

UNIVERSITY OF TORONTO  
THE GOVERNING COUNCIL  
**REPORT NUMBER 481 OF**  
**THE EXECUTIVE COMMITTEE**

**Monday, May 9, 2016**

To the Governing Council,  
University of Toronto.

Your Committee reports that it held a meeting on Monday, May 9, 2016, at 5:00 p.m. in the Boardroom, Simcoe Hall, with the following members present:

Ms. Judy Goldring, Chair Ms Shirley Hoy, Vice-Chair Professor Meric Gertler, President Mr. Faizan Sohail Akbani Ms. Janet L. Ecker* Ms. Susan Froom Mr. Gary D. Goldberg Professor Avrum I. Gotlieb Ms. Claire M.C. Kennedy Ms. Catherine Riddell Professor Janice Gross Stein Mr. W. Keith Thomas	<b>Regrets:</b> Prof. Salvatore Spadafora Dr. Gary P. Mooney  <b>Non-Voting Member:</b> Ms. Sheree Drummond, Secretary of the Governing Council  <b>Secretariat:</b> Ms. Cindy Ferencz-Hammond
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\*Participated by teleconference

**In Attendance:**

Professor Cheryl Regehr, Vice-President and Provost and Member of the Governing Council  
Professor Scott Mabury, Vice-President, University Operations  
Professor Hugh Gunz, Chair, UTM Campus Council and Member of the Governing Council  
Ms Jane Pepino, Chair, Business Board and Member of the Governing Council  
Mr. Andrew Szende, Chair, University Affairs Board and Member of the Governing Council  
Professor Andrea Sass-Kortsak, Chair, Academic Board and Member of the Governing Council  
Mr. Brian Lawson, Chair of the Audit Committee (in attendance for Item 2)

Ms Tracey Gameiro, Associate Director, Appeals, Discipline and Faculty Grievances  
Dr. Anthony Gray, Director, Strategic Research, Office of the President  
Ms Nadina Jamison, Executive Director, Stakeholder Relations & Strategic Initiatives, Office of the President  
Ms Bryn MacPherson, Assistant Vice-President and Chief of Protocol, Office of the President

Mr. Steve Moate, Senior Council, Office of the President  
Mr. Simon Pratt, Director, Policy & Analysis, Government, Institutional and Community Relations

*Pursuant to section 28 (e) and 38 of By-Law Number 2, consideration of items 1-2 and 14-16 took place in camera.*

The meeting was held in closed session.

**The Committee moved *In Camera***

**1. Senior Appointments**

The Committee considered a senior appointment for recommendation for approval by the Governing Council.

In addition, the Committee considered the appointment of the Deputy Secretary of the Governing Council.

On motion duly moved, seconded, and carried

YOUR COMMITTEE APPROVED

THAT Mr. Anwar Kazimi be appointed as Deputy Secretary of the Governing Council, effective June 1, 2016.

**2. Annual Report: Risk Management**

Mr. Brian Lawson, Chair of the Audit Committee, introduced the Risk Management Report from the perspective of governance oversight of risk and the role that the Audit Committee has played over the course of the past year. Professor Scott Mabury, Vice-President University Operations, highlighted specific elements of the Report. This was followed by a broad discussion on governance oversight of risk and the University's approach to risk management.

**The Committee returned to closed Session**

**3. Chair's Remarks**

The Chair welcomed members to the meeting.

**4. Report of the President**

The President reported that recently the government had announced the \$2B Post-Secondary Institutions Strategic Investments Fund (SIF). The Fund would cover up to 50 percent of a project's eligible costs. He noted that the remaining funding would come from other partners,

including provincial and territorial governments and the institutions themselves. The President explained that the program would support projects that: improved the *scale or quality of facilities* for research and innovation, including commercialization spaces; or improved the *environmental sustainability* of research- and innovation-related infrastructure at post-secondary institutions and of college training infrastructure. Projects also had to generate direct economic activity and had to show evidence of acceleration (or expansion) relative to what would have occurred without SIF funding. The President noted the ambitious timeline with applications due on May 9 and results announced in June, and a requirement that projects be substantially completed by April 30, 2018. The President noted that the Vice-President University Operations, Professor Scott Mabury, would provide more details on the University's proposal under item 14 (c.) in the agenda.

Continuing his report on the federal scene, the President said that three significant reviews had been launched: one on the topic of research funding, another on the topic of an innovation agenda for Canada, and the third on economic growth strategy. The President would be visiting Ottawa soon for meetings with the relevant Ministers.

