

UNIVERSITY OF TORONTO

THE UNIVERSITY OF TORONTO SCARBOROUGH CAMPUS COUNCIL

REPORT NUMBER 34 OF THE CAMPUS COUNCIL

March 7, 2019

Paul Kingston, Chair
Preet Banerjee, Vice-Chair*
Rose Patten, Chancellor
Wisdom Tettey, Vice-President and
Principal
William Gough, Vice-Principal,
Academic and Dean
Conor Anderson*
Catherine Bragg*
George Fadel
Liben Gebremikael
Sue Graham-Nutter
Brian Harrington*
Soaad Hossain
Elaine Khoo
Lydia Lampers-Wallner
Brenda Librecz
Sonja Nikkila

Tayyab Rashid
Annie Sahagian
Lynn Tucker

Secretariat:

Sheree Drummond
Rena Prashad

Absent:

Fareed Amin
Andrew Arifuzzaman
Tarun Dewan
Jason Glover
Mari Motrich
Silma Roddau

*Telephone Participants

In attendance:

Zahra Bhanji, Director, Office of the Vice-Principal, Research
Curtis Cole, Registrar and Assistant Dean (Enrolment Management)
Ian Cole, Senior Financial Analyst
Hassan Mahmood, Senior Budget Analyst
Helen Morissette, Director, Financial Services
Varsha Patel, Assistant Dean, Student Success
Gary Pitcher, Director, Campus Safety, Issue and Emergency Management
Nadia Rosemond, Senior Manager, Student Life and International Experience
Michelle Verbrughe, Director, Student Housing & Residence Life
Fran Wdowczyk, Director, Business Development & Special Advisor to the CAO Operations
and Special Projects
Larry Whatmore, Assistant Director, Business Operations

1. Chair's Remarks

The Chair welcomed members and guests to the meeting. He extended a warm welcome to the Chancellor, Dr. Rose Patten. Dr. Patten was elected as the 34th Chancellor of the University of Toronto in the Spring of 2018, for a three-year term, which was effective July 1, 2018. She has a long and engaged background with the University, having served on the Governing Council for 9 years, including three years as its Chair (2004-2007). In 2009, she was awarded an honorary degree for her leadership as a role model for women executives in Canadian banking, community volunteerism and service to the university. The Chair remarked that Dr. Patten chaired the *Task Force on Governance*, whose report in 2010 included the recommendations that led to the University's current Tri-Campus governance structure. Dr. Patten expressed how delighted she was to be at UTSC and planned to continue visiting the campus during her tenure as Chancellor.

The Chair drew members' attention to a message they would have received from the Secretary outlining that a procedural error¹ was made at the last UTSC Campus Affairs Committee (CAC) meeting on February 14th to divide the motion for item 2.a. - Operating Plans - UTSC Student Affairs and Services - into three separate motions. As a result, the item was not on the agenda for the meeting and the CAC would vote on the original motion at its next regularly scheduled meeting on March 28th.

Shifting the Council's focus, the Chair shared the election results for administrative and teaching staff in the 2019 University Elections. He was pleased to announce that Shadi Dalili was elected to serve on the UTSC Campus Council as a Teaching Staff member for a three-year term effective July 1, 2019, and that Naureen Nizam was elected to serve on the CAC as an Administrative Staff member for a three-year term effective July 1, 2019.

Finally, the Chair informed members that applications were being accepted for three seats on the UTSC Campus Council and one seat on the CAC for Community Members to serve for three-year terms that would commence July 1, 2019. The deadline to submit applications was Friday, March 15.

2. Report of the Vice-President and Principal

a. Student Presentation- Pearson Scholars²

The Chair invited Curtis Cole, Registrar and Assistant Dean (Enrolment Management) to share details on the prestigious scholarship and introduce Pamela Esguerra, 2018 Pearson Scholar, to share her experience studying at UTSC with the Council.

Dr. Cole explained that the Lester B. Pearson International Award was a full scholarship including tuition and fees, residence and books, which was renewable annually. One nomination

¹ Under *By-Law Number 2*, section 72 b., "an amendment which contravenes the sense of the motion to which it is proposed or negates it shall be out of order"

² Student Presentation- Pearson Scholars

is allowed per international high school and by 2020 it is anticipated that 150 Pearson Scholars will be studying at the University. In 2017, 4 Pearson scholars were admitted to UTSC and in 2018, six more were admitted.

Ms Esguerra, Co-op Psychological and Health Sciences, shared with the Council that her original plan was to study in her home country of the Philippines and upon graduating obtain work in a field where she would be able provide service to her country. With encouragement and support from her family, she allowed her high school to nominate her for the Pearson Scholarship, which she ultimately received. Thus far, she has enjoyed studying at UTSC and has not regretted her decision to come to Toronto, and has developed strong relationships with her peers. Ms Esguerra stated that when you study at the University of Toronto you study with the rest of the world and through the experience she already developed strong relationships with her peers and professors/course instructors.

b. Principal's Report ³

To begin his report, Professor Tetey expressed gratitude to the UTSC community for its support with his Installation on Monday, February 25th. He commented that over 400 individuals attended the ceremony and that a video would soon be available for those who were unable to attend. Professor Tetey distilled his Installation address to the Council outlining his vision and priorities for the campus, which included four major themes:

1. Advance a culture of leadership that is bold, empathetic, shared, transparent, inclusive, and transformational, thereby enabling our collective aspirations;
2. Promote and support an inclusive, healthy learning and working environment;
3. Strengthen, grow, and sustain local and global networks and partnerships that advance our mission; and
4. Augment the University's global standing through scholarly prominence and exceptional learning in unique areas of established and emerging strength.

Furthermore, Professor Tetey articulated that the vision and priorities he outlined in his Installation address would dovetail with the Strategic Plan, titled *Inspiring Inclusive Excellence*. He commented on the progress made to date (Phase 1- Develop Priorities) as well as the expectations and responsibilities of the Strategic Plan Working Groups including timelines for their deliverables and milestones spanning from February 2019 to June 2019 (Phase 2- Working Groups and Reports). Lastly, he discussed finalizing (Phase 3- Finalize Strategic Plan) the *Plan*, which would likely take place over Summer 2019 before being presented to governance bodies for consideration in the Fall 2019. Upon approval in principle, operationalizing the *Plan* would begin (Phase-4 Implementation).

