

UNIVERSITY OF TORONTO

THE GOVERNING COUNCIL

OCTOBER 29, 2015

MINUTES OF THE MEETING OF THE GOVERNING COUNCIL held on October 29, 2015 at 4:30 p.m. in the University of Toronto Council Chamber.

Present:

Ms Judy G. Goldring (Chair)
Ms Shirley Hoy (Vice Chair)
Professor Meric S. Gertler (President)
Mr. Faizan Sohail Akbani
Mr. Preet Banerjee
Professor John S. Bland
Mr. Harvey Botting
Mr. David Bowden
Mr. P.C. Choo
Mr. Jeff Collins
Ms Janet L. Ecker
Ms Susan Froom
Mr. Gary D. Goldberg
Professor Avrum I. Gotlieb
Professor Hugh P. Gunz
Mr. Alex Ivovic
Mr. Brian K. Johnston
Ms Claire M.C. Kennedy
Mr. Rayn Khan
Professor Paul Kingston
Mr. R. Mark Krembil
Professor Ulrich Krull, Acting Vice-President and Principal, UTM
Mr. Nykolaj Kuryluk
Professor Ernest W.N. Lam
Mr. Brian D. Lawson
Ms Nancy Lee
Professor Jan Mahrt-Smith
Dr. Gary P. Mooney
Mr. Ridwan Olow
Professor Cheryl Regehr
Ms. Catherine Riddell
Professor Andre Sass-Kortsak

Mr. Riaz Sayani-Mulji
Mr. Howard L. Shearer
Professor Elizabeth M. Smyth
Mr. Andrew Szende
Professor Nicholas Terpstra
Mr. W. Keith Thomas
Professor Steven J. Thorpe
Mr. Bruce Winter
Mr. Lawrence Zhang

Mr. Louis R. Charpentier, Secretary of the Governing Council

Secretariat:

Ms Mariam Ali
Ms Sheree Drummond
Mr. Anwar Kazimi
Mr. Patrick McNeill
Ms Rena Parsan
Ms Amorell Saunders N'Daw
Mr. David Walders

Absent:

Ms. Zabeen Hirji
Ms Sandra Hudson
Mr. John Paul Morgan
Ms Jane Pepino
Ms Melinda M. Rogers
Mr. Mark Henry Rowswell
Professor Salvatore M. Spadafora
Professor Janice Gross Stein

In Attendance:

Hon. David Onley, Former Lieutenant Governor & Pan Am Games Ambassador
Mr. Stan Gasner, Member, College of Electors
Ms Valerie Story, Member, College of Electors
Mr. David Estok, Vice-President, Communications

Professor Vivek Goel, Vice-President, Research and Innovation
Professor Scott Mabury, Vice-President, University Operations
Ms Judith Wolfson, Vice-President, University Relations
Professor Donald C. Ainslie, Principal, University College
Professor Sandy Welsh, Vice Provost, Students
Ms Nadina Jamison, Executive Director, Stakeholder Relations and Strategic Initiatives, Office of the President
Mr. Malcolm Lawrie, Assistant Vice-President, University Planning, Design & Construction
Ms Bryn MacPherson, Assistant Vice-President, Office of the President & Chief of Protocol
Mr. Steve Moate, Senior Legal Counsel
Professor Emeritus Joan Foley, Former Ombudsperson
Professor Emeritus Ellen Hodnett, Ombudsperson
Mr. Garvin De Four, Assistant Ombudsperson
Mr. David Curtin, Director, Communications Services, Office of the President
Mr. David Newman, Senior Director, Student Experience
Ms Archana Sridhar, Assistant Provost
Ms Meredith Strong, Director, Office of the Vice-Provost, Students and Student Policy Advisor
Mr. Josh Binstock, Pan Am Student Athlete
Mr. Zack Chetrat, Pan Am Student Athlete
Ms Shelley Gautier, Para Pan Am Student Athlete
Mr. Mark Norman, Research Assistant, Faculty of Kinesiology & Physical Education
Mr. Jason Wurster, Pan Am Athlete & U of T student

IN ACCORDANCE WITH A DETERMINATION BY THE EXECUTIVE COMMITTEE, PURSUANT TO SECTIONS 28 (E) AND 38 OF BY-LAW NUMBER 2 OF THE GOVERNING COUNCIL, ITEM 12 ON THE AGENDA WAS CONSIDERED BY THE GOVERNING COUNCIL *IN CAMERA*.

