

UNIVERSITY OF TORONTO MISSISSAUGA CAMPUS COUNCIL

MARCH 8, 2018

MINUTES OF THE MEETING OF THE CAMPUS COUNCIL held on March 8, 2018 at 4:10 p.m. in the Council Chambers, William G. Davis Building, University of Toronto Mississauga.

Nykolaj Kuryluk, Chair
Mohan Matthen, Vice-Chair
Ulli Krull, Vice-President & Principal
Kelly Akers
Jeff Collins
Kayla Dias
Amrita Daniere, Vice-Principal Academic
& Dean
Dario Di Censo
Megan Evans
Simon Gilmartin
Shelley Hawrychuk
Joseph Leydon
Teresa Lobalsamo
Jay Nirula

Judith Poë
Susan Senese, Interim Chief
Administrative Officer
Steven Short
Laura Taylor
Douglas Varty
Jose Wilson

Regrets:

Ivana Di Millo
Salma Fakhry
Tarique Khan
Ranim Miri
Lisa Petrelli
Samra Zafar

In Attendance:

Sonia Borg, Assistant Director Ancillary & Student Services
Andrea Carter, Assistant Dean, Student Wellness, Support & Success
Vicky Jezierski, Director, Hospitality & Retail Operations
Lorretta Neebar, Interim Registrar & Director, Enrolment Services
Chad Nuttall, Director, Student Housing & Residence Life
Mark Overton, Dean of Student Affairs
Cheryl Regehr, Vice-President & Provost
Jane Stirling, Director, Communications

Secretariat:

Cindy Ferencz Hammond, Director of Governance, UTM, Assistant Secretary of the Governing Council
Mariam Ali, Governance Coordinator, UTM

1. Chair's Remarks

The Chair welcomed members to the meeting and informed Council that the results of the 2018 Elections for the UTM Campus Council and Campus Affairs Committee, for the Administrative and Teaching Staff estates had been announced and posted on the governance website on February 23, 2018. The Chair congratulated those winners and thanked all those who participated. He added that the results of the student constituency elections would be announced on April 9, 2018.

The Chair provided members with an update on the *University-Mandated Leave of Absence Policy*, stating that the University had received communication from the Ontario Human Rights Commissioner prior to the University Affairs Board meeting of January 30, 2018, which expressed her concerns about the proposed *University-Mandated Leave Policy* in the context of the duty to accommodate. The Commissioner had asked the University to delay its approval of the policy. University administration continued to be confident that the proposed policy and its implementation were compliant with the Ontario Human Rights Code. The administration added that the proposed policy had already incorporated points raised by the Commissioner, as well as feedback from students, faculty and staff, all of which was reflected in the draft policy approved by Academic Board. The Chair stated that in order to ensure that the best interests of students continued to be addressed, the University administration was taking additional time to consider the Commissioner's comments and to ensure that it fully incorporated the relevant legal factors in a way that could be easily seen and understood by the University community. As a result, the Vice-President and Provost notified the Chair of the University Affairs Board that she had withdrawn the proposed *University-Mandated Leave of Absence Policy* at this time.

2. Report of the Vice-President & Principal

Campus Updates

Professor Krull began his report by congratulating Shelley Hawrychuk on her appointment as Chief Librarian at UTM for a five year term beginning on March 1, 2018. Professor Krull informed members that Ms Hawrychuk would be presenting at an upcoming meeting on recent innovations in the Library that were aimed at supporting the research mission of UTM.

Professor Krull informed members that the architectural group had been selected for the Science Building, noting that the firm had experience in building several major laboratory buildings at top-ranked universities in the USA and around the world.

A brief description of a new High Performance Cluster was provided, and it was reported that the facilities are now available for use by members of the UTM community.

An update about the Office of Communications confirmed that hiring of two new staff would be taking place to expand capabilities, and that there will be increased support of the M Magazine, community/media outreach efforts and social media use.

Professor Shashi Kant, founding director of the UTM Master of Science in Sustainability Management program, received the Order of Ontario. Professor Krull commended him on his exceptional work.

