

UNIVERSITY OF TORONTO

THE UNIVERSITY OF TORONTO SCARBOROUGH CAMPUS COUNCIL

REPORT NUMBER 16 OF THE CAMPUS COUNCIL

February 3, 2016

Ms Nancy Lee, Chair
Professor Paul Kingston, Vice-Chair*
Professor Bruce Kidd, Vice-President and Principal, UTSC
Mr. Andrew Arifuzzaman, Chief Administrative Officer, UTSC
Professor William A. Gough, Interim Vice-Principal (Academic) and Dean
Mr. Harvey Botting
Dr. Tarun Dewan*
Ms Kathy Fellowes
Mr. Jason Glover
Ms Sue Graham-Nutter
Dr. Brian Harrington
Dr. Elaine Khoo
Mr. Ravi Kumar
Mr. Andrew C. Leung
Ms Brenda Librecz

Dr. Jennifer McKelvie*
Mr. Scott McRoberts
Mr. Joshua Miller
Mr. Larry Whatmore

Secretariat:

Ms Amorell Saunders N'Daw
Ms Rena Prashad (Parsan)

Regrets:

Ms Nourhan Ahmed
Professor Leslie Chan
Mr. John Kapageridis
Dr. Christopher Ollson
Mr. Mark Henry Rowswell

*Telephone Participant

In attendance:

Ms Liza Arason, Director, Student Life, UTSC
Ms Shannon Howes, Manager, Student Policy Initiatives & High Risk, Office of the Vice-Provost, Students
Professor Heinz-Bernhard Kraatz, Vice-Principal, Research, UTSC
Ms Helen Morissette, Director, Financial Services, UTSC
Mr. Desmond Pouyat, Dean of Student Affairs, UTSC
Ms Meredith Strong, Director, Office of the Vice-Provost, Students & Student Policy Advisor

Ms Laura Boyko, Director, Health and Wellness Centre, UTSC

Ms Caitlin Brenneman, Student Presenter

Mr. Matthew Lefaive, Student Presenter

Ms Joanna Panayiotopoulos, Manager, Major Gifts & Annual Fund, Development & Alumni Relations Office, UTSC

Ms Abidah Shirazi, Strategy & Communications, Department of Athletics and Recreation, UTSC

Ms Georgette Zinaty, Executive Director, Development and Alumni Relations, UTSC

1. Chair's Remarks

The Chair welcomed members and guests to the first Campus Council meeting of the calendar year. She introduced the members who participated in the meeting by teleconference and the three recently appointed Community Members to the Council, Mr. Jason Glover, Mr. Ravi Kumar, and Mr. Larry Whatmore.

2. Report of the Vice-President & Principal

The Chair introduced Professor Bruce Kidd, Vice-President and Principal, UTSC, and invited him to present his report.

a. Student Presentation- Principal's Advisory Committee on Positive Space¹

Professor Kidd invited Ms Abidah Shirazi, Co-Chair of the Principal's Advisory Committee on Positive Space, to outline and describe the work of the Committee, which focused on developing awareness and supporting safe spaces on campus for the open expression of sexuality and gender. Professor Kidd invited two student members of the Committee, Mr. Matthew Lefaive and Ms Caitlin Brenneman, to share their experiences and involvement on the Committee and its signature event that celebrated diversity and inclusion on campus, the Rainbow Tie Gala.

b. Principal's Report

Returning to his report, Professor Kidd informed members that the Environmental Sciences and Chemistry Building had its official building opening on Friday, January 29th. He remarked that the state-of-the-art facility constructed to LEED gold standards would house faculty, students, and staff from the Environmental Sciences and Chemistry programs.

He updated the Council on the recent transit announcement made by City of Toronto Mayor, Mr. John Tory and Chief City Planner, Ms Jennifer Keesmaat. Professor Kidd explained that the Eglinton Crosstown Light Rail Transit (LRT) project would help UTSC realize the aspirations of the Campus Master Plan.

A member commented on the other transit plans that the Mayor proposed and asked which plan would be initiated first. Mr. Andrew Arifuzzaman, Chief Administrative Officer, UTSC,

¹ Student Presentation- Principal's Advisory Committee on Positive Space

reported that the Eglinton Crosstown LRT was ready for construction, but that the campus had not received a time commitment from the City on when the project would begin.

A member commented on how the new transit plan, specifically the Eglinton Crosstown LRT would help increase enrolment targets at UTSC. Professor Kidd explained that providing better transportation to UTSC would make the campus more attractive to prospective students and their parents

The Chair thanked Professor Kidd for his report.

3. Strategic Topic: Advancement at UTSC

The Chair invited Professor Kidd and Ms Georgette Zinaty, Executive Director, Development and Alumni Relations, to present the topic to the Council. The presentation² included the following key points:

- The mandate of the Development and Alumni Relations Office (DARO) was to oversee advancement activities and alumni affairs at UTSC, and enhance relationships with key stakeholders and friends in order to build long-term capacity and support for UTSC;
- Key alumni events included: Leader to Leader, Partners in Leadership, Pwr Play, and Spring Reunion;
- With an institutional goal of \$2.0B in the Boundless campaign, the UTSC goal was \$35.0M with \$24.5M already raised;
- 62 percent of philanthropic gifts were invested into endowed funds, and 38 percent were invested into expendable gifts;
- Annual giving donations ranged from \$1.00-\$499.00, and leadership giving donations ranged from \$500.00-\$5000.00; and
- To date for 2015-16, \$130,000K had been raised for the Annual Fund.

In response to a question regarding the relationship between the St. George Advancement portfolio and UTSC, Ms Zinaty remarked that the two offices worked closely on different projects and that open and regular communication was part of the working relationship.

A member commented on the UTSC Boundless campaign goal of \$35.0M and the institutional goal of \$2.0B. Ms Zinaty explained that UTSC's donor pool was different in magnitude and that the campus' alumni population was still relatively young and that this had an impact on the level of asks that would be possible. Ms Zinaty also noted that UTM's advancement profile also differed significantly from UTSC in that UTM was its own city and benefitted from the support of local politicians.