1) Chair's Remarks

The Chair welcomed members and Professor Ulrich Krull, Acting Vice-President and Principal of the University of Toronto Mississauga (UTM), who was attending in place of Professor Deep Saini, who was on administrative leave. The Chair also extended a special welcome to the Honourable David Onley, former Lieutenant Governor of Ontario.

The Chair reported that the Lieutenant Governor had issued the order that Mr. Preet Banerjee be appointed for a period of three years, effective September 8, 2015. She noted that Mr. Banerjee had served on the University of Toronto Scarborough Campus (UTSC) Campus Council as a community member. The Chair further reported that the Lieutenant Governor had issued an order that Mr. Brian Johnston be appointed for a period of three years, effective September 8, 2015. The Chair congratulated the appointees and thanked them in advance for their contribution to the University.

2) Report of the President

The Chair invited President Gertler to give his report.

The President remarked on the Federal election that had just concluded and noted that all three U of T campuses were in new ridings that were represented by Liberal MPs. President Gertler said that 14 GTA MPs were U of T alumni and that 28 U of T alumni in total had been elected from across the country.

The President said that the University would await developments in key Liberal platform areas such as: increased infrastructure spending; a new innovation agenda, including research facilities; the reinstatement of government science budgets; and the creation of a chief science officer.

President Gertler also noted that the University was interested in seeing what new developments there might be in areas such as: promotion of accessibility in higher education; improvements to the Canada Student Loans Program; additional co-op programs; a renewed youth employment strategy; investments in First Nations education at all levels; the pledge to restore the mandatory long form Census; and commitments with regard to the Canada First Research Excellence Fund.

On the provincial government front, President Gertler reported that the government was continuing to review the funding formula used to allocate public funding to universities. He said that the government's goals were to enhance the quality of teaching and learning; further advance the differentiation agenda; strengthen the sustainability of individual universities; and increase accountability and transparency. The President advised members that the University had been actively engaged in advocacy, including through the Council of Ontario Universities (COU). The provincial review began last March and a draft paper was expected in weeks. The report was to present and analyze three to six options and would be released for comment and review before a decision was made by Cabinet.

President Gertler provided an update on the Boundless Campaign noting that the Campaign had raised \$1.85 billion as of the week of October 26th, which was more than six months ahead of schedule. Contributions had received from 90,000 unique donors. The total number of Campaign volunteers was 9,200 and nearly \$248 million had been raised in the past year.

President Gertler also commented on the record level of alumni participation in events during the previous year (2014). He noted that many alumni had taken advantage of regional and local programs or had served as mentors, which spoke to the rising tide of alumni engagement and pride in the institution.

Finally, the President provided an update to members on the relationship between the University and the University of Toronto Schools (UTS). He said that the revised affiliation agreement, which was currently progressing through governance and, would come to the Council's December meeting, would permit UTS to stay on its current site for at least 50 years.

3) Presentation – Pan Am/Parapan Games

The Chair invited President Gertler to present reflections on U of T's partnership in the Pan Am/Parapan Games over the summer. The President said that U of T had been a proud partner and co-host of the Pan Am/Parapan Games. He pointed out that the Games represented the largest multi-sport games in Canadian history and that they epitomized the concept of partnership. Seven thousand athletes, some of whom were U of T athletes, participated in 36 Pan Am/Parapan sports. Many Games volunteers were U of T alumni, staff, students and faculty. President Gertler noted that the University had hosted specific Games events on two of its campuses: University of Toronto Scarborough (UTSC) and St. George. The President remarked that Canada finished second overall and that 35% of the athletes who won medals, won them at events hosted at U of T.