Robotics Cluster

Professor Krull reminded members of discussions about a robotics research focus that had resulted from the academic planning and vision exercise. There were planned hires in computer science to address the tremendous pressure of growth in undergraduate demand, which had been increasing at more than 30% a year at UTM. Professor Krull stated that the Mathematical and

Computational Sciences Department had also stated a need for physical space for cluster development in their plans. Professor Krull indicated that the Department of Mathematical and Computational Sciences in collaboration with the Department of Computer Science had identified an interest in the area of robotics for development of a research cluster at UTM, and that there would be investment in new faculty hires and in physical space for this cluster. There had recently been preliminary discussions about building a Centre for Autonomous Vehicles and Field Robots at UTM in partnership with some robotics researchers from the Faculty of Applied Science and Engineering. However, the feasibility of such an initiative was deemed to be constrained by the physical requirements of size and the need to convert green space into tracks for autonomous vehicles on campus. The intention is to proceed as originally planned, recruiting individuals in the area of computer science with software expertise and interest in deep learning and machine learning, and to encourage collaborations with the hardware expertise that is associated with researchers in the Faculty of Applied Science & Engineering.

Research Support Funding

Professor Krull advised Council of the use of the \$1 million in Provostial Funds that had been allocated through the University Fund to UTM to support research. The funds would be directed to a variety of initiatives including: Research Associates who will support laboratory and research facilities such as digital technologies for the humanities, the nuclear magnetic resonance (NMR) laboratory, the microscopy laboratory and the Research Greenhouse; a new staff member who will support research grant writing, particularly for large grants in the Humanities and Social Sciences; expansion of programs offering travel funds, seed funding for research, and support for post-doctoral fellows; increased support for vivarium operations and for the new high performance computing facilities; and a new fund to support sustainability research at UTM by students and faculty to connect to the academic plan and to introduce increased opportunity for experiential learning on campus.

City Matters

The City of Mississauga was working towards the Federal government's Smart City Challenge and had reached out to UTM to engage students on this project. Professor Krull noted that he would report back to members as this initiative progressed.

3. Overview of Mental Health Initiatives

The Chair invited Andrea Carter, Assistant Dean, Student Wellness, Support & Success to present¹ to members on mental health initiatives at UTM. Ms Carter explained that the goal of her office was to support comprehensive, integrated care for students, focusing on empowering and building strength in students, as well as developing teams to address challenges and concerns. One of the ways in which this was being accomplished was to move the three previously independently functioning services of Health & Counselling Centre (HCC), the Recreation, Athletics & Wellness Centre (RAWC) and the AccessAbility Centre, under one, integrated umbrella. Ms Carter noted that this had allowed for creative programming and appropriate sharing of information to provide the best service possible.

¹ A copy of this Presentation is attached as Attachment A.

Ms Carter highlighted several recent programs that promoted the development of wellness, strength, and empowerment, including bloggers from HCC, who promoted the importance of sleep, peer education, and exercise opportunities to promote healthy habits such as mindfulness and yoga. She noted that another such integrated program between HCC and the RAWC had been to have students registered for non-urgent counselling receive training from personal trainers while waiting to connect with their assigned mental health professional. Ms Carter noted that Professor Brett Beston, from the department of Psychology would be researching the impact of this HCC / RAWC partnership on students' ability to manage stressors as part of his research. She reported that UTM made a major effort to participate in *Bell Let's Talk Day*, and was a leader for the institution. Ms Carter explained that a major part of her mandate was centered on refining crisis response and case management and engaging faculty in a conversation about differentiating between students with mental illness requiring support and those who were simply exhibiting disruptive behaviours.

Ms Carter concluded her presentation by discussing upcoming projects that would focus on resiliency, including placing counsellors and skills advisors in other academic and service departments on campus to increase students seeking support in places more familiar and comfortable to them.

In response to a question regarding gathering feedback, Ms Carter stated that the HCC staff focused on those students who had frequent cancellations or were no-shows. This was done not only to ensure that they understood the value of an appointment but to ensure that the students' issues were being addressed and resolved. In response to an additional comment regarding awareness of the services available, Ms Carter advised that all orientation sessions including those with parents and families, created awareness for this programming.

4. Strategic Mandate Agreement II (SMA2); University Budget Model Review

The Provost's presentation² began by outlining the recently released Strategic Mandate Agreement, 2017-2020 (SMA2) between the University and the Provincial Government. She noted the continued importance that differentiation would play among Ontario universities, and that the key elements included in the University of Toronto SMA2 were graduate student enrolment expansion, changes to the funding formula, and the introduction of an undergraduate enrolment corridor.