A member asked what the rationale was for establishing an Indigeneity Working Group as well as an Equity and Inclusion Working Group. Professor Tetey explained that feedback was received that Indigeneity have a separate Working Group because it was possible that

³ Presentation- Principal's Report

Indigeneity issues could be overlooked under the broad and vast topic of Equity and Inclusion. Professor Tettey commented that he expected the two Working Groups to have synergies as they progressed through their discussions.

In response to a comment regarding the composition of the Working Groups, Professor Tettey indicated that the Call for Nominations for UTSC Strategic Planning Working Groups was circulated to the UTSC community in December 2018. Professor Tettey articulated that the Working Groups have representation from faculty, staff, and students who are committed to the process.

3. Compulsory Non-Academic Incidental Fees – Student Society Fees: UTSC Student Society Proposals for Fee Increases⁴

Brian Harrington, Chair of the UTSC Campus Affairs Committee, introduced the item and provided a summary of the deliberations that took place at the February 14th UTSC Campus Affairs Committee meeting.

Nadia Rosemond, Senior Manager, Student Life & International Experience reported that Student Society Fees were collected by the University on behalf of student societies. She explained that for a Society to operate, it was necessary for the Society to be open, accessible, and democratic, and that there were constitutions and by-laws in place to oversee the requirements for financial reports, annual audits, appropriate accounting and financial processes, and a complaint process. Ms Rosemond remarked that for 2019-20, the Scarborough Campus Student's Union (SCSU) was requesting fee increases for cost of living fee increases as well as the continuance of the Refugee Student Program, Sports and Recreation Complex Levy, Accident and Prescription Drug Insurance Plan, and Dental Plan.

On motion duly made, seconded, and carried,

YOUR COUNCIL APPROVED,

THAT subject to confirmation by the Executive Committee;

THAT beginning in the Summer 2019 session, the SCSU fee be increased as follows: an increase of \$6.55 per session (\$1.31 part-time) in the UTSC Sports and Recreation Centre Levy portion of the fee; and

THAT beginning in the Fall 2019 session, the SCSU fee be increased as follows: (a) an increase of \$0.62 per session in the Society membership portion of the fee (\$0.04 part-time), (b) an increase of \$0.92 per session in the Student Centre portion of the fee (\$0.27 part-time), (c) an increase of \$0.16 per session (full-time only) in the CFS/CFS-O portion

⁴ Presentation- Compulsory Non-Academic Incidental Fees – Student Society Fees: UTSC Student Society Proposals for Fee Increases

of the fee, (d) an increase of \$7.48 (full-time only) per session in the Accident & Prescription Drug Insurance Plan portion of the fee, and (e) an increase of \$9.46 (full-time only) per session in the Dental Plan portion of the fee, and (f) continuation of the Student Refugee Program portion of the fee through the 2019-20 academic period. If approved, the total Fall/Winter SCSU fee will be \$439.27 per session (\$48.33 part-time), charged to all UTSC undergraduate students.

4. Operating Plans: Service Ancillaries

Dr. Harrington introduced the item and provided a summary of the deliberations that took place at the February 14th UTSC Campus Affairs Committee meeting.

In a presentation⁵, Helen Morissette, Director, Financial Services, explained that UTSC had three major budgets, which included: operating fund, student fees, and ancillary fees. She reported that ancillary budgets operated by providing services to internal and external users and maintained self-sufficient operations by managing operating expenses, making capital investments, and maintaining financial reserves. She presented the 2019-20 operating plans and discussed the operating plans, fee increases, and challenges for Student Housing & Residence Life, Retail and Conference Services, Food and Beverage Services and Parking Services.

In response to a series of questions regarding the new student residence, Ms Morissette remarked that budgeting for the new student residence was not included in the 2019-20 operating plans due to unresolved variables. She speculated that the budgeting for the new student residence would be included in the 2020-21 *Plans*.

A member asked whether the recent provincially mandated tuition framework (i.e. 10 percent reduction in domestic tuition) would result in lower residence fees. Ms Morissette remarked that residence fees were not associated with tuition fees, and as a result, would not be lowered.

A member expressed discontent with the 5 percent residence fee increase based on accommodations being shared. Ms Verbrugghe articulated that the fee increase was for revitalizing and renovating the aging residence facilities and to ensure that residence programming continued to flourish. In addition, Ms Morissette commented that the residence fees were reviewed annually with the Student Housing Advisory Committee.

In response to a comment regarding the expanded residence inventory, Michelle Verbrugghe, Director, Student Housing & Residence Life, explained that single rooms were converted into double rooms and bunk beds were introduced in single rooms. In addition, UTSC had negotiated an agreement with Centennial College for 29 beds and was currently working on an agreement for up to 50 beds to meet the University's first-year residence guarantee. The Department of Student Housing & Residence Life had also developed outreach programming to educated students on knowing their rights and responsibilities for off-campus housing as well

⁵ Presentation- Operating Plans- Service Ancillaries

as being aware of safety precautions.

In response to a question regarding access to residence for upper year and graduate students, Ms Verbrugghe commented that the expanded residence inventory did not include upper year or graduate students. She remarked that the Department of Student Housing & Residence Life offered targeted programming designed for transition to independent living.

A member suggested that the Department of Student Housing & Residence Life continue to communicate with students regularly, so that they may be aware of the resources and services available to them while living on residence. Ms Verbrugghe concurred that continued communications, through various channels, would be ongoing.

A member asked whether UTSC had explored the possibility of partnering with an external investor to develop a parking structure. Gary Pitcher, Director, Campus Safety, Issue and Emergency Management, reported that UTSC did not plan to partner with an external investor and the main benefit was that UTSC would have more flexibility with managing and operating parking services.

