

UNIVERSITY OF TORONTO
THE GOVERNING COUNCIL
REPORT NUMBER 482 OF
THE EXECUTIVE COMMITTEE

Tuesday, June 14, 2016

To the Governing Council,

University of Toronto.

Your Committee reports that it held a meeting on Tuesday, June 14, 2016, at 5:00 p.m. in the Boardroom, Simcoe Hall, with the following members present:

Ms. Judy Goldring, Chair Ms Shirley Hoy, Vice-Chair Professor Meric Gertler, President Mr. Faizan Sohail Akbani Ms. Janet L. Ecker* Mr. Gary D. Goldberg Professor Avrum I. Gotlieb Dr. Gary P. Mooney* Ms. Jane Pepino Ms. Catherine Riddell Prof. Andrea Sass-Kortsak Prof. Salvatore Spadafora Mr. Andrew Szende	Regrets: Prof. Hugh Gunz Ms Susan Froom Ms Nancy Lee Ms. Claire M.C. Kennedy Professor Janice Gross Stein Mr. W. Keith Thomas Non-Voting Member: Ms. Sheree Drummond, Secretary of the Governing Council Secretariat: Ms. Cindy Ferencz-Hammond
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*Participated by teleconference

In Attendance:

Professor Cheryl Regehr, Vice-President and Provost and Member of the Governing Council

Professor Scott Mabury, Vice-President, University Operations*

Ms Jane Pepino, Chair, Business Board and Member of the Governing Council

Mr. Andrew Szende, Chair, University Affairs Board and Member of the Governing Council

Professor Andrea Sass-Kortsak, Chair, Academic Board and Member of the Governing Council

Ms Tracey Gameiro, Associate Director, Appeals, Discipline and Faculty Grievances

Dr. Anthony Gray, Director, Strategic Research, Office of the President

Ms Nadina Jamison, Executive Director, Stakeholder Relations & Strategic Initiatives, Office of the President

Ms Bryn MacPherson, Assistant Vice-President and Chief of Protocol, Office of the President

Mr. Steve Moate, Senior Council, Office of the President

Pursuant to section 28 (e) and 38 of By-Law Number 2, consideration of items 15 to 17 took place in camera.

The meeting was held in closed session.

1. Chair's Remarks

The Chair welcomed members to the meeting.

2. Report of the President

The Committee moved *In Camera*.

At the invitation of the President, Professor Angela Hildyard, Vice-President Human Resources and Equity provided an update on the Joint Working Committee on the Jointly-Sponsored Pension Plan.

The Committee returned to closed session.

The President commented on the June 13 lock-down of several buildings on the St. George campus due to a report of a suspicious individual. On behalf of the University, he thanked all members of the community – students, faculty, staff, and friends – who responded calmly and quickly to this event and extended his gratitude to the Toronto Police Service and UofT's Campus Community Police for their fast action in ensuring the safety of everyone in the area. The Provost added that the University's integrated emergency alert system (employing email and text messages) worked as expected to inform those with @utoronto addresses and those who signed up for alert text messages about the event.

President Gertler then called members' attention to the Convocation ceremonies currently ongoing, and noted with appreciation that he had seen many governors at the ceremonies and related activities. He stated that Convocation season was a time of celebration for the University, and that by the time current ceremonies had concluded, more than 13,000 students crossed the stage at Convocation Hall to become UofT's newest alumni and more than 50,000 will have joined in the festivities.

Continuing his report, the President commented on federal government matters indicating that the government was well into the evaluation period for applications to the Strategic Infrastructure Fund (SIF), which was expected to be completed by the end of June. The President indicated that he expected results would begin to be announced over the summer and possibly continue into the fall.

The President noted that he had been consulted by members of the Government's new Advisory Council on Economic Growth about Canada's economic future and the role of universities and that he had reaffirmed the University's offer to make UofT resources available to the Council.

