

UNIVERSITY OF TORONTO  
THE GOVERNING COUNCIL  
**REPORT NUMBER 492 OF**  
**THE EXECUTIVE COMMITTEE**

Tuesday, December 5, 2017

To the Governing Council,  
University of Toronto.

Your Committee reports that it held a meeting on Tuesday, December 5, 2017, at 5:00 p.m. in the Council Chamber, Simcoe Hall, with the following members present:

Claire M.C. Kennedy, Chair N. Jane Pepino, Vice-Chair* Meric S. Gertler, President Catherine Bragg David N. Bowden Janet Lynne Ecker* Susan Froom Gary D. Goldberg Brian D. Lawson Salvatore Spadafora Janice Gross Stein Steven J. Thorpe Twesh Upadhyaya	<b>Regrets:</b> John Switzer  <b>Non-Voting Member:</b> Sheree Drummond, Secretary of the Governing Council  <b>Secretariat:</b> Anwar Kazimi
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*\*participated by telephone*

Cheryl Regehr, Vice-President and Provost and Member of the Governing Council  
Scott Mabury, Vice-President, University Operations  
Nick Kuryluk, Chair, UTM Campus Council and Member of the Governing Council  
Andrea Sass-Kortsak, Chair, Academic Board and Member of the Governing Council  
Andrew Szende, Chair, University Affairs Board and Member of the Governing Council  
Keith Thomas, Chair, Business Board and Member of the Governing Council

Anthony Gray, Director, Strategic Research, Office of the President  
Nadina Jamison, Assistant Vice-President, Strategic Initiatives, Office of the President  
Christopher Lang, Director, Appeals, Discipline and Faculty Grievances (for item 14a)  
Tracey Gameiro, Associate Director, Appeals, Discipline and Faculty Grievances  
(for item 14a)

*Pursuant to section 28 (e) and 38 of By-Law Number 2, consideration of items 14-15 took place in camera.*

The meeting was held in Closed Session.

## **1. Chair's Remarks**

The Chair welcomed everyone to the meeting.

## **2. Report of the President**

The President began his report by congratulating the Chair on her being included by the Women's Executive Network in its list of *Canada's Most Powerful Women: Top 100* for 2017. The President led a round of applause for the Chair from the Committee members and others in acknowledgement of this achievement.

### *Africa and Asia visits*

The President had travelled to Rwanda and Ethiopia in Africa. In Kigali, Rwanda, the President had participated in the annual event organized by the MasterCard Foundation, whose Scholars Program provided support to help qualified and disadvantaged students from sub-Saharan Africa to pursue higher education at institutions like the University of Toronto. In Addis Ababa, Ethiopia, the President met with academic leaders of the Toronto Addis Ababa Academic Collaboration (TAAAC). Initiated in 2003, the partnership between the University of Toronto and Addis Ababa University had created Ethiopia's first psychiatry program. The initiative had grown to include many other disciplines, including pharmacy, radiology, dentistry, anesthesiology, rehab science, engineering and, library science.

The President had also travelled to China. In Hong Kong, the President was joined by a number of academic leaders from the University for the biannual Asia-Pacific Graduation Ceremony. He had met with U of T alumni and university leaders including those from Hong Kong University, the Chinese University of Hong Kong, and the Hong Kong University of Science and Technology. The President had also hosted the second meeting of the University's China / East Asia International Leadership Council. In Beijing, the President had hosted another alumni event; in addition, he had visited Tsinghua University and the China Scholarship Council.

### *Provincial Matters*

The President noted that public release of all Strategic Mandate Agreements II (SMA II) was expected sometime in early 2018. The President noted that SMA II advanced the Provincial government's differentiation agenda in important ways. It allowed the University to shift from an enrolment-driven funding focus to a set of objectives that enhanced the differentiated role within the Provincial system.

The President extended his congratulations to Professor Molly Shoichet, who had been named as Ontario's first Chief Scientist.

Federal Matters

The University had maintained its advocacy efforts for the implementation of the recommendations that had been made in the Naylor Report - *Investing in Canada's Future – Strengthening the Foundations of Canadian Research*. The advocacy efforts had included the #SupportTheReport postcard campaign and the enlistment of third-party champions from outside the post-secondary sector. In this regard, the President had met with the Honorable Bill Morneau, Minister of Finance, at a meeting of the U15. Healthcare Canada and Universities Canada had joined with the U15 with a call to the Federal government for the adoption of the recommendations of the Naylor Report.