A member asked where the new parking structure would be located. Mr. Pitcher commented that significant analysis had been considered for the location and it was determined that the structure was best situated on the north campus close to the Toronto Pan-American Sports Centre (TPASC).

On motion duly made, seconded, and carried,

YOUR COUNCIL APPROVED,

THAT, subject to confirmation by the Executive Committee;

THAT the 2019-20 operating plans and budgets for the UTSC Service Ancillary, as summarized in Schedule 1; the Service Ancillary capital budgets as summarized in Schedule 5; and the rates and fees in Schedule 6, as presented in the documentation dated December 14, 2018, be approved effective May 1, 2019.

5. Annual Report: Office of the Vice-Principal, Research, UTSC

The Chair invited Bernie Kraatz, Vice-Principal, Research (VPR), to present⁶ the 2017-18 annual research report. The presentation included the following highlights:

⁶ Presentation- Annual Report: Office of the Vice-Principal, Research, UTSC

- At present, eight UTSC researchers were Canada Research Chairs (CRC), with an additional two anticipated for next year. UTSC was also home to six Royal Society of Canada Fellowes as well as winners of internal research awards (i.e. Research Excellence Faculty Scholars, Principal's Research Award, and Research Recognition Award);
- Total research funding exceeded \$12M, of which, 58 percent was federal granting agencies funding. The research funding in the Humanities and Social Sciences had increased with the majority of research funding being generating by the sciences academic units (i.e. Biological Sciences, Physical and Environmental Sciences and Psychology);
- In 2018-19 (up to February 2019), more than \$706K was provided to faculty and students through the UTSC internal programs, awards, and sponsorships, specifically: institutional match funding, research competitiveness fund, and tri-agency bridge funding. In addition, two new funding initiatives had been introduced: UTSC Postdoctoral Fellowship Program and Departmental Research Fund.
- The Research Advisory Board served as a channel for information dissemination and was also responsible for the adjudication of applications for internal research awards and funds;
- Between 2015-18, publishing activities at UTSC continued to grow across the academic disciplines with 1737 published journal articles, books, and book chapters;
- The strategy of the Office of the VPR was to train faculty on research proposal development (e.g. host workshops, information sessions and panel discussions), offer seed funding to enhance and promote faculty research, recognize and promote outstanding research (e.g. Research Excellence Lecture Series), support student research initiatives, and outreach (e.g. Science Rendezvous);
- Between May 2018 and February 2019, the Office of the VPR had provided oversight for over 100 grant applications and enhanced (e.g. review, feedback, and editing support) over 75 applications; and
- The Hub, a space on campus that encouraged entrepreneurial activity, fostered the development of over 125 start-up companies since 2015. The majority of students involved with The Hub were from the Computer Science discipline, but synergies with the Social Sciences and Humanities were beginning to develop.

In response to a comment regarding UTSC role's in the broader community, a member suggested that the 2018-19 annual research report include details on community based research. Professor Kraatz remarked that there were several research endeavors in the community, which the Office could showcase in future reports.

A member asked whether the research output for teaching stream researchers was included in the report. Professor Kraatz explained that the Office did not differentiate teaching and research stream publications in the report.

CONSENT AGENDA

On motion duly made, seconded and carried,

YOUR COUNCIL APPROVED,

THAT the consent agenda be adopted and that the item requiring approval (item 6) be

approved.

6. Report of the Previous Meeting: Report Number 33- Wednesday, January 30, 2019

7. Business Arising from the Report of the Previous Meeting

8. Reports for Information

- a) Report Number 34 of the UTSC Agenda Committee (February 25, 2019)
- b) Report Number 35 of the UTSC Academic Affairs Committee (February 11, 2019)
- c) Report Number 31 of the UTSC Campus Affairs Committee (February 14, 2019)

9. Date of the Next Meeting – Tuesday, April 16, 2019 at 4:10 p.m.

10. Question Period

No questions were raised.

11. Other Business

No other business was raised.

The meeting adjourned at 6:07 p.m.

Secretary

Chair

March 20, 2019

Lester B. Pearson International Awards



- The University of Toronto has introduced the **Lester B. Pearson International Scholarship Program** to provide financial support to outstanding international students pursuing undergraduate degrees in first-entry degree programs.
- The Pearson Scholarships are intended to attract and recognize the best and brightest students from around the world.
- The program will serve as a significant vehicle for promoting awareness of the University of Toronto to a range of international audiences.



Office of the Registrar
University of Toronto Scarborough

Lester B. Pearson International Awards

- Full scholarship (tuition and fees, books, residence)
- One nomination per high school each year
- 37 scholarships awarded each year across all direct entry divisions
- 150 Pearson Scholars to be enrolled by 2020
- Four admitted to UTSC in 2017 (India, Moldova, Pakistan, Russia)
- Six in 2018 (Egypt, Ghana, Greece, India, Philippines, Trinidad)



Pamela Esguerra
2018 Pearson Scholar
Philippines
Co-op Psychological and
Health Sciences



Office of the Registrar
University of Toronto Scarborough





Student Society Fees

UTSC Campus Council
March 7, 2019



University's Assumed Obligations to Students

- To ensure societies function in an orderly and democratic fashion
- To ensure funds are properly accounted for



Oversight Role : Office of Vice Provost Students

- Fee collection process and related accountabilities
- Fees are first vetted through the Vice Provost Student's office prior submission to CAC, to ensure proposed increases are appropriate and adhere to the rules governing fee increases for the various societies, such as limits imposed by referendums.
- Many student society fees are increased by CPI which for student societies are defined by Year-over-year change in consumer prices for Ontario as measured by Statistics Canada (December-over- December) as of December 31 of the previous year. ([Policy for Compulsory Non-Academic Incidental Fees](#))
- Department of Student Life & Office of Student Affairs liaises between Student Societies & Vice Provost Students to assist in coordination of the process.



