

UNIVERSITY OF TORONTO

THE UNIVERSITY OF TORONTO SCARBOROUGH CAMPUS COUNCIL

REPORT NUMBER 19 OF THE CAMPUS COUNCIL

May 26, 2016

Ms Nancy Lee, Chair
Professor Bruce Kidd, Vice-
President and Principal, UTSC
Mr. Andrew Arifuzzaman, Chief
Administrative Officer, UTSC
Professor William A. Gough, Interim
Vice-Principal, Academic & Dean
Mr. Harvey Botting
Professor Tarun Dewan *
Ms Kathy Fellowes
Mr. Jason Glover *
Ms Sue Graham-Nutter
Dr. Brian Harrington
Dr. Elaine Khoo
Mr. Andrew C. Leung
Ms Brenda Librecz
Mr. Joshua Miller
Dr. Christopher Ollson *
Mr. Larry Whatmore *

Secretariat:

Ms Sheree Drummond
Ms Amorell Saunders N'Daw
Ms Rena Prashad (Parsan)

Regrets:

Ms Nourhan Ahmed
Professor Leslie Chan
Mr. John Kapageridis
Professor Paul Kingston
Mr. Ravi Kumar
Dr. Jennifer McKelvie
Mr. Mark Henry Rowswell
Ms Lynn Tucker

*Telephone Participants

In attendance:

Ms Liza Arnason, Director, Student Life
Ms Zahra Bhanji, Director, Office of the Vice-Principal Research
Ms Janet Blakey, Administrative Staff Member, UTSC Campus Affairs Committee
Dr. Curtis Cole, Registrar & Assistant Dean (Enrolment Management)
Professor Heinz-Bernhard (Bernie), Vice-Principal, Research
Ms Lydia Lampers-Wallner, Community Member, UTSC Campus Affairs Committee
Ms Lesley Lewis, Assistant Dean, Academic, Office of the Vice-Principal Academic and
Dean
Professor Mandy Meriano, Teaching Staff Member, UTSC Campus Affairs Committee
Ms Helen Morissette, Director, Financial Services

Mr. Desmond Pouyat, Dean of Student Affairs
Ms Yasmin Rajabi, Vice-President, Operations, Scarborough Campus Students' Union
Ms Michelle Verbrughe, Director, Student Housing & Residence Life
Mr. Thomas Wood, Vice-President, Academics & University Affairs, Scarborough
Campus Students' Union

OPEN SESSION

1. Chair's Remarks

The Chair welcomed members and guests to the meeting and invited the telephone participants to introduce themselves. She remarked that this would be her last Council meeting as Chair as her term as a Governor was ending on June 30th. She noted that Professor Paul Kingston and Mr. Preet Banerjee would serve as Chair and Vice-Chair of Council during the 2016-17 governance year. She addressed the order change of the agenda, pursuant to *By-Law 2, section 52*, to facilitate the discussion of the Lab Innovation for Toronto (LIFT) Project – Strategic Investment Fund (SIF). Council members supported the change to the order of the agenda.

The Chair reflected on the work of the Council during the past year and thanked the inaugural Chairs of the UTSC Academic Affairs Committee (AAC), Ms Kathy Fellowes, and UTSC Campus Affairs Committee (CAC), Ms Sue Graham-Nutter for their strong leadership and invited them to provide remarks Ms Fellowes reported that the AAC had one more meeting left for the governance year, and that the Committee had been presented with the UTSC Academic Plan, the new format for teaching awards, new academic programs, and updates to grading practices. Ms Graham-Nutter commented on the strong level of engagement and the excellent student presentations made to the Committee.

2. Report of the Vice-President & Principal

The Chair introduced and invited Professor Bruce Kidd, Vice-President and Principal, UTSC, to present his report.

Professor Kidd provided the Council with an overview of the activities, events and accomplishments during the 2015-16 academic year. The highlights included:

- UTSC welcomed the 12th cohort of Green Path students during the middle of May;
- The Environmental Sciences and Chemistry building opened its doors in September and received LEED gold certification in April;
- The Toronto Pan-Am Sports Centre (TPASC) Advisory Committee had been established to ensure that TPASC functioned as a resource for co-curricular, research, academic and community building purposes;
- Focused efforts on implementing the Anchor Institution Strategy to improve investment in the eastern part of the Greater Toronto Area (GTA); and

Professor Kidd also outlined future plans to realize the Strategic Plan, including city building and implementation of the international strategy. There would also be plans to celebrate Canada's sesquicentennial. To conclude his report, he thanked the Chair for her leadership, dedication, and commitment to good governance at UTSC and presented her with a University of Toronto captain's chair. He also thanked Ms Kathy Fellowes, Chair of the AAC and Ms Sue Graham-Nutter, Chair of the CAC, for their leadership in chairing the Committees during the inaugural years and expressed his appreciation for their service to the Campus.