On the international front, the President reported on his recent trip to Utrecht, Netherlands, where he lead a team of U of T faculty members who would be working on projects that included migration, environment, and public health and involved faculty from four different divisions and 10 different academic units across the university. The President then traveled to Mumbai, India, where he visited the Indian Institute of Technology Bombay (IIT) to further partnerships and to discuss UofT's potential contributions to build smart cities. He also hosted a student recruitment event, and presented a paper at a conference on cities in BRICS countries.

The President then proceeded to talk about the Business Higher Education Round table, which had held its first face to face meeting in Toronto recently. Topics of discussion included work-integrated-learning (internships and other forms of experiential learning) as well as university-business collaboration on research, with the goal of advancing the innovation economy.

Professor Gertler ended his report by noting that the semi-annual meeting of Universities Canada, in cooperation with the Federation of Canadian Municipalities (FCM) was held at the University of Toronto recently. The meeting brought together university presidents and prominent city mayors to discuss how their collaboration can help promote a shared agenda.

The President invited the Provost to provide an update on the status of the proposed policy related to student societies. Professor Regehr advised members that the proposed *Policy on Open, Accessible and Democratic Autonomous Student Organizations* would be submitted for governance consideration in the next cycle. She acknowledged the work of Professor Sandy Welsh, Vice-Provost Students, who had conducted extensive consultations on the draft *Policy* including with both outgoing and incoming student leaders. She described the feedback to Section A, which outlined the principles of open, accessible and democratic functioning for campus groups and student societies, as mostly positive. She noted that changes had been made in response to feedback on section B, which outlined an appeals process for members should a matter not be resolved at the society level. The Chair selection process for the proposed

Complaint and Resolution Council for Student Societies (CRCSS) was being revised so that the Chair would be appointed by the University Affairs Board (UAB) on the recommendation of the UAB Striking Committee, and not by the Provost as originally proposed. Professor Regehr also explained the process by which student members of the CRCSS would be selected and noted that student groups had responded positively to these changes.

## **5. 2015 Performance Indicators for Governance**

The Chair noted that the *2015 Performance Indicators for Governance* report constituted an important component of the President's and his Administration's accountability, representing an opportunity to consider how, as an institution, the University was advancing on its priorities. She invited the Provost to introduce the item.

The Provost thanked Mr. Simon Pratt, Director of Policy and Analysis and Ms Shuping Liu, Senior Institutional Research Analyst in the Office of Government, Institutional and Community Relations for their work on the *2015 Performance Indicators for Governance* report. Professor Regehr noted that the 2015 report included 114 measures and more than 300 performance indicators that spanned UofT's teaching and research missions. She remarked that of particular pride was UofT's ranking as 10<sup>th</sup> in the world for employability in the Times Higher Education World University Rankings. With respect to research and innovation excellence, she noted that although the University of Toronto accounted for only 7% of Canada's professorial faculty, the university amassed a dominant share of prestigious Canadian and international honours. Speaking to research publications and citations the Provost stated that UofT was second only the Harvard in this respect.

The Provost then proceeded to provide members with a summary of the contents of the report. Topics covered included (but were not limited to): international rankings; citations and publications; faculty awards; national share of faculty, tri-council funding, and Canada Research Chairs; demographic trends in applications, admissions, retention, and graduation; international student enrolment and country of origin; diversity of student body; online course offerings; Innovation, Commercialization and Entrepreneurship; Co-Curricular Record participation; and student financial assistance.

With respect to the graduation and retention rate, a member commented that first year students seemed to view the University as more supportive than upper year students. The member also noted that it would be helpful if the Report examined satisfaction levels and made a distinction between students who lived in residence versus those who commuted to campus. In response, the Provost agreed that these issues need to be investigated, but noted that for example the University's Transportation Survey was anonymous, which made cross comparisons and analysis difficult with respect to graduation and retention rates.

A member remarked favourably on the comprehensiveness of the Report and especially on UofT's high standing in employability internationally.

A member remarked that the Report, in addition to highlighting the very positive aspects of the university, should highlight some of its challenges, such as its student: faculty ratio.

The Chair thanked the Provost, Mr. Pratt and Ms Liu and expressed her appreciation on behalf of the Executive Committee for their work on the Performance Indicators Report.