Still on the federal front, the President pointed to the announcement this week by the Honourable Kirsty Duncan, Minister of Science, of an independent review of federal funding for fundamental science. He said that the review would be led by a panel of distinguished research leaders and innovators, and that U of T would be well-represented as former President, Dr. David Naylor would be chairing the panel and former President Dr. Robert Birgeneau would be serving as a panel member.

With regard to Provincial government matters, the President noted that the Ministry of Training, Colleges and Universities had been renamed the Ministry of Advanced Education and Skills Development, and that it would be led by the Honourable Deb Matthews.

The Committee moved *In Camera*.

The President provided an update on the *Boundless* Campaign.

The Committee returned to closed session.

The President reminded members that in February, the University had announced a University-wide Steering Committee to examine the Truth and Reconciliation Commission of Canada's (TRC) Calls to Action. Prior to the formation of this Committee, the Ceremonials Committee, along with a number of senior University officials, had been meeting over the course of the past academic year to consider an acknowledgement of indigenous land at convocation and University ceremonies. He noted that the goal had been to have a statement that would reflect the institution's values, and be appropriate on all three campuses as well as at the Koffler Scientific Reserve at Jokers Hill and the Institute for Aerospace Studies (UTIAS). He said that these discussions had been informed by consultations with scholars in the field as well as contributions from Mr. Jonathan Hamilton-Diabo, Director, Aboriginal Student Services, First Nations House, who had engaged on this issue with members of the Elders Circle (Council of Aboriginal Initiatives).

The President shared with members the Statement that had been approved by the Ceremonials Committee:

I (we) wish to acknowledge this land on which the University of Toronto operates. For thousands of years it has been the traditional land of the Huron-Wendat, the Seneca, and most recently, the Mississaugas of the Credit River. Today, this meeting place is still the home to many Indigenous people from across Turtle Island and we are grateful to have the opportunity to work on this land.

The President invited the Provost to share an update on the consultations led by Professor Mayo Moran regarding the new Sexual Violence Policy being developed by the University.

The Provost reminded members that three expert panels had been developed (education, policy development and climate survey). She reported that the Expert Panel on Sexual Violence Policies has had in person consultations on all three campuses (UTSC's was scheduled for June 16, 2016) and that each campus had three different sessions: one for students, one for faculty, and one for staff. In addition, emails had also sent to all members of the community to encourage them to provide input on key elements for consideration through an online consultation portal, by Friday, June 30, 2016. The expert panel would then organize all the feedback from these consultations and issue a statement that would serve the basis of driving the development of the policy in the summer months. Further consultations would take place in the fall of 2016, working towards meeting the goal of a proposed new policy being considered for approval by University governance before January 1, 2017, as required by provincial legislation. The Provost added that the education panel and climate survey group were also continuing their work. She concluded her updated by noting that the University had also been receiving complex guidance from the Ministry on this matter and in response to a member's question, the Provost said that there was a high degree of coherence between the Ministry's feedback and the University's efforts in this regard.

The President concluded his report by thanking governors for their contributions to the Committee's work. He also expressed his gratitude to Ms Judy Goldring, Chair, for her dedication, her calm, inclusive leadership style, her keen insights, and for sharing her wisdom over her 9 years of service as a governor.

3. Report of the Ad Hoc Working Group, College of Electors

The Chair provided a report on behalf of Mr. Scott MacKendrick, Chair of the College of Electors Executive Committee. She reminded members that at its June meeting last year, the Executive Committee had accepted her recommendation and that of the Chair of the College of Electors that no formal review of the College of Elector's selection and election process for Alumni Governors be undertaken. She reported that instead, the College had been asked to look at recruitment and related strategies with a goal to expanding the pool and diversity of excellent candidates for Alumni Governors and to that end, an *Ad Hoc Working Group* had been created, which had included representatives from Advancement and the UTAA.

She said that the College had concluded its work this spring and had listed a number of recommendations which would help it achieve their goals. One of these recommendations was a proposed amendment to the College's Constitution to reduce the number of nominators [currently 10] for an Alumni Governor application/nomination. She noted that the incoming Chair, Ms Shirley Hoy, along with Mr. MacKendrick, would further discuss this matter and would bring it forward to a future Executive Committee meeting as appropriate.