With regard to the impact and legacy of the Games for U of T, President Gertler noted that the UTSC Tennis Centre, the Goldring Centre for High Performance Sports and the Toronto Pan Am Sports Centre (TPASC) were state-of-the art facilities that would also further sport-related research. He said that the University community had developed a better understanding of the Americas through its

participation in the international exchanges, symposia and exhibitions that had taken place. He also reported that there was a renewed sense of community across divisions and campuses as a result of involvement in the Games and that the U of T Houses on each of the campuses had been an effective vehicle for community engagement. The Games, he commented, revitalized facilities; enhanced scholarship, research, teaching and learning for the University and for the entire Toronto region for generations to come.

President Gertler noted that Mr. Mark Norman, a Research Assistant with the Faculty of Kinesiology & Physical Education, was conducting an evaluation of the University's engagement with the Games. He also said that the Games had represented a shining example of the mutually enriching relationship of the University with the City.

The President invited U of T Special Ambassador, the Honourable David Onley, former Lieutenant Governor and a Visiting U of T lecturer, to comment.

The Hon. David Onley reported that he was deeply honoured to have served as U of T Special Ambassador. He noted that the Games were the first to be fully integrated and fully accessible to all. He said that the 2015 Games stood alone in the world in the degree of accessibility they had provided. He also noted that the Games showcased the awe-inspiring performance of the athletes—spectators saw their ability first and that the disability was only one part of their characteristics. His Honour noted that the most important take-away for him had been the expressions of kindness and generosity that we had shown to each other and to visitors. He expressed gratitude to the remarkable U of T community, who had made the Games such a meaningful and enduring success. He thanked the President for asking him to serve in the role of Special Ambassador.

President Gertler then invited four U of T athletes who had participated in the Games to share their experience: Mr. Zack Chetrat, swimmer (who participated through pre-recorded video); Ms Shelley Gautier, a paracyclist; Mr. Jason Wurster, a pole vaulter; and, Mr. Josh Binstock, volleyball team member, commented on the tremendous support provided by the U of T community and the unforgettable experience of performing before a hometown crowd. They expressed their excitement at the legacy that the Games had created.

In concluding, President Gertler offered congratulations to the athletes on behalf of the entire University community and expressed the tremendous honour the athletes had brought to the University.

4) Report of the University Ombudsperson for the Period July 1, 2014 to June 30, 2015 and Administrative Response (for information)

The Chair welcomed Professor Emeritus Joan Foley, former University Ombudsperson, and the Assistant Ombudsperson, Mr. Garvin De Four. The Chair reminded Governors that the University Ombudsperson was responsible to the Governing Council, through its Chair.

Professor Emeritus Foley noted that this was the fortieth anniversary of the Office and that its terms of reference had stood the University well. The former Ombudsperson congratulated the Governing Council on its choice of the new Ombudsperson.

Professor Emeritus Foley raised the issue of her recommendation regarding with students who had mental health challenges/behavioural issues. She said that the creation of a policy in this area would serve the University's interests well as well as the students'.

Professor Emeritus Foley thanked the administration for its cooperation during her tenure as Ombudsperson. She thanked Mr. Gavin De Four, Assistant Ombudsperson, who had worked with her for the past eight years. She noted that the Office would not have functioned without him and the support of Ms Linda Collins and Ms Stephanie Ellul.

The Chair offered the current Ombudsperson, Professor Emeritus Ellen Hodnett an opportunity to address the Governing Council. She expressed that it was an honour to follow in Professor Emeritus Foley's footsteps. She remarked that she had been trained well and had been given a good orientation and looked forward to ongoing communication from administration regarding the recommendations from the Ombudsperson Report and their Administrative Response.

A member thanked Professor Emeritus Foley for her extraordinary service to the University and then sought clarification regarding the provision of personal staff information to students who contacted the Office. Professor Emeritus Foley clarified that the information she had referred to in her Report was for the person with whom the student had been directly in touch. She reminded the Council that these were recommendations only and that it was at the discretion of the Administration to accept them.

In responding to the Report, Provost Regehr thanked Professor Emeritus Foley for her highly thoughtful approach and remarked that her Report had been tremendously helpful. The Provost commented on a specific matter addressed in the Report. She noted that issues with respect to the processes around academic integrity were being addressed and coordinated between various divisions so that administrators, faculty and students were fully aware of the requirements and the consequences. With respect to students with mental health issues who had come into conflict with *Code of Student Conduct*, a process was also now in place to work with those students to find alternatives. She noted that while this was not written in policy, it had been a practice. Professor Regehr noted that a new policy was in development and that it would be brought forward to governance following the appropriate consultations.

