation process
 - The importance of Items for information



Calendar of Business: What business will be brought to AAC this year?

- Developed annually for all Governing Council bodies
- An overview of all anticipated business to be transacted in the year
- New items are added (updated every Friday) as they arise from the administration

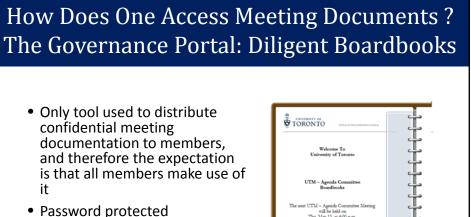






What is the Consent Agenda?

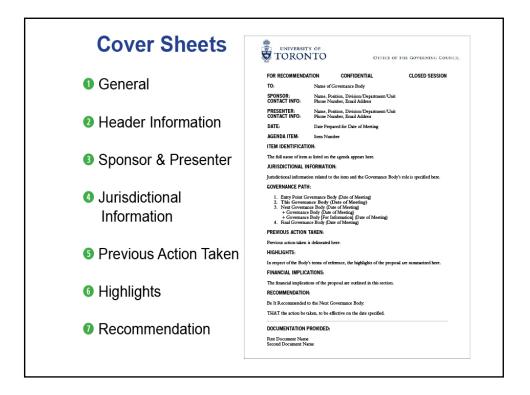
- Items for which it is anticipated that there will be little or no discussion or debate because they are more routine or transactional are put on the Consent Agenda.
- Any member may request to have an item removed from the Consent Agenda and placed on the regular Agenda by contacting the secretary in advance of the meeting.

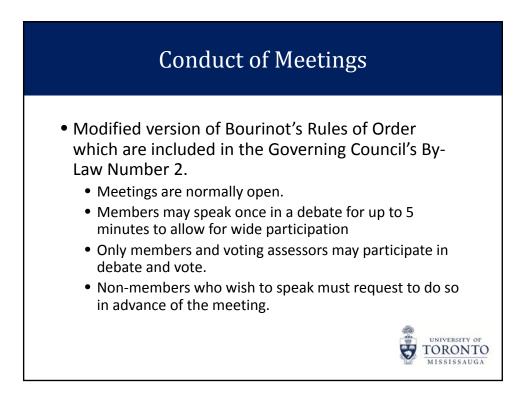


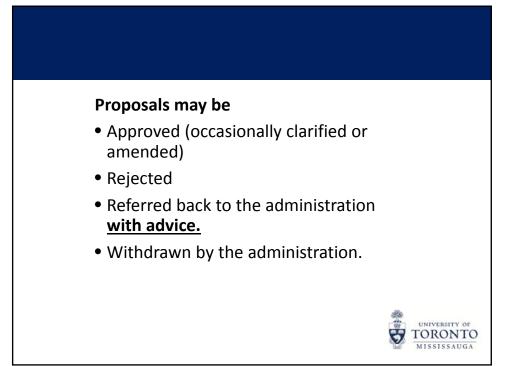
- Instructions for setup: http://uoft.me/DBBInstructions
- User Name: "firstname lastname" and the temporary Password is "July2014".



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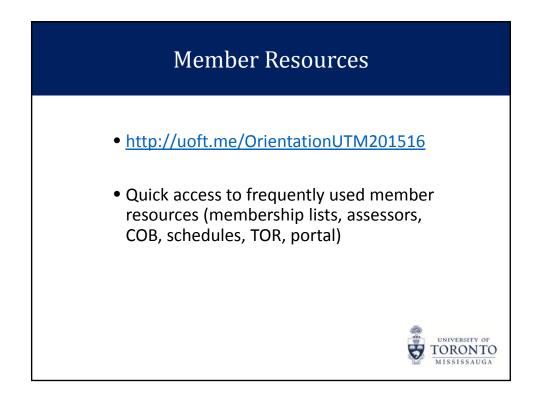






