

UNIVERSITY OF TORONTO
 THE GOVERNING COUNCIL
REPORT NUMBER 476 OF
THE EXECUTIVE COMMITTEE
Thursday, October 21, 2015

To the Governing Council,
 University of Toronto.

Your Committee reports that it held a meeting on Wednesday, October 21, 2015, at 5:00 p.m. in the Boardroom, Simcoe Hall, with the following members present:

<p>Ms. Judy Goldring, Chair Ms Shirley Hoy, Vice-Chair Professor Meric Gertler, President Mr. Faizan Sohail Akbani Ms. Susan Froom Mr. Gary D. Goldberg Professor Avrum I. Gotlieb Ms. Claire M.C. Kennedy * Dr. Gary P. Mooney Ms. Catherine Riddell Prof. Salvatore Spadafora * Professor Janice Gross Stein * Mr. W. Keith Thomas</p>	<p>Regrets: Ms Janet Ecker</p> <p>Non-Voting Member: Mr. Louis R. Charpentier, Secretary of the Governing Council</p> <p>Secretariat: Ms. Cindy Ferencz-Hammond Ms. Sheree Drummond</p>
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* Participated by teleconference

In Attendance:

Professor Andrea Sass-Kortsak, Chair, Academic Board and Member of the Governing Council
 Ms Jane Pepino, Chair, Business Board and Member of the Governing Council
 Ms B. Andrew Szende, Chair, University Affairs Board and Member of the Governing Council
 Ms Nancy Lee, Chair, UTSC Campus Council
 Prof. Hugh Gunz, Chair, UTM Campus Council
 Professor Cheryl Regehr, Vice-President and Provost and Member of the Governing Council *
 Professor Scott Mabury, Vice-President, University Operations
 Dr. Tony Gray, Director, Strategic Research, Office of the President
 Mr. Christopher Lang, Director, Appeals, Discipline and Faculty Grievances
 Nadina Jamison, Executive Director, Stakeholder Relations & Strategic Initiatives, Office of the President

Pursuant to section 28 (e) and 38 of By-Law Number 2, consideration of items 13 to 19 took place in camera.

The meeting was held in closed session.

1. Chair's Remarks

The Chair welcomed members, Board and Council Chairs and Vice-Presidents to the first regular meeting of the Executive Committee for 2015-16. The Chair reminded members that the Committee meets in closed session, meaning that the meeting was not open to the public. Governors who were not members of the Executive may attend for the closed session, but they may not participate in the debate unless invited to do so by the Chair.

The Chair noted that the Committee would also move *in camera* pursuant to section 28 (e) and (f). This required that only members of the Committee, Board and Council Chairs, senior administrators (as appropriate), and staff from the Secretariat, may remain in the room. The Chair also reminded the Committee that confidential matters should not be discussed with anyone other than members of the Committee.

The Chair encouraged governors to participate in the Council of Chairs of Ontario Universities (CCOU) conference on November 6 and 7.

Finally, she conducted an Orientation session for members, which included information on the Executive Committee's terms of reference, specific responsibilities and a briefing on its role with respect to the *Code of Behaviour on Academic Matters* and the *Code of Student Conduct*, which was delivered with the assistance of the Director, Appeals, Discipline and Faculty Grievances.

2. Report of the President

The Chair invited the President to make his report to the Executive Committee. President Gertler remarked on the great value he placed on the Executive Committee as a confidential advisory body and thanked members in advance for their advice and support over the coming year.

The President continued his report with a discussion of the recent Federal election results. He noted that across the country, there were 30 new ridings to reflect the population growth, including 15 in Ontario, many of them in the GTA. All three of UofT's campuses were in one of the newly created ridings and all three of these ridings had elected Liberal MP's. Fourteen of the MPs from the GTA and 28 MPs from across the country were University of Toronto alumni.

The President summarized Liberal platform highlights. There was a promise to increase infrastructure spending, but their platform also included a number of commitments of interest to the university sector and he looked forward to seeing how these would develop.

The President proceeded to provide a Provincial update. He noted that Premier Wynne had met with the Council of Ontario Universities (COU), and that the focus of the meeting had been on how to enhance the employment prospects of students. He added that Sheldon Levy, current President of Ryerson University, had been appointed Ontario's Deputy Minister of Training, Colleges and Universities.

Professor Gertler noted that the review of the Provincial funding formula would be a major focus of fall activities. He explained that the review was not an opportunity to increase overall system funding and that the adequacy of funding for the sector was not under discussion. He noted that the University had been actively engaged in advocacy, both as part of the COU and Research Intensive Universities in Ontario (U6), and that the review, announced in March 2015, was expected to issue a draft paper within the next month.