3. Lab Innovation for Toronto (LIFT) Project – Strategic Investment Fund (SIF)

The Chair advised the Council that the Strategic Investment Fund (SIF) was a federal government research infrastructure program developed to fund research and innovation in Canadian colleges and universities. She commented on the government's tight timeline by which to submit proposals and that in order to meet the deadline, the timing of the governance approval process had been adjusted. The proposals submitted by the University of Toronto were the Lab Innovation for Toronto Project (LIFT), of which there was a UTSC component. The Chair invited Mr. Andrew Arifuzzaman, Chief Administrative Officer, to present UTSC's component of the project. The presentation¹ included the following key points:

- UTSC brought forward a proposal to renovate laboratory support spaces and laboratories in the Science Wing (S-Wing) The renovation was expected to accommodate 38 researchers, 11 research labs, and 11 teaching labs; and
- The cost of the renovation was to be funded by the SIF and a UTSC contribution. Total funding from SIF would fund up to half of the project's eligible costs;
- All LIFT projects had a competition date of May 2018;

In response to a question regarding a hazardous assessment of the S-Wing spaces, Mr. Arifuzzaman reported that hazardous assessments had already been completed from previous renovations in the building.

A member commented on the May 2018 completion deadline, and Mr. Arifuzzaman reported that the renovations would be completed within the established timelines for the individual projects identified within the S-Wing.

On motion made, seconded and carried,

Be It Recommended to the Academic Board:

1. THAT the Lab Innovation for Toronto (LIFT) Project submitted to the Federal Government's Strategic Investment Fund (SIF) is a priority for the University of

¹ Presentation- Lab Innovation for Toronto (LIFT) Project – Strategic Investment Fund (SIF)

Toronto and the institution will provide all required administrative support for the completion of the project by April 30, 2018.

2. THAT the Lab Innovation for Toronto (LIFT) Project – UTSC Campus Vivarium & S-Wing Research Labs Renovation and Growth Component, totaling approximately 2,030 NASM (net assignable square metres), to be funded from the following sources:

Strategic Investment Fund
UTSC

be approved.

IN CAMERA

4. Lab Innovation for Toronto (LIFT) Project – Strategic Investment Fund (SIF)

On motion made, seconded, and carried,

Be It Recommended to the Academic Board,

THAT the recommendation regarding the total estimated project cost and sources of funding for the UTSC component of the Lab Innovation for Toronto (LIFT) Project – Strategic Investment Fund (SIF) outlined in the documentation from Mr. Andrew Arifuzzaman, Chief Administrative Officer, dated May 26, 2016, be approved.

5. Appointments: 2016-17 UTSC Campus Council Standing Committees

On motion made, seconded and carried,

YOUR COUNCIL APPROVED,

THAT the following appointments of members of the UTSC Campus Council to the Standing Committees and related leadership roles, as recommended by the UTSC Nominating Committee, be approved for one-year terms as specified in the documentation dated on May 19, 2016, effective July 1, 2016.

A. UTSC Academic Affairs Committee

- a) Campus Council administrative staff member - 1 seat [*Dr. Tayyab Rashid*]
- b) Campus Council community members - 3 seats [*Mr. George Fadel, Ms Brenda Librecz, Dr. Jennifer McKelvie*]
- c) Campus Council student member- 2 seats [*Ms Hira Ashraf and Mr. Andrew Leung*]
- d) Campus Council teaching staff members - 3 seats [*Prof. Leslie Chan, Prof. Elaine Khoo, Prof. Tarun Dewan*]
- e) Chair [*Prof. Elaine Khoo*]
- f) Vice-Chair [*Mr. Andrew Leung*]

B. UTSC Campus Affairs Committee

- a) Campus Council administrative staff member - 1 seat [*Ms Kathy Fellowes*]
- b) Campus Council community member - 1 seat [*Mr. Larry Whatmore*]
- c) Campus Council student member- 1 seat [*Ms Amina Shabeen*]
- d) Campus Council teaching staff member - 1 seat [*Prof. Brian Harrington*]
- e) Chair [*Mr. Larry Whatmore*]
- f) Vice-Chair [*Prof. Brian Harrington*]

C. UTSC Agenda Committee

- a) Campus Council administrative staff member - 1 seat [*Ms Kathy Fellowes*]
- b) Campus Council community members - 1 seat [*Ms Sue Graham-Nutter*]
- c) Campus Council student member- 1 seat [*Mr. Andrew Leung*]
- d) Campus Council teaching staff members - 1 seat [*Prof. Lynn Tucker*]

The Council returned to open session.

