

THE GOVERNING COUNCIL
REPORT NUMBER 202 OF THE ACADEMIC BOARD

March 17, 2016

To the Governing Council,
University of Toronto

Your Board reports that it held a meeting on Thursday, March 17, 2016 at 4:10 p.m. in the Council Chamber, Simcoe Hall at which the following were present:

Professor Andrea Sass-

Kortsak (In the Chair)

Professor John S. Bland,
Vice-Chair

Professor Meric S. Gertler

Professor Suzanne Conklin
Akbari

Mr. Larry P. Alford

Ms Ana Patricia Ayala

Dr. Glen Bandiera

Professor Dwayne Benjamin

Ms Marilyn Booth

Mr. Harvey T. Botting

Ms Shakira Brathwaite

Professor David Cameron

Mr. Ken Chan

Professor Carol Chin

Mr. Dan G. D'Agostino

Professor Charles M. Deber

Professor Wendy Duff

Professor Zhong-Ping Feng

Professor Vivek Goel

Mr. Gary D. Goldberg

Mr. Magno Miguel Guidote

Professor Richard Hegele

Professor Douglas Hyatt

Professor Gretchen Kerr

Professor Ronald Kluger

Professor Ernest Lam

Professor Ron Levi

Professor Scott Mabury

Professor Lorna MacDonald

Ms. Martha McLean

Professor Faye Mishna

Professor Sioban Nelson

Professor Emmanuel

Nikiema

Dr. Graeme W. Norval

Professor Lacro Pavel

Professor Michele Peterson-
Badali

Dr. Helene Polatajko-
Howell

Professor Michael J.H.
Ratcliffe

Professor Cheryl Regehr

Ms Catherine Riddell

Ms Susmita Sarkar

Dr. Anne Harriet Simmonds

Professor Elizabeth M.
Smyth

Ms Lorraine Sugar

Professor Scott Thomas

Professor Njoki Wane

Dr. L. Trevor Young

Ms Marissa Zhang

REGRETS:

Dr. Francis Kwabena Ahia	Mr. Alex Iovovic	Professor Sonia Sedivy
Professor Donald Ainslie	Professor Susan Jaglal	Mr. Hugh D. Segal
Mr. Faizan Akbani	Professor Jim Yuan Lai	Professor Richard M. Sommer
Dr. Ramona Alaggia	Professor Linda Johnston	Professor Salvatore M. Spadafora
Professor Benjamin Alarie	Professor Glen A. Jones	Professor Andrew M. Spence
Professor Cristina Amon	Professor Stephen R. Julian	Professor James Stafford
Professor Maydianne Andrade	Dr. Allan S. Kaplan	Professor Markus Stock
Professor Joshua Barker	Professor Charlie Keil	Professor Steven J. Thorpe
Professor Heather S. Boon	Mr. Ray Khan	Professor Nhung Tuyet Tran
Professor Aziza Chaouni	Professor Bruce Kidd	Professor Vincent Tropepe
Professor Gary W. Crawford	Ms Jeannie Kim	Ms Emily Tsui
Professor Maria Cristina Cuervo	Professor Linda M. Kohn	Professor Ning Yan
Professor Luc F. De Nil	Professor Jim Yuan Lai	Ms Alena Zelinka
Professor Angela Esterhammer	Ms Jennifer J. Lau	Ms Nana Mohan Zhou
Ms Rachel Ferenbok	Professor Reid B. Locklin	
Ms Linda Si Jie Gao	Professor Tiff Macklem	
Professor Robert B. Gibbs	Professor Alice Maurice	
Professor Tara Goldstein	Dr. Don McLean	
Professor William A. Gough	Ms Jane Pepino	
Dr. Daniel A. Haas	Professor David J. Phillips	
Ms Mariam Hanna	Dr. Dana Joanne Philpott	
Professor Robert V. Harrison	Professor Domenico Pietropaolo	
Dr. Bart J. Harvey	Professor Yves Roberge	
Professor Howard Hu	Ms. Melinda M. Rogers	
Professor Douglas Hyatt	Mr. Riaz Sayani-Mulji	
Professor Edward Iacobucci	Ms Melinda Scott	

Non-Voting Assessors

Professor Locke Rowe, Vice-Provost, Graduate Research and Education; Dean, School of
Graduate Studies
Ms Sally Garner, Executive Director, Planning and Budget

Secretariat:

