

UNIVERSITY OF TORONTO

THE GOVERNING COUNCIL

REPORT NUMBER 207 OF THE ACADEMIC BOARD

January 26, 2017

To the Governing Council,
University of Toronto

Your Board reports that it held a meeting on Thursday, January 26, 2017, at 4:10 p.m. in the Council Chamber, Simcoe Hall.

Present:

Professor Andrea M. Sass-Kortsak,
Chair
Professor Nicholas Terpstra, Vice-
Chair
Professor Cheryl Regehr, Vice-
President and Provost
Professor Sioban Nelson, Vice-
Provost Academic Programs
and Vice-Provost, Faculty and
Academic Life
Professor Scott Mabury, Vice-
Provost University Operations
Dr. Francis Kwabena Ahia
Professor Donald C. Ainslie
Professor Suzanne Conklin Akbari
Professor Catherine Amara
Professor Christina H. Amon
Professor Maydianne C.B. Andrade
Ms Ana Patricia Ayala-Melendez
Professor Ryan Balot
Dr. Glen Bandiera
Professor Joshua Barker
Ms Sophie Barnett
Professor Dwayne Benjamin
Professor Heather S. Boon

Mr. Harvey T Botting
Mr. Edvard Bruun
Professor Markus Bussmann
Mr. John Button
Professor David Cameron
Professor Kenneth S. Corts
Dr. Graham Cromar
Professor Joseph R. Desloges
Mr. Jacob Dimen-Wagner
Professor Angela Esterhammer
Professor Nicholas C. Everett
Professor Zhong-Ping Feng
Ms Sally Garner
Professor Richard Hegele
Professor Ira Jacobs
Professor Susan Jaglal
Professor Glen A. Jones
Professor Allan S. Kaplan
Professor Ronald H. Kluger
Professor Linda M. Kohn
Professor Jim Yuan Lai
Ms Jennifer J. Lau
Professor Mark Lautens
Professor Reid B. Locklin
Mr. Austin Long

Professor Lorna Eleanor
MacDonald
Dr. Maureen MacDonald
Professor Jan K. Mahrt-Smith
Mr. Paul Malozewski
Professor Ryan McClelland
Professor Sioban Nelson
Professor Emmanuel Nikiema
Dr. Dana Joanne Philpott
Dr. Helene Polatajko-Howell
Professor Michael J.H. Ratcliffe
Dr. Reinhart Reithmeier
Ms Catherine Riddell
Professor Yves Roberge
Ms Melinda Rogers
Ms Melinda Scott
Mr. Hugh D. Segal
Mr. Abdulwahab Sidiqi
Professor Anne Harriet Simmonds
Professor Elizabeth M. Smyth
Professor Steven J. Thorpe
Ms Wendy Wang
Professor Ning Yan
Ms Alena Zelinka

REGRETS:

Dr. Ramona Alaggia
Professor Benjamin Alarie
Mr. Larry Alford
Mr. Mohammad Amin
Professor Randy Boyagoda
Professor Gary W. Crawford
Professor Maria Cristina Cuervo
Mr. Dan G. D'Agostino

Professor Amrita G. Daniere
Professor Luc F. De Nil
Professor David Dubins
Professor Howard Hu
Mr. Joshua Hunter
Professor Thomas M. Hurka
Professor Edward M. Iacobucci
Professor Linda Johnston
Professor William Ju

Professor Stephen R. Julian
Professor Charlie Keil
Professor Jeannie Kim
Mr. Ben Liu
Professor Tiff Macklem
Professor Alice Maurice
Mr. Sean McGowan
Professor Faye Mishna
Ms. Christine Moon

Report Number 207 of the Academic Board – January 26, 2017

Dr. Graeme W. Norval
Mr. Alex I. Nyikos
Professor Lacro Pavel
Professor Michele Peterson-Badali
Professor David J. Phillips
Mr. Rosten Role
Professor Locke Rowe

Mr. Jaspreet Sahota
Professor Mohini M. Sain
Professor Sonia Sedivy
Mr. Bingchen (Tony) Shan
Professor Richard M. Sommer
Professor Andrew M. Spence
Professor James Stafford

Professor Markus Stock
Professor Vincent Tropepe
Professor Njoki Wane
Dr. L. Trevor Young
Ms Samra Zafar

Non-Voting Assessors:

Ms Christine E. Burke, Director, Campus and Facilities Planning
Mr. Gilbert Delgado, Chief of University Planning, Design and Construction
Ms Sally Garner, Executive Director Planning and Budget
Professor Ulrich J. Krull, Vice-President and Principal, UTM
Professor Susan McCahan, Vice-Provost, Innovations in Undergraduate Education
Mr. David Palmer, Vice-President, Advancement
Professor Edward (Ted) Sargent, Vice-President, International

Mr. David Walders, Acting Secretary

In Attendance:

Ms Archana Sridhar, Assistant Provost
Professor Susan Christoffersen, Vice-Dean Undergraduate & Pre-Experience Programs, Joseph
Rotman School of Management
Ms Jennifer Francisco, Office of the Vice-Provost, Academic Programs
Ms Cara Krmpotich, Faculty of Information
Mr. Michael Kurts, University of Toronto Communications
Dr. Daniella Mallinick, Director, Academic Programs, Planning, and Quality Assurance
Ms. Gillian Morrison, Assistant Vice-President Divisional Relations and Campaigns
Professor Jay Pratt, Vice-Dean Faculty of Arts and Science
Ms Jessie Richards, Curriculum Developer, Office of the Vice-President, Innovations
Undergraduate Education

ITEMS 3 AND 12 ARE RECOMMENDED TO THE GOVERNING COUNCIL FOR APPROVAL. ITEMS 4
AND 5 ARE FORWARDED TO THE EXECUTIVE COMMITTEE FOR CONFIRMATION. ALL OTHER ITEMS
ARE REPORTED FOR INFORMATION.

1. Chair's Remarks

The Chair welcomed members and guests to the meeting. She reported that 12 teaching staff members had been acclaimed to the Academic Board for a three-year term effective July 1, 2017. Elections would be required for four teaching staff from the Faculty of Medicine as well as for one seat for the librarians.

The Chair thanked both incoming and continuing members for their contributions, as well as everyone who helped to raise awareness of the work of the Academic Board. Information about applications for co-opted (appointed) members of the Academic Board, including administrative staff, alumni, and students, would be made available in March.

Professor Regehr apprised members that on Friday, January 13, 2017, an Entrustment Ceremony was held at the University for the Truth and Reconciliation Commission Steering Committee Final Report. The Report, which called attention to the advances the University had made regarding indigenous students, faculty and staff, also described the historical marginalization of indigenous people at the University. She encouraged members to read the Report¹, which was available online.

2. Report of the Vice-President and Provost: Budget Process – An Overview

Professor Regehr and Ms Garner made detailed presentation on the process involved in the development of the University's Budget. A copy of the presentation is appended to this report.

In response to a query from a member, Professor Regehr noted that applications from international students from the United States had risen this year and it was hoped that this would result in an increase in the number of enrolled students from the United States.

The Chair thanked Professor Regehr and Ms Garner for their presentation.

3. Capital Project: Report of the Project Planning Committee for the University College Revitalization (Revised Phase 1) and Croft Chapter House (Phase 2) - Additional Project Scope & Revised Total Project Costs

Professor Donald Ainslie, Principal of University College, offered a presentation which focussed on the additional project scope and revised total project costs. A copy of the presentation, which is appended to this report, highlighted the following main points:

- a) Renovation and restoration of two classrooms (UC179 & UC179A);
- b) Upgrade to a full service elevator from a proposed limited-use, limited-access lift (LULA) elevator;
- c) Construction of the Third Floor Café and lounge between the East and West Halls;
- d) Design resolution of secondary effects related to these changes in project scope and deferred maintenance upgrades.

¹ Link to Report.

Professor Ainslie also remarked that the capital project for the University College revitalization project had been guided by four general principles: recognition of the College's special role at the University and its mission; continued commitment to an open, non-sectarian education with a focus on the undergraduate student experience; commitment to accessibility as a core value; and, respect and cherishment of its historical heritage in the City.

In reply to a member's question about marshalling for Convocation, Professor Ainslie noted that while there would be some disruption in marshalling during the construction phase of the project, graduates would continue to marshal at University College. Upon completion of construction, marshalling would continue to take place in the West Hall as well as Croft Chapter House, if necessary. In response to a member's question about the renovated library space, Professor Ainslie noted that it would be used to address much needed student study space as well as to house important and rare book collections.

The Chair thanked Professor Ainslie for his presentation.

Professor Steven Thorpe then offered comments on the discussion that had occurred about the capital project that had occurred at the Planning and Budget meeting, held on January 11th. He reported that members were impressed with the proposed changes in scope for the project, particularly as it related to improved accessibility (front entrance) and a new elevator, as well as classroom improvements and heritage restoration. With respect to funding, Professor Thorpe reported that members were very pleased to hear that the decision to fund the project in part using a student levy had been a highly consultative process, in which student leaders had been involved throughout the process.