Service Ancillary Operating Plans

Campus Council
March 7, 2019

Budgets

Operating Fund Budget

- Student tuition and government grants for academic and administrative expenses

Student Service Fees

- For student programming and services

Ancillary Budgets

- Funded exclusively by the users of the service

Ancillary Budgets

- ✓ Must be fully self-funding
- ✓ Provide services to all internal users as well as external users
- ✓ Adhere to four financial objectives:

Financial Objectives

- 1) Operate without subsidy from the University's operating budget;
- 2) Provide for all costs of capital renewal including deferred maintenance;
- 3) Create and maintain an operating reserve; and
- 4) Contribute net revenues to the operating budget.

Ancillary Units at UTSC

- ❖ Student Housing & Residence Life
Michelle Verbrugge
- ❖ Retail & Conference Services
Fran Wdowczyk
- ❖ Food & Beverage Services
Fran Wdowczyk
- ❖ Parking Services
Gary Pitcher

Service Ancillary Proposal

2019-20 Operating Plans

	Student Housing & Residence Life	Retail & Conference Services	Food & Beverage Services	Parking Services
(000's)				
Revenue	\$ 8,383	\$ 1,592	\$ 1,034	\$ 4,273
Expense	7,106	1,592	916	2,326
Net Income	1,277	-	118	1,947
Capital Expenses	\$ 811	\$ 10	\$ 305	\$ 26
Net Assets	\$ 8,392	\$ 1,688	\$ 1,002	\$ 9,746

UNIVERSITY OF TORONTO SCARBOROUGH

Student Housing & Residence Life

UNIVERSITY OF TORONTO SCARBOROUGH
1265 Military Trail, Toronto, Ontario M1C 1A4

UNIVERSITY OF TORONTO SCARBOROUGH

Student Housing and Residence Life

"To provide the residence experience; a transition to independence in a vibrant on-campus community that supports academic achievement and personal growth"

Key Accomplishments this year:

- Implemented the expanded housing inventory program.
- Increased the Counsellor-in-Residence position.
- Redeveloped the Residence Life certificate program.
- Improved the outdoor space surrounding the Residence Centre.

UNIVERSITY OF TORONTO SCARBOROUGH
1265 Military Trail, Toronto, Ontario M1C 1A4

UNIVERSITY OF TORONTO SCARBOROUGH

Student Housing and Residence Life

Achievement: Improved financial position
Challenge: Establishing fees high enough to maintain and renew aging facilities without pricing students out of residence (5% increase in 2019-20)

	2015-16	2016-17	2017-18	2018-19	2019-20
Revenue	\$6,497	\$7,041	\$7,145	\$7,893	\$8,183
Expense	5,470	5,884	5,660	6,616	7,106
Net Income	987	1,957	1,485	1,277	1,277
Net Assets	2,849	4,206	5,839	7,116	8,192

UNIVERSITY OF TORONTO SCARBOROUGH
1265 Military Trail, Toronto, Ontario M1C 1A4

UNIVERSITY OF TORONTO SCARBOROUGH

Student Housing and Residence Life

2019-20 Proposed Fees

DESCRIPTION	2018-19	% Change	2019-20	Inc. / (Dec.) per Month
Fall/Winter Rates				
Phase I - III single	\$ 8,562	5.0%	\$ 8,990	\$ 53.51
Phase I - Small Room (I Room)	\$ 7,674	5.0%	\$ 8,057	\$ 47.96
Phase IV single	\$ 9,624	5.0%	\$ 10,105	\$ 60.15
Phase I shared	\$ 6,340	5.0%	\$ 6,657	\$ 39.62
Phase I shared basement	\$ 5,706	5.0%	\$ 5,991	\$ 35.66
Phase IV Shared	\$ 7,173	5.0%	\$ 7,532	\$ 44.83
Summer Rates				
Phase I-III (academic term May 8 - August 27)	\$ 4,056	5.0%	\$ 4,259	\$ 50.70
Visitor Weekly Rate	\$ 253	5.0%	\$ 266	\$ 13.00
Ph IV-Foley Hall (academic term May 8 - August 2)	\$ 4,346	5.0%	\$ 4,564	\$ 54.33
Visitor Weekly Rate	\$ 272	5.0%	\$ 285	\$ 13.00

UNIVERSITY OF TORONTO SCARBOROUGH
1265 Military Trail, Toronto, Ontario M1C 1A4

UNIVERSITY OF TORONTO SCARBOROUGH

Retail & Conference Services

UNIVERSITY OF TORONTO SCARBOROUGH
1265 Military Trail, Toronto, Ontario M1C 1A4

UNIVERSITY OF TORONTO SCARBOROUGH

Retail and Conference Services

"To provide quality service that satisfies the multi-faceted needs of our external clients, students, faculty and staff"

- Multi-year returning student focused conferences – Science Fair, Reach For The Top, ECO Spark
- Logistic support to International Academic Programs and Initiatives (IAPI) summer groups
- University experience summer camps
- Film, television and commercial shoots

UNIVERSITY OF TORONTO SCARBOROUGH
1265 Military Trail, Toronto, Ontario M1C 1A4

Retail and Conference Services

Achievement: Successfully managed and enhanced the summer camp program and conference activities

Challenge: Conference business was significantly impaired by general campus construction

	2015-16	2016-17	2017-18	2018-19	2019-20
Revenue	\$1,383	\$1,761	\$1,652	\$1,657	\$1,592
Expenses	1,335	1,543	1,604	1,649	1,592
Net Income	48	218	48	8	-
Net Assets	1,414	1,632	1,680	1,688	1,688

UNIVERSITY OF TORONTO SCARBOROUGH
1265 Military Trail, Toronto, Ontario M1C 1A4

Food & Beverage Services

UNIVERSITY OF TORONTO SCARBOROUGH
1265 Military Trail, Toronto, Ontario M1C 1A4

Food and Beverage Services

"Enhance student life experience and client experience while seeking opportunities for growth"

- New café in Highland Hall (just opened)
- Revamped Healthy Kitchen offerings due to student feedback and changed monthly specials to weekly
- New vending machine provider (Naccarato Enterprises)
- Renovations of Tim Hortons in 2019-20

UNIVERSITY OF TORONTO SCARBOROUGH
1265 Military Trail, Toronto, Ontario M1C 1A4

Food and Beverage Services

Achievement: Opening of Highland Hall café

Challenge: Building reserves for ongoing capital renewal of heavily used facilities

