

UNIVERSITY OF TORONTO
THE GOVERNING COUNCIL
REPORT NUMBER 504 OF
THE EXECUTIVE COMMITTEE

Tuesday, May 7, 2019

To the Governing Council,
University of Toronto.

Your Committee reports that it held a meeting on Tuesday, May 7, 2019, at 5:00 p.m. in the Council Chamber, Simcoe Hall, with the following members present:

Claire M.C. Kennedy, Chair N. Jane Pepino, Vice-Chair Meric S. Gertler, President David N. Bowden* Catherine Bragg P.C. Choo Janet L. Ecker* Mala Kashyap* Ernest W.N. Lam Mark Lautens Brian D. Lawson Mark H. Rowswell Salvatore M. Spadafora Bruce Winter <i>*participated by teleconference</i>	Regrets: Edie (Yi Yi) Guo Non-Voting Member: Sheree Drummond, Secretary of the Governing Council Secretariat: Anwar Kazimi
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In Attendance:

Andrea Sass-Kortsak, Chair, Academic Board and Member of the Governing Council
Andrew Szende, Chair, University Affairs Board and Member of the Governing Council
Keith Thomas, Chair, Business Board and Member of the Governing Council

Cheryl Regehr, Vice-President and Provost and Member of the Governing Council
Scott Mabury, Vice-President, Operations and Real Estate Partnerships

Nadina Jamison, Assistant Vice-President, Strategic Initiatives, Office of the President
Bryn MacPherson, Assistant Vice-President, Office of the President and Chief of Protocol
Anthony Gray, Director, Strategic Research, Office of the President

Pursuant to section 28 (e) and 38 of By-Law Number 2, consideration of items 12-15 took place in camera.

The meeting was held in closed Session.

1. Chair's Remarks

The Chairs welcomed the attendees to the meeting.

2. Report of the President

The President provided the Committee with an update on a series of matters.

Association of American Universities (AAU)

The President had attended the AAU Presidents' meeting in Washington D.C. in April. Issues discussed included student mental health and the recent admissions scandal that had affected a number of elite universities in the United States.

Provincial Government Matters

Provincial Budget

The new provincial government had presented its first budget on April 11, 2019. There was a projected decrease in funding to Colleges and Universities over a 4-year period by approximately \$1 billion; much of the decrease was due to the changes in the Ontario Student Assistance Program (OSAP) funding.

Performance-based funding

The Ministry of Training, Colleges and Universities (MTCU) had announced a new performance-based funding model for universities and colleges starting in 2020-21. Funding would be tied to 10 performance metrics (including: graduate earnings; experiential learning; skills and competencies; graduate employment outcomes; graduation rates; and other metrics). The metrics were aligned with two broad government priorities: skills and job outcomes, and economic and community impacts. Institutions would have the flexibility to weight the metrics in ways that would best reflect their differentiated strengths and strategic goals, and would be measured against their own targets relative to their historical performance (rather than being assessed in comparison to other universities in the system).

Other Funding Programs & Post-budget Reductions

The government would be introducing amendments to the *MTCU Act* related to 'sustainability and employee renewal'. The MTCU had also cancelled capital funding for a graduate and medical enrolment expansion program first announced in 2005, and made changes to the funding for the *Facilities Renewal Program*. Grant funding for a number of university-related initiatives had either been eliminated or reduced.

Mental Health

The President reported that he had met with the Hon. Merrilee Fullerton, Minister of Training, Colleges and Universities and had discussed student mental health issues in the meeting. The Province had announced \$174 million in funding to address critical gaps in Ontario's mental healthcare and addiction care system – this was part of the government's commitment to allocate \$3.8 billion over the next ten years for mental health, addictions, and housing supports. President Gertler stated that The University continued to move forward on its four-point action plan to address issues around student mental health, in partnership with the broader community, and that the wellbeing of students remained the university's highest priority.