A member asked how undesignated funds were distributed, and Ms Zinaty reported that very few funds received by UTSC Advancement were undesignated funds.

² Presentation- Strategic Topic: Advancement at UTSC

The Chair asked for an update on the targeted capital campaign amount for the Renovation and Expansion of the Recreation Wing (R-Wing) – Highland Hall project, and Ms Zinaty reported that there was a proposal out for the entire targeted capital campaign amount, and that two other smaller proposals were also being considered.

4. Moving the Master Plan into Secondary Planning

The Chair invited Mr. Arifuzzaman to present information on the UTSC Secondary Plan to the Council. Mr. Arifuzzaman explained that the Master Plan was a vision document that set out the growth plans for the campus over the next 40-50 years while the Secondary Plan was intended to be a working document used to execute the details outlined in the Master Plan.

The presentation³ included the following key points:

- The implementation of the Secondary Plan would develop a campus community with an academic zone, partnerships/industry zone, and residential zone at UTSC;
- Current projects in the planning stage included: a parking structure, a student residence, and a hotel and conference centre;
- The recent transit announcement regarding the proposed Eglinton Crosstown LRT, which would terminate at UTSC, would help bring more students, staff, and faculty to the campus, and would provide residents in Scarborough with more transportation options. One of the key advantages of the proposed Eglinton Crosstown LRT was that it was being designed to bring development opportunities and mixed uses into the local area.
- The general principles and vision of the Secondary Plan included supporting the growth of UTSC as a mixed-use, transit supportive and connected centre of education, research, and employment. Final city approval of the Secondary Plan, including approval of zoning amendments and urban design guidelines, was expected to occur in spring 2017.

A member asked whether there were plans to construct a pedestrian bridge across Ellesmere Road, and Mr. Arifuzzaman reported that there were plans to construct a pedestrian bridge, however, if construction of the Eglinton Crosstown LRT were to begin in the near future, the campus would delay the bridge project until the LRT construction was completed.

A member commented on the LRT terminating at UTSC and asked whether further infrastructure projects were needed to support the existing bus loop. Mr. Arifuzzaman explained that bus stops would be embedded along the road ways for Toronto Transit Commission (TTC), Durham Transit, and GO Transit buses, which would prevent the bus loop and campus from becoming a transportation station.

In response to a question regarding the approval of the Secondary Plan, Mr. Arifuzzaman explained that the Secondary Plan did not require governance approval. He noted, however, that the proposed capital projects outlined in the Campus Plan would each

³ Presentation- Moving the Master Plan into Secondary Planning

require governance approval.

5. Council on Student Services (CSS) Fees Process

The Chair invited Mr. Desmond Pouyat, Dean of Student Affairs, to present⁴ the Council on Student Services (CSS) Fees Process, and Ms Meredith Strong, Director of the Office of the Vice-Provost, Students and Student Policy Advisory, to outline the approach that was implemented if a CSS budget was not approved.

Mr. Pouyat reported that the Student Services, Health and Wellness, and Athletics and Recreation fees' budgets followed the CSS process, which was governed by the *Memorandum of Agreement between The University of Toronto, The Students' Administrative Council, The Graduate Students' Union and The Association of Part-time Undergraduate Students for a Long-Term Protocol on the Increase or Introduction of Compulsory Non-tuition Related Fees*, otherwise known as the "Protocol". Mr. Pouyat reported that CSS normally met from September through March, with the budget vote scheduled for the end of January, and commented that in order for the budget to pass, a simple majority vote from students was necessary.

Ms Strong explained that according to the terms of the "Protocol", in the absence of approval by CSS (or by referendum among the relevant students), the Governing Council could approve (a) permanent increases in existing fees by a percentage less than or equal to the lesser of the Consumer Price Index (CPI) increase or the University of Toronto Index (UTI) increase; and (b) temporary three-year increases in existing fees by a percentage less than or equal to the greater of the CPI increase or the UTI increase. She explained that the CPI was drawn from the University's long-range budget guidelines, and that the UTI was an indexation, as defined by the "Protocol", of a fee.

The Chair thanked Mr. Pouyat and Ms Strong for their presentation.

CONSENT AGENDA

On motion duly made, seconded, and carried

YOUR COUNCIL APPROVED,

THAT the consent agenda be adopted and that the item requiring approval (item 6) be approved.

6. Report of the Previous Meeting: Report Number 15 – Wednesday, December 16, 2015 (for approval) *

⁴ Presentation- Council on Student Services (CSS) Fees Process

7. Business Arising from the Minutes of the Previous Meeting

8. Reports for Information

- a) Report Number 16 of the UTSC Agenda Committee (Thursday, January 21, 2016)
- b) Report Number 15 of the UTSC Campus Affairs Committee (Monday, January 11, 2016)*

9. Date of the Next Meeting – Tuesday, March 1, 2016 at 4:10 p.m.

10. Question Period

No questions were raised.

11. Other Business

The Chair invited Ms Kathy Fellowes, Chair of the UTSC Academic Affairs Committee, and Ms Sue Graham-Nutter, Chair of the UTSC Campus Affairs Committee to provide the Council with an update on the work of each Committee.

Ms Fellowes reported that six undergraduate curricular changes (five new programs and one program closure) were approved at the January 27th meeting. She also reported that the Committee expected to receive seven undergraduate curricular changes for consideration at the February 25th meeting.

Ms Graham-Nutter reported that Mr. Arifuzzaman presented the Secondary Plan to the Committee followed by a presentation on the CSS Fees Process from Mr. Pouyat at the January 11th meeting. Both items were presented for information.

The Chair thanked Ms Fellowes and Ms Graham-Nutter for their Committee reports.

To conclude, the Chair noted that members had been provided with a summary of upcoming business items for the remainder of the governance year to better understand the meeting schedule and to highlight future discussion topics.

The meeting adjourned at 6:02 p.m.