Under SMA2, graduate student enrollment expansion would result in an increase of 631 Masters and 198 Doctoral spaces. A total of up to 15% of the funded doctoral spaces could also now be used for international PhD students. During the SMA2 period, undergraduate enrolments at University of Toronto Mississauga and University Toronto Scarborough would remain at current levels, while domestic enrolment on the St. George campus would be reduced by 1,800 FTE (Full-Time Equivalents).

The overall differentiation envelope would be \$64M, which would be comprised of a portion of existing enrolment funding, as well as existing performance-related grants. The Provost also advised that, as part of the SMA2, 31 performance metrics had been identified across five

² A copy of this Presentation is attached as Attachment B.

Provincial priority areas: Student Experience; Innovation in Teaching & Learning Excellence; Access & Equity; Research Excellence & Impact; and Innovation, Economic Development & Community Engagement.

Turning briefly to the Budget Model Review, the Provost noted that the Review would focus on five (5) key pillars: Strategic Mandate Agreement implications; alternative funding sources; cost efficiencies; tri-campus financial arrangements and; inter-divisional teaching. It was expected that the Review would be completed by 2019.

In response to a member's question regarding the number of metrics in the SMA and the challenge of measuring them, the Provost responded that for each of the priority areas identified by the Province, there were approximately three or four metrics identified by both the Province and the 2 or 3 identified by the University. The member then asked if this set of metrics improved U of T's standing as it entered the next Strategic Mandate Agreement. The Provost advised that SMA2 was a 'hold harmless' period and the Province would begin to roll out metric-based funding for SMA3.

In response to a question from the Chair, the Provost responded that the Alternative Funding Sources advisory group was not given a financial target. The Chair followed up to ask about the progress of the remaining pillars of the budget model review and whether their findings would be reported for information to Campus Council and other bodies of the Governing Council. The Provost advised that the Alternative Funding Sources advisory group would report back in December 2018, and that the Inter-Divisional Teaching group would likely complete its work by June 2018. Professor Regehr noted that the Tri-Campus review was about to begin and would take approximately one year before it was ready to report. The Strategic Mandate Agreement and Cost Efficiencies groups would complete their review within the year, in time for the next budget cycle.

A member inquired into the number of graduate spaces that had been allocated from the Province, and the Provost clarified that U of T was able to gain more of these allocations as other universities had not been able to meet their graduate enrolment targets. She noted that the budget had been built around lower estimates, and that the allocation had been a welcome addition.

5. Compulsory Non-Academic Incidental Fees - Student Society Fees: UTM Student Society Proposals for Fee Increases (UTMAGS & UTMSU)

The Chair noted that student society fees were subject to the terms and conditions of the *Policy on Ancillary Fees* and the *Policy for Compulsory Non-Academic Incidental Fees*. He invited Professor Joseph Leydon, Chair of Campus Affairs Committee provided an overview of the discussion that had occurred on this item at that Committee. Professor Leydon then invited Mr. Overton who provided an overview³ of the fees increases requested by student societies. Ms Kayla Dias, Co-President of UTMAGs, added that the entirety of the UTMAGS fee, which was an administrative fee, was used for the delivery of the U-Pass to graduate students. Funds for

³ A copy of this Presentation is attached as Attachment C.

UTMAGS events and programming were collected as part of a separate Graduate Student Union fee collected through a tri-campus levy.

On motion duly moved, seconded, and carried

YOUR COMMITTEE APPROVED

THAT subject to confirmation by the Executive Committee,

THAT beginning in the Fall 2018 session, the University of Toronto Mississauga Association of Graduate Students (UTMAGS) fee be increased as follows: (a) an increase of \$7.58 per session (full-time only) (Fall and Winter sessions) in the Mississauga U-Pass portion of the fee; and (b) an increase of \$3.99 per session (full-time only) (Fall and Winter sessions) in the Mississauga Summer Transit U-Pass portion of the fee.⁴

If approved, the total Fall/Winter UTMAGS fee will be \$186.44 per session (full-time only) (Fall and Winter sessions), charged to all UTM-affiliated graduate students.