The President continued his report with an update on his 'Three Priorities'. He reported that the last of the 25 consultation sessions occurred at the UTM Academic Affairs Committee on September 17, 2015. *Three Priorities: A Discussion Paper* had been released to the University community on October 2, 2015. He noted that the feedback received thus far had been very positive and constructive and that the discussion paper would be making its way through the governance process, starting with the Planning and Budget Committee on October 28, 2015.

The President provided an update on the *Boundless* Campaign. In total there had been \$1.850 billion raised, more than six months ahead of schedule. He remarked that the past fiscal year had been the largest fundraising result in the history of U of T, with \$248 million raised in the campaign, the third year in a row during which more than \$200 million had been raised. He emphasized that these results represented great momentum, but there was still much work to do and many divisional priorities and goals to meet in the context of new energy provided by 20 new divisional leaders throughout the university.

The President concluded his remarks with an update on the matter of the University of Toronto's relationship with University of Toronto Schools (UTS) advising members that Professor Scott Mabury had been leading negotiations with UTS. Professor Mabury reported that U of T and UTS had reached an understanding about renewing the affiliation between the two institutions and for UTS to remain on Site 1 (area bounded by Huron, Bloor, Washington and Spadina). He noted that the proposed renewed affiliation agreement would allow the University and UTS to continue their 105 year affiliation in a financially stable way. The agreement would be coming forward through governance in the coming cycle.

In response to a question about whether the University had a coordinated response regarding the recent announcement to explore the possible presence of UTM in Brampton, the President confirmed that U of T as whole, working with the leadership of UTM, was very engaged in exploring the potential involved. He noted however that there was no clarity as of yet on the amount of funding that will be provided by the government. The President would continue to update members on any developments.

In response to member's question about the timing related to the funding formula review, the President noted that wide circulation of the document by Suzanne Herbert, Executive Lead, University Funding Model Review, would begin in the next couple of weeks, followed by a final draft submission to the Cabinet. He noted that the expectation was for a decision on the specifics of the review to occur in the first half of 2016. He noted that changes, if any, would be phased in on a multi-year basis and transitional funding would also be provided.

3. Items for Endorsement and Forwarding to the Governing Council

a) *Report of the University Ombudsperson for the Period July 1, 2014 to June 30, 2015 and Administrative Response*

The Chair noted that the Ombudsperson Report and Administrative Response were presented annually to the Governing Council for information and comment. Professor Regehr confirmed that preparation of the Administrative Response was a collaborative effort between the Provost's Office and the President's Office. The Provost reported that the report had identified two issues that required attention. The first was the need to develop a more explicit policy on mental health assistance to augment the university's current practice of assisting students with mental health problems immediately, without first proceeding through the formal *Code of Student Conduct* process. The second issue identified was consistency among academic divisions dealing with matters of academic integrity. The Provost noted that a Provostial Advisory Group had been charged with looking at consistency and education on academic integrity two years ago, which had resulted in a new orientation for academic administrators and training for faculty. In addition, a new website that included information about best practices in the field had been launched recently.

On motion duly moved, seconded, and carried

YOUR COMMITTEE APPROVED

THAT the Report of the University Ombudsperson for the period July 1, 2014 to June 30, 2015 and Administrative Response be endorsed and placed on the agenda of the Governing Council meeting of October 29, 2015.

b) *Capital Project: University College Revitalization (Revised Phase 1) and Croft Chapter House (Phase 2) – Report of the Project Planning Committee, Project Scope and Sources of Funding*

The Chair reminded Committee members that the total project cost and the sources of funding for the project would be considered during the *in camera* portion of the meeting, and invited Professor Andrea Sass-Kortsak, Chair of the Academic Board, to introduce the item and provide

a report of the discussion that had occurred at the meeting of the Academic Board on October 1, 2015.

Professor Sass-Kortsak noted that on May 11, 2015, the Executive Committee had confirmed, in principle, the *Project Planning Committee Report for the University College Revitalization*. Under Phase One of that *Report* the University College Library would return to its historic home at the front of the College, with the collections located in the East Hall and a reading room located in the West Hall. As outlined in the proposal, there would be minor revisions in scope for Phase One of the project, and Phase Two of the project – the creation of the Conference Centre at the Croft Chapter House. The Academic Board had been informed that the proposed conference facility at the Croft Chapter House – with a capacity of hosting events for up to 120 persons – with accessible entrances, flexible seating, and upgraded technological infrastructure would contribute towards fulfilling the research mission of the University as a site for a range of academic activities. She reported that this proposal had received unanimous support from the Academic Board.