Secretary

Chair

Positive Space Committee

An Overview of Student Led Initiative for the 7th Annual Rainbow Tie Gala

Positive Space Committee

Overview of the Positive Space Committee:

- **Supported by:** Sexual, Gender, & Diversity Office (SGDO) at St. George, the Principals Office, and the Equity and Diversity Office.
- **Members:** A volunteer committee with representation from across the campus; student, staff and faculty members who are engaged and contribute regularly. Our goal is to ensure that we have broad representation from both the LGBTQ+ community and our allies as well, with a strong student presence.
- **Purpose:** To develop awareness through information and education, with the goal of creating and supporting safe spaces on campus for the open expression of identity as it relates to sexuality and gender.
- **Operational function:** Monthly meetings, resources for members of the UTSC community, support for student initiatives that promote the purpose, a forum for discussion, and a host of a number of events meant to engage the campus and external community.

Positive Space Committee

2014/2015 Events hosted by the Positive Space Committee:

- **Positive Treats for Positive Space:** In partnership with campus police, members of the committee tour the campus and give out free 'treats', as well as provide information about positive space and help raise awareness.
- **Display your Pride:** New initiative started in 2015, tri-campus, with an emphasis on campus participation, unique expressions of pride – good way to connect with students as it relies heavily on social media content.
- **Educational Speaker Series:** Consists of a lecture/discussion, with a focus on concepts of sexual and gender identity; each speaker touches on different but related themes (i.e. sexual and gender identity in sports – Kinnon MacKinnon).
- **Pride House @UoFT House:** The Positive Space committee hosted two Pride House events at the UoFT House at UTSC during the Pan and Parapan Am Games.
- **Rainbow Tie Gala:** Annual event, held the last Wednesday of January, to celebrate diverse sexual and gender identities and campus support for the creation of positive spaces across our campus and throughout our communities.

Positive Space Committee

The Rainbow Tie Gala – An overview

- Annual event held the last Wednesday of January on campus, now in it's 7th year.
- Free of charge and open to all UTSC community members, as well as to members of the external community, friends and our colleagues and peers at the other UoFT campuses.
- The Gala is a very public celebration of sexual and gender diversity and an open expression of support, inclusion and respect.
- The event creates a sense of camaraderie and community building by uniting in shared values.
- In recent years, participation in the gala has ranged from 400-600 individuals.
- It is a large undertaking, taking extensive planning, budgeting and execution.
- Students are a BIG part of this, along with dedicated faculty and staff members.

Positive Space Committee

The Rainbow Tie Gala – 2016

- This year the Rainbow Tie Gala Planning committee had a total of 6 highly engaged student volunteers who assumed leadership roles
- The students were each given an area to manage of the overall event, including:
 - Marketing and Outreach
 - Student Performances
 - Engagement Activities



Positive Space Committee

This year our student leaders were:

- Dylan Williamson – Engagement Activities
- Matthew Lefaive – Student Performances
- Chester Madrazo – Outreach
- Amir Khan – Engagement Activities/Marketing
- Caitlin Brenneman – Student Performances
- Jessica Kirk – General Support and Assistance



Positive Space Committee

From a students perspective:

- Why I joined the Positive Space Committee
- My interest in volunteering for the Rainbow Tie Gala
- My contributions to the Gala, the Committee and the Campus



DEVELOPMENT AND ALUMNI RELATIONS

MANDATE

To oversee university advancement, including alumni affairs and fundraising, through the cultivation and enhancement of relationships with our key stakeholders and friends, and to build long-term capacity and support of UTSC in support of our goals, priorities and aspirations.

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BOUNDLESS 2

ALUMNI RELATIONS

UNIVERSITY OF TORONTO SCARBOROUGH

BOUNDLESS 3

CULTIVATION AND CONVERSION

UNIVERSITY OF TORONTO SCARBOROUGH

CELEBRATING 50 YEARS

www.utsc.utoronto.ca/50

LEADER TO LEADER

BUILDING A PIPELINE AND GIVING BACK

PARTNERS IN LEADERSHIP

NURTURING YOUNG ALUMNI

PWR PLAY



ADVANCEMENT

BOUNDLESS 10

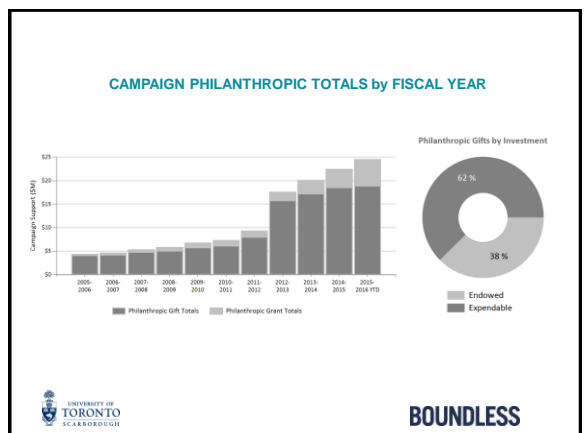
WHERE WE ARE TODAY

CAMPAIGN TO DATE

UTSC
 Raised: \$24,572,120 Goal: \$35 Million

UofT (all divisions)
 Raised: \$1,895,311,083 Goal: \$2 Billion

BOUNDLESS 11



**SUPPORT FOR EXPERIENTIAL LEARNING,
GRADUATE SCHOLARSHIP AND RESEARCH**



TD FRIENDS OF THE ENVIRONMENT

SUPPORT FOR CUTTING EDGE RESEARCH



THE KREMBIL FOUNDATION

GIFTS IN KIND



THE MCCARTHY ESTATE

TOP GIFTS

GIK

- o Doris McCarthy - \$3,589,488

Student Experience and Faculty Support

- o E-Fund Education Foundation - \$600,000
- o CUPE 3902 - \$160,000
- o TD Bank Group - \$600,000

Programs and Research

- o The Krembil Foundation - \$1,600,000
- o TD Bank Group - \$400,000

Infrastructure (Highland Hall)