YOUR COMMITTEE ALSO APPROVED

THAT subject to confirmation by the Executive Committee,

THAT beginning in the Summer 2018 session, the University of Toronto Mississauga Student Union (legally, the Erindale College Student Union) fee be increased as follows: (a) an increase of \$9.43 per session (\$9.43 part-time) (Summer session only) in the Mississauga Transit U-Pass portion of the fee;

THAT beginning in the Fall 2018 session, the UTMSU fee be increased as follows: (a) an increase of \$0.22 per session (\$0.02 part-time) in the society portion of the fee; (b) an increase of \$0.01 per session (\$0.01 part-time) in the On Campus First Aid Emergency Response/Erindale College Special Response Team (ECSPERT) portion of the fee; (c) an increase of \$0.02 per session (\$0.02 part-time) in the Academic Societies portion of the fee; (d) an increase of \$0.01 per session (Fall and Winter sessions) (\$0.01 part-time) in the Food Bank portion of the fee; (e) an increase of \$0.02 per session (\$0.02 part-time) in the Student Refugee Program portion of the fee; (f) an increase of up to \$8.12 per session (Fall and Winter sessions) (\$8.12 part-time) in the Mississauga Transit U-Pass portion of the fee; and

THAT beginning in the Fall 2018 session, the UTMSU fee charged to Mississauga Academy of Medicine (MAM) students in the Fall and Winter sessions be increased as follows: (a) an increase of up to \$6.00 per session in the Mississauga Transit Summer U-Pass portion of the fee.

⁴ Further to UTMAGS' request, the U-Pass Program fees will not be charged to Master of Management and Professional Accounting (MMPA) students or Diploma in Investigative and Forensic Accounting (DIFA) students.

If approved, the total Fall/Winter UTMSU fee will be \$151.66 per session (\$129.15 part-time), charged to all UTM undergraduate students. The total Fall/Winter UTMSU fee for Mississauga Academy of Medicine students will be up to \$224.31 per session.

6. Operating Plans and Fees: UTM Student Services*

The Chair advised members that pursuant to *The Protocol* approved by the Governing Council on October 24, 1996, the UTM Quality Service to Students committee (QSS) reviewed annual operating plans, including budgets and proposed compulsory non-academic incidental fees and would then offer advice to the Committee on those plans. He invited Professor Joseph Leydon, Chair of Campus Affairs Committee provided an overview of the discussion that had occurred on this item at that Committee. Professor Leydon then invited Mr. Overton to speak to Item 6a to explain the process by which student services were funded, and to discuss the requirements of *The Protocol* and role of 'Protocol bodies', such as QSS.

a) Advice from the Quality Service to Students Committee (QSS)

Mr. Overton advised members that QSS was a committee of students and administrators created as a forum on student services and consulted students on certain categories of compulsory non-academic incidental fees to ensure a mechanism for input into specified services and fees. He explained that QSS, while not formally part of the University's governance system, was created by University policy and accountable to the Governing Council, and provided a mechanism to receive student advice in decisions on non-tuition related fees. The campus fees for consideration included the Health & Counselling fee, the Physical Education, Athletics and Recreation Fee and the Student Services fee. Mr. Overton provided an overview⁵ of how the department directors and service managers sought student feedback through QSS advisory groups, noting that the services' proposals reflected that input within the bounds of the *Protocol*. Mr. Overton explained that the Health & Counselling and Physical Education, Athletics & Recreation Fees were endorsed by QSS, while the Student Services Fee had not been endorsed.

b) Operating Plans and Fees

The Chair noted with respect to decisions made by QSS, that the terms of *The Protocol* stated that in the absence of endorsement by QSS, the relevant governance body may approve the following: permanent increases in existing fees of less than or equal to the lesser of two inflation indexes known as Consumer Price Index (CPI) and University of Toronto Index (UTI) and temporary three year increases in existing fees of less than or equal to the greater of CPI and UTI. The Chair invited Mr. Overton to present⁶ the item. Mr. Overton provided members with highlights of the recommendations which were outlined in the proposals for the three campus fees along with the subcomponents within the student services fee. He noted examples of relatively fixed factors that drove costs for the campus fees, including operating cost estimates such as compensation, space costs and third party services. Other drivers included extraordinary expenses such as major maintenance, borrowing requirements and debt retirement as income factors such as service demand and revenue projections based primarily on enrolment.

⁵ A copy of this Presentation is attached as Attachment D.

⁶ A copy of this Presentation is attached as Attachment E.