On motion duly moved, seconded and carried,

YOUR COMMITTEE APPROVED

THAT the following recommendation be endorsed and forwarded to the Governing Council:

THAT the Report of the Project Planning Committee for the University College Revitalization (Revised Phase 1) and Croft Chapter House (Phase 2), dated August 24, 2015 be approved in principle; and

THAT the additional project scope for Phase One and for Croft Chapter House (Phase Two), totalling 273 net assignable square metres (nasm) (316 gross square metres (gsm)) for a total of 985 net assignable square metres (nasm) (1266 gross square metres (gsm)) be approved in principle, be funded by Capital Campaign Funds, Provost's Central Funds, University College (Operating Funds); and Faculty of Arts and Science (Capital Funds), and

THAT subsequent phases of the project be brought forward for approvals through the appropriate vehicle as funding becomes available to move forward with the implementation of the overall plan as presented in the Project Planning Committee Report.

- c. Capital Project: Renovation and Expansion of the Recreation (R-Wing) at the University of Toronto Scarborough, the New Highland Hall – Revised Report of the Project Planning Committee, Project Scope and Sources of Funding**

The Chair invited Professor Andrea Sass-Kortsak, Chair of the Academic Board, to introduce the item and provide a report of the discussion that occurred at the meeting of the Academic Board on October 1, 2015.

Professor Sass-Kortsak reminded members that the project had been approved in principle by the Governing Council on April 1, 2015, contingent on award of the Ontario Major Capacity Expansion Program. Unfortunately, UTSC had not been awarded this funding and as a result UTSC had identified other funding sources to allow this project to proceed and to address the additional space needed on the campus to keep pace with undergraduate growth.

She explained that there had been no changes in the size, function or location of the project. Consequently, there were no changes in the total project costs and to the annual operating costs. The only major changes were in the sources of funding for the project which would be discussed in the *in camera* session for this meeting. This proposal had also received the unanimous support of the Academic Board.

On motion duly moved, seconded and carried

YOUR COMMITTEE APPROVED

THAT the following recommendation be endorsed and forwarded to the Governing Council:

THAT the capital project as described in the Project Planning Committee Report for the Renovation and Expansion of the Recreation Wing (R-Wing) at the University of Toronto Scarborough dated, November 20, 2014; with a project scope of 4,237 net assignable square metres (nasm) (8,178 gross square metres (gsm)) of new construction and 2,223 nasm (4,291 gsm) of renovation; approved in principle by the Governing Council on April 1, 2015, be amended to reflect the following revised sources of funding: the UTSC Operating Funds; the Capital Campaign; the Provost Central Funds; and Financing; and that this be approved.

CONSENT AGENDA

On motion duly moved, seconded, and carried

YOUR COMMITTEE APPROVED

THAT the consent agenda be adopted and that the items be approved.

4. Capital Project: High Pressure Combustion Research Facility, University of Toronto Institute for Aerospace Studies, Faculty of Applied Science and

Engineering – Report of the Project Planning Committee, Project Scope, and Sources of Funding

On motion duly moved, seconded and carried

YOUR COMMITTEE CONFIRMED

THAT the Report of the Project Planning Committee for the High Pressure Combustion Research Facility, University of Toronto Institute for Aerospace Studies, Faculty of Applied Science and Engineering, dated August 26, 2015, be approved in principle, and;

THAT the project scope to accommodate the High Pressure Combustion Research Facility Renovation of 188 net assignable square metres (nasm), be approved in principle, to be funded by Canadian Foundation for Innovation (CFI) funds, Ontario Research Fund (ORF) funds and Faculty of Applied Science and Engineering (UTIAS) Operating Funds.

5. Capital Project: Report of the Project Planning Committee for the School of Graduate Studies, MacDonald-Mowat House, 63 St. George Street Renovation and Restoration

On motion duly moved, seconded and carried

YOUR COMMITTEE CONFIRMED

THAT the Project Planning Committee Report for the School of Graduate Studies, MacDonald-Mowat House, 63 St. George Renovation and Restoration, dated September 1, 2015, be approved in principle and,

THAT the project scope of 63 St. George Street Renovation and Restoration totalling 715 net assignable square metres (nasm) (1070 gross square metres (gsm)) be approved in principle, to be funded by the school of Graduate Studies Operating Funds.

6. Report of the Previous Meeting of the Executive Committee

Report Number 475, from the meeting of June 25, 2015 was approved.

7. Business Arising from the Report of the Previous meeting

There was no business arising from the report of the previous meeting.