At the invitation of the President, the Provost provided an update on the Student Choice Initiative and articulated some of the administrative steps in place in response to this requirement by the Provincial government. The Provost also informed the Committee of a new collaboration between the University and the Toronto District School Board (TDSB). Under this program, called Support, Engage, Experience U of T (SEE U of T), students from two schools – Downsview Secondary School and Runnymede Collegiate Institute – would attend the University for a semester-long course, co-op placements on campus and other experiential activities. This would earn the participating student a high school (4U) credit and a University of Toronto half-credit to put toward a university degree. The Provost noted that the program was an effort to provide a pathway for students who were under-represented on campus.

3. 2018 Performance Indicators for Governance

The Chair invited the Provost to introduce the *2018 Performance Indicators for Governance* report. The Provost pointed to the Executive Summary to the Report, which focused on key University accomplishments and how the University of Toronto was doing with respect to key performance indicators. The 2018 Report included more than 110 measures and over 300 performance indicators that span the University's teaching and research missions.

In the discussion that followed, the Provost added that the administration would look at including in future reports indices to monitor the progress made on mental health support initiatives.

CONSENT AGENDA

On a motion duly moved, seconded, and carried

YOUR COMMITTEE APPROVED

THAT the consent agenda be adopted and that the items be approved.

4. Items for Confirmation

a. Operating Plans and Fees: UTSC Student Services

On a motion duly moved, seconded and carried

YOUR COMMITTEE CONFIRMED THE DECISION OF THE UTSC CAMPUS COUNCIL

THAT, the 2019-20 operating plans and budgets for the UTSC Student Affairs and Services (including the Health & Wellness Centre, Athletics & Recreation, and Student Services), as presented in the documentation from Mr. Desmond Pouyat, Dean of Student Affairs, be approved; and

THAT the sessional Health & Wellness Fee for a UTSC-registered or UTSC-affiliated full-time student be increased to \$70.37 (\$14.07 for a part-time student), which represents a year over year increase of \$1.38 (\$0.27 for a part-time student) or 2.0 %;

THAT the sessional Athletics & Recreation Fee for a UTSC-registered or UTSC-affiliated full-time student be increased to \$145.93 (\$29.18 for a part-time student), which represents a year over year increase of \$2.86 (\$0.57 for a part-time student) or 2.0 %;

THAT the sessional Student Services Fee for a UTSC-registered or UTSC-affiliated full-time undergraduate student be increased to \$188.81 (\$37.76 for a part-time student), which represents a year over year increase of \$5.81 (\$1.16 for a part-time student) or 3.17 %.

5. Report of the Previous Meetings of the Executive Committee

Report Number 503 (March 26, 2019) was approved.

6. Business Arising from the Report of the Previous Meeting

There was no business arising from the minutes of the previous meetings.

7. Minutes of the Governing Council Meeting – April 4, 2019

Members received the Report of the April 4, 2019 Governing Council Meeting for information.

8. Business Arising from the Minutes of the Governing Council Meeting

There was no business arising from the minutes of the Governing Council meeting.

9. Reports for Information:

Members received the following Reports for information:

- a. Report on the Reviews of Academic Programs and Units – Part 2
 - i. Semi-Annual Report: October 2018 to March 2019
 - ii. Follow up Report from Previous Reviews: Celtic Studies programs; Department of Geography and Planning; Department of Biochemistry
- b. Report Number 35 of the Pension Committee (December 12, 2018)
- c. Report Number 221 of the Academic Board (April 17, 2019)
- d. Report Number 246 of the Business Board (April 23, 2018)
- e. Report Number 206 of the University Affairs Board (April 29, 2019)
- f. Report Number 35 of the University of Toronto Campus Council (April 15, 2018)
- g. Report Number 35 of the University of Toronto Mississauga Campus Council (April 18, 2018)

END OF CONSENT AGENDA

10. Date of Next Meeting

The Chair advised members that the next meeting was scheduled for Monday, June 10, 2019 from 5:00 to 7:00 p.m.

11. Other Business

a. Governing Council Meeting – May 16, 2019

The Chair reminded members that the next meeting of the Governing Council was to be held at the University of Toronto Scarborough on May 16, 2019 and discussed the arrangements surrounding that meeting.