Mr. Anwar Kazimi, Secretary, Academic Board
Mr. Patrick McNeill

In Attendance:

Mr. Michael Kurts, Assistant Vice-President, Government Institutional and Community Relations
Mr. Tad Brown, Counsel, Business Affairs and Advancement
Ms Helen Lasthiotakis, Executive Director, Office of the Vice-President, Research & Innovation
Ms Archana Sridhar, Assistant Provost

ITEMS 2 AND 3 ARE RECOMMENDED TO THE GOVERNING COUNCIL FOR APPROVAL; ITEMS 4, 5, 12, AND 13 ARE FORWARDED TO THE EXECUTIVE COMMITTEE FOR CONFIRMATION; ALL OTHER ITEMS ARE REPORTED FOR INFORMATION. ITEMS 11 TO 13 WERE CONSIDERED *IN CAMERA*.

OPEN SESSION

Chair's Remarks

The Chair welcomed members and guests.

She announced a result for the 2016 Academic Board elections - Professor Linda Kohn was declared elected to serve as the teaching staff representative for the University of Toronto Mississauga to serve a three-year term on the Board from July 1, 2016 to June 30, 2019.

Members were reminded that the deadline for administrative staff, alumni, and students to submit an online application to serve as co-opted members of the Board in 2016-2017 was 5 p.m. on Thursday, March 24, 2016. Members who would continue to serve on the Board in 2016-17 were reminded to complete the form (that was distributed earlier that week) and indicate on which of the Board's standing committees they would like to serve in 2016-2017.

1. Report of the Vice-President and Provost

The Chair noted that the time allocated for the Senior Assessor's Report would be utilized for the presentation of the Budget Report.

2. *Budget Report, 2016-2017*

Professor Mabury, Professor Regehr, and Ms Garner made a detailed presentation on the Budget Report for 2016-2017. A copy of the presentation is appended to this report.

In providing the context for the Budget Report 2016-2017, the following areas were highlighted:

- The process and planning in developing the Budget Report
- Student enrolment and divisional plans
- Expenses related to faculty and staff compensation; pension plan deficit payments
- Support for capital projects and University-wide shared services
- Student financial support
- University Fund allocations

2. *Budget Report, 2016-2017* (continued)

Discussion

- Members noted that an increase in graduate student enrolment was projected in the Budget Report 2016-2017. A member commented that time-to-completion for doctoral students in the basic sciences and laboratory-based sciences was longer than five years. Another member said that declining research funding restricted the ability of PIs to recruit well-qualified candidates.

Professor Regehr said the ability to fund graduate students varied by each faculty and its income sources. While research grants were a primary source of funding for graduate students in some departments and divisions, some divisions provided support through their operating funds. Professor Locke Rowe, Dean, School of Graduate Studies, would continue to work with divisions to find ways to address the matter of funding for graduate students.

Professor Mabury said the graduate support of \$43 million in the student aid portion of the presentation was only a fraction of the total graduate student financial support and that the University continued to invest in research funding. The administration would continue to work with the office of the Vice-President, Research and Innovation to address the challenge of declining support from external agencies.

- Referring to the University's long-term recruitment strategy to increase its international student intake, a member enquired whether there were any plans to expand the University recruitment efforts to under-represented countries such as those in Africa. Another member asked about the measures being taken by the University to improve the international student experience, including efforts to enhance the services offered by writing centres for communication skills.

Professor Regehr replied that the University would continue its multi-faceted efforts to recruit from across the globe and had established several working groups on international initiatives. Some of these efforts included recruitment-driven visits; the promotion of the University by returning graduates; and faculty traveling abroad serving as ambassadors for the University.

Professor Regehr informed the Board that the administration was about to complete a review of the Centre for International Experience with a goal to reshape and enhance its services for international students. A proportion of the University Fund had been allocated to create an additional 15 new positions to support undergraduate academic success across most academic divisions, although these were not exclusively for international students.

2. *Budget Report, 2016-2017* (continued)

On a motion duly moved, seconded and carried,

YOUR BOARD RECOMMENDED

THAT the *Budget Report, 2016-2017* be approved, and
THAT the *Long Range Budget Guidelines 2016-2017 to 2020-2021* be approved in principle.

3. *Proposed revisions to the Policy on Emeritus/Emerita Status*

Professor Regehr highlighted the details of the proposed revision to the *Policy on Emeritus/Emerita Status* resulting from the amendments to the *Policy and Procedures on Academic Appointments* that had been approved by the Governing Council on June 25, 2015.