Discussion included the following points:

- A member stated that they would not vote against the motion as there were no undergraduate students present at the table to voice their concerns; however they questioned whether the services that were listed under the Student Services Fee were appropriate. It was suggested that certain components under the Student Services Fee could be alternatively assigned to the Operating budget instead.
- Athletic space has been open to the community and used to generate revenues, however Mr. Overton emphasized that students were the primary stakeholder therefore public use was limited to time slots where the student use was not high. He added that the addition of a field sized to support cricket was currently being explored as it had been identified as an interest by students, and also had potential to bring in community members due to the shortage of cricket fields in Mississauga.
- A member asked if QSS was allowed to propose changes through the consultation process. Mr. Overton responded affirmatively, adding that the advisory meetings were scheduled around the availability of QSS members and within advisory meetings, participants reviewed specific service areas.
- The member then sought to clarify why, if consultation had occurred, that fees had not been fully endorsed. Mr. Overton shared that it was his belief that it was politically challenging for student representatives to endorse an increase in fees. He added however that members of QSS sought to ensure that services in strategic priority areas did not, over time, fall too far behind. He added that at St. George, the comparable advisory body has not endorsed any increase in many years and that he appreciated that the QSS was thoughtful and strategic in seeking to balance services and fees.
- In response to a member's question to clarify if QSS members had been invited to present and whether students were able to present to Council, the Chair responded affirmatively.
- It was clarified that the fee increases used a combination of temporary and permanent increases, and that temporary increases could be cascading as was permissible by the *Protocol*.
- A member noted that the increases in salary costs for the International Education Centre were significant, and asked if the redeployment of resources was assessed before increases were put in place. Mr. Overton responded that just as student enrolment had outpaced faculty and staff growth, it had done so with student services staff as well. He added that although the staff increases seemed significant, part of the increase in some areas had been to address the conversion of contract staff to permanent staff. In addition, one area's increase expressed as a percentage seemed large, but within a small operation was not as dramatic an increase in dollars. Mr. Overton further clarified that plans were regularly reviewed and adjusted, using the example of the Career Centre, which positions and responsibilities based on evolving needs when facing financial and space challenges in hiring additional staff.

On motion duly moved, seconded, and carried

YOUR COMMITTEE RESOLVED

THAT subject to confirmation by the Executive Committee,

THAT the 2018-19 operating plans and budgets for the UTM Health & Counselling Centre; the UTM Department of Physical Education, Athletics & Recreation; and the UTM Student Services under the Student Services Fee, recommended by the Dean of Student Affairs, Mark Overton, and described in the attached proposals, be approved; and

THAT the sessional Health Services Fee for a UTM-registered or UTM-affiliated full-time student be increased to \$46.06 per session (\$9.21 for a part-time student), which represents a year-over-year increase of \$1.34 per session (\$0.27 for a part-time student) or 3.01% (resulting in a permanent increase of 3.01%); and

THAT the sessional Athletics & Recreation Fee for a UTM-registered or UTM-affiliated full-time student be increased to \$197.29 per session (\$39.46 for a part-time student), which represents a year-over-year increase of \$18.58 per session (\$3.72 for a part-time student) or 10.40% (resulting from the elimination of a 2015-16 three-year temporary increase, and a permanent increase of 12.52%); and

THAT the sessional Student Services Fee for a UTM-registered or UTM-affiliated full-time student be increased to \$189.90 per session (\$37.98 for a part-time student), which represents a year-over-year increase of \$22.24 per session (\$4.45 for a part-time student) or 13.26% (resulting from the elimination of a 2015-16 three-year temporary increase, and a permanent increase of 2.00% and a three-year temporary increase of 15.76%).

CONSENT AGENDA

On motion duly moved, seconded, and carried

YOUR COMMITTEE APPROVED

THAT the consent agenda be adopted and that Item 9 - Report of the Previous Meeting, be approved.

7. Report on UTM Capital Projects – as at January 31, 2018 (for information)

8. Reports for Information

- a. Report 28 of the Agenda Committee (February 26, 2018)
- b. Report 27 of the Campus Affairs Committee (February 13, 2018)
- c. Report 25 of the Academic Affairs Committee (February 12, 2018)

9. Report of the Previous Meeting: Report 27 of the UTM Campus Council – January 24, 2018

10. Business Arising from the Report of the Previous Meeting

11. Date of the Next Meeting – Wednesday, April 18, 2018 at 4:10 p.m.

The Chair reminded members that the next meeting of the Council was scheduled for Wednesday, April 18, 2018 at 4:10 p.m. at 4:10 p.m. in the Council Chamber, William G. Davis Building.

