

THE GOVERNING COUNCIL

REPORT NUMBER 214 OF THE ACADEMIC BOARD

March 15, 2018

To the Governing Council,
University of Toronto

Your Board reports that it held a meeting on Thursday, March 15, 2018, at 4:10 p.m. in the Council Chamber, Simcoe Hall.

Present:

Andrea M. Sass-Kortsak, Chair	Tara Goldstein	Mohan Matthen
Meric S. Gertler	Andrea Gonzalez	Susan McCahan
Donald C. Ainslie	William A. Gough	Bonnie S. McElhinny
Suzanne Akbari	J. Connie Guberman	Don McLean
Ramona Alaggia	Rahul Gupta	Faye Mishna
Benjamin Alarie	Daniel Haas	Alexander Mulligan
Larry Alford	Kelly Hannah-Moffat	Sioban Nelson
Catherine Amara	Richard Hegele	Mama Nii Owoo
Cristina H. Amon	Zabeen Hirji	Emmanuel Nikiema
Laura Anderson	Inez Huang	David Palmer
Aarthi Ashok	Thomas M. Hurka	Lacra Pavel
Ana Patricia Ayala-Melendez	Edward M. Iacobucci	N. Jane Pepino
Ryan Balot	Edsel Ing	Michele Peterson-Badali
Glen Bandiera	Ira Jacobs	Helene Polatajko-Howell
Joshua Barker	Linda Johnston	Mary Pugh
Dwayne Benjamin	Glen A. Jones	Michael J.H. Ratcliffe
Heather S. Boon	William Ju	Cheryl Regehr
Randy Boyagoda	Stephen R. Julian	Reinhart Reithmeier
Adalsteinn Brown	Allan S. Kaplan	Trevor Rodgers
Christine E. Burke	Charlie Keil	Nikita Roy
Markus Bussmann	Claire M.C. Kennedy	Stephen J. Rupp
David Cameron	Bruce Kidd	Edward (Ted) H. Sargent
Jasmine Carter	Jeannie Kim	Suzan Schneeweiss
Samantha Chang	Ronald H. Kluger	Melinda Scott
P.C. Choo	Linda M. Kohn	Sonia Sedivy
Gary Crawford	Sally G. Krigstin	Hugh D. Segal
Maria Cuervo	Cara Krmpotich	Brian S. Silverman
Amrita Daniere	Ulrich J. Krull	Anne Harriet Simmonds
James W. Davis	Jim Yuan Lai	David R. Smith
Luc F. De Nil	Ernest W.N. Lam	Richard M. Sommer
Raisa B. Deber	Rupinder Liddar	Salvatore Spadafora
Gilbert Delgado	Fei-Fei Liu	Andrew M. Spence
Joseph R. Desloges	Ben Liu	James Stafford
Arina Dmitrenko	Scott Mabury	Markus Stock
Sheree Drummond	Lorna Eleanor MacDonald	Eric Stubbs
David Dubins	Maureen MacDonald	Narhari Timilshina
Wendy M. Duff	Tiff Macklem	Vincent Tropepe
Nicholas C. Everett	Jan K. Mahrt-Smith	Adrian Turner
Zhong-Ping Feng	Paul Malozewski	Twesh Upadhyaya
Vivek Goel	Thomas Mathien	Njoki Wane

Report Number 214 of the Academic Board – March 15, 2018

Wendy Wang
Bruce Winter
Robert M. Wright

Robert Zhi Cheng Xu
L. Trevor Young
Samra Zafar

Rachel Zand
Emeli (Li) Zhang

REGRETS:

Nicholas Terpstra, Vice-Chair
David Dubins

Non-Voting Assessors:

David Palmer, Vice-President, Advancement

Joan Griffin, Secretary

In Attendance:

Daniella Mallinick, Director, Academic Programs, Planning, and Quality Assurance
Archana Sridhar, Assistant Provost

1. Chair's Remarks

The Chair welcomed members and guests to the meeting. She acknowledged and thanked those current Board members who had been acclaimed or re-elected to the Academic Board for 2018-2019, these included: Aarthi Ashok, Shauna Brail, George Christakis, Caryl Clark, Luc De Nil, David Dubins, Nicholas Everett, Emily Gilbert, Sol Goldberg, Janneka Guise, Allan Kaplan, Anil Kishen, Kent Moore, Lacro Pavel, Jennifer Purtle, and Njoki Wane. Members were also reminded that they would have the opportunity to identify their committee preferences for next year, and were encouraged to complete the online form.