Times Higher Education Global Employability University Ranking

The President noted that the London-based Times Higher Education group had released its Global Employability University Ranking for 2017. The University of Toronto was ranked 13<sup>th</sup> in the world - first in Canada; fifth among global public universities; and first among North American public universities.

Other Matters

The President invited the Provost to report on two matters.

The Provost provided an update on the proposed *University-Mandated Leave of Absence Policy*. The Provost recalled that the *2014-15 Report of the Ombudsperson*, and the subsequent *2015-2016 Report*, had recommended the need to address academic progress policy issues regarding complex mental health problems experienced by a small number of students. She noted that the administration had continued to solicit feedback from governance bodies about a proposed new policy; and across the University community on the proposed *Policy*. Based on the input received from the community and advice from legal counsel, a redrafted *Policy* would be brought for consideration in the next governance cycle.

The Provost referred to a report in the *Toronto Star* on incidents of racist cyber harassment at the Faculty of Applied Science and Engineering. Condemning the incident, the Provost noted that an investigation had been initiated expeditiously by Dean Amon under the *Code of Student Conduct*. The administration would continue to meet with, and address the concerns of the Black Students Association (BSA), the National Society of Black Engineers (NSBE), and the Black Liberation Collective. The Provost also added that the Faculty of Applied Science and Engineering offered a course on professional conduct in the workplace. This incident would be brought to that course to create awareness for students to abide by certain codes of acceptable conduct.

### **3. Items for Endorsement and Forwarding to the Governing Council**

#### **a. Capital Project: University of Toronto Mississauga Science Building**

Professor Mabury provided the highlights of the capital project for the new Science Building at the University of Toronto Mississauga.

At the invitation of the Chair, Mr. Nick Kuryluk, Chair, UTM Campus Council, presented a brief summary of the discussion that had occurred at the meeting of the UTM Campus Council. Mr. Kuryluk noted that the UTM Campus Council had been informed that the shipping and receiving areas and waste storage for the campus would be expanded as part of this project and were long overdue for a campus the size of UTM. It was confirmed that the space plan for the project was a research facility and would not include studio laboratories or other teaching laboratory spaces. Professor Andrea Sass-Kortsak, Chair, Academic Board, reported that the proposal had also received support from the Academic Board.

In response to a query from a member, Professor Mabury added the following:

- The Centre for Medicinal Chemistry (CMC), highlighted in the Project Planning Report, would be the anchor tenant in the new Science Building that was expected to spur the growth of research in a number of UTM's science-based academic departments.
- UTM had preferred the design-bid-build approach for the Science Building to reduce risks and limit the potential for costly change orders and delays that could occur as a result of both the building's complexity and the requirements to meet significant government regulations.
- UTM could not pursue any additional research in the wet sciences without the added wet lab capacity of the proposed Science Building. UTM would not, therefore, be able to recruit or attract either the researchers or the major research projects due to our space constraints without the Science Building.
- CMC did not, or did not expect, to conduct any research that required Biosafety Level 3 (BSL 3) containment, and UTM did not foresee any other researchers to require this level of containment. However, UTM had experienced greater instances of research requiring facilities that meet BSL2 containment criteria. As it was more costly to retrofit existing laboratories to meet BSL2 requirements, UTM recommended that all of the research facilities be designed and constructed to meet BSL2.
- The National Research Council (NRC) would not be relocating to UTM; the NRC was investing "\$25 million to co-locate the new Advanced Materials Manufacturing Centre at the Xerox Research Collaboration Centre in Mississauga and collaborate with Xerox on bringing these materials to market". A relationship with UTM is part of this discussion for access to graduate students who could work at the Xerox site.

Professor Sass-Kortsak reported that at the meeting of the Academic Board there had been minimal discussion with a query regarding the paying back of the money through operational.