On a motion duly moved, seconded and carried,

YOUR BOARD RECOMMENDED

THAT the proposed revisions to the *Policy on Emeritus/Emerita Status* be approved, to be effective on April 8, 2016.

4. *Capital Project: Report of the Project Planning Committee for the 167 College Street Communications House and Swing Space Conversion*

Professor Ron Levi introduced the proposal for the conversion of the site at the 167 College Street as the Communications House and for swing space usage. Professor Levi also provided highlights of the discussion on this proposal that had occurred at the meeting of the Planning and Budget Committee.

On a motion duly moved, seconded and carried

YOUR BOARD APPROVED

1. THAT, subject to confirmation by the Executive Committee, the Project Planning Committee Report for the 167 College Street Communications House and Swing Space Conversion, dated January 15, 2016, be approved in principle; and,
2. THAT the project scope for the renovation totalling 906 net assignable square metres (nasm) (1438 gross square metres (gsm)) be approved in principle, to be funded by Central Reserve Funds.

CONSENT AGENDA

On a motion duly moved, seconded, and carried

YOUR BOARD APPROVED

THAT the consent agenda be adopted.

5. Capital Project: Revised Report of the Project Planning Committee for the School of Graduate Studies, Macdonald-Mowat House, 63 St. George Street Renovation & Restoration

YOUR BOARD APPROVED

1. THAT, subject to confirmation by the Executive Committee, the Revised Project Planning Committee Report for the School of Graduate Studies, Macdonald-Mowat House, 63 St. George Renovation and Restoration, dated February 26, 2016, be approved in principle; and,
2. THAT the revised project scope of 63 St. George Street Renovation and Restoration totalling 715 net assignable square metres (nasm) (1070 gross square metres (gsm)) be approved in principle, to be funded by the School of Graduate Studies Operating Funds.

6. Approval of the Report of the Previous Meeting

Report Number 201, from the meeting of January 28, 2016, was approved

7. Business Arising from the Report of the Previous Meeting

There was no business arising from Report Number 201.

8. Items for Information

The following items were received by the Board for information:

- (a) Appointments: President's Teaching Award Selection Committee
- (b) Appointments: University Professors Selection Committee
- (c) Report Number 221 of the Agenda Committee – March 9, 2016
- (d) Report Number 178 of the Committee on Academic Policy and Programs – March 1, 2016
- (e) Report Number 171 of the Planning and Budget Committee – March 2, 2016

9. Date of the Next Meeting – Thursday, April 21, 2016, 4:10 – 6:00 p.m.

The Chair advised members that the next Board meeting was scheduled to be held in the Council Chamber at 4:10 p.m. on Thursday, April 21, 2016.

END OF CONSENT AGENDA

10. Other Business

There were no items of other business.

THE BOARD MOVED *IN CAMERA*.

11. Quarterly Report on Donations: November 1, 2015 – January 31, 2016

The Board received for information the Quarterly Reports on Donations for the period November 1, 2015 to January 31, 2016.

12. Capital Project: Report of the Project Planning Committee for the 167 College Street Communications House and Swing Space Conversion – Total Project Cost and Sources of Funding

On a motion duly moved, seconded and carried

YOUR BOARD APPROVED

THAT, subject to confirmation by the Executive Committee, the recommendation, regarding the capital project for the 167 College Street Communications House and Swing Space Conversion, contained in the memorandum from Prof. Scott Mabury, Vice-President, University Operations, dated March 2, 2016 be approved.

***IN CAMERA* CONSENT AGENDA**

On a motion duly approved, seconded and carried

YOUR BOARD APPROVED

THAT the *in camera* consent agenda be adopted.

13. Capital Project: Revised Report of the Project Planning Committee for the School of Graduate Studies, Macdonald-Mowat House, 63 St. George Street Renovation & Restoration - Total Project Cost and Sources of Funding

On a motion duly moved, seconded, and carried

YOUR BOARD APPROVED

THAT, subject to confirmation by the Executive Committee, the recommendation, regarding the renovation and restoration of the Macdonald-Mowat House, 63 St. George Street, contained in the memorandum from Prof. Scott Mabury, Vice-President, University Operations, dated March 2, 2016 be approved.

The Board returned to closed session

The Chair thanked members for their attendance and participation in the Board meeting

The meeting adjourned at 5:30 p.m.

Secretary

March 18, 2016

Chair