4. Items for Endorsement and Forwarding to the Governing Council

a) *Policy on Open, Accessible and Democratic Autonomous Student Organizations*

The Chair invited the Provost to introduce the item. Professor Regehr reported that the proposed *Policy* was intended to confirm the principle of the autonomy of student societies, describe the

principles that guide open, accessible and democratic functioning of student societies, and establish a complaint and resolution process for student disputes that were not able to be resolved at the student society level. Importantly, the *Policy* had also been developed with the objective to provide a repository of complaints made along with the outcome that would be accessible to members and to future executives of the student societies. She noted that over the years, complaints had been received by her office on election issues, fee increases or implementation issues, and potential non-compliance with some Society by-laws.

The Provost noted that the proposed *Policy* would not provide any additional power to the Vice-President and Provost; the authority to withhold fees would remain unchanged, as per existing *Policy*. She detailed the extensive consultations that had been undertaken on the proposed *Policy* since 2012 and reminded members that a student consultation website had been created to solicit feedback. She reported that all student societies and recognized campus groups had received information regarding the website and that the information had been posted more broadly including on Blackboard and information screens across the University. The proposed *Policy* had also been discussed in a number of meetings, including meetings of the Provost's Undergraduate Student Advisory Group.

Based on feedback received, changes were made to the *Policy* with regard to the Complaint and Resolution Council for Student Societies (CRCSS), specifically the provision for the creation of a pool of students that would be appointed by each Student Society, and a change in the way in which the Chair would be appointed. Professor Regehr commented that many student representatives had indicated support for the proposed *Policy*, while others had indicated that they felt that the proposed *Policy* encroached on the autonomy of their organizations and as such had signaled that they were not supportive. Professor Regehr referred members to that open letter from the University of Toronto Student Union (UTSU), which expressed support for the proposed *Policy*.

The Provost concluded her presentation by noting that there had been a rich discussion about the proposed *Policy* at the University Affairs Board (UAB) at its meeting on May 25.

At the invitation of the Chair, Mr. Andrew Szende, Chair of the UAB remarked on the extensive participation and engagement of members, as well as of some representative student groups in the Board's May 25 meeting. He noted that while a few members had expressed opposition to the proposed *Policy* the majority of members had voted in support.

A member suggested that the University examine how it could shift the tone of the dialogue on the proposed *Policy* to one of more proactive engagement and education. The Provost explained that she and the Vice-Provost Students had regular meetings with student societies to provide such guidance as requested.

On motion duly moved, seconded, and carried

IT WAS RESOLVED

THAT the following recommendation be endorsed and forwarded to the Governing Council:

THAT the proposed *Policy on Open, Accessible and Democratic Autonomous Student Organizations*, be approved, effective immediately, subject to approval of the revisions of the Terms of Reference of the University Affairs Board.

b) Revision to the University Affairs Board Terms of Reference

Ms Sheree Drummond, Secretary of the Governing Council, explained that the proposed changes to the UAB Terms of Reference were a consequence of the proposed *Policy* and would only be implemented should the proposed *Policy* be approved by the Governing Council at its upcoming meeting. Ms Drummond noted that the purpose of the revision was to give authority to the UAB, by way of a recommendation from its Striking Committee, for the appointment of a Chair of the Complaint and Resolution Council for Student Societies.