On motion duly moved, seconded and carried,

YOUR COMMITTEE APPROVED

THAT the following recommendation be endorsed and forwarded to the Governing Council:

- (a) THAT the *Report of the Project Planning Committee for a New Science Building*, dated September 21, 2017, be approved in principle, and
- (b) THAT the project scope of the Science Building, totaling 7,134 net assignable Square metres (15,552 gross square metres) to be located on Development Site 1 as detailed in the 2011 UTM Campus Master Plan, be approved in principle, expected to be funded from a combination of the following sources:

- UTM Capital Reserves
- Long-term Borrowing
- Campaign (Donations/Fundraising)
- Provost Matching Funds

**b. Capital Project: Greenhouse Gas Campus Retrofits Program (GGRP)**

Professor Mabury provided the highlights of the capital project for the new Greenhouse Gas Campus Retrofits Program (GGRP). Professor Mabury noted that the University's proposal included a focussed learning and research component faculty and students. The project would provide an opportunity to tap into the expertise at the University in this area.

Professor Sass-Kortsak reported that there were no concerns raised by the Academic Board and that the proposal had received support.

On motion duly moved, seconded and carried,

YOUR COMMITTEE APPROVED

THAT the following recommendation be endorsed and forwarded to the Governing Council:

- (a) THAT the capital project for the Greenhouse Gas Retrofits Program be approved in principle to be funded from the following sources:

- Greenhouse Gas Campus Retrofits Grant Fund for Cap and Trade  
Non-Participants
- Greenhouse Gas Campus Retrofits Innovation Grant Fund (proposal)
- Greenhouse Gas Campus Retrofits Interest-Free Loan Fund
- University of Toronto Operating Funds

## CONSENT AGENDA

On motion duly moved, seconded, and carried

YOUR COMMITTEE APPROVED

THAT the consent agenda be adopted and that the items be approved.

### 4. Items for Confirmation by the Executive Committee

#### a. Constitutional Revision: John H. Daniels Faculty of Architecture, Landscape, and Design

On motion duly moved, seconded and carried

YOUR COMMITTEE CONFIRMED THE DECISION OF THE ACADEMIC BOARD

THAT the proposed amended Constitution of the John H. Daniels Faculty of Architecture, Landscape, and Design Council, which was recommended for approval by the Council on October 18, 2017 be approved, effective December 5, 2017.

#### b. Constitutional Revision: Faculty of Medicine

On motion duly moved, seconded and carried

YOUR COMMITTEE CONFIRMED THE DECISION OF THE ACADEMIC BOARD

THAT the proposed amended Constitution of the Faculty of Medicine's Faculty Council, which was recommended for approval by the Council on October 16, 2017 be approved, effective December 5, 2017.

### 5. Item for Endorsement and Forwarding to the Governing Council

#### a. Revisions to the *Terms of Reference* of the Business Board

On motion duly moved, seconded and carried

YOUR COMMITTEE APPROVED

THAT the following recommendation be endorsed and forwarded to the Governing Council:

THAT the proposed revised Business Board *Terms of Reference* be approved, effective immediately, replacing the *Terms of Reference* previously approved on June 23, 2016.

**6. Report of the Previous Meeting of the Executive Committee**

*Report Number 491*, from the meeting of October 12, 2017 was approved.

**7. Business Arising from the Report of the Previous meeting**

There was no business arising from the report of the previous meeting.

**8. Minutes of the Governing Council Meeting – October 26, 2017**

Members received the Report of the October 26, 2017 Governing Council Meeting for information.

**9. Business Arising from the Minutes of the Governing Council Meeting**

There was no business arising from the minutes.

**10. Reports for information**

Members received the following reports for information:

- a. Report on the Reviews of Academic Programs and Units – Part 1
  - i. Semi-Annual Report: April 2017 – September 2017
  - ii. Follow up Reports from Previous Reviews: Department of East Asian Studies and its Programs; Ethics, Society and Law Undergraduate Program; Faculty of Forestry and its programs (Provostial Review); Ontario Institute for Studies in Education (Provostial Review); Health Studies Undergraduate Programs (Provostial Review)
- b. Report Number 26 of the University of Toronto Mississauga Campus Council (November 21, 2017)
- c. Report Number 25 of the University of Toronto Scarborough Campus Council (November 22, 2017)
- d. Report Number 203 of the University Affairs Board (November 20, 2017)
- e. Report Number 212 of the Academic Board (November 23, 2017)
- f. Report Number 236 of the Business Board (November 27, 2017)
- g. Report Number 80 of the Elections Committee (November 15, 2017)
- h. Report Number 29 of the Pension Committee (May 25, 2017)

**11. Governing Council and Executive Committee Meeting Dates, 2018-19**

The Governing Council and Executive Committee meeting dates for 2018-19 were approved.