On a motion duly moved, seconded and carried

YOUR BOARD RECOMMENDED

- i. THAT the Project Planning Committee Report for the University College Revitalization (Revised Phase 1) and Croft Chapter House (Phase 2): Additional Project Scope, dated November 11, 2016, be approved in principle; and,
- ii. THAT the Additional Project Scope totaling 408 net assignable square metres (nasm) (551 gross square metres (gsm)) for a total of 1,393 nasm (1,817 gsm) be approved in principle, to be funded by UC Boundless Capital Campaign Funds, Provost's Central Funds, University College Operating Funds, Faculty of Arts and Science Capital Funds, and University College Literary & Athletic Society Special Project Levy.

4. New Degree Program: Master of Management Analytics, Joseph L. Rotman School of Management

Professor Liz Smyth presented the highlights of the new degree program of the Master of Management Analytics at the Joseph L. Rotman School of Management.

There were no questions from the Board members.

On a motion duly moved, seconded and carried

YOUR BOARD APPROVED

THAT subject to confirmation by the Executive Committee,

THAT the proposed Master of Management Analytics, which will confer the new degree M.M.A., as described in the proposal from the Joseph L. Rotman School of Management dated November 3, 2016, be approved, effective September 1, 2018.

5. Program Closure: Master of Engineering in Design and Manufacturing, Faculty of Applied Science and Engineering

Professor Liz Smyth presented the highlights of the program closure of the Master of Engineering in Design and Manufacturing from the Faculty of Applied Science and Engineering.

In reply to a question, Professor Bussmann replied that all four of the partner universities which had been part of the program had agreed that the closure of the program was warranted. Dean Amon also noted that some of the students who would have otherwise enrolled in this program were now enrolled in the Masters of Engineering Program with certificates.

On a motion duly moved, seconded and carried

YOUR BOARD APPROVED

THAT subject to confirmation by the Executive Committee,

THAT the proposed closure of the Master of Engineering in Design and Manufacturing (M.Eng. D.M.), Faculty of Applied Science and Engineering dated July 22, 2016, to which admissions were administratively suspended in the fall of 2014, be approved with an anticipated program closure date of April 30, 2017.

6. Presentation: Boundless Campaign Update

Mr. David Palmer offered a presentation which provided an update on the Boundless Campaign. During his presentation, which is appended here, Mr. Palmer noted the success of the Boundless Campaign thus far and highlighted impact of the gifts across the University. He also made note of the campaign event held on December 8, 2016 at which it was announced that the campaign had surpassed its \$2 billion goal and to date \$2,102,738,292 had been raised. He stated that an expanded campaign goal of \$2.4 billion had been set for December 2018.

In reply to a member's comment regarding funding to the University's *Steps to University Program*, Professor Regehr replied that the University would be working to secure additional funding for the program, including petitioning Federal and Provincial Governments.

Consent Agenda

On motion duly moved, seconded and carried

YOUR BOARD APPROVED

THAT the consent agenda be adopted

7. Report of the Previous Meeting: Report Number 206 – November 24, 2016

The Report of the Previous Meeting was approved.

8. Business Arising from the Report of the Previous Meeting

There was no business arising from the Report of the Previous Meeting.

9. Items for Information

Members received the following items for information:

- a. **Reports of the Agenda Committee**
 - i. **Report Number 228 – December 14, 2016**
 - ii. **Report Number 229 – January 17, 2017**
- b. **Report Number 183 of the Committee on Academic Policy and Programs – January 10, 2017**
- c. **Report Number 175 of the Planning and Budget Committee – January 11, 2017**

10. Date of the Next Meeting – Thursday, March 16, 2017, 4:10 – 6:10 p.m.

The Chair advised that the next meeting of the Board would be held on March 16, 2017 from 4:10-6:10 p.m.

11. Other Business

There were no items of other business.

In Camera Session

The Board moved *In Camera*

12. Capital Project: University College Revitalization (Revised Phase 1) and Croft Chapter House (Phase 2) – Revised Total Project Costs and Sources of Funding

On motion duly moved, seconded and carried

YOUR BOARD RECOMMENDED

THAT the recommendation concerning the University College Revitalization (Revised Phase 1) and Croft Chapter House (Phase 2), as outlined in the memorandum from Professor Scott Mabury, dated November 25, 2016, be approved.

The Board returned to open session.

The meeting adjourned at 5:40 p.m.

Secretary
January 27, 2017

Chair