

UNIVERSITY OF TORONTO  
THE GOVERNING COUNCIL  
**REPORT NUMBER 479 OF**  
**THE EXECUTIVE COMMITTEE**

**Tuesday, March 29, 2016**

To the Governing Council,  
University of Toronto.

Your Committee reports that it held a meeting on Tuesday, March 29, 2016, at 5:00 p.m. in the Boardroom, Simcoe Hall, with the following members present:

Ms Shirley Hoy, Vice-Chair (In the Chair) Professor Meric Gertler, President Mr. Faizan Sohail Akbani Ms Janet L. Ecker Ms Susan Froom Mr. Gary D. Goldberg Professor Avrum I. Gotlieb Ms Catherine Riddell Prof. Salvatore Spadafora Mr. W. Keith Thomas	<b>Regrets:</b> Ms Claire Kennedy Ms Nancy Lee Prof. Janice Stein  <b>Non-Voting Member:</b> Ms. Shree Drummond, Secretary of the Governing Council  <b>Secretariat:</b> Ms. Cindy Ferencz-Hammond
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**In Attendance:**

Professor Cheryl Regehr, Vice-President and Provost and Member of the Governing Council  
Professor Scott Mabury, Vice-President, University Operations  
Professor Hugh Gunz, Chair, UTM Campus Council and Member of the Governing Council  
Ms Jane Pepino, Chair, Business Board and Member of the Governing Council  
Mr. Andrew Szende, Chair, University Affairs Board and Member of the Governing Council  
Professor Andrea Sass-Kortsak, Chair, Academic Board and Member of the Governing Council

Ms Nadina Jamison, Executive Director, Stakeholder Relations & Strategic Initiatives, Office of the President

Ms Bryn MacPherson, Assistant Vice-President and Chief of Protocol, Office of the President

Dr. Anthony Gray, Director, Strategic Research, Office of the President

Mr. Steve Moate, Senior Council, Office of the President

Mr. Christopher Lang, Director, Appeals, Discipline and Faculty Grievances (for Item 15a.)

Ms Meredith Strong, Director, Office of the Vice-Provost, Students and Student Policy Advisor

Ms Tracey Gameiro, Associate Director, Appeals, Discipline and Faculty Grievances (for Item 15 a.)

*Pursuant to section 28 (e) and 38 of By-Law Number 2, consideration of items 14 to 19 took place in camera.*

The meeting was held in closed session.

## **1. Chair's Remarks**

The Chair reported that the Senior Appointments and Compensation Committee approved the appointment of Professor Lynn Wilson as Associate Vice-Provost, Relations with Health Care Institutions, effective retroactively from January 1, 2016 to March 31, 2021. The term dates for this appointment coincided with the previously approved appointment of Professor Wilson as Vice-Dean, Partnerships.

## **2. Report of the President**

The President provided an update on interactions with the Federal government. He noted that he had recently visited Ottawa for a roundtable meeting with 16 Members of Parliament, all of whom but one were U of T alumni. Tiff Macklem, Dean, Joseph L. Rotman School of Management, David Wolfe, Co-Director of the Innovation Policy Lab, Munk School of Global Affairs, and Ravin Balakrishnan, Chair of the Department of Computer Science had joined the President at the meeting.

The President reported on the additional funds for the granting councils that were announced in the federal budget as well as several specific research-focused initiatives. He noted the positive impact these announcements would have on U of T. The President also noted that the Government had taken some positive steps regarding student aid, increasing *Canada Student Grant* amounts by 50%, increasing the loan repayment threshold under the *Canada Student Loans Program's Repayment Assistance Plan*, and introducing a flat-rate student contribution to determine eligibility for Canada Student Loans and Grants, and, eliminating the Education and Textbook Tax Credits in 2017. Other announcements included a *Post-Secondary Institutions Strategic Investment Fund*, with \$2 billion over three years, starting in 2016–17, to support up to 50% of the eligible costs of infrastructure projects.