- o Adam and Yien Watson- \$250,000



BOUNDLESS

**THE ANNUAL FUND
Leadership and Annual Giving**

Revenue by Fiscal Year

2011-12	2012-13	2013-14	2014-15	2015-16 (8 MONTHS)
\$112,037	\$157,043	\$172,545	\$189,000	\$130,000

- Annual Giving donation range \$1-\$499
- Leadership Giving donation range \$500-\$5,000
- 59% total growth in five years
- 45% of all Leadership Giving donors are new donors (acquisition)
- 41% of all Leadership Giving donors are renewal donors



BOUNDLESS

LOOKING AHEAD

FOCUS OF UTSC CAMPAIGN

- Campus priorities approved by UTSC Executive and Provost - 2011
- Refinement of top priorities in the light of donor analysis and response 2011-
- Streamlining priorities under Principal Bruce Kidd
 - o Highland Hall
 - o Student scholarships
 - o Healthy campus
- Review of priorities for remainder of campaign- February 2016



BOUNDLESS

DRIVING AFFINITY AND ENGAGEMENT

- Alumni life-stage programming
- Stewardship
- International Leadership Presence
- Entrepreneurship Leadership Focus



BOUNDLESS 19

MAINTAINING AND GROWING MOMENTUM

- Stewardship
- Pipeline Management
- Broadening the base, intensifying calling culture
- A renewed Annual Giving focus on donor acquisition and re-acquisition



BOUNDLESS 20

LOOKING BEYOND CAMPAIGN GOAL

- Financial potential of prospect base
- Economic environment
- President's 3 Priorities and Principal's 3 Priorities
- Big ideas with transformational outcomes
- Appetite of stakeholders



BOUNDLESS 21

THANK YOU.

Questions?



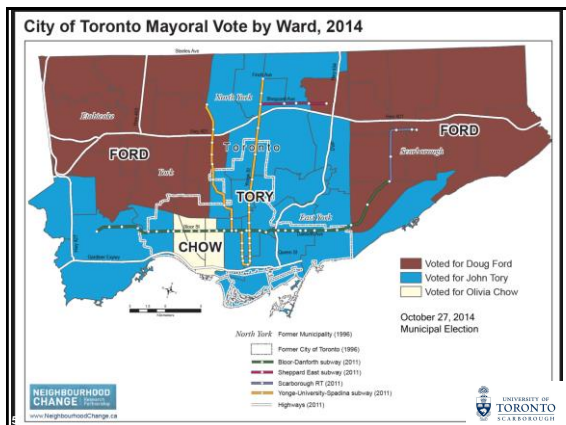
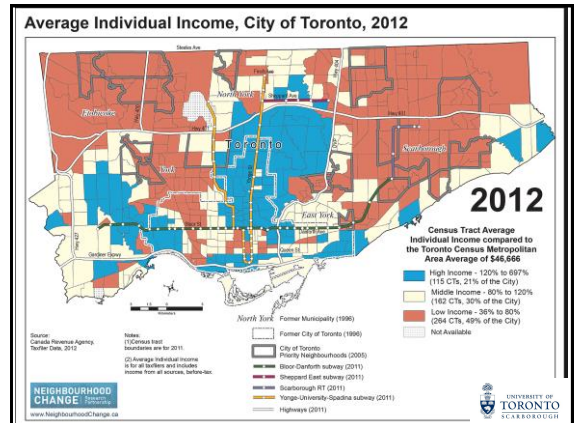
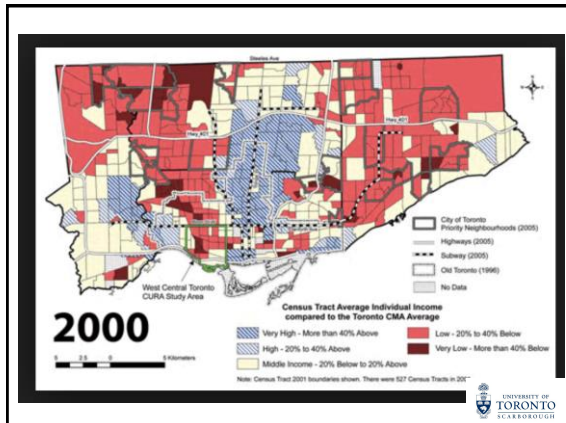
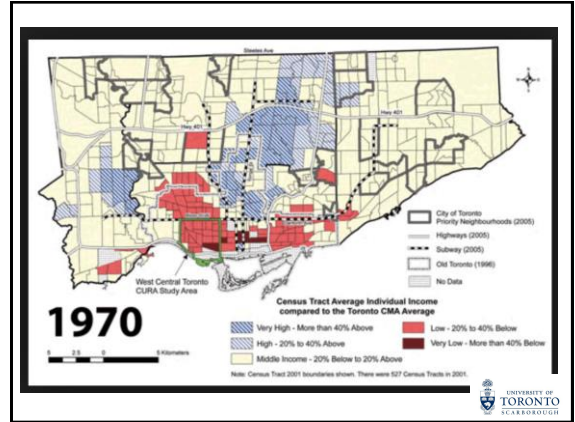
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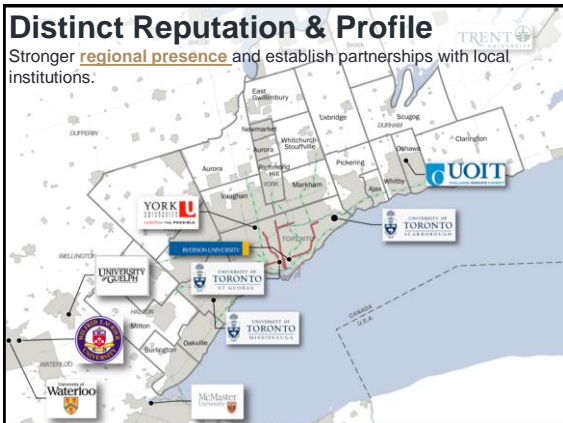
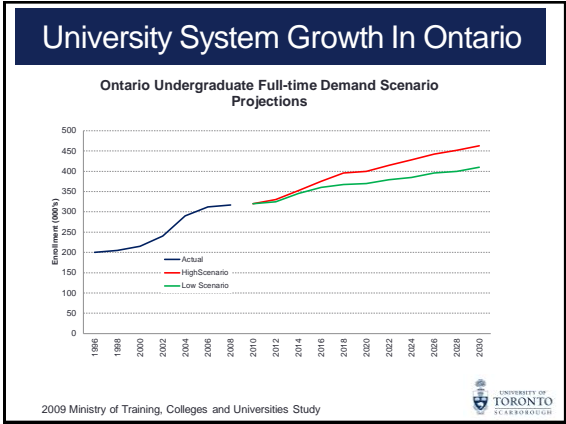