	2015-16	2016-17	2017-18	2018-19	2019-20
Revenue	\$939	\$852	\$996	\$1,010	\$1,034
Expenses	668	744	798	807	916
Net Income	271	108	198	203	118
Net Assets	814	777	875	953	1,002

UNIVERSITY OF TORONTO SCARBOROUGH
1265 Military Trail, Toronto, Ontario M1C 1A4

Parking Services

UNIVERSITY OF TORONTO SCARBOROUGH
1265 Military Trail, Toronto, Ontario M1C 1A4

Parking Services

"Providing quality parking facilities and services in a safe, effective environment"

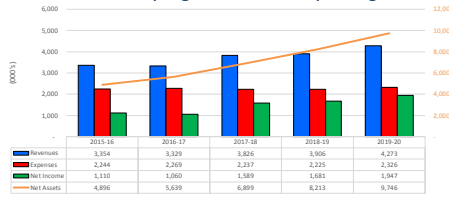
- Planning for a parking structure on the north Campus (approx. 1,000 parking spots)
- New monthly student parking permit, as requested by students, was implemented in September 2018
- 5% permit fee increase in 2019-20

UNIVERSITY OF TORONTO SCARBOROUGH
1265 Military Trail, Toronto, Ontario M1C 1A4

Parking Services

Achievement: Maintaining high quality facilities while containing costs and building reserves

Challenge: Building reserves to support a capital program for a new parking structure



UNIVERSITY OF TORONTO SCARBOROUGH
1265 Military Trail, Toronto, Ontario M1C 1A4

Parking Services

2019-20 Proposed Fees

DESCRIPTION	LOT	2018-19	2019-20	% Change	\$ Change per mo.
		Approved	Proposed		
PERMITS:					
<i>South Lots:</i>					
Annual, South Lot Employee Premium	C, D	\$1,223.09	\$1,284.24	5.0%	or... \$ 5.10 ..per month
Annual, South Lot Employee Reserved		\$1,626.72	\$1,708.06	5.0%	or... \$ 6.78 ..per month
Annual, Ring Road Employee	B	\$1,100.79	\$1,155.83	5.0%	or... \$ 4.59 ..per month
Summer Term	C, D	\$243.63	\$256.86	5.0%	or... \$ 1.02 ..per month
Residence, Winter Term	C, D	\$865.91	\$909.20	5.0%	or... \$ 3.61 ..per month
Residence, Summer Term	C, D	\$216.49	\$227.31	5.0%	or... \$ 0.90 ..per month
Evening Payroll, Employee Annual	C, D	\$564.55	\$592.77	5.0%	or... \$ 2.35 ..per month
<i>North Lots:</i>					
Annual North Lot, Premium (Lot K)	K	\$1,223.09	\$1,284.24	5.0%	or... \$ 5.10 ..per month
Annual North Lot, Payroll Employee	G, H	\$940.86	\$987.90	5.0%	or... \$ 3.92 ..per month
Student, Fall/Winter	G, H	\$752.14	\$789.74	5.0%	or... \$ 3.13 ..per month
Monthly Student North Lot Permit	G, H	\$106.30	\$110.56	5.0%	or... \$ 0.26 ..per month
Fall or Winter Term	G, H	\$421.20	\$442.26	5.0%	or... \$ 1.75 ..per month
Summer Term	G, H	\$188.72	\$198.16	5.0%	or... \$ 0.79 ..per month
Centennial Permit (September to May)	J	\$873.97	\$917.67	5.0%	or... \$ 3.64 ..per month
Centennial Summer Permit	J	\$436.99	\$458.64	5.0%	or... \$ 1.82 ..per month

UNIVERSITY OF TORONTO SCARBOROUGH
1265 Military Trail, Toronto, Ontario M1C 1A4

Parking Services

2019-20 Proposed Fees, continued ...

DESCRIPTION	LOT	2018-19	2019-20	% Change
		Approved	Proposed	
CASH PARKING:				
<i>South Lots:</i>				
Peak period hourly rate	A	\$ 3.00	\$ 3.50	16.7%
Flat Rate, Evening		\$ 6.00	\$ 7.00	16.7%
Flat Rate, Weekend		\$ 5.00	\$ 6.00	20.0%
Summer conference - daily rate		\$ 5.40	\$ 6.00	11.1%
Summer conference - youth bed rate		\$ 1.75	\$ 2.00	14.3%
<i>Instructional Center Lot K, Currently Permits Only</i>				
Flat Rate, Day	K	\$ 10.00	\$ 14.00	40.0%
Flat Rate, Evening		\$ 5.00	\$ 7.00	40.0%
Flat Rate, Weekend		\$ 4.00	\$ 6.00	50.0%
<i>Lots F, G and H (North Lots)</i>				
Flat Rate, Day	F, G, H	\$ 8.50	\$ 10.00	17.6%
Flat Rate, Evening		\$ 5.00	\$ 6.00	20.0%
Flat Rate, Weekend		\$ 3.00	\$ 5.00	66.7%

UNIVERSITY OF TORONTO SCARBOROUGH
1265 Military Trail, Toronto, Ontario M1C 1A4

Be It Resolved,

THAT, subject to confirmation by the Executive Committee;

THAT the 2019-20 operating plans and budgets for the UTSC service ancillaries, as summarized in Schedule 1; the service ancillary capital budgets as summarized in Schedule 5; and the rates and fees in Schedule 6, as presented in the documentation provided by Andrew Arifuzzaman, Chief Administrative Officer, be approved, effective May 1, 2019.

UNIVERSITY OF TORONTO SCARBOROUGH
1265 Military Trail, Toronto, Ontario M1C 1A4

Questions?