On the federal advocacy front, the President reported that the University continued to focus its efforts on increased granting council funding for investigator-initiated, curiosity-driven research, and on immigration reforms, specifically for removing impediments to international students transitioning from study to work to permanent residency status, as well as on issues related to international faculty recruitment.

Reporting on the Provincial Budget, which had been released on February 25, the President highlighted the announcement regarding 'free tuition' for students whose family incomes were \$50K or below. He explained that funding for this initiative was largely drawn from existing funds but that

it was being managed in a more effective, transparent manner, with the intent of improving clarity for students and increasing participation from lower income households. He also noted that the University was still awaiting further communication from the Province on the next stage of the funding formula review process.

The Committee moved *In Camera*.

The President provided an update related to the University of Toronto Asset Management (UTAM) Corporation as well as on the fossil fuel divestment matter.

The Provost also provided a brief report on the upcoming response to the Report of the Presidential and Provostial Committee on Prevention and Response to Sexual Violence.

The Committee returned to closed session.

The President reported on a recent visit to the San Francisco Bay area and specifically on the two very successful alumni events that had been held there. He concluded his report by providing a brief overview of recent rankings results noting that the University of Toronto now featured amongst the world's elite institutions in 40 of the 42 subjects ranked in this year's *QS World University Rankings by Subject*, with Nursing ranked as 3<sup>rd</sup> in the world and Geography as 10<sup>th</sup>. He noted that U of T was in the top 15 ranking in 14 subjects.

### **3. Items for Endorsement and Forwarding to the Governing Council**

#### **a. Tuition Fees and Budget**

##### **i. Annual Report on Student Financial Support 2014-15: Vice-Provost, Students & First Entry Divisions**

The Chair noted that the Annual Report on Student Financial support was provided to members for information.

##### **ii. Tuition Fee Schedule for Publicly Funded Programs, 2016-17**

The Chair invited Professor Scott Mabury, Vice-President, University Operations and Professor Cheryl Regehr, Vice-President and Provost, to provide a brief presentation<sup>1</sup> on tuition fees and the University's budget.

Following the presentation, at the Chair's invitation Ms Jane Pepino, Chair of the Business Board, provided an overview of the discussion that had occurred at the February 29, 2016 meeting of the Board. Ms Pepino reported that following a detailed presentation on the budget and tuition fees,

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<sup>1</sup> The presentation is attached hereto as [Appendix A](#).

among the matters discussed by the Board was the need to mitigate the various risks associated with international student enrolment.

Professor Andrea Sass-Kortsak then reported on the discussion that had occurred at the meeting of the Academic Board on March 17, 2016. She said that the Board had also received a detailed presentation and that the subsequent discussion had focused on two matters – graduate student funding and the broad recruitment of, and support for, for international students.

A member asked about the process for determining the increases for de-regulated tuition fees. The Provost explained that the University worked within the existing provincial tuition fee framework and that each Dean brought forward proposals for tuition increases to the Provost as part of the annual budget review meetings. In response to a member's questions about whether any comparisons were done between various professional Master's programs with respect to their fees, Professor Mabury explained that this was part of the process when programs were developed and brought forward for approval by the government.

On motion duly moved, seconded, and carried

**YOUR COMMITTEE APPROVED**

THAT the following recommendation be endorsed and forwarded to the Governing Council:

THAT the Tuition Fee Schedule for Publicly-Funded Programs in 2016-17 as described in Tuition Fee Schedule for Publicly-Funded Programs 2016-17 (February 11, 2016) and

THAT the tuition fees in 2016-17 and 2017-18 for the special programs identified in Tables B2 and C2 of Appendices B and C of the aforementioned report be approved.

**iii. Tuition Fee Schedule for Self-Funded Programs, 2016-17**

On motion duly moved, seconded and carried

**YOUR COMMITTEE APPROVED**

THAT the following recommendation be endorsed and forwarded to the Governing Council

THAT the Tuition Fee Schedule for Self-Funded Programs, 2016-17 be approved.