OPEN SESSION

6. Presentation- Annual Report: Vice-Principal, Research

The Chair invited Professor Heinz-Bernhard (Bernie) Kraatz, Vice-Principal, Research, to present the Annual to the Council. His presentation² included the following key points:

- In 2014-15, UTSC published over 600 scholarly journal articles, books and chapters;
- Scholars at UTSC had collaborated internationally with academics from Massachusetts Institute for Technology (MIT), University of Michigan, and the University of Oxford;
- Research funding increased from \$9M to \$30M between 2014-15 to 2015-16;
- Tri- Council funding (i.e. NSERC- Natural Sciences and Engineering Research Council, SSHRC- Social Sciences and Humanities Research Council, and CIHR- Canadian Institute for Health Research) had steadily increased since 2010.
- The Office of the Vice-Principal, Research had been involved in the administrative oversight of 504 external grant applications and enhanced approximately 204 applications;
- \$779,091 was allocated to UTSC scholars through the Research Competitiveness Fund;
- In 2015-16, UTSC received \$52, 917 in funding for research events targeted at students, staff, faculty and community members; and

² Presentation- Annual Report: Vice-Principal, Research

- UTSC continued to award Faculty Research Awards and Student Research Awards Grants;

A member asked whether the figures for grant funding included teaching stream faculty, and Professor Kraatz reported that the figures were for tenure stream faculty. He noted that funding for teaching stream faculty could be granted by CIHR.

A member commented on the Student Research Awards and Grants and encouraged the Office of the Vice-Principal, Research to disseminate the information broadly through the academic departments. A member also added that the UTSC Graduate Student Association (GSA) was aware of the awards and grants and regularly shared the information with its members.

7. UTSC Student Residence Model

The Chair reported that there was no update on the status of the UTSC Student Residence Model since the previous Council meeting.

8. The UTSC Academic Plan

The Chair reported that the UTSC Academic Plan was presented to the UTSC Academic Affairs Committee at its April 25th meeting. Professor Bruce Kidd introduced the Plan and asked Professor William Gough, Interim Vice-Principal Academic and Dean, to present the Plan. The presentation³ included the following key points:

- The principles of the Plan were rooted in the University of Toronto mission, the strategic directions of UTSC, and the President's three priorities;
- The UTSC Academic Plan development process included input from the undergraduate and graduate academic units and support units (i.e. Centre for Teaching and Learning, UTSC Library, and the Office of the Vice-Principal, Research), campus leaders, and the Provost;
- Emergent Themes in the Plan included:
 - **Program Development**- the development of new undergraduate and graduate programs, with adequate supports to ensure that the programs thrive;
 - **Strategic Enrolment Management**- A focus on monitoring students from the prospect stage to beyond graduation;
 - **Alumni Engagement**- An effort to encourage UTSC alumni to engage in meaningful mentorship opportunities with current students;

³ Presentation- UTSC Academic Plan

- **Experiential Learning**- A plan to strengthen co-op programs and develop research opportunities;
- **Research**- Enhancement of the UTSC research enterprise by extending research competitiveness to a broader range of UTSC researchers; and
- **Strong Foundations**- Developing a graduate student culture on campus, providing greater budgetary autonomy to the academic departments, and establishing faculty status for large academic departments.

In response to a question regarding areas of high enrolment, Professor Gough reported that enrollment was strongest for programs in the Department of Anthropology (Health Studies), Department of Computer and Mathematical Sciences, Department of Management, and Department of Psychology.

A member commented on the programs that were best suited for the facilitated transfer programs with Centennial and Seneca Colleges, and Professor Gough explained that the best suited programs were likely to be in the liberal arts.

In response to a question regarding the competitive nature of meeting enrolment targets, Professor Gough explained that students who applied to UTSC, but chose not to attend, also had an interest in attending Ryerson University, University of Ontario Institute of Technology (UOIT), and York University. He added that those institutions offered higher entrance scholarships at lower averages. Professor Gough also reported that UTSC would be exploring scholarship programs for students with entrance averages above 85 percent.

In response to a question regarding the motivation for an academic department to pursue faculty/divisional status, Professor Gough reported that it was based on being identified as a school of specific study.