On a motion duly moved, seconded and carried,

IT WAS RESOLVED

THAT the following recommendation be endorsed and forwarded to the Governing Council:

THAT, the proposed revised Terms of Reference of the University Affairs Board be approved, effective June 23, 2016, replacing the amended Terms of Reference previously approved by the Governing Council on October 30, 2013.

c) Lab Innovation for Toronto (LIFT) Project – Project Approval and Funding Sources

The Chair reminded Committee members that the total project cost and the sources of funding for the project would be considered during the *in camera* portion of the meeting, and invited Professor Scott Mabury, Vice-President University Operations to introduce the item. Professor Mabury said the University's proposal was for a tri-campus renewal of research labs across nine divisions. The labs rejuvenated by the U of T Lab Innovation for Toronto (LIFT) project were on average 50 years old and comprised approximately 54,300 square metres of space. The project would result in 561 fully renovated labs, which would provide state-of-the art research facilities to an estimated 800 researchers, 4,500 graduate students and 1,100 undergraduates. He noted that under the requirement of the Strategic Investment Fund (SIF) the projects were expected to be substantially completed by April 30, 2018 and that the total funding from the SIF would cover up to half (50%) of the project's eligible costs.

At the Chair's invitation, Professor Andrea Sass-Kortsak reported that the Academic Board supported the proposal.

On a motion duly moved, seconded and carried

IT WAS RESOLVED

THAT the following recommendation be endorsed and forwarded to the Governing Council:

THAT the Lab Innovation for Toronto (LIFT) Project submitted to the Federal Government's Strategic Investment Fund (SIF) is a priority for the University of Toronto and the institution will provide all required administrative support for the completion of the project by April 30, 2018.

THAT the Lab Innovation for Toronto (LIFT) Project totalling approximately 54,300 NASM (net assignable square metres), to be funded from the following sources:

Strategic Investment Fund
Faculty of Arts & Science
Dalla Lana School of Public Health
Daniels Faculty of Architecture, Landscape, and Design
Faculty of Dentistry
Faculty of Applied Science & Engineering
Faculty of Medicine
Faculty of Music
University of Toronto Mississauga
University of Toronto Scarborough

be approved.

d) University of Toronto Partnerships in Innovation and Entrepreneurship Complex – Approval and Funding Sources

Professor Mabury reported that the University's proposal was to build Phase 1A of what would become one of the most powerful innovation clusters in North America. He explained that the UofT Partnerships in Innovation and Entrepreneurship (PIE) Complex would be located on the current site of the Banting and Best Centre for Innovation and Entrepreneurship (BBCIE). The PIE Complex would be built over multiple phases, with the initial project Phase 1A encompassing a seven story base of the tower (10,300 gsm) to be located on the east end of the block. At the Chair's invitation and on behalf of the Academic Board, Professor Andrea Sass-Kortsak said that the Board supported the proposal.

On a motion duly moved, seconded and carried,

IT WAS RESOLVED

THAT the following recommendation be endorsed and forwarded to the Governing Council:

THAT the UofT Partnerships in Innovation and Entrepreneurship Complex project submitted to the Federal Government's Strategic Investment Fund is a priority for the University of Toronto, and the institution is willing to provide all required administrative support for the completion of the project by April 30, 2018.

THAT the UofT Partnerships in Innovation and Entrepreneurship Complex project totalling approximately 5,780 NASM (net assignable square metres), to be funded from the following sources:

- Strategic Investment Fund
 - University of Toronto
- be approved

e) Revision to the Business Board Terms of Reference (section 5.1(c))

The Chair invited Ms Drummond, to introduce this item. Ms Drummond explained that the Investment Advisory Committee was being changed to an Investment Committee (IC), with a strengthened role to work with the UTAM Board and UTAM management staff on behalf of the President. The revision to the Boards Terms of Reference was to reflect this change. She noted that that the IC was a committee of University management, not a committee of governance. Ms Drummond concluded by pointing members to the documentation included with the item, which provided an overview of decision-making on investments at the University.

On a motion duly moved, seconded and carried

IT WAS RESOLVED

THAT the following recommendation be endorsed and forwarded to the Governing Council:

THAT, the proposed revised Terms of Reference of the Business Board be approved, effective June 23, 2016, replacing the amended Terms of Reference previously approved by the Governing Council on February 16, 2012.

CONSENT AGENDA

On motion duly moved, seconded, and carried

YOUR COMMITTEE APPROVED

THAT the consent agenda be adopted and that the items be approved.