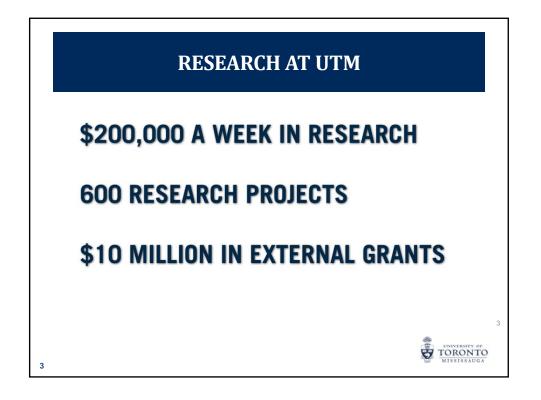


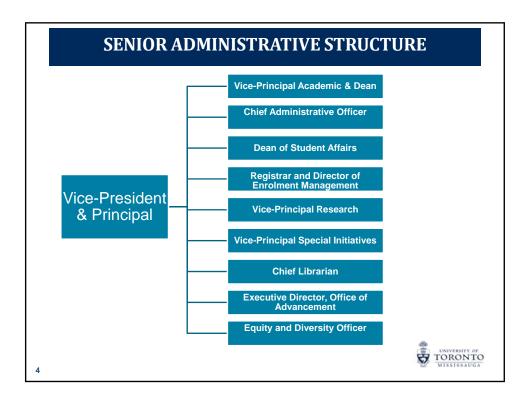


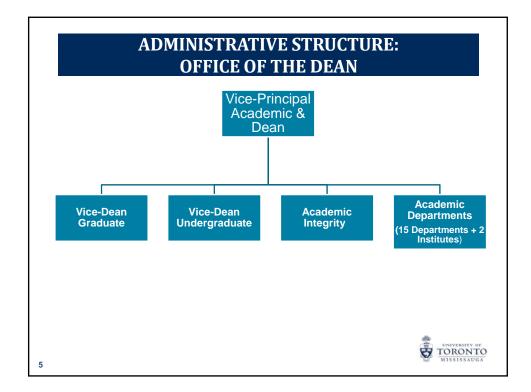


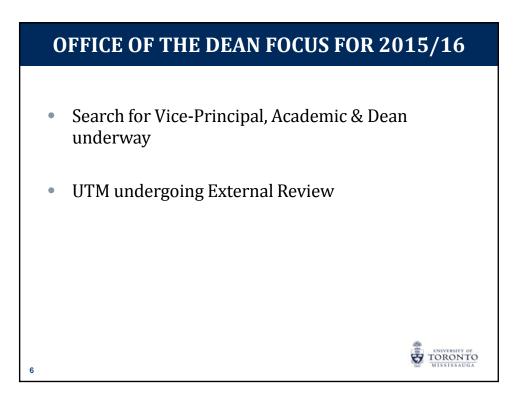


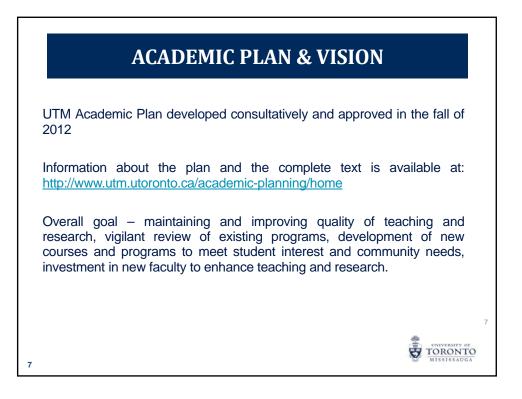
FACTS & FIGURES	
 15 Distinct Academic Departments Institute of Communication, Culture, Information and Technology Institute for Management & Innovation Mississauga Academy of Medicine 	,
147 PROGRAMS AND 90 AREAS OF STUDY	
 Over 14000 students (undergraduate + graduate) (top 1/3rd of Canadian universities) Over 2300 full-time & part-time employees, including 915 permanent faculty & staff 	1
OVER 49000 ALUMNI	
U of T is ranked first in Canada for its research $$ - UTM is a part of that succe	ess
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Leveraging our Location(s)

Taking better advantage of our location in one of the world's most vibrant, culturally diverse and economically dynamic regions, for the benefit of both the University and the residents of the Greater Toronto Area.

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International Partnerships

Position the University of Toronto as a strong research and teaching partner with leading peer institutions around the world, while creating more opportunities for our students to benefit from an internationalized learning experience.



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Undergraduate Education

Re-imagine and re-invent undergraduate education at a research-intensive university, in light of current economic and social challenges, and taking advantage of emerging opportunities, including new pedagogical technologies.

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