CONSENT AGENDA

On motion duly made, seconded and carried,

YOUR COUNCIL APPROVED,

THAT the consent agenda be adopted and that the item requiring approval (item 9) be approved.

9. Report of the Previous Meeting: Report Number 18 – Tuesday, April 19, 2016

10. Business Arising from the Minutes of the Previous Meeting

11. Reports for Information

- a) Report Number 19 of the UTSC Agenda Committee (Wednesday, May 11, 2016)
- b) Report Number 18 of the UTSC Academic Affairs Committee (Monday, April 25, 2016)
- c) Report Number 18 of the UTSC Campus Affairs Committee (Wednesday, April 27, 2016)

12. Date of the Next Meeting – Wednesday, October 5, 2016 at 4:10 p.m.

13. Question Period

No questions were raised.

14. Other Business

The Chair encouraged members to complete the online Council evaluation survey, which would be distributed electronically by the Secretariat.

She concluded by thanking Mr. Harvey Botting, Mr. Joshua Miller, and Mr. Christopher Ollson for their service on the Council and wished them success in the future.

The meeting adjourned at 6:28 p.m.

Secretary

Chair

LAB INNOVATION FOR TORONTO (LIFT): STRATEGIC INFRASTRUCTURE FUND (SIF)



UTSC Campus Council
May 26th 2016

Andrew Arifuzzaman
Chief Administrative Officer





Program Context

- Federal Program announced in April
- Final Applications were due May 10th
- Projects need to be 'shovel ready'
- U of T has put forward the "LIFT project"
- All projects need to be complete by May of 2018

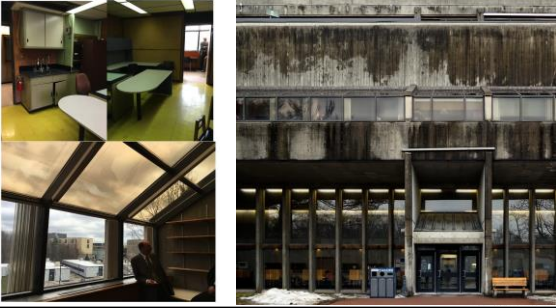



UTSC Context

- We have completed the first phase (Sciences) of our space plan
- S-wing building has been vacated by the opening of ESCB
- We have an existing Deferred Maintenance Program

Lab Support Spaces



Laboratories



Projects: Timeline and Delivery 1

Priority	Project	2016												2017												2018											
		Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
1	Wharfedale Phase 1 - Case Wash																																				
	Preliminary Design																																				
	Design Completion/Tender																																				
1	Wharfedale Phase 2 - Modernization																																				
	Preliminary Design																																				
	Design Completion/Tender																																				
1	Wharfedale Phase 3 - Extension																																				
	Preliminary Design																																				
	Design Completion/Tender																																				
1	Antonie van Leeuwenhoek 14, 15, 19																																				
	Preliminary Design																																				
	Design Completion/Tender																																				
2	Research Lab Support SW139, 139A, 139B																																				
	Preliminary Design																																				
	Design Completion/Tender																																				
2	SW141, 141A Biological Science Zebrafish Facility - Research Lab																																				
	Preliminary Design																																				
	Design Completion/Tender																																				

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Vice-Principal, Research Annual Report 2015-2016

UTSC Campus Council
May 26, 2016

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RSC Fellows, CRCs and Chairs

Natalie Rothman (HCS) Judith Teichman (PS) Lisa Jeffrey (CMS) Michael Lambek (An) John Friedlander (CMS) John Kennedy (PSY)

Maydianne CB Andrade Daniel Bender Marney Isaac Bianca Schroeder Michael Lambek

Marc Cadotte Rick Halpern

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UTSC Publications 2014-15

Department/Centre	Journal Articles	Books	Chapters
Anthropology	32	3	6
Arts, Media & Culture	8	5	3
Biological Sciences	90	0	5
Computer & Mathematical Sciences	41	0	2
CTR- Critical Development Studies	19	1	6
CTR-French & Linguistics	19	3	4
English	13	7	8
Historical & Cultural Studies	15	5	12
Human Geography	32	0	1
Management	32	1	9
Philosophy	5	0	6
Physical & Environmental Science	157	2	6
Political Science	17	3	8
Psychology	68	2	10
Sociology	7	3	2
Grand Total	607	35	88

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International Collaborations