12. Question Period

There were no questions.

13. Other Business

Professor Krull announced to members that the Business Board had approved the purchase of three residential properties on Mississauga Road, directly across from the campus. Professor Krull noted that these lands provided an opportunity to make available much needed faculty housing, making the University the ideal purchaser of these lands. The University was excited to be able to take advantage of this unique opportunity and to secure these lands for institutional purposes over the long term.

There were no other items of business.

The meeting adjourned at 5:58 p.m.

Secretary
March 15, 2018

Chair

Overview of Mental Health Initiatives at UTM

UTM Campus Council

March 8, 2018

Council Chamber, Room 3130 William G. Davis Building



Integrative & Comprehensive Programming

What do we know about successful students?

- Time Management skills
- Resiliency
- Social Networks (beyond social media)
- Understanding of health and situational stressors

What do we know about unsuccessful students?

- Constant struggles
- Lack resiliency as a tool
- Less physically active
- Isolated
- Anxious
- Situational depression/ anxiety

Initiatives & Commitments

WELLNESS
at UTM





**HAVE A GOOD NIGHT
SLEEP TONIGHT!**

HELLO, FRIENDS!



Welcome to Wellness at UTM. We share relatable and actionable information, tools, and resources for your health and wellness. New Post every Friday!

Search ...



**Fitting in Fitness: How to
get started?**



FINDING COMMUNITY



EMBRACING THE WORD 'NO'

The year ahead...

Skills and Resource Embedded
Counsellor

Wellness Embedded Counsellor

Dedicated space for engagement

Resiliency as focus



STRATEGIC MANDATE AGREEMENT (2017-2020)



BOUNDLESS

STRATEGIC MANDATE AGREEMENTS U OF T'S DISTINCT ROLE IN A DIFFERENTIATED SYSTEM

“ The University of Toronto is a globally recognized, comprehensive, and research-intensive institution with a distinct leadership role in Ontario’s postsecondary education system. The University of Toronto’s broad range of program offerings and research activity have a major economic and social impact, locally and globally. ”



BOUNDLESS |

ONTARIO'S DIFFERENTIATION POLICY IMPLEMENTATION

| 2014 | 2017 | 2020 | 2023 |
|---|--|--|------|
| SMA1 <ul style="list-style-type: none"> • U of T's distinct role in Ontario • Graduate spaces • Conversion of teacher ed. | SMA2 <ul style="list-style-type: none"> • Graduate spaces • Funding formula & enrolment corridor • Introduce differentiation metrics (revenue neutral) | SMA3 <ul style="list-style-type: none"> • Operationalize differentiation metrics | |

HIGHLIGHTS GRADUATE ENROLMENT

- Funding for graduate enrolment growth
 - Master's: +631 spaces (74% of ask)
 - Doctoral: +198 spaces (95% of ask)
 - 15% of funded doctoral spaces can be used for international PhD students

HIGHLIGHTS

UNDERGRADUATE ENROLMENT CHANGES

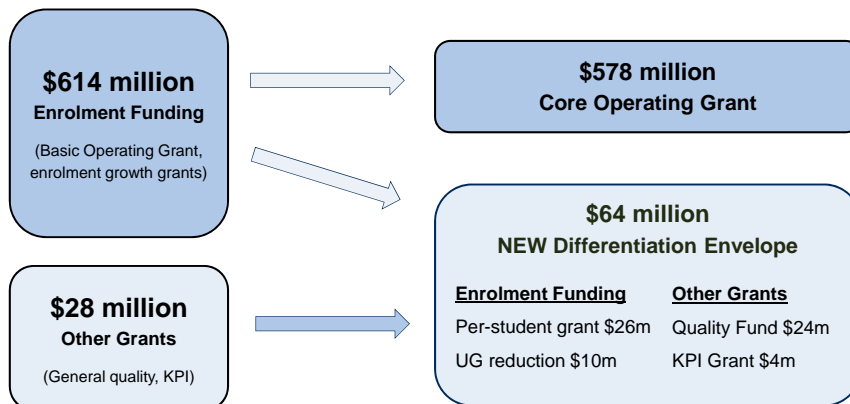
- Move to corridor formula
- St. George campus reduction
 - 1,800 FTE undergraduates
- UTM and UTSC remain at current levels