2. Report of the Vice-President and Provost

Professor Cheryl Regehr, Vice-President and Provost, offered brief remarks and congratulated current and returning Academic Board member Professor Njoki Wane on being named to the President's Teaching Academy and on receiving a President's Teaching Award at a ceremony earlier in the day.

3. *Budget Report 2018-2019 and the Long Range Budget Guidelines 2018-19 to 2022-23*

The Chair informed the Board of the governance path for the *Budget Report 2018-2019* and the *Long Range Budget Guidelines 2018-2019 to 2022-23* noting that on February 28, 2018, the Planning and Budget Committee had reviewed the Reports and recommended their approval to Academic Board. She further commented that on March 21, 2018, the Business

Board would review the Budget for concurrence with Academic Board's recommendation and, should this occur, it would then proceed to Governing Council for approval on April 5, 2018.

Professor Regehr, Professor Scott Mabury, Vice-President, University Operations, and Mr. Trevor Rodgers, Executive Director, Planning and Budget, gave a presentation on the Budget and Guidelines, where the following were highlighted: a balanced budget for 2018-2019, with funding set aside for key priorities: new faculty positions (78 full-time equivalents); IT infrastructure and services; student aid and graduate funding packages; student support services (including accessibility); experiential learning and international experiences; library acquisitions and services; deferred maintenance, classroom renewal, capital projects; and, Indigenous curricular initiatives in response to the Truth and Reconciliation Commission (TRC) steering committee report.

Members congratulated the presenters on the comprehensive presentation. In response to members' questions regarding the setting of enrolment goals for admissions, the Provost indicated that each division sets their admission numbers for students based on a variety of factors including divisional needs, program mix, and academic goals. In response to a question regarding the stability of provincial funding for the University given the potential change in government following June elections, the President commented that government changes have occurred previously and that the University has been resilient; he further noted that University advocacy is directed at all major political parties.

YOUR BOARD RECOMMENDED

THAT the Budget Report, 2018-19 be approved, and

THAT the Long Range Budget Guidelines 2018-2019 to 2022-23 be approved in principle.

4. Enrolment Report

The Enrolment Report, 2017-18, was provided to members for information.

5. Academic Plan: Faculty of Law

The Academic Plan for the Faculty of Law had been approved in principle by the Faculty Council at its meeting on January 17, 2018 and presented to the Planning and Budget Committee for information on February 28, 2018.

Professor Regehr noted that these plans were significant for internal and external-facing audiences and that this plan had been developed in-line with existing guidelines. Professor Edward Iacobucci, Dean of the Faculty of Law, commented on the process that he had undertaken to develop the plan, which included significant consultation opportunities with students, faculty, staff and alumni, and included several town hall meetings, and faculty council meetings at the beginning and end of the process. The planning process re-affirmed the Faculty's approach to legal education and prompted a reorganization of graduate programs to better align program offerings to student interests.

Professor Iacobucci responded to a member's question about an implementation plan, explaining that the Academic Plan was not meant to be operational and that individual initiatives mentioned in the plan had their own associated execution plans and timelines.

The Chair thanked Professor Iacobucci for his comments.

6. Capital Project: Transforming the Instructional Landscape – St. George Campus Project Approval and Funding Sources

The capital project was recommended to Academic Board by the Planning and Budget Committee at its meeting on February 28, 2018.

Professor Scott Mabury introduced the project and a presentation was given by Steve Bailey, Director, Academic + Campus Events (ACE). The presentation explained that the project arose from decadal requests to have classrooms updated on a more rapid schedule than the annual 5-10 classrooms per year, to address the changing classroom technology and configuration needs, as well as the expectation of current users. Proposed changes reflected feedback from students, faculty and staff, and would be pilot-tested before large-scale implementation was to occur.

Discussion indicated that many classroom users – particularly faculty members – were in favour of the changes but felt they had not yet been consulted. Mr. Bailey explained that consultations were ongoing and would be expanded as populations were identified for the various spaces. In response to concerns raised regarding accelerating the timeline, it was explained that pilot-testing allowed for tweaking of projects as the next classroom was updated. In response to questions about furnishings, it was explained that material type and colour were being actively considered so as to maximize the learning environment and minimize health and safety concerns.