**iv. Budget Report 2016-17 and Long Range Budget Guidelines 2016-17 to 2020-21**

On motion duly moved, seconded and carried

YOUR COMMITTEE APPROVED

THAT the following recommendations be endorsed and forwarded to the Governing Council

THAT the *Budget Report, 2016-2017* be approved, and

THAT the *Long Range Budget Guidelines 2016-2017 to 2020-2021* be approved in principle.

## CONSENT AGENDA

The Chair noted that the Secretary had received a request that items 5c (Operating Plans and Fees: UTM Ancillary Services), 5e (Operating Plans and Fees: UTM Student Services) and 5f (Operating Plans and Fees: UTSC Ancillary Services) be removed from the Consent agenda. As such, these items received individual consideration and the Consent Agenda was revised accordingly.

On motion duly moved, seconded, and carried

YOUR COMMITTEE APPROVED

THAT the revised consent agenda be adopted and that the items on it be approved.

### 4. Item for Endorsement and Forwarding to the Governing Council:

#### a. Proposed Revisions to the Policy on emeritus/Emerita Status

On motion duly moved, seconded and carried

YOUR COMMITTEE APPROVED

THAT the following recommendation be endorsed and forwarded to the Governing Council:

THAT the proposed revisions to the *Policy on Emeritus/Emerita Status* be approved, to be effective on April 8, 2016.

### 5. Items for Confirmation

#### a. Capital Project: Report of the Project Planning Committee for the 167 College Street Communications House and Swing Space Conversion

On motion duly moved, seconded and carried

YOUR COMMITTEE CONFIRMED

THAT the Project Planning Committee Report for the 167 College Street Communications House and Swing Space Conversion, dated January 15, 2016, be approved in principle; and,

THAT the project scope for the renovation totalling 906 net assignable square metres (nasm) (1438 gross square metres (gsm)) be approved in principle, to be funded by Central Reserve Funds.

**b. Capital Project: Revised Report of the Project Planning Committee for the School of Graduate Studies, Macdonald-Mowat House, 63 St. George Street Renovations & Restoration**

On motion duly moved, seconded and carried

YOUR COMMITTEE CONFIRMED

THAT the Revised Project Planning Committee Report for the School of Graduate Studies, Macdonald-Mowat House, 63 St. George Renovation and Restoration, dated February 26, 2016, be approved in principle; and

THAT the revised project scope of 63 St. George Street Renovation and Restoration totaling 715 net assignable square metres (nasm) (1070 gross square metres (gsm)) be approved in principle, to be funded by the School of Graduate Studies Operating Funds.

**c. Operating Plans and Fees: UTM Ancillary Services**

A member remarked that in her view it would be helpful if in future there was standardization of reporting on the ancillary services across U of T's three campuses. She also commented that a breakdown of the income from residences to show what was from academic/student use versus commercial use would be.

On motion duly moved, seconded and carried

YOUR COMMITTEE CONFIRMED

THAT, the proposed 2016-17 Operating Plans and Budgets for the UTM Service Ancillaries, as summarized in Schedule 1, the service ancillary capital budgets as summarized in Schedule 5, and the rates and fees in Schedule 6, as recommended by Mr. Paul Donoghue, Chief Administrative Officer, in the proposal dated November 25, 2015 be approved, effective May 1, 2016.