A member praised Professor Emeritus Foley's compassionate and sensitive approach and stated that she had done a phenomenal job in a challenging area and thanked her for her work.

The Chair wished Professor Emeritus Foley well in her retirement. She noted that the 40th anniversary of the Ombudsperson Office would be celebrated in the Spring.

5) Items for Governing Council Approval

- a. **Capital Project: University College Revitalization (Revised Phase 1) and Croft Chapter House (Phase 2) - Report of the Project Planning Committee, Project Scope, and Sources of Funding** (*Arising from Report Number 199 of the Academic Board (October 1, 2015)*)

The Chair advised members that the total project costs and the sources of funding for the project would be considered during the *in camera* portion of the meeting, and invited Professor Andrea Sass-Kortsak, Chair of the Academic Board, to introduce the item and to make the motion.

Professor Sass-Kortsak summarized details of the University College revitalization project, which would return the University College Library to its historic home at the front of the College. The proposal included minor revisions in scope for Phase One of the project, and Phase Two of the project, which would see the creation of the Conference Centre at the Croft Chapter House with a

capacity of hosting events for up to 120 persons – with accessible entrances, flexible seating, and upgraded technological infrastructure.

A member expressed concern regarding limited elevator access to the new library within University College. Professor Scott Mabury, Vice-President of University Operations, replied that his Office was examining further the elevator issue since there were unique challenges presented due to the realities of a heritage building.

On motion duly moved, seconded and carried,

IT WAS RESOLVED

THAT the Report of the Project Planning Committee for the University College Revitalization (Revised Phase 1) and Croft Chapter House (Phase 2), dated August 24, 2015, be approved in principle; and,

THAT the additional project scope for Phase One and for Croft Chapter House (Phase Two), totaling 273 net assignable square metres (nasm) (316 gross square metres (gsm)) for a total of 985 net assignable square metres (nasm) (1266 gross square metres (gsm)) be approved in principle, be funded by Capital Campaign Funds, Provost's Central Funds, University College (Operating Funds); and Faculty of Arts and Science (Capital Funds), and

THAT subsequent phases of the project be brought forward for approvals through the appropriate vehicle as funding becomes available to move forward with the implementation of the overall plan as presented in the Project Planning Committee Report.

- b. Capital Project: Renovation and Expansion of the Recreation (R-Wing) at the University of Toronto Scarborough, the New Highland Hall – Revised Report of the Project Planning Committee, Project Scope, and Sources of Funding** (*Arising from Report Number 199 of the Academic Board (October 1, 2015) and Report Number 221 of the Business Board (September 21, 2015)*)

Professor Sass-Kortsak summarized the projected and reminded members that the Project Scope and Sources of Funding were approved in principle by the Governing Council on April 1, 2015, contingent on award of the Ontario Major Capacity Expansion Program. Unfortunately, UTSC had not been awarded the funding under the Ontario Major Capacity Expansion Program for this project. However, UTSC had identified other funding sources to allow this project to proceed and to address the additional space needed on the campus to keep pace with undergraduate growth. For clarity, Professor Sass-Kortsak reported that there were no changes in the size, function or location of the project and that there were no changes in the total project costs and to the annual operating costs. The only major changes were in the sources of funding for the project.

On motion duly moved, seconded and carried,

IT WAS RESOLVED

THAT the capital project as described in the Project Planning Committee Report for the Renovation and Expansion of the Recreation Wing (R-Wing) at the University of Toronto Scarborough dated, November 20, 2014; with a project scope of 4,237 net assignable square metres (nasm) (8,178 gross square metres (gsm)) of new construction and 2,223 nasm (4,291 gsm) of renovation; approved in principle by the Governing Council on April 1, 2015, be amended to reflect the following revised sources of funding: the UTSC Operating Funds; the Capital Campaign; the Provost Central Funds; and Financing; and that this be approved.

CONSENT AGENDA

The Chair noted that of the items listed on the Consent Agenda, one required approval, the report of the previous meeting (Item 6), and that the others were for information only.