8. Minutes of the Governing Council Meeting – September 10, 2015

Members received the Report of the September 10, 2015 Governing Council Meeting for information

9. Business Arising from the Minutes of the Governing Council Meeting

10. Reports for information

Members received the following reports for information:

- a) Report Number 199 of the Academic Board (October 1, 2015)
- b) Report Number 221 of the Business Board (September 21, 2015)
- c) Report Number 190 of the University Affairs Board (October 8, 2015)
- d) Report Number 13 of the University of Toronto Mississauga Campus Council (October 7, 2015)
- e) Report Number 13 of the Special Meeting of the University of Toronto Scarborough Campus Council (September 17, 2015)
- f) Report Number 14 of the University of Toronto Scarborough Campus Council (October 14, 2015)
- g) Report Number 74 of the Elections Committee (October 1, 2015)

END OF CONSENT AGENDA

11. Date of next meeting:

The Chair advised members that the next meeting was scheduled for Monday, December 7, 2015 from 12:00 to 2:00 p.m.

12. Other Business

- a) October 29, 2015 Governing Council Meeting

The Committee Moved *In Camera*.

13. Code of Behaviour on Academic Matters: Recommendation for Expulsion

On a motion duly moved, seconded and carried

YOUR COMMITTEE APPROVED

THAT the President's recommendation for expulsion, as outlined in the memo and supporting documentation from the Secretary of the Governing Council, dated October 2, 2015 be confirmed.

14. Item for endorsement and Forwarding to the Governing Council

a. Capital Project: Report of the Project Planning Committee for the University College Revitalization (Revised Phase 1) and Croft Chapter House (Phase 2) Total Project cost and Sources of Funding

On motion duly moved, seconded and carried

YOUR COMMITTEE RECOMMENDED

THAT the recommendation, by Professor Scott Mabury, Vice-President University Operations, in the memo dated October 5, 2015 regarding the University College Revitalization (Revised Phase 1) and Croft Chapter House (Phase 2) be approved.

b. Capital Project: The Renovation and Expansion of the Recreation Wing (R-Wing) at the University of Toronto Scarborough – the new highland Hall – Total Project cost and Sources of Funding

On motion duly moved, seconded and carried

YOUR COMMITTEE APPROVED

THAT the recommendation by Professor Scott Mabury, Vice-President University Operations, in the memo dated October 5, 2015 regarding the renovation and expansion of the Recreation Wing at UTSC be approved.

15. External Appointment

a) University of Toronto Press Board

On a motion duly moved, seconded and carried

YOUR COMMITTEE RESOLVED

THAT the following individuals be appointed/re-appointed as members and directors of the University of Toronto Press Board of Directors, effective immediately, for terms to continue until the 2016 Annual General Meeting, or until their successors are appointed:

Mr. Larry Alford
Ms Kelly Dixon
Ms Mary Anne Elliott
Mr. Stephen Knight
Ms Elizabeth Lea

Professor Scott Mabury
Ms Anne MacDonald
Mr. Ken McCarter (Chairman)
Professor Louis Pauly
Ms Catherine Pearce
Professor Rob Vipond
Ms. Kathy Weston - new member
Mr. John Yates

THAT Mr. Ken McCarter be appointed as Chairman of the University of Toronto Press Board of Directors, effective immediately, for a term to continue until the 2016 Annual General Meeting, or until his successor is appointed.

16. Capital Project: Report of the Project Planning Committee for the High Pressure Combustion Research facility, University of Toronto Institute for Aerospace Studies, Faculty of Applied Science and Engineering – Total Project Cost and Sources of Funding.

On motion duly moved, seconded and carried

YOUR COMMITTEE APPROVED

THAT the recommendation by Professor Scott Mabury, Vice-President University Operations, in the memo dated October 5, 2015 regarding the High Pressure Combustion Research Facility, be approved.

17. Capital Project: Report of the Project Planning Committee for the School of Graduate Studies, MacDonald-Mowat House, 63 St. George Street Renovation & Restoration – Total Project Cost and Sources of Funding

On motion duly moved, seconded and carried

YOUR COMMITTEE APPROVED

THAT the recommendation by Professor Scott Mabury, Vice-President University Operations, in the memo dated October 5, 2015, regarding the School of Graduate Studies MacDonald-Mowatt House, be approved.

18. Committee Members with the President

a) Membership of the Search Committee for the Secretary of the Governing Council

On motion duly moved, seconded and carried

YOUR COMMITTEE APPROVED

THAT the recommendation by Ms Judy Goldring, in the memorandum dated October, 2015, regarding the membership of the Search Committee for the Secretary of the Governing Council, be endorsed and forwarded to the Governing Council meeting of October 29, 2015.

19. Committee Members Alone

Members of the Executive Committee, with the Board Chairs, met privately.

The Committee returned to closed session.

The meeting adjourned at 6:45 p.m.

Secretary

Chair

October 22, 2015