## **CONSENT AGENDA**

On motion duly moved, seconded, and carried

YOUR COMMITTEE APPROVED

THAT the consent agenda be adopted and that the items be approved.

### **6. Items for Confirmation:**

#### **a) New Graduate Program: Conjoint MA in Theological Studies**

On motion duly moved, seconded, and carried

YOUR COMMITTEE CONFIRMED

THAT the proposed conjoint M.A. in Theological Studies, as described in the proposal from the Toronto School of Theology dated March 3, 2016, be approved effective for the academic year 2017-18.

#### **b) University of Toronto Mississauga Summer Shuttle Service fee for UTM-Affiliated Graduate Students and UTM-Affiliated Undergraduate Students with Non-UTM Home Faculty/Division**

On a motion duly moved, seconded and carried,

YOUR COMMITTEE CONFIRMED

THAT the sessional (Fall and Winter sessions only) Summer Shuttle Service fee for a UTM-affiliated graduate student and a UTM-affiliated undergraduate student with non-UTM home faculty/division be increased to \$4.60, which represents a year-over-year increase of \$0.19 or 4.22% (resulting from the elimination of a 2013-14 three-year temporary increase, a permanent increase of 2.00%, and a three-year temporary increase of 4.17%).

### **7. Report of the Previous Meeting of the Executive Committee**

Report number 479, from the meeting of March 29, 2016 was approved.

**8. Business Arising from the Report of the Previous meeting**

There was no business arising from the report of the previous meeting.

**9. Minutes of the Governing Council Meeting**

Members received the reports of the February 25, 2016 and April 7, 2016 meetings for information.

**10. Business Arising from the Report of the Previous Meeting**

There was no business arising from the report of the previous meeting.

**11. Reports for information**

Members received the following reports for information:

- a. Report Number 203 of the Academic Board (April 21, 2016)
- b. Report Number 226 of the Business Board (April 5, 2016)
- c. Report Number 194 of the University Affairs Board (April 28, 2016)
- d. Report Number 17 of the University of Toronto Mississauga Campus Council (April 20, 2016)
- e. Report Number 18 of the University of Toronto Scarborough Campus Council (April 19, 2016)

**END OF CONSENT AGENDA**

**12. Date of next meeting:**

The Chair advised members that the next meeting was scheduled for Tuesday, June 14, 2016 from 5:00 to 7:00 p.m.

**13. Other Business**

**a. Governing Council Meeting**

It was noted that the upcoming meeting of the Governing Council would take place on the University of Toronto Scarborough Campus and that there would be a pre-meeting tour of the recently opened Environmental Science and Chemistry Building (ESCB).

**The Committee moved *In Camera*.**

**14. Items for Approval by the Executive Committee**

**a. Code of Behaviour on Academic Matters: Recommendations for Expulsion**

On motion duly moved, seconded and carried

IT WAS RESOLVED

THAT the President's recommendations for expulsion, and a degree cancellation and recall, as outlined in the memoranda and supporting documents from the Secretary of the Governing Council, dated May 2, 2016 be approved.

**b. External Appointment: Sunnybrook Health Sciences Centre (SHSC) Board of Directors (for approval)**

On motion duly moved, seconded and carried

IT WAS RESOLVED

THAT the following individuals to the Sunnybrook Health Sciences Centre (SHCS) Board of Directors be re-appointed, be approved for one-year terms, effective June 13, 2016 to the AGM in June 2017 of the SHSC:

Mr. Rags Davloor  
Mr. Thomas E. Flynn  
Ms Helen Hayward  
Mr. Donald G. Lang  
Ms Elizabeth A. Martin  
Ms Malen S. Ng  
Ms Martha Tory

**c. University of Toronto Proposal for the Strategic Investment Fund (SIF) (for approval)**

On motion duly moved, seconded and carried

YOUR COMMITTEE APPROVED

THAT the recommendation by Professor Scott Mabury, Vice-President University Operations, in the memo dated May 6, 2016, regarding the two projects being submitted by the University of Toronto to the Federal Government's Post-Secondary Institutions Strategic Innovation Fund (SIF) be approved in principle.

**15. Committee Members with the President**

Members of the Executive Committee, with the Board Chairs, met privately with the President.

**16. Committee Members Alone**

Members of the Executive Committee, with the Board Chairs, met privately.

**The Committee returned to closed session.**

The meeting adjourned at 7:10 p.m.

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Secretary  
May 10, 2016

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Chair