5. Items for Endorsement and Forwarding to the Governing Council

a. Administrative Update of the Code of Behaviour on Academic Matters, 1995

On motion duly moved, seconded and carried

IT WAS RESOLVED

THAT the following recommendation be endorsed and forwarded to the Governing Council:

THAT the proposed amendment to Section C.II.(a).12 of the *Code of Behaviour on Academic Matters, 1995* pertaining to the appointment of co-chairs, as outlined in the Memorandum dated May 16, 2016, be approved, effective July 1, 2016.

b. Faculty of Arts and Science: Proposal to Establish the Centre for Aboriginal Initiatives (Extra-Departmental Unit C (EDU: C)) as an EDU: B; and to Rename the Centre for Aboriginal Initiatives as the Centre for Indigenous Studies

On motion duly moved, seconded and carried

IT WAS RESOLVED

THAT the following recommendation be endorsed and forwarded to the Governing Council:

THAT the proposal to establish the Centre for Aboriginal Initiatives (Extra-Departmental Unit C (EDU: C)) as an EDU: B, be approved effective July 1, 2016; and

THAT that proposal to rename the Centre for Aboriginal Initiatives as the Centre for Indigenous Studies, be approved effective July 1, 2016.

c. Faculty of Arts and Science: Proposal to establish the Anne Tanenbaum Centre for Jewish Studies (Extra-Departmental Unit C (EDU:C)) as an EDU: B

On motion duly moved, seconded and carried

IT WAS RESOLVED

THAT the following recommendation be endorsed and forwarded to the Governing Council:

THAT the proposal to establish the Anne Tanenbaum Centre for Jewish Studies (Extra-Departmental Unit C (EDU: C)) as an EDU:B be approved effective July 1, 2016.

6. Items for Confirmation

a. New Graduate Program Proposal: Master of Forensic Accounting (MFAcc), Institute for Management and Innovation (IMI), University of Toronto Mississauga

On motion duly moved, seconded and carried

IT WAS CONFIRMED

THAT the proposed Master of Forensic Accounting, which will confer the new degree M.F.Acc., as described in the proposal from the University of Toronto Mississauga dated April 2016 be approved effective September 1, 2017.

b. Compulsory Non-Academic Incidental Fees – Student Society Fees: UTM Student Society Proposals for Fee Increases

On motion duly moved, seconded and carried

IT WAS CONFIRMED

THAT beginning in the Summer 2016 session, a new University of Toronto Mississauga Association of Graduate Students fee be established as follows: (a) the establishment of a new designated portion of the fee for the Summer 2017 U-Pass Program at \$62.84 per fall and winter session; and (b) the establishment of a new designated portion of the fee for the Fall and Winter U-Pass Program at \$101.17 per fall and winter session.

c. Capital Project: Report of the Project Planning Committee for the University of Toronto McLennan Physical Laboratories Renovation – Undergraduate Year 1 Laboratories

On motion duly moved, seconded and carried

IT WAS CONFIRMED

THAT the Report of the Project Planning Committee for the University of Toronto McLennan Physical Laboratories Renovation – Undergraduate Labs Year 1, dated April 7, 2016, be approved in principle, and,

THAT the project scope of the McLennan Physics Laboratories Renovation – Undergraduate Labs Year 1 totalling 713 net assignable square metres (nasm) be approved in principle, to be funded by operating funds from the following: Faculty of

Arts & Science Operating Funds, Department of Physics Operating Funds, and Faculty of Applied Science & Engineering Operating Funds.

7. Item for Information

a. Amendment to the Constitution of the Board of Stewards of Hart House (for information)

This item was included for members' information.

8. Report of the Previous Meeting of the Executive Committee

Report number 481 of the Executive Committee, May 9, 2016 was approved.

9. Business Arising from the Report of the Previous meeting

There was no business arising from the report of the previous meeting.

10. Minutes of the Governing Council Meeting – May 19, 2016

The minutes of the May 9, 2016 meeting of the Governing Council were not yet available and would be forwarded to the next meeting of the Executive Committee.