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TORONTO
SCARBOROUGH

AN ANCHOR FOR CHANGE: UTSC MASTER PLAN AND SECONDARY PLAN

Andrew Arifuzzaman
Chief Administrative Officer





Our Opportunities

- > Teaching and Research
- > Student Housing
- > Athletics Centre
- > Public Transit
- > Retail, Industry & Partnerships
- > Hotel/Conference Centre
- > Places to hang out
- > Image



Members of the university and surrounding community had opportunities for input through stakeholder interviews, workshops and focus group meetings.

- Grow on our own terms
- Be LOUD!
- People and ideas drive regeneration
- Bring in a big program and bring it in strong
- Scarborough embraces this campus... and it's time that the University embraces Scarborough
- No one knows we are here
- It is now important to set the stage for the next 100 years

The Opportunity:

St. George Campus



UTSC Master Plan

- Academic Draw
- Academic/Industry Partnerships
- Residential Development
- Pan Am and Legacy
- New Intellectual, Cultural and Sporting Hub of the Eastern GTA



Why Scarborough and Why Now:

- Historic under investment
- Conversion from basic manufacturing
- Potential Anchor Institutions (Universities, Colleges Hospitals) and interest from Private sector
- National and International attention coming
 - Toronto Pan Am Sports Centre
 - Rouge National Park
- Momentum is growing from grass the roots
 - Community partners
 - Institutional led Infrastructure Investments
 - Scarborough Business Association
 - Rotary Clubs of Scarborough: Revitalization report

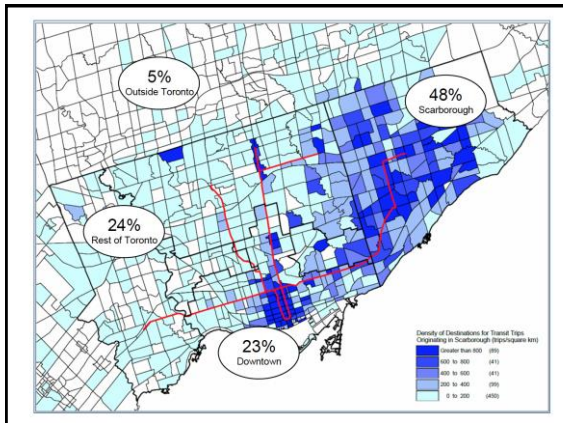
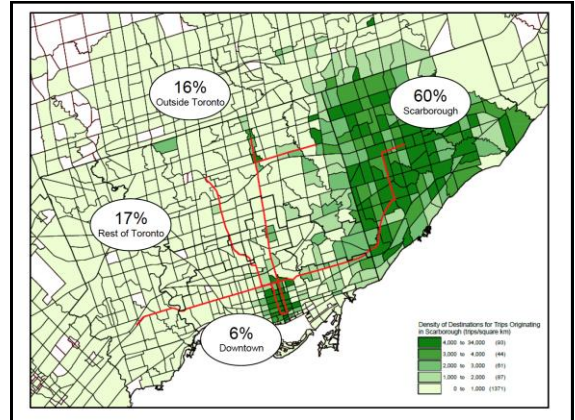


What we are asking of the City

1. An opportunity for the City and University to work together in creating a platform for City Building in the east
2. A recognition of UTSC's influential role in economic development and Scarborough revitalization through the Secondary Plan and other planning tools
3. Unlocking the potential for the north City and Provincial lands
4. Continued support of the vision of the Master Plan and implementation of the Secondary Plan



UPDATE: TRANSIT CHANGES



PLANNING A GREAT CITY TOGETHER

Scarborough Subway Extension

- Currently under study
 - TPAP anticipated in 2016
- Committed funding
- Stops at Lawrence E, Scarborough Centre, Sheppard E



- Cost: **\$3.56B***

* Escalated costs to the midpoint of construction

- Opportunity for fourth station at Eglinton & Brimley for additional cost



PLANNING A GREAT CITY TOGETHER

Optimization of SSE

- Introduction of SmartTrack
- Reduce length of subway extension by terminating at Scarborough Centre
- Remove stations outside of Scarborough Centre, because redevelopment of the Centre is the key objective



PLANNING A GREAT CITY TOGETHER

Crosstown East

- 12km along Eglinton E, Kingston, Morningside to Sheppard E
- EA completed in 2009 (Scarborough-Malvern LRT)
- 19 stops:
 - Avenues - Eglinton E and Kingston
 - 5 Neighbourhood Improvement Areas
 - UTSC
 - 2 GO stations - Eglinton and Guildwood
 - ECLRT Connection
- Could plan future branches to Malvern, Port Union, Highland Creek Village





PLANNING A GREAT CITY TOGETHER

Comparison of Options

	Current Proposals for Scarborough	Optimized Network
Key Destinations	<ul style="list-style-type: none"> Scarborough Centre The Scarborough Hospital 	<ul style="list-style-type: none"> Scarborough Centre University of Toronto – Scarborough and Toronto Pan-Am Aquatic Centre
Land Use	<ul style="list-style-type: none"> Serves employment area at Sheppard East and McCowan Lawrence/McCowan station outside of designated growth area and extremely constrained 	<ul style="list-style-type: none"> 8km of LRT along Avenues largely designated for mixed-use growth
Possible Extensions	<p>Subway</p> <ul style="list-style-type: none"> Extend north of Sheppard 	<p>Express Subway</p> <ul style="list-style-type: none"> Extend to Sheppard at McCowan and north of Sheppard Add future stations at Eglinton/Brimley and Lawrence/McCowan <p>LRT</p> <ul style="list-style-type: none"> Opportunities for future branches in eastern Scarborough
SmartTrack Stations		<ul style="list-style-type: none"> Opportunity to move Lawrence Station to subway if better development potential or negative impact to SmartTrack operation

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What will the Secondary Plan address?