UNIVERSITY OF TORONTO SCARBOROUGH
1265 Military Trail, Toronto, Ontario M1C 1A4



UTSC Research Excellence

UNIVERSITY OF TORONTO SCARBOROUGH
1265 Military Trail, Toronto, Ontario M1C 1A4



Recent Awards and Honours



Li Chen (2018)
Historical and Cultural Studies
Joseph Levenson Book Prize
Association for Asian Studies



Steven Farber (2018)
Human Geography
Emerging Scholar Award,
American Association of
Geographers



Diana Fu (2018)
Political Science
Gregory Luebbert Prize
American Political Science
Association



Donna Gabaccia (2018)
Historical and Cultural Studies
Lifetime Achievement Award
Immigration & Ethnic History
Society



Michael Goldstein (2018)
Computer & Mathematical Sciences
Simons Fellow in Mathematics



Arsalan Imranov (2019)
*Physical & Environmental
Sciences*
Tom Steyer Award
Canadian Institute of Chemistry



Nick Mandrak (2018)
Biological Sciences
Jack Christie/Ken Loftus Award
for Distinguished Scientific
Contribution, Great Lakes
Fisheries Commission



Sharene Husted (2018)
Human Geography
Glenda Laws Award
American Association of
Geographers

UNIVERSITY OF TORONTO SCARBOROUGH
1265 Military Trail, Toronto, Ontario M1C 1A4



Royal Society of Canada Fellows



John Friedlander (1988)
*Computer & Mathematical
Sciences*



Lisa Jeffrey (2007)
*Computer &
Mathematical Sciences*



John Kennedy (2005)
Psychology



Michael Lambek (2000)
Anthropology



Judith Teichman (2014)
*Political Science /
Centre for Critical
Development Studies*



Frank Wania (2017)
*Physical & Environmental
Sciences*

UNIVERSITY OF TORONTO SCARBOROUGH
1265 Military Trail, Toronto, Ontario M1C 1A4



Royal Society of Canada

Members of the College of New Scholars, Artists and Scientists



Katie Larson (2018)
English



Nathalie Rothman (2014)
Historical and Cultural Studies

Medals and Awards



Nick Eyles (2013)
Physical & Environmental Sciences
RSC McNeil Medal




Balint Virag (2014)
Computer & Mathematical Sciences
John L. Synge Award


UNIVERSITY OF TORONTO SCARBOROUGH
1265 Military Trail, Toronto, Ontario M1C 1A4

2018 UTSC Awards


UTSC Research Excellence Faculty Scholars



Julie McCarthy (2018)
Management




Anthony Ruocco (2018)
Psychology




Andre Simpson (2018)
Physical & Environmental Sciences

UTSC Principal's Research Award UTSC Research Recognition Award



Zindel Segal (2018)
Psychology



Artur Izmaylov (2018)
Physical & Environmental Sciences

UNIVERSITY OF TORONTO SCARBOROUGH
1265 Military Trail, Toronto, Ontario M1C 1A4

Canada Research Chairs



Daniel Bender
Historical and Cultural Studies



Brian Connelly
Management



Cendri Hutcherson
Psychology



Mamey Isaac
Physical & Environmental Sciences / Centre for Critical Development Studies