- Wide network of international collaborations
- Involving researchers from USA (139), China (28), UK (26), France (10)
- MIT
- University of Michigan
- Scripps Institute
- Imperial College London
- University of Oxford

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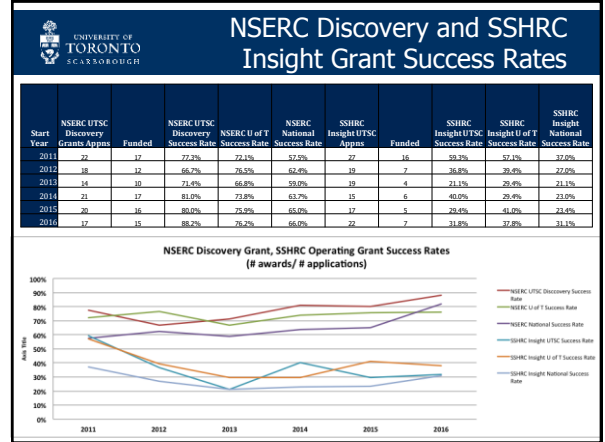
UTSC Research Funding

Year	NSERC	SSHRC	CIHR	All Other Sources	Faculty Complement
2010-2011	~\$3,000,000	~\$1,000,000	~\$1,000,000	~\$3,000,000	187
2011-2012	~\$3,000,000	~\$1,000,000	~\$1,000,000	~\$3,000,000	190
2012-2013	~\$3,000,000	~\$1,000,000	~\$1,000,000	~\$3,000,000	197
2013-2014	~\$3,000,000	~\$1,000,000	~\$1,000,000	~\$3,000,000	196
2014-2015	~\$3,000,000	~\$1,000,000	~\$1,000,000	~\$3,000,000	208
2015-2016	~\$3,000,000	~\$1,000,000	~\$1,000,000	~\$3,000,000	235

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UTSC Research Funding						
	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016
NSERC	\$2,882,779	\$3,170,891	\$3,359,930	\$3,071,669	\$3,078,508	\$3,133,223
SSHRC	\$882,560	\$1,024,163	\$1,407,128	\$1,228,973	\$1,039,708	\$1,412,713
CIHR	\$226,928	\$192,678	\$312,057	\$528,704	\$855,781	\$1,224,038
Other	\$4,855,648	\$5,043,345	\$4,852,071	\$4,655,034	\$5,921,902	\$7,057,579
Faculty	187	190	197	196	208	235
TOTAL:	\$8,847,915	\$9,431,077	\$9,931,186	\$9,484,381	\$10,895,899	\$12,827,553

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Research Funding by Department 2015-2016		
DEPARTMENT/CENTRE	TOTAL VALUE	TOTAL NUMBER
ANTHROPOLOGY	\$ 849,751	15
ARTS, CULTURE & MEDIA	\$59,590	5
BIOLOGICAL SCIENCES	\$4,582,517	64
COMPUTER & MATHEMATICAL SCIENCES	\$1,185,134	27
CTR-CRITICAL DEV STUDIES	\$96,100	1
CTR-FRENCH & LINGUISTICS	\$102,165	6
ENGLISH	\$17,556	4
HISTORICAL & CULTURAL STUDIES	\$234,176	8
HUMAN GEOGRAPHY	\$157,577	10
MANAGEMENT	\$379,652	20
PHILOSOPHY	\$12,176	1
PHYSICAL & ENVIRONMENTAL SCIENCES	\$2,812,226	57
POLITICAL SCIENCE	\$311,796	12
PSYCHOLOGY	\$1,894,837	26
SOCIOLOGY	\$131,116	8
LIBRARY	\$1,182	1
GRAND TOTAL	\$12,827,551	265

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VPRO Support	
A Strategy for Success	
<ul style="list-style-type: none"> Administrative oversight and enhanced proposal development support Seed funding to enhance research competitiveness (RCF) and improve proposals (RGEF) Funding to offset costs of dissemination of research results (RIF) Supporting student research Funding for research related events 	
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VPRO Support	
A strategy for success	
<ul style="list-style-type: none"> In the past 3 years <ul style="list-style-type: none"> Administrative oversight of 504 external grant applications Review for compliance with UT protocols for indirect costs if applicable MRA approval process support Enhanced processing of ~240 applications <ul style="list-style-type: none"> Proposal development and editing support Review and feedback on narrative sections of proposal and/or budget review and feedback 	
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Enhanced Grant Development Support Nov 2013 – Apr 2016		# Apps Supported 2013	# Apps Supported 2014	# Apps Supported 2015	# Apps Supported 2016	Total #Apps Supported
Agency SSHRC	IC	14	20	20	34	34
	IDG		2	8	5	15
	PG		2	3	1	6
	PDG	1	4	4		9
	Connector		1	3	1	5
Totals						
NSERC	DG		18	15		33
	CREATE			2		2
	RTI			2		2
CIHR	Operating Grant			3		3
	Foundation Scheme Projects Scheme		3			3
					4	4