A traditional Secondary Plan structure with dynamic built form to respond to unique institutional needs:

Table of Contents:

1. Introduction
2. Vision
3. Movement and Circulation
4. Open Space
5. Environmental Stewardship and Sustainable Design
6. Land Use and Built Form
7. Cultural Heritage
8. Servicing and Stormwater
9. Implementation

UNIVERSITY OF TORONTO SCARBOROUGH

General Policies and Vision

Key Policies and Content

- Support the growth of UTSC as a mixed-use, transit supportive, and connected centre of education, research, and employment
- To permit a wide range of uses, including ancillary uses, that support the university's dynamic institutional role, and provide flexibility for growth and adaptation.
- To establish a university mixed use centre at the intersection of Military Trail and Ellesmere, and support integration with the surrounding community
- Protect and enhance the public realm and natural features on campus
- To realign Military Trail to create a cohesive academic district and support transit implementation.

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Movement and Circulation

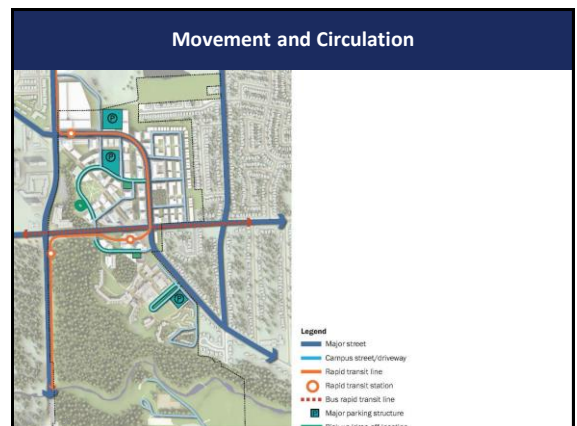
Structure

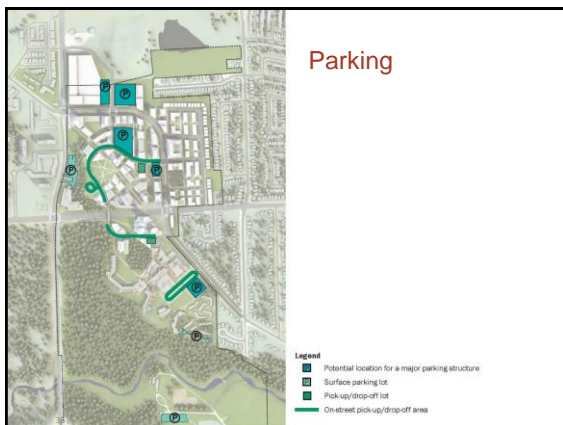
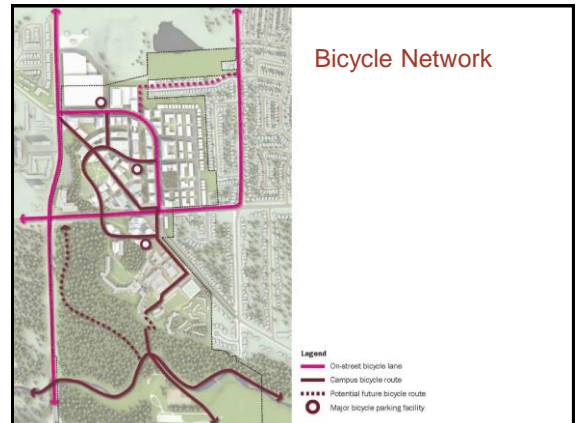
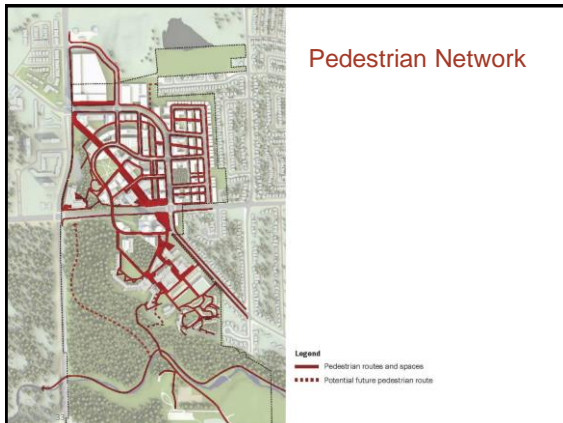
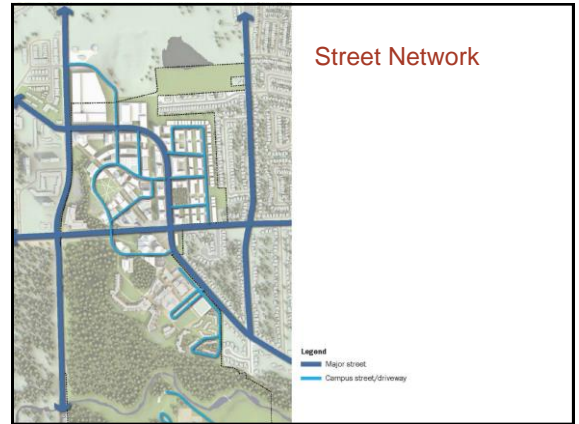
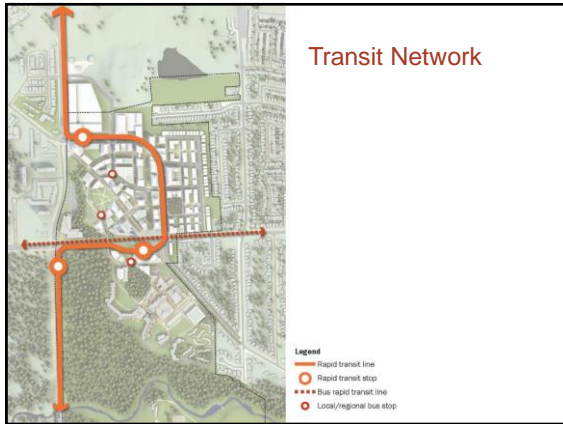
1. Street Network
2. Transit
3. Pedestrian and Bicycle Network
4. Travel Demand Management
5. Parking, Servicing and Loading