Kagan Kerman
Physical & Environmental Sciences



Michael Lambek
Anthropology



Bianca Schroeder
Computer & Mathematical Sciences



Behhinn Treanor
Biological Sciences

UNIVERSITY OF TORONTO SCARBOROUGH
1265 Military Trail, Toronto, Ontario M1C 1A4

UTSC Research Advisory Board 2018-19



Julie Technodo
Anthropology



David Nelsoy
Arts, Culture and Media Biological Sciences



Ken Walsh
Biological Sciences



John Friedlander
Computer and Mathematical Sciences



Ken MacDonald / Mamey Isaac
Centre for Critical Development Studies



Karina Vernon
English



Rena Helms-Park
Centre for French and Linguistics



Leonard Tsuji
Interdisciplinary Centre for Health & Society



Daniel Bender
Historical and Cultural Studies



John Miron
Human Geography



John Trougakos
Management



Philip Kremer
Philosophy



Artur Izmaylov / Kagan Kerman
Physical & Environmental Sciences



Peggy Kahn / Chris Cochrane
Political Science



Andy Lee
Psychology

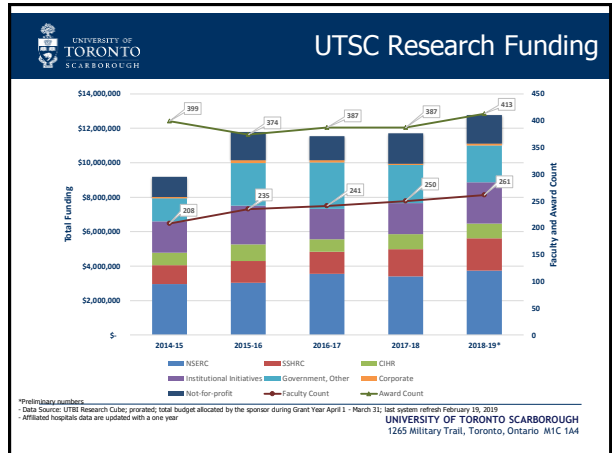


John Hannigan / Clayton Childress
Sociology



Angela Hamilton
Library Representative

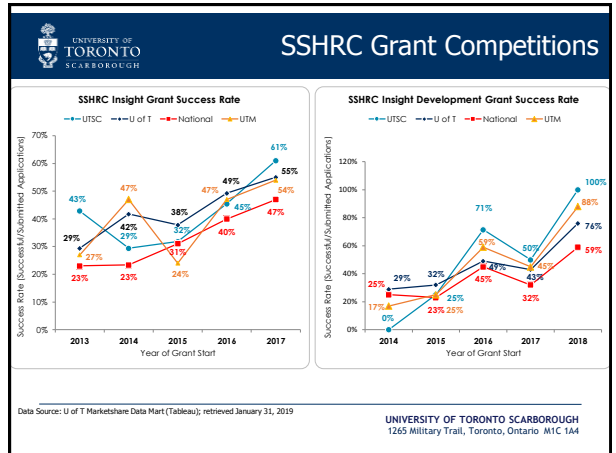
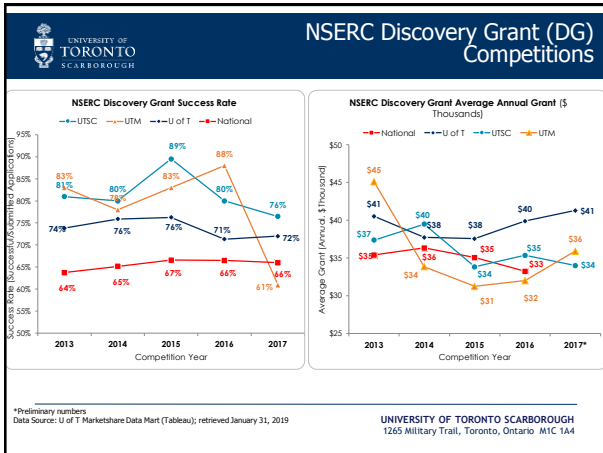
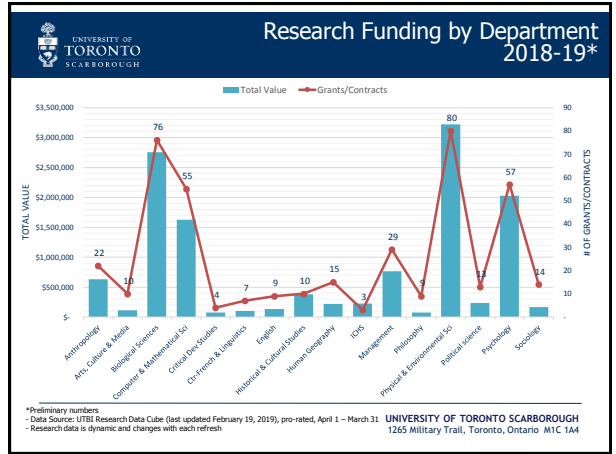
UNIVERSITY OF TORONTO SCARBOROUGH
1265 Military Trail, Toronto, Ontario M1C 1A4



UTSC Research Funding

	2014-15	2015-16	2016-17	2017-18	2018-19*
NSERC	\$2,957,847	\$3,041,024	\$3,549,426	\$3,397,419	\$3,745,143
SSHRC	\$1,102,562	\$1,258,351	\$1,283,567	\$1,583,099	\$1,877,101
CIHR	\$718,203	\$954,376	\$723,307	\$877,726	\$850,296
Tri-Council	\$4,778,612	\$5,253,751	\$5,556,300	\$5,858,244	\$6,472,540
CFI	\$491,090	\$807,047	\$425,537	\$332,509	\$608,128
CRC	\$827,184	\$716,700	\$1,000,056	\$1,000,056	\$1,070,013
OQI	\$2,857	\$34,284	\$34,284	\$28,570	\$0
MRIS	\$501,596	\$691,877	\$304,326	\$434,634	\$718,386
Institutional Initiatives	\$1,823,087	\$2,249,908	\$1,764,203	\$1,795,768	\$2,396,527
Government, Other	\$1,326,679	\$2,469,283	\$2,690,824	\$2,221,996	\$2,138,408
Corporate	\$87,464	\$169,221	\$131,093	\$66,961	\$103,353
Not-for-profit	\$1,162,627	\$1,635,646	\$1,390,390	\$1,759,995	\$1,649,762
Total Research Funding:	\$9,178,469	\$11,777,809	\$11,532,810	\$11,702,964	\$12,760,590
Faculty Count	208	235	241	250	261
Award Count	399	374	387	387	413

*Preliminary numbers
 Data Source: UTBI Research Cube; prorated; total budget allocated by the sponsor during Grant Year April 1 - March 31; last system refresh February 19, 2019
 Affiliated hospitals data are updated with a one year
 UNIVERSITY OF TORONTO SCARBOROUGH
 1265 Military Trail, Toronto, Ontario M1C 1A4



UTSC Publications

	2015	2016	2017	2018
Journal articles	321	298	350	357
Books	4	20	9	4
Book chapters	35	10	17	24
Other	53	77	84	74
TOTAL	413	405	460	459

*Select publications by research faculty only. The numbers reported are based on a list compiled from Scopus database and supplemented with select publications. The list is non-comprehensive.

UNIVERSITY OF TORONTO SCARBOROUGH
1265 Military Trail, Toronto, Ontario M1C 1A4

Internal Funding Programs 2018-19

In 2018-19* more than \$706K was provided to faculty and students through our internal programs, awards, and sponsorships

Internal Programs, Awards and Sponsorships

Program	Amount
Faculty Internal Programs	\$463,237
Faculty Research Awards	\$95,000
Research Centres	\$59,751
Student/Community Outreach	\$53,601
Student Research	\$34,983

*Preliminary numbers as of February 5, 2019

UNIVERSITY OF TORONTO SCARBOROUGH
1265 Military Trail, Toronto, Ontario M1C 1A4

Faculty Internal Funding Programs 2018-19

Program	Amount
Research Impact Fund	\$3,500
Research Grant Enhancement Fund	\$13,200
Working Groups	\$15,000
International Research Collaboration Fund	\$16,550
Research Conferences, Symposia & Workshops	\$17,551
Institutional Matching Fund	\$98,800
Research Competitiveness Fund	\$129,370
Tri-Agency Bridge Funding	\$182,500

*Preliminary numbers as of February 5, 2019

UNIVERSITY OF TORONTO SCARBOROUGH
1265 Military Trail, Toronto, Ontario M1C 1A4

Funding Across All Disciplines 2018-19*

The internal funding programs supported UTSC faculty across all disciplines

Discipline	Amount Awarded to Faculty	Faculty Count
Anthropology	\$10,000	1
Arts, Culture & Media	\$50,000	6
Biology Sciences	\$150,000	11
Chemical & Materials Sciences	\$10,000	1
Civil Development Studies	\$10,000	1
English	\$10,000	4
French and Linguistics	\$10,000	2
Health and Cultural Studies	\$10,000	10
Human Geography	\$10,000	4
Information Systems	\$10,000	4
Management	\$10,000	4
Philosophy	\$10,000	1
Physical & Environmental Sciences	\$10,000	7
Public Science	\$10,000	2
Psychology	\$10,000	11
Sociology	\$10,000	5