On motion duly moved, seconded and carried

YOUR BOARD RECOMMENDED

THAT the *Report of the Project Planning Committee for the Transforming the Instructional Landscape Initiative*, dated February 2018, be approved in principle; and

THAT the *Transforming the Instructional Landscape Initiative* be funded from University of Toronto Operating Funds, be approved.

7. Faculty of Arts and Science: Proposal for Academic Restructuring - The Amalgamation of the Munk School of Global Affairs and the School of Public Policy and Governance, and the Naming of the Amalgamated Entity

The Proposal for Academic Restructuring: The Amalgamation of the Munk School of Global Affairs and the School of Public Policy and Governance, and the Naming of the Amalgamated Entity was recommended to Academic Board by the Planning and Budget Committee meeting who had met on February 28, 2018.

Professor Regehr introduced the item for recommendation by the Board, and noted that this was a wonderful proposal that was developed following an extensive consultation process. She invited Professor David Cameron, Dean of the Faculty of Arts and Science, to elaborate on the year-long process undertaken to consider the merger. Dean Cameron thanked all those who had participated in the process noting that although there were divergent views expressed throughout the process, the community had arrived at a “genuine and deep consensus” on the plan that was brought forward to governance. Remarking that this was the coming together of two strong leaders in professional education in their own areas, Dean Cameron further stated that this was not an attempt to fix an existing problem but rather seizing an opportunity that would have a positive impact on the academy.

In response to a member’s inquiry about possible administrative staff job losses, Dean Cameron explained that the amalgamation was not being undertaken to rationalize staff positions and that staffing levels would remain unchanged, although there would be need to sort out staff functions and responsibilities; the new entity was expected to grow stronger through amalgamation and capitalize on the strengths of each unit.

On motion duly moved, seconded and carried

YOUR BOARD RECOMMENDED

THAT the proposed amalgamation of the Munk School of Global Affairs and the School of Public Policy and Governance, as described in the attached proposal entitled *Proposal for Academic Restructuring: The Amalgamation of the Munk School of Global Affairs and the School of Public Policy and Governance*, dated January 29, 2018, be approved, effective July 1, 2018.

THAT the name of the amalgamated entity be the Munk School of Global Affairs and Public Policy, effective July 1, 2018.

CONSENT AGENDA

On motion duly moved, seconded and carried

YOUR BOARD APPROVED

THAT the consent agenda be adopted and items approved

8. Name Change: Department of Civil Engineering, Faculty of Applied Science and Engineering

On motion duly moved, seconded and carried

YOUR BOARD APPROVED

THAT subject to confirmation by the Executive Committee,

THAT the name of the Department of Civil Engineering in the Faculty of Applied Science and Engineering be changed to the Department of Civil and Mineral Engineering, effective March 28, 2018.

9. Report of the Previous Meeting: Report Number 213

Report Number 213, from the meeting of January 25, 2018 was approved.

10. Business Arising from the Previous Meeting

There was no business arising from the report of the previous meeting

11. Items for Information

Members received the following reports for information:

- a. Appointments: President’s Teaching Award Selection Committee
- b. Appointments: University Professors Selection Committee
- c. Report Number 238 of the Agenda Committee – January 16, 2018
- d. Report Number 189 of the Academic Policy and Programs Committee – February 27, 2018
- e. Report Number 180 of the Planning and Budget Committee – February 28, 2018

12. Date of the Next Meeting – Thursday, April 19, 2018

The Chair reminded members that the next meeting would be held on Thursday, April 19, 2018 at 4:10 p.m.

13. Other Business

There were no matters of other business.

The Committee Moved *In Camera*.

14. Quarterly Report on Donations – November 1, 2017 to January 31, 2018

The report was received by the Board.

15. Capital Project: Transforming the Instructional Landscape – St. George Campus: Project Approval and Funding Source

On motion duly moved, seconded and carried

YOUR COMMITTEE RECOMMENDED

THAT the Vice-President, University Operations’ recommendation, as outlined in the memorandum dated March 6, 2018, be approved.

The meeting adjourned at 5:52 p.m.

Secretary

March 17, 2018

Chair