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Enhanced Grant Development Support Nov 2013 – Apr 2016

Agency	Program	# Apps Supported 2013	# Apps Supported 2014	# Apps Supported 2015	# Apps Supported 2016	Total #Apps Supported
CFI	IF			1	1	2
	JELF		2	4	1	7
Totals						
CRC	Tier 1		1			1
	Tier 2			3		3
Other Programs	MRI ERA		5	4		9
	Connaught NRA	18	13	8		39
	Banting Post Doc Fellowships		6	5		11
Various others	Ministry of Ontario, etc		25	30		55
Totals						244

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Awards + Honours Support

Implementation of an awards strategy at the University of Toronto Scarborough - staging awards and providing support to departments and faculty

Award	No of Applications	Date	No of Successful Applications	Name of Successful Applicant(s)
CIHR Institute of Bhagirath Singh Early Career Award in Infection & Immunity	1	Feb-15	1	Bebhin Treanor
Royal Society New Scholars	2	Mar-15	0	
Steele Prize	1	Jul-15	0	
Kilham Fellowship	1	Aug-15	0	
Heineken Prize	1	Aug-15	TBA	
RSC History Fellow	1	Sep-15	TBA	
SSHRC Insight Impact Award	1	Mar-16	0	
RSC Innis-Gerim Medal	1	Mar-16	TBA	
RSC Member - Chemistry	1	Dec-16	TBA	

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Research Grant Enhancement Fund 2015-2016

Dept	Editing # Requests	Editing \$ Amount	Honorarium # Requests	Honorarium \$ Amounts	CCV # Requests	CCV \$ Amounts
Anthro	2	\$600			1	\$200
ACM	2	\$300	1	\$200		
BioSci	6	\$2,100	4	\$800	1	\$200
CCDS	1	\$300				
CMS	1	\$200				
DPES	6	\$3,000			1	\$200
English	1	\$300				
CFL	2	\$900				
Geog	1	\$300				
Mngmt	5	\$2,400	2	\$400	1	\$200
Phil	1	\$300			1	\$200
Psy	2	\$600	1	\$200		
Soc	2	\$600	1	\$200	1	\$200
Totals	32	\$ 11,900	9	1800	6	\$ 1,200

Total: \$13,100 (2015-2016)

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UTSC Commercialization Activity FY 2011-2015

Activity	FY2011	FY2012	FY2013	FY2014	FY2015	5-YR SUM
New Invention Disclosures	4.0	1.0	1.8	2.2	1.5	10.5
New Priority Patent Apps Filed	0	0	2	1	3	6
US Patents Issued	0	0	0	0	0	0
New Licenses and Options	0	0	0	1	0	1
New Start-up Companies	0	0	0	0	2	2

The two UTSC companies are:

1. Syncadian Inc. (Prof. Heinz-Bernhard Kraatz and team). Incorporated Aug 2014.
2. Magnetic Insight Inc. (Prof. Ziao-an Zhang and team). Incorporated Sept 2014.

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VPRO Research Competitiveness Fund 2011-2016

- ▶ Applications: 135
- ▶ Funded: 77
- ▶ Success rate: 57%
- ▶ Total funding: \$779,091
- ▶ Leveraged (external) funding: \$2,487,122
- ▶ Return on investment: 4.6 (on \$697,440 awarded)
- ▶ Number of HQP trained: 121 (52 u/g, 51 grad, 4 other)
- ▶ Number of conferences reports supported: 18
- ▶ Number of verified publications: 12

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UTSC Faculty Research Awards 2016

- Research Excellence Faculty Scholars (new)
 - Up to 3 awards at \$10,000/ year for 3 years each
 - 2016 recipients: Michael Inzlicht (PSY), Frank Wania (DPES), Lisa Jeffreys (CMS)
- Principals Research Award
 - 1 or 2 awards at \$10,000 each (funded by Principal's Office)
 - 2016 recipients: Maydianne Andrade (Bio Sci) and Nick Eyles (DPES)
- UTSC Research Recognition Award
 - 1 award given at \$5000
 - 2016 Recipient: Anthony Ruocco (Psy)