BOUNDLESS |

HIGHLIGHTS

ESTABLISHING A DIFFERENTIATION ENVELOPE



BOUNDLESS |

ASPIRATIONS

RESEARCH, INNOVATION, TALENT

- Maintain leadership position in **research and innovation**
- Expand enrollment of **international doctoral students**
- Support prosperity of city, province and country through **development of talent**



BOUNDLESS |

ASPIRATIONS

UNDERGRADUATE STUDENTS

- Educational to give students **global competencies**
- Benefit students' academic and professional outcomes through **experiential and work-integrated learning**
- Promoting student access and diversity through unparalleled **financial support for students**



BOUNDLESS |

METRICS

STRATEGIC MANDATE AGREEMENT

- Two types: system-wide and institution-specific
- Negotiated targets for 31 metrics across five priority areas:
 - Student Experience (6)
 - Innovation in Teaching & Learning Excellence (5)
 - Access & Equity (8)
 - Research Excellence & Impact (7)
 - Innovation, Economic Development & Community Engagement (5)



BOUNDLESS |

METRICS

INSTITUTIONAL EXAMPLES

- Undergraduate study abroad participation
- Undergraduate research opportunities
- Top Ontario university for student aid
- Employability of undergraduates



BOUNDLESS |

INVESTMENTS

UPCOMING BUDGET

- Accessibility and outreach
- Additional and diverse faculty
- Experiential education
- International opportunities
- Inter-divisional teaching



BOUNDLESS |

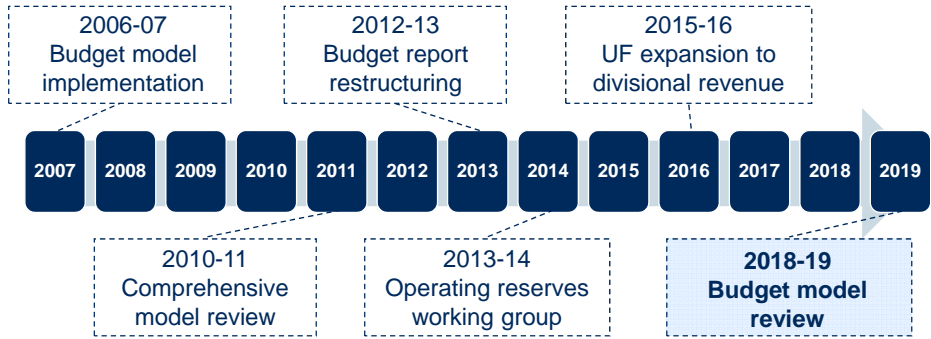
BUDGET MODEL REVIEW

FEBRUARY 2018



BOUNDLESS

UNIVERSITY OF TORONTO
BUDGET MODEL TIMELINE



BOUNDLESS |

2018 BUDGET MODEL REVIEW
FIVE PILLARS



BOUNDLESS |

Student Society Fees

Item 5

Mark Overton, Dean of Student Affairs

March 8, 2018



UTM Student Societies

Membership in student societies is automatic, based on registration

- UTM Students Union
 - UTM undergraduate full-time and part-time students
 - UTM-affiliated undergraduates in non-UTM faculties/divisions
- UTM Association of Graduate Students
- Residence Council
- UTM Athletics Council
- Medium (newspaper) & CFRE (radio)



Student Societies Fees Proposals

Proposals for student society fee increases are based on

- a referendum or
- a cost of living increase or escalation factor approved by a previous referendum
- UTMSU supports a range of activities for UTM undergrads, including union services, a food bank, ECSpeRT first aid emergency response, academic societies, student refugee program, Mississauga Transit Mi-Way U-Pass
- UTMAGS offers the Mississauga Transit Mi-Way U-Pass for UTM-affiliated grad students



Thank you

Questions?