Schedules and Supporting Illustrations

- Street Network
- Pedestrian and Bicycle Network

UNIVERSITY OF TORONTO SCARBOROUGH





Open Space

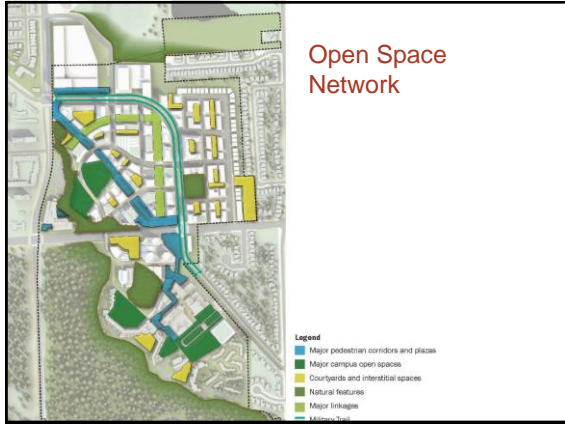
Structure

1. Morningside Ravine
2. Significant Open Spaces
3. Gateways and Views
4. Other Open Spaces

Schedules and Supporting Illustrations

- Open Space Network
- Natural Heritage System

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Environmental Stewardship and Sustainable Design

Structure

1. Ravine Stewardship
2. Sustainable Design
3. Environment

Schedules and Supporting Illustrations

- Natural Heritage System (also in Chapter 4)

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Land Use and Built Form

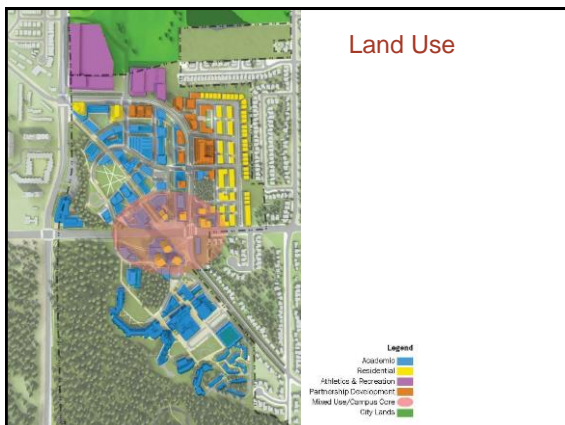
Structure

1. Institutional Use Designation
2. Open Space Areas
3. Built Form

Schedules and Supporting Illustrations

- Land Use

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Cultural Heritage

Structure

1. Built Heritage Resources
2. Archaeological Resources

Schedules and Supporting Illustrations

- Cultural Heritage Resources
- Areas of Archaeological Potential

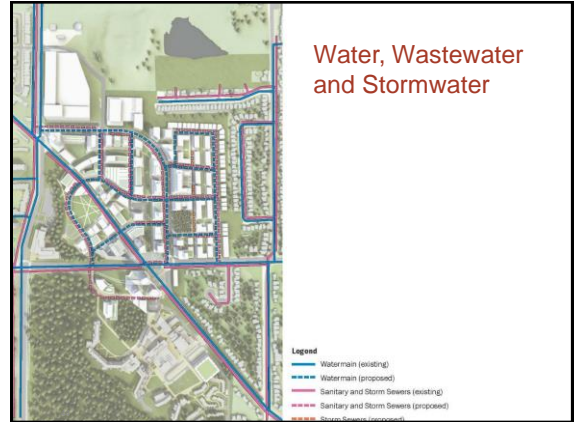
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Cultural Heritage

Key Policies and Content

- Cultural heritage resources, including the Miller Lash House and the Science and Humanities Wings, will be conserved as an important part of UTSC heritage.
- Archeological assessment will be conducted where necessary and all archeological resources will be appropriately conserved.

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Implementation

Structure

1. Zoning By-law
2. Building Design Guidelines
3. Site Plan Approval
4. Plan Review and Monitoring

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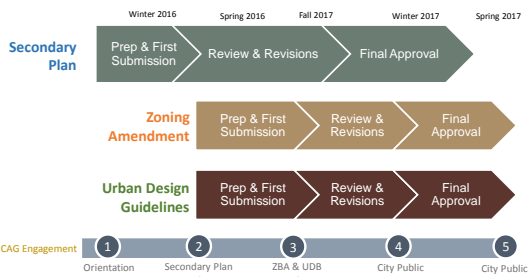


Community Advisory Group

- CAG Orientation meeting was held on December 10th at UTSC
- List of invitees included representatives from local Business Associations, Residents Associations, Councillor's offices, non-profits, and residents
- Overall feedback was positive and participants expressed a strong desire to prioritize student housing to address growing rooming house issue
- Concerns over community accessibility of programs and facilities were also expressed
- Next meeting will likely be in February of 2016



Preliminary Timeline



We Are Here



QUESTIONS

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Student Affairs and Services

Presentation to UTSC Campus Council
February 3, 2016



STUDENT AFFAIRS & SERVICES

Budgets that follow CSS Process

- Student Services Fee budget
- Health & Wellness Centre budget
- Athletics and Recreation budget



STUDENT AFFAIRS & SERVICES

What is CSS?

