

UNIVERSITY OF TORONTO
THE GOVERNING COUNCIL
REPORT NUMBER 219 OF THE ACADEMIC BOARD
Thursday, January 31, 2019

To the Governing Council,
University of Toronto

Your Board reports that it met on Thursday, January 31, 2019, at 4:10 p.m. in the Council Chamber, Simcoe Hall with the following members present:

PRESENT:

Andrea M. Sass-Kortsak, Chair
Steven J. Thorpe, Vice-Chair
Cheryl Regehr
Scott Mabury
Susan McCahan
Ramona Alaggia
Christine Allen
Catherine Amara
Laura Anderson
Aarthi Ashok
Glen Bandiera
Dwayne Benjamin
Markus Bussmann
David Cameron
Andrea Chiappetta
Emily Chu
Kenneth S. Corts
Maria Cristina Cuervo
Jim Davis
Raisa B. Deber
Gilbert Delgado
Joseph R. Desloges
Wendy M. Duff
Angela Esterhammer
Susan Froom
J. Connie Guberman
Janneka Guise
Daniel A. Haas
Richard Hegele

Mallory Jackman
Ira Jacobs
Linda Johnston
Glen A. Jones
William Ju
Mala Kashyap
Charlie Keil
Claire M.C. Kennedy
Jeannie Kim
Ronald H. Kluger
Cara Krmpotich
Mark Lautens
Ron Levi
Ben Liu
Fei-Fei Liu
Don McLean
Shawn Medeiros
Nicholas Moroz
Emmanuel Nikiema
Mary Pugh
Reinhart Reithmeier
Tian Renton
Said Sidani
Anne Harriet Simmonds
Salvatore M. Spadafora
Andrew M. Spence
James Stafford
Markus Stock
Bogdan Stovba

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Tom Sutherland
W. Keith Thomas
Jessie Tong

Truc Tran
L. Trevor Young
Rachel Zand

REGRETS:

Meric S. Gertler,
President
Donald C. Ainslie
Larry P. Alford
Cristina H. Amon
Heather S. Boon
Harvey T. Botting
Randy Boyagoda
Adalsteinn (Steini)
I. D. Brown
Christine E. Burke
Fernando Crupi
Nicholas Everett
Zhong-Ping Feng
Rachel Zand

Emily Gilbert
Vivek Goel
Sol Goldberg
William A. Gough
Edie (Yi Yi) Guo
Kelly Hannah-
Moffat
Thomas Hurka
Edward Iacobucci
Mala Kashyap
Anil Kishen
Sally G. Krigstin
Ernest W.N. Lam
Maureen
MacDonald

Tiff Macklem
Paul Malozewski
Bonnie McElhinny
David Palmer
Michele Peterson-
Badali
Tian Renton
Edward H. Sargent
Susan Schneeweiss
Boaz Shuman
Richard Sommer
Markus Stock
Eric Stubbs
Wisdom J. Tettey
Robert M. Wright

NON-VOTING ASSESSORS:

Gilbert Delgado, Chief of University, Planning, Design & Construction
Trevor Rodgers, Assistant Vice-President, Planning & Budget

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SECRETARIAT:

Joan Griffin, Secretary, Academic Board

IN ATTENDANCE:

Daniella Mallinick, Director, Academic Programs, Planning & Quality Assurance, Office of the Vice-Provost, Academic Programs

Archana Sridhar, Assistant Provost, Office of the Vice-President and Provost

ITEMS 4, 10 and 11 ARE REPORTED FOR APPROVAL AND ALL OTHER ITEMS ARE FOR INFORMATION

1. Chair's Remarks

The Chair welcomed members and guests. She noted that there were three items for approval on the agenda and encouraged member participation in all discussions.

2. Report of the Vice-President and Provost

Professor Regehr, Vice-President & Provost, provided a report that included an update on the recent decisions by the Provincial Government that pertained to changes in funding, financial aid, and incidental fees.

The Provost confirmed that the 10 per cent tuition cut in 2019-20 and tuition freeze in 2020-21, with no offsetting increase to the Provincial Government grants, would result in a \$65M revenue loss for the University compared to last year (and an \$88M loss from what had been projected for 2019-20). The Provost noted that this would compound existing challenges in the chronically underfunded sector. The exact impact of the changes to OSAP were not yet known. However, she noted that the University of Toronto has among the highest percentage of recipients of OSAP, and that the University's expenditures on student aid are currently double that required by the Province.

It was noted that the new Student Ancillary Fee classification framework, which would give students the choice of opting-out of some ancillary fees, lacked sufficient details to fully assess its potential impact, and that more information would be needed. Student organizations and the University administration were concerned with the potential outcome of the decision with regard to student societies and student-facing programs and services.

The Provost responded to members' questions regarding maintenance of the Student Access Guarantee, potential increases to international student enrolment, and the future of the Strategic Mandate Agreements. Specifically, she reiterated the University's

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commitment to student aid and explained that enrolment targets are determined at the divisional level with Provostial oversight. She noted that Deans have been asked if they wish to re-assess their international student recruitment plans but that revised submissions had not yet been received. In response to an inquiry pertaining to the Strategic Mandate Agreements (SMA), the Provost stated there have been no indications as to when negotiations might begin for SMA3.