**d. Compulsory Non-Academic Incidental Fees – Student Society Fees: UTM Student Society Proposals for Fee Increases**

On motion duly moved, seconded and carried

YOUR COMMITTEE CONFIRMED

THAT beginning in the Summer 2016 session, the University of Toronto Mississauga Student Union (legally, the Erindale College Student Union) fee be increased as follows: (a) an increase of \$10.99 per session (\$10.99) part-time (Summer session only) in the Mississauga Transit U-Pass portion of the fee;

THAT beginning in the Fall 2016 session, the UTMSU fee be increased as follows: (a) an increase of \$0.24 per session (\$0.02 part-time) in the society portion of the fee; (b) an increase of \$0.01 per session (\$0.01 part-time) in the On Campus First Aid Emergency Response/Erindale College Special Response Team (ECSPERT) portion of the fee; (c) an increase of \$0.02 per session (\$0.02 part-time) in the Academic Societies portion of the fee; (d) an increase of \$0.01 per session (\$0.01 part-time) in the Food Bank portion of the fee; (e) an increase of \$0.02 per session (\$0.02 part-time) in the Student Refugee Program portion of the fee; (f) an increase of \$8.35 per session (\$8.35 part-time) in the Mississauga Transit U- Pass portion of the fee; and

THAT beginning in the Fall 2016 session, the UTMSU fee charged to Mississauga Academic of Medicine (MAM) students in the Fall and Winter sessions be increased as follows: (s) an increase of \$5.20 per session in the Mississauga Transit Summer U-Pass portion of the fee.

**e. Operating Plans and Fees: UTM Student Services**

A member noted that the UTM Student Union (UTMSU) had expressed some concerns around the QSS process and noted that QSS, which would normally have a role in the UTM Student Service fees process, prior to their consideration by other governance bodies at UTM, did not participate in the process this year. The member urged that the administration engage with UTMSU on this issue.

The Provost provided some background on the *Memorandum of Agreement between The University of Toronto, The Students' Administrative Council, The Graduate Students' Union and The Association of Part-time Undergraduate Students for a Long-Term Protocol on the Increase or Introduction of Compulsory Non-tuition Related Fees* ("the Protocol"). She noted that the Protocol established the Council on Student Services ("COSS"), consisting of students and University representatives, whose mandate was to enhance the experience of the students by promoting the provision of the most efficient and effective student services. U of T Mississauga and U of T Scarborough had COSS-equivalent bodies: the Quality Services to Students Council (QSS) at UTM, and the Council on Student Services (CSS) at UTSC. Professor Regehr reported that this year, QSS did not meet its quorum requirement for 2015-16 meetings as a result of a refusal by UTMSU to

participate and accordingly QSS had not provided advice to the UTM Campus Affairs Committee. She said that the administration had sought the level of increases permitted to it under the *Protocol*, noting that the administration had undertaken an extensive consultation process with respect to these fees. The Provost said that she was aware of the issues raised by UTMSU regarding the *Protocol*. She added that her office was working on the interpretation of certain elements of the *Protocol*, the outcome of which would be reported to both the UTM Campus Council and the University Affairs Board.

In response to a member's question the Provost confirmed that the fee increase amounts were within the allowable amounts provided by the Protocol.

On motion duly moved, seconded and carried

YOUR COMMITTEE CONFIRMED

THAT the 2016-17 operating plans and budgets for the UTM Student Services (including the Health & Counselling Centre, the Department of Physical Education, Athletics & Recreation, and Student Services), recommended by Dean of Student Affairs, Mr. Mark Overton, and described in the attached proposals, be approved; and

THAT the sessional Athletics & Recreation Fee for a UTM-registered or UTM-affiliated full-time student be increased to \$175.20 per session (\$35.04 for a part-time student), which represents a year-over-year increase of \$3.44 per session (\$0.69 for a part-time student) or 2.0% (resulting from the elimination of a 2013-14 three-year temporary increase, a permanent increase of 0.97% and a three-year temporary increase of 1.5%); and

THAT the sessional Health Services Fee for a UTM-registered or UTM-affiliated full-time student be increased to \$38.44 per session (\$7.69 for a part-time student), which represents a year-over-year increase of \$2.21 per session (\$0.44 for a part-time student) or 6.10% (resulting from a three-year temporary increase of 4.11% and a permanent increase of 2.0%); and

THAT the sessional Student Services Fee for a UTM-registered or UTM-affiliated full-time student be increased to \$157.45 per session (\$31.49 for a part-time student), which represents a year-over-year increase of \$6.37 per session (\$1.27 for a part-time student) or 4.22% (resulting from the elimination of a 2013-14 three-year temporary increase, and a permanent increase of 2% and a three-year temporary increase of 4.17%).