- CSS is the Council on Student Services
- The CSS is described in the Policy on Compulsory Non-Academic Incidental Fees known as the '**Protocol**' and is the responsible body of students involved in decisions to increase fees



STUDENT AFFAIRS & SERVICES

Composition of CSS

The following fifteen(15) student members shall be voting members of the Council; they must be eligible for registration at UTSC.

- President of the Graduate Students' Association Scarborough (GSAS)
- President of the Scarborough College Athletic Association (SCAA)
- President of the Scarborough Campus Students' Union (SCSU)
- President of the Scarborough Campus Residence Council (SCRC)
- Vice President Academic & University Affairs of the SCSU
- Vice-President Equity of the SCSU
- Vice-President External of the SCSU
- Seven (7) undergraduate students appointed by the SCSU to represent full-time and part-time UTSC students - none of whom serves on the SCSU as a voting Director, officer, or permanent full-time staff. One should be an International student and one should be a Resident student
- One graduate student, appointed by the GSAS, to represent graduate students at large



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The CSS Process

- Presentations by departments followed by Q&A
- Advisory groups meet for each department
- Finance Committee meetings
- Budget preview meeting and presentations mid-January to CSS student voters (**Tuesday January 12, 2016**)
- Additional meetings held as necessary to answer questions and provide information
- Final Budget Presentation and Vote (**Thursday January 21, 2016**)



STUDENT AFFAIRS & SERVICES

CSS Budget Vote

- All members have a vote
- Only the student vote determines the outcome
- A simple majority of student votes required to pass a budget



STUDENT AFFAIRS & SERVICES

When a Budget is not approved

The Administrative Assessor is permitted by *the Long-term Protocol on the Increase or Introduction of Compulsory Non-Tuition related Fees* (The Protocol) to recommend a fee increase to the appropriate governing body (Campus Affairs Committee and Campus Council).



STUDENT AFFAIRS & SERVICES

The administration is entitled to seek approval by Governing Council (Campus Affairs Committee and the Campus Council) of:

- (a) A **permanent fee increase of the lesser** of the CPI increase or the UTI increase
and
- (b) A **temporary (up to 3 year) increase of the greater** of the CPI increase or the UTI increase.



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CPI (Definition- Student Services)

CPI is the inflation factor equal to the **Consumer Price Index** as described in the University of Toronto's Long-range Budget Projection Assumptions and Strategies (or its equivalent).

UTI: University of Toronto Index

UTI is an indexation of a service's fee

- Accounts for changes in salary and benefit costs, revenue from other sources, occupancy costs, and changes in enrolment.
- Calculated separately for each service's fee.



STUDENT AFFAIRS & SERVICES

Permanent and Temporary Increases

Permanent increase:

The lesser of the UTI increase or the CPI increase.

And

Temporary increase (up to 3 years)

The greater of the UTI increase or the CPI increase.

Examples:

UTI = 3.6% CPI = 2.0%	UTI > CPI	Permanent Increase CPI = 2.0%	Temporary Increase UTI = 3.6%
UTI = 1.3% CPI = 2.0%	CPI > UTI	Permanent Increase UTI = 1.3%	Temporary Increase CPI = 2.0%



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How it Works

Previous Year Fee

Less Temporary Increase from 3 years ago

Any temporary increases from previous years.

Add UTI increase

Changes in salary and benefit costs, revenue from other sources, occupancy costs, and changes in enrolment

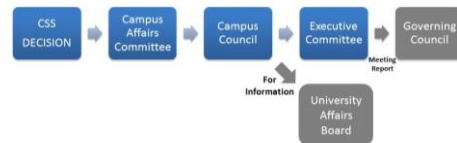
Add CPI increase

Add CPI (this year's CPI is 2%). Calculated based on the previous year's fee less any temporary increases.

New Fee

New Fee for the year.

Approval Process Summary



STUDENT AFFAIRS & SERVICES

Administrative support of the process

- Strongly supported by Campus financial services team
- Departmental and Student Affairs business officers
- Tri-campus Input



STUDENT AFFAIRS & SERVICES

Other Business to come before CAC

- Student Society Fees
- Ancillary Student Housing and Residence Life operating plan



STUDENT AFFAIRS & SERVICES

Student Society Fees

- Collected by University on behalf of student societies
- These are also compulsory non-academic incidental fees



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Student Societies

- Student Organizations accountable to particular constituencies
- Example at UTSC include the
 - Scarborough Campus Student Union (SCSU)
 - Scarborough Campus Athletics Association (SCAA)
 - Scarborough Campus Residence Council (SCRC)
 - Fusion Radio
 - The Underground



STUDENT AFFAIRS & SERVICES

University's Assumed Obligations to Students

- To ensure societies function in an orderly and democratic fashion
- To ensure funds are properly accounted for



STUDENT AFFAIRS & SERVICES

Society Requirements

- To have constitutions
- Bylaws must have provisions for regular financial reports, annual audits and access to records for members
- Appropriate accounting and financial procedures must be adhered to



STUDENT AFFAIRS & SERVICES

Oversight Role : Office of Vice Provost Students

- Fee collection process and related accountabilities
- Fees are first vetted through the Vice Provost Student's office prior submission to CAC, to ensure proposed increases are appropriate and adhere to the rules governing fee increases for the various societies, such as limits imposed by referendums.
- Many student society fees are increased by CPI which for student societies are defined by Year-over-year change in consumer prices for Ontario as measured by Statistics Canada (December-over- December) as of December 31 of the previous year. (*Policy for Compulsory Non-Academic Incidental Fees*)
- Department of Student Life & Office of Student Affairs liaises between Student Societies & Vice Provost Students to assist in coordination of the process



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Student Housing and Residence Life

- An ancillary operation that must be financially self sustaining
- Reports through Student Affairs but as an ancillary, is part of the ancillary operations process under the CAO and will come to CAC under the ancillaries umbrella



STUDENT AFFAIRS & SERVICES



Contact Us



Deanstaff_UTSC



<http://uoft.me/utscstudentaffairs>



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