*Preliminary numbers as of February 5, 2019

UNIVERSITY OF TORONTO SCARBOROUGH
1265 Military Trail, Toronto, Ontario M1C 1A4



New Funding Initiatives 2018-19

UTSC Postdoctoral Fellowship Program

Competitive funding for postdoctoral fellows supervised by UTSC faculty

- 8 postdoctoral fellowships awarded evenly across the physical and life sciences, and social sciences and humanities disciplines
- Total commitment of \$703,080 over two years

Departmental Research Fund

Initiative aimed to stimulate and support research activities across the diverse academic disciplines at UTSC

- Up to \$390K will be allocated annually to support initiatives based on departmental research priorities

UNIVERSITY OF TORONTO SCARBOROUGH
1265 Military Trail, Toronto, Ontario M1C 1A4



OVPR Strategy

- Faculty training and research proposal development services and support
- Seed funding to enhance, stimulate and promote faculty research
- Recognition and promotion of faculty research excellence
- Support student research and innovation activities (The Hub)

UNIVERSITY OF TORONTO SCARBOROUGH
1265 Military Trail, Toronto, Ontario M1C 1A4



OVPR Grant Support

- In the past year (May 1, 2018 to February 1, 2019)
 - Administrative oversight of **~100** external grant applications
 - Review for compliance with UT protocols for indirect costs if applicable
 - MRA approval process support
- Enhanced processing of **~75** applications
 - Proposal development and editing support
 - Review and feedback on narrative sections of proposal and/or budget review and feedback

UNIVERSITY OF TORONTO SCARBOROUGH
1265 Military Trail, Toronto, Ontario M1C 1A4



OVPR Information Sessions and Workshops 2018-19

Topic	Date
SSHRC Insight Grant Information Session	May 10, 2018
NSERC Discovery Grant NOI Drop-In Information Session	July 26, 2018
New Faculty Orientation <ul style="list-style-type: none"> • Kick Starting Your Research Program • Building Research Excellence • Research Awards & Honours • MRA Overview 	July 31 - August 1, 2018
SSHRC Insight Grant Information Session and Dragon's Den Proposal Pitch Session	August 7, 2018
SSHRC 2018 Insight Grant Proposal Boot Camp	August 21, 2018
SSHRC Insight Grant Information Session	September 7, 2018
NSERC Discovery Grant and Research Tools & Instruments Grant Information Session	September 13, 2018

UNIVERSITY OF TORONTO SCARBOROUGH
1265 Military Trail, Toronto, Ontario M1C 1A4



OVPR Information Sessions and Workshops 2018-19

Topic	Date
Mitacs Information Session / Panel Discussion	November 19, 2018
SSHRC Partnership Engage Grant Information Session	November 26, 2018
SSHRC Connection Grant Information Session	November 26, 2018
SSHRC Insight Development Grant Information Session	November 29, 2018
Developing Research Partnerships: Lessons from successful NSERC Strategic Partnership Grant (SPG) holders - Panel Discussion	January 22, 2019
Awards & Honours for Early & Mid-Career Faculty - Panel Discussion	January 23, 2019
Awards & Honours for Established Research Faculty - Panel Discussion	January 23, 2019

UNIVERSITY OF TORONTO SCARBOROUGH
1265 Military Trail, Toronto, Ontario M1C 1A4



Research Excellence Lecture Series 2018-19

Zindel Segal, *Psychology*

President's Impact Award 2017 and Principal's Research Award 2018

Myrna Simpson, *Physical & Environmental Sciences*

Research Excellence Faculty Scholar 2017

Artur Izmaylov, *Physical & Environmental Sciences*

Research Recognition Award 2018

Jeffrey Pilcher, *Historical and Cultural Studies*

Research Excellence Faculty Scholar 2017-2020

Nathalie Rothman, *Historical and Cultural Studies*

Member, Royal Society of Canada College of New Scholars, Artists and Scientists

Judith Teichman, *Political Science*

Fellow, Royal Society of Canada

Jennifer Chun, *Sociology*

Research Excellence Faculty Scholar 2017

Michael Lambek, *Anthropology*

Canada Research Chair 2006-2020

UNIVERSITY OF TORONTO SCARBOROUGH
1265 Military Trail, Toronto, Ontario M1C 1A4



Outreach 2017-18

Science Rendezvous at the Toronto Zoo

ATTENDANCE

~1500

NUMBER OF EVENT VOLUNTEERS

80

VOLUNTEER HOURS SPENT PLANNING

1400

SOCIAL MEDIA REACH

33,000+ IMPRESSIONS



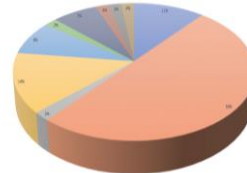
UNIVERSITY OF TORONTO SCARBOROUGH
1265 Military Trail, Toronto, Ontario M1C 1A4



The Hub – Since 2015

- 125 startups formed (244 students / founders)
- Majority from Computer Science
- 33% incorporated
- Combined value at graduation of \$1.4 million
- Combined valuation today of top 5 companies over \$25 million

Emerging startups by industry



50% Apps/Software & Gaming
 14% Manufacturing
 11% E-Commerce
 8% Health
 7% Arts

UNIVERSITY OF TORONTO SCARBOROUGH
1265 Military Trail, Toronto, Ontario M1C 1A4

Accelerate

- 15 students forming 6 startups
- One-on-one coaching, advising

Incubate

- 65 students forming 24 startups
- Workshops, group sessions

Engage

- 1000 students
- Boothing, presentations, lectures and events



The process followed by The Hub is to create a funnel, engaging students primarily via presentations and boothing. A pool of 200 highly motivated students is identified. There is a conversion rate of 30% that draws them into The Hub, where they focus on building their prototype of their idea, attending workshops and group advising sessions. Roughly 25% go on to accelerate their company, which is the point where revenues kick in, and there is advising and one on one coaching.