11. Business Arising from the Minutes of the Governing Council Meeting

12. Reports for information

Members received the following reports for information:

- a. Report Number 204 of the Academic Board (May 30, 2016)
- b. Report Number 195 of the University Affairs Board (May 25, 2016)
- c. Report Number 18 of the University of Toronto Mississauga Campus Council (May 24, 2016)
- d. Report Number 75 of the Elections Committee (May 24, 2016)

END OF CONSENT AGENDA

13. Date of next meeting: Thursday, June 23, 2016

The Chair advised members that the next meeting was scheduled for Thursday, June 23, 2016 from 3:00 to 4:00 p.m.

14. Other Business

a. June 23, 2016 Governing Council Meeting

Members considered the four speaking requests that had been received, The advice to the Chair was that they should be granted and that the speakers should be reminded that they would have three to five minutes each.

The Committee Moved *In Camera*.

15. Item for Endorsement and Forwarding to the Governing Council

a. Lab Innovation for Toronto (LIFT) Project – Total Project Cost

On motion duly moved, seconded and carried

YOUR COMMITTEE RECOMMENDED

THAT the recommendation, by Professor Scott Mabury, Vice-President University Operations, in the memo dated June 7, 2016 regarding the Lab Innovation for Toronto (LIFT) Project be approved.

b. University of Toronto Partnerships in Innovation and Entrepreneurship Complex – Total Project Cost

This item was deferred to the next meeting of the Executive Committee on June 23, 2016.

16. Items for Approval by the Executive Committee

a. Code of Behaviour on Academic Matters: Recommendations for Expulsion

On a motion duly moved, seconded and carried

YOUR COMMITTEE APPROVED

THAT the President's recommendation for expulsion, as outlined in the memo and supporting documentation from the Secretary of the Governing Council, dated June 7, 2016 be confirmed.

b. External Appointment: Board of Directors of Sunnybrook Health Sciences Centre

On motion duly moved, seconded and carried

YOUR COMMITTEE APPROVED

THAT Professor Trevor Young be appointed to the Sunnybrook Health Sciences Centre Board of Directors, for a one-year term, effective June 13, 2016, to the AGM in June, 2017.

c. External Appointment – West Park Healthcare Centre

On motion duly moved, seconded and carried

YOUR COMMITTEE APPROVED

THAT Associate Professor Emeritus Professor Molly Verrier be re-appointed as the University of Toronto's representative on the Board of Directors of the West Park Healthcare Centre for a term of one (1) year, or until her successor is chosen, subject to approval by the members of the West Park Healthcare Centre's Board of Directors at their Annual General Meeting of June 23, 2016.

d. External Appointment – Baycrest Centre for Geriatric Care

On motion duly moved, seconded and carried

YOUR COMMITTEE APPROVED

THAT Dr. Lynn Wilson, Vice Dean, Partnerships in the Faculty of Medicine be appointed as the University of Toronto representative to serve as an ex officio member of the Board of Directors of the Baycrest Centre for Geriatric Care, the Baycrest Hospital, the Baycrest Day Care Centre, and the Jewish Home for the Aged for a continuing term, effective July 1, 2016, and until her successor is chosen.

17. Item for Confirmation by the Executive Committee

a. Capital Project: Report of the Project Planning Committee for the University of Toronto McLennan Physical Laboratories Renovation – Undergraduate Labs Year 1 – Total Project Cost and Sources of Funding

On motion duly moved, seconded and carried

YOUR COMMITTEE CONFIRMED

THAT the recommendation by Professor Scott Mabury, Vice-President University Operations, in the memo dated June 7, 2016, regarding University of Toronto McLennan Physical Laboratories Renovation – Undergraduate Labs Year 1, be approved.

18. Committee Members with the President

Members of the Executive Committee, with the Board Chairs, met privately with the President.

19. Committee Members alone

Members of the Executive Committee, with the Board Chairs, met privately.

The Committee returned to closed session.

The meeting adjourned at 7:00 p.m.

Secretary
June 16, 2016

Chair