The Committee Moved *In Camera*.

12. Item for Approval by the Executive Committee

a. External Appointments

(i) Members and Directors, University of Toronto Asset Management Corporation (UTAM)

On a motion duly moved, seconded and carried

YOUR COMMITTEE RESOLVED

- (a) THAT the following individuals be approved and nominated as members and directors of the University of Toronto Asset Management Corporation for one-year terms until the 2020 annual meeting of the Corporation or until their successors are appointed;

Ms Sheila Brown (*ex officio*)
Professor Meric Gertler (*ex officio*)
Mr. Richard B. Nunn
Mr. Daren Smith (*ex officio*)
Mr. Alan White (UTFA)

- (b) THAT Mr. Richard B. Nunn be approved and nominated as a member and director of the University of Toronto Asset Management Corporation, and as Chair of its Board, for a one-year term until the 2020 annual meeting of the Corporation or until his successor is appointed.

(ii) Sunnybrook Health Science Centre (SHSC) Board of Directors

On a motion duly moved, seconded and carried

YOUR COMMITTEE RESOLVED

THAT the following individuals be re-appointed to the Sunnybrook Health Sciences Centre (SHCS) Board of Directors for one-year terms, effective the Sunnybrook's AGM on June 10, 2019 to the AGM in June 2020 of the SHSC:

Mr. Rags Davloor
Ms Donna Duncan
Mr. Thomas E. Flynn
Ms Helen Hayward
Mr. Donald G. Lang
Ms Martha Tory
Ms Linda Mantia
Dr. Trevor Young

b. Senior Appointment: Associate Vice-President, International Partnerships

On a motion duly moved, seconded and carried

YOUR COMMITTEE APPROVED

THAT Professor Alex Mihailidis be appointed as Associate Vice-President, International Partnerships for the period of September 1, 2019 to August 31, 2024.

13. Items for Endorsement and Forwarding to the Governing Council

a. Capital Project: Student Commons located at 230 College Street – Total Project Cost Increase and Sources of Funding

On motion duly moved, seconded and carried

YOUR COMMITTEE RESOLVED

THAT the following motion be endorsed and forwarded to the Governing Council:

THAT the recommendation outlined in the memorandum of Professor Scott Mabury, Vice-President, Real Estate Partnerships (VPOREP), dated April 30, 2019, regarding Capital Project: *Student Commons located at 230 College Street – Total Project Cost Increase and Sources of Funding*, be approved.

b. Appointments: Members of the Governing Council to Governance Bodies, 2019-20

The Chair provided an overview of the process that informed the proposed 2019-20 assignments of members of the Governing Council to governance bodies.

On motion duly moved, seconded and carried

YOUR COMMITTEE RESOLVED

THAT the following motion be endorsed and forwarded to the Governing Council:

THAT the proposed Assignments of members of the Governing Council to Boards and Committees for 2019-20, be approved; and

THAT, pursuant to section 38 of *By-Law Number 2*, the Governing Council consider this item *in camera*.

THAT, subject to the approval of the membership of the Elections Committee by the Governing Council on May 16, 2019, Mr. P.C. Choo be appointed as Chair of the Elections Committee for a one-year term effective July 1, 2019.

c. Appointments: Membership of the Committee for Honorary Degrees, 2019-20

On a motion duly moved, seconded and carried

YOUR COMMITTEE RESOLVED

THAT the following motion be endorsed and forwarded to the Governing Council:

THAT the proposed membership of the 2019-20 Committee for Honorary Degrees be approved; and,

THAT pursuant to section 38 of *By-Law Number 2*, the Governing Council consider this item *in camera*.

d. Senior Appointments

The Committee approved three separate motions to endorse and forward to the Governing Council recommendations on senior appointments brought forward by the President.

14. Committee Members with the President

Members of the Executive Committee, with the Board Chairs, met with the President.

15. Committee Members Alone

Members of the Executive Committee, with the Board Chairs, met privately.

The meeting adjourned at 6:45 p.m.

Secretary

Chair

May 9, 2019