On a motion duly made, seconded, and carried,

IT WAS RESOLVED

THAT the consent agenda be adopted and that the item be approved.

6) Minutes of the Previous Meeting of September 10, 2015

7) Business Arising from the Report of the Previous Meeting

8) Reports for Information

- a. Report Number 199 of the Academic Board (October 1, 2015)
- b. Report Number 221 of the Business Board (September 21, 2015)
- c. Report Number 190 of the University Affairs Board (October 8, 2015)
- d. Report Number 13 of the University of Toronto Mississauga Campus Council (October 7, 2015)
- e. Report Number 13 of the Special meeting of the University of Toronto Scarborough Campus Council (September 17, 2015)
- f. Report Number 14 of the University of Toronto Scarborough Campus Council (October 14, 2015) –not posted will be posted in short order
- g. Report Number 476 of the Executive Committee (October 21, 2015)

9) Date of Next Meeting – December 15, 2015 from 4:30 to 6:30 p.m.

The Chair reminded members that the next meeting was scheduled for Tuesday, December 15, 2015 from 4:30 p.m. to 6:30 p.m.

10) Question Period

One member asked the President for a response on the timeline for divestment from fossil fuel companies.

The President reminded members that as per the *Policy on Social and Political Issues with Respect to University Divestment* an *ad hoc* advisory committee had been struck and that the Committee was scheduled to deliver its report to the President in December. He would then carefully consider its advice and determine whether any further information gathering or due diligence would need to be conducted prior to determining the appropriate way to proceed.

11) Other Business

There was no other business.

THE GOVERNING COUNCIL MOVED *IN CAMERA*

12. Items for Governing Council Approval

- a. **Capital Project: Report of the Project Planning Committee for the University College Revitalization (Revised Phase 1) and Croft Chapter House (Phase 2) – Total Project Cost and Sources of Funding** (*Arising from Report Number 199 of the Academic Board (October 1, 2015)*)

On motion duly moved, seconded and carried

IT WAS RESOLVED

THAT the project scope to accommodate the revised Phase One of the University College Revitalization and Croft Chapter House (Phase Two) totalling 985 net assignable square metres (nasm) (1266 gross square metres (gsm)) with total project costs and as funded from the sources and in the amounts delineated in the documentation from the Vice-President, University Operations, dated October 21, 2015 be approved in principle:

- b. **Capital Project: The Renovation and Expansion of the Recreation Wing (R-Wing) at the University of Toronto Scarborough – the new Highland Hall - Total Project Cost and Sources of Funding** (*Arising from Report Number 199 of the Academic Board (October 1, 2015) and Report Number 221 of the Business Board (September 21, 2015)*)

On motion duly moved, seconded and carried

IT WAS RESOLVED

THAT the project for the Renovation and Expansion of the Recreation Wing (R-Wing) at the University of Toronto Scarborough, with a project scope of 4,237 net assignable square metres (nasm) (8,178 gross square metres (gsm)) of new construction and 2,223 nasm (4,291 gsm) of renovation as outlined in the Project Planning Report dated November 2014 and approved in principle by the Governing Council on April 1, 2015, be amended to reflect the revised sources of funding outlined in the documentation provided from the Vice-President, University Operations, dated October 21, 2015, and that any shortfall of funds from the Capital Campaign and the accompanying match from the Provost Central

Funds will be met by additional UTSC Operating Funds and will not draw upon further financing:

c. Membership of the Search Committee for the Secretary of the Governing Council

On motion duly moved, seconded and carried

IT WAS RESOLVED

THAT the following individuals be approved as members of the Search Committee for the Secretary of the Governing Council:

Ms Shirley Hoy, Vice-Chair of the Governing Council (Chair)

Ms Catherine Riddell, Administrative Staff

Mr. Gary Goldberg, Alumni

Mr. Jeff Collins, Lieutenant Governor-in-Council Appointee

Mr. Alex Ivovic, Students

Professor Salvatore Spadafora, Teaching Staff

President Meric Gertler (*ex officio*)

The meeting adjourned at 6:20 p.m.

Secretary

Chair

November 18, 2015