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UTSC VPRO Student Research Awards + Grants 2016

- Graduate Student Research Award
 - 1 Phd award and 1 masters award at \$1000/each per year
 - 2016 Recipients: Devrim Coskun (Bio Sci) and Dean Carcone (Psy)
- Graduate Student Travel Grants
 - 2015-2016: 66 grants awarded totaling \$23,796
- Undergraduate Research Prize (with UTSC Library)
 - 3 awards/year at \$1000/each
 - 2016 Recipients: Yan Ning Kwok (Psy), Swara Shah (Bio) and Nishita Agrawal (Mgmt)

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Questions

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VPRO Research Impact Fund

Research Impact Fund Totals to Date
July 2012 to January 2016
Total Amount Awarded \$34,071*

Awards by Department		Awards by Department	
Anthropology	12	Human Geography	2
Arts, Culture Media	4	Management	3
Biological Sciences	10	Philosophy	4
Centre for Critical Development Studies	0	Physical and Environmental Sciences	11
Centre for French and Linguistics	5	Political Science	3
Computer and Mathematical Sciences	0	Psychology	5
English	5	Sociology	10
Historical and Cultural Studies	3		

* Type of cost supported: Conference travel/registration - 54 and Publications 23

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VPRO Funded Research Events (1) 2015-2016

Research Events on Campus 2015-2016	Audience	Funding
New Frontiers Seminar Series	Faculty/Students	\$ 10,000
Environmental Chemistry Colloquium	Faculty	\$ 1,500
Environmental Studies Doctoral Student Colloquium	Student	\$ 1,500
Interdisciplinary Research & Discovery Symposium	Student	\$ 700
Ontario High School Student-Student Award	Community	\$ 250
TEDe@UTSC conference	Campus wide	\$ 5,000
Anthropology Immanent Ethics Workshop (Jan 2016)	Student	\$ 1,500
University of Toronto Symposium: The After Lives of Structuralism (Kestivo, A. Pizz, November 2016)	Faculty	\$ 2,000
Political Science Colloquium (June 2016)	Faculty	\$ 1,500
ESCB Rooftop Garden and Food Security Event (April 2016)	Campus wide	\$ 1,500
Sociology Undergraduate Research Day (April 2016)	Student/faculty	\$ 1,667
Undergraduate Research Poster Forum and Prize - UTSC Library (March/April 2016)	Student	\$ 3,000
Destination Imagination Science Fair (April 2016)		\$ 8,000
Science Rendezvous (May 2016)	Student/ community	\$ 5,300
Toronto Science Fair (April 2016)	Community outreach	\$ 7,400
Meeting of the Association for the Study of Food and Society (June 2016)	Student/ faculty	\$ 2,000
Total		\$ 52,917

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VPRO Funded Research Events (2) 2015-2016

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UTSC Academic Plan 2015-2020

Presented by: Professor William Gough
Vice-Principal and Dean (Interim)

May 30, 2016

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Working together to make a better UTSC

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Structure of Plan: Three streams

Principles

- U of T Mission
- Strategic Directions
- President's Priorities

Vision & Values: UTSC focus

Emergent Themes

- Program Development
- Research
- Strategic Enrolment Management
- Strong foundations
- Alumni Engagement

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UNIVERSITY OF TORONTO SCARBOROUGH

Our Mission

The University of Toronto is committed to being an **internationally significant research university**, with undergraduate, graduate and professional programs of excellent quality.

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UTSC Strategic Directions

New and emerging areas of scholarship

Innovative research

Global perspective

Experiential learning

Strong foundations

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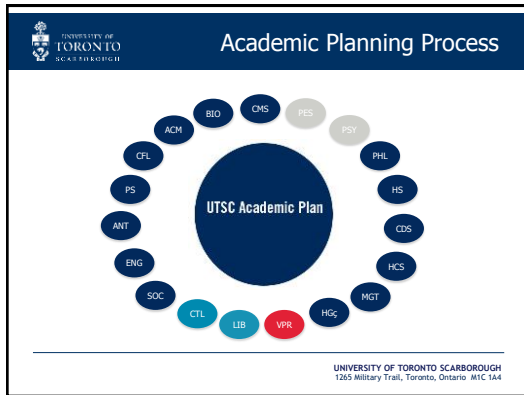
President's Priorities

Community building

International outreach

Re-inventing undergraduate education

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Structure of Plan: Vision & Values