Members voiced support for the important role that the full complement of programs and activities subsidized by ancillary fees play in student development, and encouraged the University to communicate the value of these programs to the University community and the Provincial Government.

3. Academic Plan: Faculty of Medicine

The Board received the [Academic Plan for the Faculty of Medicine](#) for information. In a presentation from Professor Trevor Young, Dean of the Faculty of Medicine, the year-long process undertaken to develop the plan was outlined, as was the extensive consultation and engagement process undertaken to develop three strategic areas of focus and two enablers. Dean Young shared that the Faculty Council's support had been provided and that work on implementation had begun with several committees having been struck.

Members congratulated Dean Young on the plan and asked how he envisioned maintaining the level of consultation as the plan was implemented. Dean Young explained that every strategic priority had an implementation committee and that student, faculty and staff members were included. He also welcomed continued feedback from students of the Faculty and encouraged students to take up the priorities and to help develop initiatives.

4. Capital Project: Report of the Project Planning Committee for FitzGerald Building Revitalization

The Board received the [Report of the Project Planning Committee for the FitzGerald Building Revitalization](#) for recommendation. A comprehensive presentation was given by Professor Scott Mabury, Vice-President, Operations and Real Estate Partnerships and Gilbert Delgado, Chief, University Planning, Design and Construction. Professor Mabury explained that the project had been made possible because the Faculties of Medicine and Dentistry had vacated the building for more modern laboratory space elsewhere on campus. This shift would make possible the transformation of the building from primarily wet-laboratory space to innovative mixed-use administrative space for approximately 300 people.

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Mr. Delgado explained that the plan had been designed by the world-renowned architectural firm *Office of Metropolitan Architecture (OMA)*, and would be a modern, flexible and creative workspace that encouraged socialization among previously siloed units, including, Advancement Communication & Marketing; Internal Audit; Human Resources & Equity; the Chief Financial Officer; University of Toronto Communications; Ancillary Services; Parking & Transportation; and Planning & Budget.

Members' questions were received in advance and during the meeting. In response, Mr. Delgado confirmed the placement of gender neutral washrooms on the first and lower floors, and that the environmentally conscious development exceeded minimum standards for new buildings. Professor Mabury confirmed that many architectural features of the historic building would be integrated into the new design and that modern elements such as secure bicycle parking were also part of the plan.

On motion duly moved, seconded and carried

YOUR BOARD RECOMMENDED

THAT the *Project Planning Committee Report for FitzGerald Building Revitalization*, dated November 23, 2018, be approved in principle; and,

THAT the project totaling 4,900 net assignable square metres (nasm) (10,092 gross square metres (gsm)), be approved in principle, to be funded by Central Funds and Financing.

OPEN SESSION CONSENT AGENDA

The Chair notified the Board that the Secretary had received a request to remove Item 6 "Business Arising from the Report of the Previous Meeting" to be discussed as part of the regular agenda. Professor Regehr was invited to speak to the portion of the Report the member wished to be updated, and noted that it was her intention to bring forward a presentation on Academic Integrity education initiatives during the Cycle 5 Academic Board on April 17, 2019. The Chair thanked the Provost for her update.

The Board proceeded with the Consent Agenda.

On a motion duly moved, seconded, and carried

YOUR BOARD APPROVED THAT

the consent agenda be adopted.

5. Report of the Previous Meeting: [Report Number 218](#) – November 22, 2018

Report Number 218, from the meeting of November 22, 2018 was approved.

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6. Business Arising from the Report of the Previous Meeting

This item was removed from the Consent Agenda and discussed in open session.

7. Item for Information

Members received the following reports for information:

- a) [Report Number 248 of Agenda Committee](#) – December 17, 2018
- b) [Report Number 249 of Agenda Committee](#) – January 22, 2019
- c) [Report Number 194 of the Committee on Academic Policy and Programs](#) – January 14, 2019
- d) [Report Number 184 of the Planning and Budget Committee](#) – January 10, 2019

8. Date of the Next Meeting – Thursday, March 14, 2019 @ 4:10 to 6:10 p.m.

The Chair reminded members that the next meeting would be held on Thursday, March 14, 2019 at 4:10 p.m.

END OF CONSENT AGENDA

9. Other Business

The Chair notified the Board that a new Status Change Report from the Office of the Vice-President and Provost had been posted on the Academic Board website and encouraged members to review the Report and submit any questions to the Secretary, at least 14 days prior to the next meeting.

THE BOARD MOVED *IN CAMERA*.

10. Appointment: Assistant Discipline Counsel

The Board approved the appointment of Ms. Lauren M. Pearce as an additional Assistant Discipline Counsel for the University.

11. Capital Project: Report of the Project Planning Committee for FitzGerald Building Revitalization – Total Project Cost and Sources of Funding

On a motion duly made, seconded and carried

It was RESOLVED

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THAT the recommendation, outlined in the memorandum from Professor Scott Mabury, Vice-President, University Operations and Real Estate Strategy, dated January 15, 2019 be approved.

The Board returned to closed session.

The Chair thanked members for their attendance and participation in the Board meeting.

The meeting adjourned at 6:10 p.m.

Secretary

Chair

January 31, 2019

