UNIVERSITY OF TORONTO

COLLEGE OF ELECTORS

Minutes of the College of Electors meeting held on Tuesday, November 8, 2016 at 5:00 p.m. in the Council Chamber, Simcoe Hall.

Present:

Dr. Geeta Yadav (University College) (Chair) Ms Marian D. Hebb (Victoria College) (Vice-Chair) Mr. Dan Acheson (Woodsworth College) Mr. Mike Amos (UTM) Ms Mary Ellen Burns ((St. Michael's College) Ms Taleen Chouljian (Rotman) Ms Ann Clarke (UTSC) Ms Monifa Colthurst (University College) Ms Sandra Comisarow (Nursing) Dr. Perry Cooper (Medicine) Mr. David Drew (KPE) Mr. Stan Gasner (Engineering) Ms Beverley Giblon (Physical Therapy) Mr. Jason Glover (UTSC) Ms Sana Halwani Ms Nadine Ibrahim (Engineering) Mr. David Jaeger (Music) Ms Candice Jay (UTM) Mr. Oliver Jerschow (University College)

Regrets:

Ms Josephine L. Comegna (Victoria College) Mr. Gabriel Didiano (UTM) Mr. Kevin Golding (UTM) Mr. Reza Hassanirad (OISE)

Guests:

Ms Tracey King (OISE) Mr. Joel Leon (Architecture) Mr. Paul Lindblad (New College) Mr. Andrew Manis (St. Michael's College) Ms Sheila Neuburger (Social Work) Ms Nikoletta Papadopoulos (OISE) Mr. Robert A. Patrick (Innis College) Mr. David Poirier (Engineering) Dr. Peeter Poldre (Medicine) Mr. Igor Siljanovski (New College) Ms Maureen L. Simpson (Trinity College) Ms J. Alison Stirling (Information) Ms Valerie Story (Victoria College) Mr. Ho K Sung (University College) Ms Joanne Thanos (Public Health) Ms Elizabeth Trotter (Woodsworth College) Ms Anne Venton (OISE) Mr. Kenny Yu (UTSC)

Ms Mae-Yu Tan, Secretary

Ms Nancy Hill Ms Rachele Levin (Forestry) Dr. Natoosha Nargaski (Dentistry) The Honourable Bryon Wilfert

Ms Shirley Hoy, Chair, Governing Council Professor Meric Gertler, President, University of Toronto Mr. Scott MacKendrick, President, University of Toronto Alumni Association Ms Sheree Drummond, Secretary of the Governing Council Ms Anne Cobban, Director, Alumni Engagement and Partnerships (present for Item 3 only)

1. Chair's Remarks

The Chair welcomed members and guests to the meeting. She briefly reviewed the College's mandate outlined in the Constitution of the College of Electors; the requirement for the College to consult formally with the Chair of the Governing Council, the President, and the President of the University of Toronto Alumni Association (UTAA); and the College's role as a body of the Governing Council.

The Committee moved In Camera.

2. Attributes and Requirements for Alumni Governors in 2017

Ms Shirley Hoy, Chair, Governing Council, thanked the members of the College for their contributions to the University as volunteers and acknowledged the critical role that the College played in identifying and electing highly qualified alumni members. Ms Hoy noted that the potential to rise to positions of leadership within governance and expertise in areas such as entrepreneurship, finance, investment, and pension fund oversight were desired attributes in future governors. International exposure and experience would also be an asset for prospective alumni governors. Ms Hoy commented on the need to consider the overall complementary viewpoints and mix of skills available among all "external" governors when working to identify prospective governors with diverse profiles.

The President also expressed his appreciation to members of the College for their ongoing service to the University. He gave an overview of the University's mission and spoke of the University's unique position, nationally and internationally, as a public, accessible institution. Despite the financial climate, the University's achievements continued to be remarkable. The President reiterated the importance of the attributes identified by Ms Hoy and addressed them within the context of the University's priorities.

Mr. Scott MacKendrick, President of the University of Toronto Alumni Association (UTAA), spoke of the significance of alumni involvement within the University. He emphasized the commitment of the UTAA in supporting the work of the College to bring forward the best candidates for alumni governors.

During the Committee's discussion the following matters were among those considered:

- Strategic recruitment of prospective candidates of diverse backgrounds.
- Mentoring and engagement of future candidates interested in volunteering at senior levels within the University.
- Ways in which governors could support the University in achieving its goals.
- Assessment of candidates.

The Committee returned to Open Session.

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3. Alumni Governors

a. Advertising and Recruitment Process

The Chair gave an overview of the alumni governor application process and timeline, noting that the deadline for submissions was Thursday, December 15, 2016 at 5:00 p.m. Useful suggestions for strengthening the process had been provided by the 2016 Ad Hoc Working Group. The Chair outlined the steps taken to raise awareness of the Governing Council and the alumni governor positions. They included social media posts by the University Advancement Digital Editor, with whom the Secretary had consulted. The Alumni Council of Presidents would also be asked by the Director, Alumni Engagement and Partnerships, to raise awareness of the alumni governor process among their constituents.

The Chair thanked members who had volunteered to serve on the Ad Hoc Communications Working Group. She noted that Valerie Story had agreed to lead the first meeting, which would be held immediately following the meeting of the College. The Chair also reminded members of their responsibility to inform and educate their respective alumni associations of the work of the College and that of the Governing Council.

b. Application Process

The College reviewed the draft 2017 Alumni Governor Application Form. Members provided suggested revisions designed to strengthen the application.

4. Minutes of the Previous Meeting – September 29, 2016

The Chair noted that an amendment to the minutes of the meeting of September 29, 2016 had been made, correcting information about the "Key Dates" document. The amended minutes were approved.

5. Business Arising from the Minutes of the Previous Meeting

There was no business arising from the minutes of the previous meeting.

6. Next Meeting – January 24, 2017

The Chair reminded members that the next meeting would be held on Tuesday, January 24, 2017, from 5:00 to 7:00 p.m.

7. Other Business

The Chair encouraged members to attend one governance meeting during the term in order to become familiar with both matters considered by governance bodies and with the role of governors. Members who had attended the recent Governing Council meeting shared their comments with the College.

The Chair reminded members of Mr. MacKendrick's invitation to attend the Council of President's sessions to hear from the Vice-Presidents about their portfolios.

A member shared his views on the current interview process of alumni governor candidates. He suggested that options be explored to enable all members of the College to fully access the interviews conducted by the Nominating Committee for Alumni Governors (NC-AG). Members briefly discussed the matter. The Chair suggested that the College would be better positioned to discuss the interview process once the 2017 elections had been completed. At that time, any gaps could be identified and addressed.

The Committee moved In Camera

8. Election of the 2016-2017 Nominating Committee for Alumni Governors

On motion duly moved, seconded, and carried

IT WAS APPROVED

THAT Taleen Chouljian, Oliver Jerschow, and Joanne Thanos be elected to the 2016 - 2017 College of Electors Nominating Committee for Alumni Governors.

The Committee returned to open session.

The meeting adjourned at 7:30 p.m.

Secretary January 10, 2017 Chair