**f. Operating Plans and Fees: UTSC Ancillary Services**

On motion duly moved, seconded and carried

YOUR COMMITTEE CONFIRMED

THAT the 2016-17 operating plans and budgets for the UTSC Service Ancillary, as summarized in Schedule 1; the Service Ancillary capital budgets as summarized in Schedule 5; and the rates and fees in Schedule 6, as presented in the documentation dated January 7, 2016, be approved effective May 1, 2016.

**g. Compulsory Non-Academic Incidental Fees – Student Society Fees: UTSC Student Society Proposals for Fee Increases**

On motion duly moved, seconded and carried

YOUR COMMITTEE CONFIRMED

THAT beginning in the Summer 2016 session, the SCSU fee be increased as follows: an increase of \$5.82 per session (\$1.16 part-time) in the UTSC Sports and Recreation Centre Levy portion of the fee; and

THAT beginning in the Fall 2016 session, the SCSU fee be increased as follows: (a) an increase of \$0.43 per session in the Society membership portion of the fee (\$0.03 part-time), (b) an increase of \$0.64 per session in the Student Centre portion of the fee (\$0.19 part-time), (c) an increase of \$0.13 per session (full-time only) in the CFS/CFS-O portion of the fee, (d) an increase of \$2.74 (full-time only) per session in the Accident & Prescription Drug Insurance Plan portion of the fee, and (e) an increase of \$4.87 (full-time only) per session in the Dental Plan portion of the fee, and (f) continuation of the Student Refugee Program portion of the fee through the 2016-17 academic period.

**h. Operating Plans and Fees: UTSC Student Services**

On motion duly moved, seconded and carried

YOUR COMMITTEE CONFIRMED

THAT, the 2016-17 operating plans and budgets for the UTSC Student Affairs and Services (including the Health & Wellness Centre, Athletics & Recreation, and Student Services), as presented in the documentation from Mr. Desmond Pouyat, Dean of Student Affairs, be approved; and

THAT the sessional Health & Wellness Fee for a UTSC-registered or UTSC-affiliated full-time student be increased to \$65.35 (\$13.07 for a part-time student), which represents a year over year increase of \$1.60 (\$0.32 for a part-time student) or 2.5%;

THAT the sessional Athletics & Recreation Fee for a UTSC-registered or UTSC-affiliated full-time student be increased to \$134.21 (\$26.84 for a part-time student), which represents a year over year increase of \$3.27 (\$0.65 for a part-time student) or 2.5%; and

THAT the sessional Student Services Fee for a UTSC-registered or UTSC- affiliated full-time undergraduate student be increased to \$173.08 (\$34.62 for a part-time student), which represents a year over year increase of \$5.24 (\$1.05 for a part time student) or 3.12%.

**6. Report of the Previous Meeting of the Executive Committee**

Report number 478, from the meeting of February 9, 2016 was approved.

**7. Business Arising from the Report of the Previous meeting**

There was no business arising from the report of the previous meeting.

**8. Minutes of the Governing Council Meeting – February 25, 2016**

The Report of the February 25, 2016 Governing Council meeting was not yet available.

**9. Business Arising from the Minutes of the Governing Council Meeting**

There was no business arising from the minutes.

**10. Reports for Information**

Members received the following reports for information:

- a. Report Number 202 of the Academic Board (March 17, 2016)
- b. Report Number 225 of the Business Board (February 29, 2016)
- c. Report Number 193 of the University Affairs Board (March 15, 2016)
- d. Report Number 15 of the University of Toronto Mississauga Campus Council (February 4, 16)
- e. Report Number 16 of the University of Toronto Mississauga Campus Council (March 3, 2016)
- f. Report Number 16 of the University of Toronto Scarborough Campus Council (February 3, 2016)
- g. Report Number 17 of the University of Toronto Scarborough Campus Council (March 1, 2016)
- h. Report Number 23 of the Pension Committee (March 16, 2016)

**11. Revised Governing Council and Executive Committee Meeting Dates, 2016-17**

On motion duly moved, seconded and carried

YOUR COMMITTEE APPROVED

THAT the revised 2016-2017 meeting dates for the Governing Council and the Executive Committee, be approved.