Principles

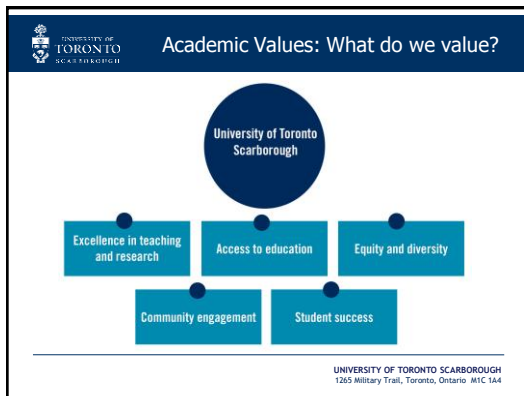
- U of T Mission
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Structure of Plan: Emergent Themes

Principles

- U of T Mission
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Vision & Values: UTSC focus

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Program Development: Where are we now?

184 Undergraduate programs	52 Co-op offerings
4 Graduate and graduate professional programs	40 Combined degree programs

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Undergrad Program Development: Where are we going?

Environment, Health, Entrepreneurship, Communications and media, Diasporic cities, Applied knowledge

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Graduate Program Development

MANAGEMENT
Accounting and Finance
Behavioural Management

ARTS, CULTURE, MEDIA
MFA, Critical Media Practice
MA/PhD, Critical Media

MASTER'S CDS
Public Service
Urban Affairs
InVivo Imaging
Biology

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Program Development

Curricular Mapping

Pathway of depth and breadth of:
Content knowledge
Academic skills
Interpersonal skills

Learning outcomes:
Programs and courses
Map outcomes within, and across, programs
Foundation skills:
English, digital, numeracy, quantitative reasoning

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Strategic Enrolment Management

Enrolment management

- Recruitment to graduation and beyond
- Relies on detailed, data-driven management of:
 - Student enrolment
 - Student success

The Strategic Enrolment Management Funnel

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Strategic Enrolment Management: Our challenge

U of T Scarborough Enrolment

- Undergraduate enrolment has grown 22%
- Many academic units eager to expand programs and have greater involvement in managing enrolment

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Strategic Enrolment Management

Undergraduate Enrolment

Graduate Enrolment

- 17 academic units – 13 departments, 2 Centres (EDU:A, B) 2 graduate departments

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Enrolment Tensions

STUDENT EXCELLENCE VS ACCESS TO EDUCATION

FACILITATED TRANSFER
Seneca Centennial

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Strategic Enrolment Management

Detailed enrolment plans: Specialist, Major

- Within campus enrolment and graduation targets
- Ensure they receive high quality data support

Deep understanding of student academic success

- Retention from first year through graduation
- Rate of progress to degree completion

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Strategic Enrolment Management

Goals

1. Increase volume of highly qualified applicants, both domestic and international
2. Improve conversion rates
3. Ensure students receive relevant information and support required to make effective and appropriate program choices

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Engaging Alumni

We value strong ties with alumni; several successful initiatives already launched include:

SOC ENG HG MGT

Dean's office to lead Alumni Relations roundtable

Registrar's Office and DARO

- Work together to ensure alumni information is up to date

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Experiential Education

Co-Op programs Research opportunities Field courses and service learning

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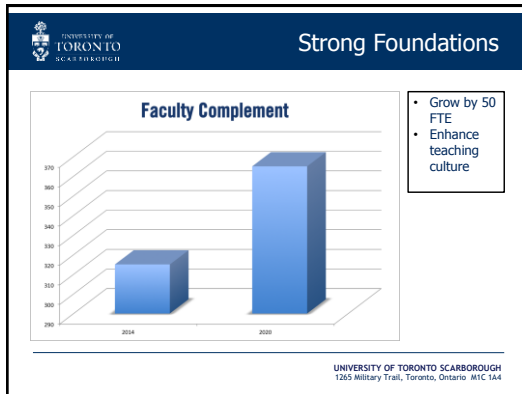
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Experiential Education

Goals

1. Create an integrated, coordinated approach
2. Encourage and support departments to strengthen what's already happening and develop new ways to enrich learning through experience
3. Ensure students are able to engage in opportunities of the highest calibre

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UTSC's potential as a multi-faculty campus

- Multi-faculty campus
 - How would this impact on campus structure?
 - Does Management fulfill criteria to become a Faculty?

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Strong Foundations

Fostering research/graduate student culture

- Further develop graduate student culture
- Foster development of EDU:Cs and Ds as a way to support research
- Develop Collaborative Programs within the EDU:Cs

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UTSC Academic Plan 2015-2020

Working together to make a better UTSC

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