**END OF CONSENT AGENDA**

**12. Date of next meeting:**

The Chair advised members that the next meeting was scheduled for Tuesday, February 6, 2018 from 5:00 to 7:00 p.m.

**13. Other Business**

**a. Governing Council Meeting**

The Committee considered the speaking requests received for the meeting of the Governing Council.

The Committee Moved *In Camera*.

**14. Items for Approval**

**a. Code of Behaviour on Academic Matters: Recommendations for Expulsion**

On motion duly moved, seconded and carried

IT WAS RESOLVED

THAT the President's recommendations for expulsions, as outlined in the memoranda and supporting documents from the Secretary of the Governing Council, dated November 28, 2017 be approved.

**b. External Appointment: Toronto Pan Am Sports Centre (TPASC) Board of Directors**

On a motion duly moved, seconded and carried

YOUR COMMITTEE APPROVED

THAT Mr. Desmond Pouyat, Dean of Student Affairs, University of Toronto Scarborough, be appointed as a member and directors of the Toronto Pan Am Sports Centre (TPASC) Board of Directors, effective immediately, for a term to continue until the 2018 Annual General Meeting.

**c. External Appointment: University of Toronto Press Board of Directors**

On a motion duly moved, seconded and carried

YOUR COMMITTEE RESOLVED

THAT the following individuals be appointed as members and directors of the University of Toronto Press Board of Directors, effective immediately, for terms to continue until the 2018 Annual General Meeting, or until their successors are appointed:

Ms. Martha J. Tory  
Ms. Ann Clavelle

**d. Senior Appointments**

On motion duly moved, seconded and carried

YOUR COMMITTEE APPROVED

THAT Professor Susan McCahan be appointed as Vice-Provost, Academic Programs from July 1, 2018 to June 30, 2020.

THAT Professor Susan McCahan's current term as Vice-Provost, Innovations in Undergraduate Education be extended by six months, to end on June 30, 2020.

On motion duly moved, seconded and carried

YOUR COMMITTEE APPROVED

THAT Professor Heather Boon be appointed as Vice-Provost, Faculty and Academic Life from July 1, 2018 to June 30, 2023.

**15. Items for Endorsement and Forwarding to the Governing Council**

**a. Capital Project: University of Toronto Mississauga Science Building – Total Project Cost and Sources of Funding**

On motion duly moved, seconded and carried

YOUR COMMITTEE APPROVED

THAT the following recommendation be endorsed and forwarded to the Governing Council:

THAT the recommendation by Professor Scott Mabury, Vice-President University Operations, in the memorandum dated November 28, 2017, regarding the University of Toronto Mississauga Science Building, be approved.

**b. Capital Project: Greenhouse Gas Campus Retrofits Program (GGRP) – Total Project Cost and Sources of Funding**

On motion duly moved, seconded and carried

YOUR COMMITTEE APPROVED

THAT the following recommendation be endorsed and forwarded to the Governing Council:

THAT the recommendation by Professor Scott Mabury, Vice-President University Operations, in the memorandum dated November 28, 2017, regarding the Greenhouse Gas Campus Retrofits Program (GGRP) project, be approved.

**c. Report Number 62 of the Committee for Honorary Degrees**

On motion duly moved, seconded and carried

YOUR COMMITTEE APPROVED

THAT the following recommendations be endorsed and forwarded to the Governing Council:

THAT the recommendations contained in *Report Number 62 of the Committee for Honorary Degrees* be approved; and

THAT the Chancellor and the President be empowered to determine the degree to be conferred on each candidate and the date of the conferral.

IT WAS APPROVED

THAT, pursuant to sections 38 and 40 of *By-Law Number 2*, the Governing Council consider the recommendation *in camera*.

The Committee returned to closed session

The meeting adjourned at 7:05 p.m.

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Secretary  
December 7, 2017

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Chair