**END OF CONSENT AGENDA**

**12. Date of Next Meeting – Monday , May 9, 2016**

The Chair advised members that the next meeting was scheduled for Monday, May 9, 2016 from 5:00 to 7:00 p.m.

**13. Other Business**

**a. Governing Council Meeting**

The Committee considered and recommended to the Chair that a speaking request on the topic of tuition fees be granted.

**The Committee Moved *In Camera*.**

**14. Item for Endorsement and Forwarding to the Governing Council**

- a) Members of the GC to Governance bodies 2016-17

On motion duly moved, seconded and carried

YOUR COMMITTEE APPROVED

1. THAT the following motion be endorsed and forwarded to the Governing Council:

THAT the proposed Assignments of members of the Governing Council to Boards and Committees for 2016-17, be approved; and

2. THAT, pursuant to section 38 of *By-Law Number 2*, the Governing Council consider this item *in camera*.
3. THAT, subject to the approval of the membership of the Elections Committee by the Governing Council on April 7, 2016, Mr. Jeff Collins be appointed as Chair of the Elections Committee for a one-year term effective July 1, 2016.

**15. Items for approval by the Executive Committee**

**a. Code of Behaviour on Academic Matters: Recommendation for Expulsion**

On motion duly moved, seconded and carried

IT WAS RESOLVED

THAT the President's recommendations for expulsion, as outlined in the memoranda and supporting documents from the Secretary of the Governing Council, dated March 1, 2016 be approved.

**b. External Appointment: Toronto Pan Am Sports Centre (TPASC) Board of Directors**

On motion duly moved, seconded and carried

IT WAS RESOLVED

THAT the following individuals be appointed to the Toronto Pan Am Sports Centre Inc. Board of Directors for a two-year term, starting July 1, 2016:

Mr. Andrew Arifuzzaman (re-appointment)  
Mr. Brent Duguid (re-appointment)  
Professor Ira Jacobs (re-appointment)  
Professor Bruce Kidd  
President of the Scarborough Athletic Association (TBA)

**c. Appointment: Non-Governor Pension Committee Member**

On motion duly moved, seconded and carried

IT WAS RESOLVED

THAT Dr. Arthur Rubinoff be appointed as a member of the Pension Committee, effective immediately, for a term ending June 30, 2017.

***IN CAMERA Consent Agenda***

**16. Capital Project: Report of the Project Planning Committee for the 167 College Street Communications House and Swing Space Conversion – Total Project Cost and Sources of Funding**

On a motion duly moved, seconded and carried

IT WAS CONFIRMED

THAT the recommendation by Professor Scott Mabury, Vice-President University Operations, regarding the report of the Project Planning Committee for the 167 College Street Communications House and Swing Space Conversion, as outlined in the memo dated March 21, 2016, be approved.

**17. Capital Project: Revised Report of the Project Planning Committee for the School of Graduate Studies, Macdonald-Mowat House, 63 St. George Street Renovation & Restoration – Total Project cost and Sources of Funding**

On motion duly moved, seconded and carried

IT WAS CONFIRMED

THAT the recommendations by Professor Scott Mabury, Vice-President University Operations, regarding the revised report of the Project Planning Committee for the School of Graduate Studies, Macdonald-Mowat House renovation, in the memo dated March 21, 2016 be approved.

**18. Committee Members with the President**

**19. Committee Members Alone**

**The Committee returned to closed session.**

The meeting adjourned at 7:00 p.m.

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Secretary  
March 30, 2016

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Chair