Operating Plans and Fees: Advice from QSS

Item 6(a)

Mark Overton, Dean of Student Affairs

March 8, 2018



Role of QSS

- **Quality Service to Students Committee (QSS)**
 - 17 voting members (11 student voters; 6 voters from administration) plus many non-voting student and administrative participants)
 - Normally meets monthly
 - Quorum requires at least 11 members present, including 6 students, representing at least 2 student societies, one of which must be UTMSU
- Not a part of governance; governed by policy and protocol on non-tuition fees
- Protocol assigns to QSS the responsibility to advise on proposals related to specific fees, which are conveyed to governance



Gathering input, shaping proposals

- Departments' directors and services' managers sought students' feedback through QSS advisory groups plus
 - Open calls
 - Tabling
 - User and intercept surveys
 - Reviews of collected feedback
- Services' proposals reflected student input through consultations and the administrative recommendations for the departments' professional staff, within bounds of the *Protocol*
- Proposal presented Dec. 13, 2017; votes held Jan. 10, 2018



Advice from QSS

| | Advice from QSS |
|-------------------------------------|-----------------|
| Health & Counselling Fee | Endorsed |
| Phys Ed, Recreation & Athletics Fee | Endorsed |
| Student Services Fee | Not endorsed |



Operating Plans and Fees: UTM Campus Services

Item 6(b)

Mark Overton, Dean of Student Affairs

March 8, 2018



Campus fees for consideration

- Health & Counselling
- Athletics & Recreation
- Student Services (funding a range of programs & activities, including Shuttle Services, the Career Centre, International Education Centre, child & family care, Student Life Initiatives including the co-curricular record...)



Health & Counselling highlights

- Expand embedded/on-location counselling in other departments
- Explore alternate delivery formats for mental health ed. and support
- Expand electronic medical record system to help with bookings, cancellations, check-ins
- Expand health promotion to include a dedicated graduate student wellness ambassador



Athletics & Recreation highlights

- Enhance counselling and learning skills support for student-athletes who juggle multiple priorities
- Build school spirit and pride through marketing and communication
- Increase partnerships with AccessAbility Services to assist students with sport injuries such as concussions, and increase facility by students with disabilities
- Prepare to upgrade UTM's outdoor recreation spaces as opportunities for an artificial turf field and multi-sport courts present themselves.



International Education highlights

- Increase support for experiential learning abroad
- Expand orientation programming for international students, both pre-arrival and upon arrival, including support for international graduate students
- Further develop co-curricular opportunities support that can strengthen pathways to stay in Canada post-graduation



Student Life Initiatives highlights

- Continue increasing the number of UTM-recognized student organizations and their activities on the co-curricular record
- Introduce a new interactive co-curricular events tracking and support system



Career Centre highlights

- Further develop strategies *tailored* to areas of study and of employment interest
- Enhance career development through both 'high-touch' and partnership approaches
- Serve as a key source for industry and labour market information
- Continue active engagement with employers and alumni to support career education and employee recruitment



Shuttle Services highlights

- Upgrade four additional buses air condition, improved suspension, accessible lifts and wifi
- Investigate creation of a 'real time' shuttle arrival/departure app

Child Care highlights

- Provide additional support in the form of childcare bursaries that may be accessed by all UTM student parents regardless of where they choose childcare



Significant factors for campus fees

- Operating cost estimates
 - Compensation (most services' costs are personnel related; driven by contracts and wage legislation)
 - Space costs (utilities, caretaking, routine maintenance)
 - Third-party services (including shuttle fleet contract, UT Early Learning Centre's operation of UTM licensed child care site, shared cost of maintaining UT job listings database)
- Extraordinary expenses (major maintenance/capital)
 - Phys Ed, Recreation & Athletics facilities
- Borrowing requirements & debt retirement
 - Phys Ed, Recreation & Athletics facilities
- Service demand & revenue projections
 - Enrolment (full-time/part-time balance, new/returning students balance, undergrad/grad balance)



Summary of Campus Fees for Approval

| | 2017-18 fees | 2018-19 fees proposed to CAC & CC | Max. allowed without QSS endorsement* |
|-------------------------------------|-------------------------------|-----------------------------------|---------------------------------------|
| Health & Counselling Fee | \$44.72 (FT) \$8.94 (PT) | \$46.06 (FT) \$9.21 (PT) | Endorsed |
| Phys Ed, Recreation & Athletics Fee | \$178.71 (FT) \$35.74 (PT) | \$197.29 (FT) \$39.46 (PT) | Endorsed |
| Student Services Fee | \$167.66 (FT) \$33.53 (PT) | \$189.90 (FT) \$37.98 (PT) | \$196.09* |

* Max. calculated using a Protocol-defined worksheet with a specified Consumer Price Index and UT Index calculation, with the lesser as a permanent increase and the greater as a temporary, 3-year increase.

