

UNIVERSITY OF TORONTO

THE GOVERNING COUNCIL

JUNE 25, 2015

MINUTES OF THE MEETING OF THE GOVERNING COUNCIL held on June 26, 2015 at 4:00 p.m. in the Council Chamber, Simcoe Hall.

Present:

Ms Judy G. Goldring (Chair)
Ms Shirley Hoy (Vice Chair)
Professor Meric S. Gertler (President)
Professor John S. Bland
Mr. Harvey Botting
Mr. David Norris Bowden
Ms Caitlin Campisi
Mr. Ben Coleman
Mr. Jeff Collins
Ms Janet L. Ecker
Ms Susan Froom
Mr. Gary D. Goldberg
Professor Avrum I. Gotlieb
Professor William A. Gough
Professor Hugh P. Gunz
Ms Zabeen Hirji
Ms Claire M.C. Kennedy
Ms Paulette L. Kennedy
Mr. R. Mark Krembil
Mr. Brian D. Lawson
Ms Nancy Carolyn Lee
Dr. Gary P. Mooney
Ms Susan Murray
Ms N. Jane Pepino
Professor Elizabeth Peter
Professor Cheryl Regehr
Ms Catherine Riddell
Ms Melinda M. Rogers
Mr. Mark Henry Rowswell
Professor Andrea Sass-Kortsak
Mr. Howard L. Shearer
Professor Elizabeth M. Smyth

In Attendance:

Professor Emeritus Joan Foley, University Ombudsperson
Professor Scott Mabury, Vice-President, University Operations
Professor Vivek Goel, Vice-President, Research and Innovation
Professor Angela Hildyard, Vice-President, Human Resources and Equity
Mr. David Palmer, Vice-President, Advancement
Ms Judith Wolfson, Vice-President, International, Government and Institutional Relations

Professor Salvatore M. Spadafora
Professor Janice Gross Stein
Mr. W. John Switzer
Mr. Andrew Szende
Professor Nicholas Terpstra
Mr. W. Keith Thomas
Professor Steven J. Thorpe

Mr. Louis R. Charpentier, Secretary of the
Governing Council

Secretariat:

Ms Mariam Ali
Ms Sheree Drummond
Ms Cindy Ferencz-Hammond
Mr. Lee Hamilton
Mr. Anwar Kazimi
Mr. Patrick McNeill
Ms Rena Parsan
Ms Amorell Saunders N'Daw
Mr. David Walders

Absent:

Mr. Faizan Sohail Akbani
Ms Alexis Archbold
Mr. John Paul Morgan
Mr. Nabil B. Arif
Mr. Andrew Girgis
Ms Alexandra Harris
Professor Edward Iacobucci
Mr. Nykolaj Kuryluk
Professor Hargurdeep Saini

Dr. Tony Gray, Director, Strategic Research, Office of the President
Ms Archana Sridhar, Assistant Provost
Ms Marny Scully, Associate Vice-President, Government, Institutional, and Community Relations
Ms Sheila Brown, Chief Financial Officer
Dr. Pierre Piché, Controller and Director Financial Services
Professor Mark Overton, Dean, Student Affairs, UTM
Professor Trevor Young, Dean, Faculty of Medicine
Ms Sally Garner, Executive Director, Planning and Budget
Ms Nadina Jamison, Executive Director Stakeholder Relations, Office of the President

Ms Felicia Phan, Student presenter (UTM), Peer Health Ed Team
Mr. Mohamed Abdel Hadi, Student presenter (UTM), Peer Health Ed Team

IN ACCORDANCE WITH A DETERMINATION BY THE EXECUTIVE COMMITTEE, PURSUANT TO SECTIONS 28 (E) AND 38 OF BY-LAW NUMBER 2 OF THE GOVERNING COUNCIL, ITEMS 13 TO 16 ON THE AGENDA WERE CONSIDERED BY THE GOVERNING COUNCIL *IN CAMERA*.

1) Chair's Remarks

The Chair welcomed members to the final Governing Council meeting of the 2014-2015 Governance Year. She noted that, with members' permission, an item had been added to the *in camera* portion of the meeting agenda as item number 16, *Appointment: Member of the Governing Council to Governance Body, 2015-16*.

The Chair drew member's attention to the Governing Council's approval, at its previous meeting, of the appointment of Professor Emeritus Ellen Hodnett as the next University Ombudsperson, effective July 1, 2015, and of the coming retirement from the position of the incumbent University Ombudsperson, Professor Emeritus Joan Foley. The Chair stated that the University of Toronto had been extremely fortunate to have had Professor Foley as its Ombudsperson, and remarked on her immense contribution to the University community over the years. The Chair noted that, in addition to her service as University Ombudsperson since 2007, Professor Foley had served the University in many capacities since first joining the University of Toronto as a special lecturer in Psychology in 1963. Professor Foley had been UTSC's fifth Principal, from 1977 to 1984, when UTSC was called Scarborough College and then Scarborough Campus, and was notably the first female Principal of a University of Toronto college. The Chair reminded members that Professor Foley had also served the University with great distinction in the roles of Chair of the Department of Psychology, Chair of the Division of Life Sciences Scarborough, Associate Dean of Arts and Science, and Vice-President and Provost of the University, and had also been a member of the Governing Council.

The Chair observed that the role of University Ombudsperson was a special one within the University community, as the Ombudsperson was charged with safeguarding the fairness of the University's policies and processes and the reasonableness of their outcomes. She noted that under Professor Foley's watch the Office of the University Ombudsperson had been an exemplary model of what such an Office could be, an independent and impartial resource for the resolution of problems and an indispensable source of highly credible advice. The Chair stated that Professor Foley had set a high standard not only for the University of Toronto, but for other universities and organizations with similar Offices. On behalf of the Governing Council, the Chair thanked Professor Emeritus Foley for the invaluable services she had provided to the University community, and affirmed that the

University would endeavor to uphold the outstanding legacy that Professor Emeritus Foley had imparted to the University of Toronto. Members and guests stood and acknowledged Professor Emeritus Foley with sustained applause.

2) Report of the President

President Gertler indicated that he wished to preface his Report with a presentation by two University of Toronto Mississauga students, Ms Felicia Phan and Mr. Mohamed Abdel Hadi, both of whom had recently graduated with Honours Bachelor of Science degrees. He noted that the students had been part of the Peer-to-Peer Health Education initiative, which comprised 100 students working on peer engagement on health education issues at UTM.

Ms Phan and Mr. Hadi summarised the purpose of the Peer-To-Peer Health Education initiative, namely to promote healthier living and learning communities by championing student health and wellbeing. They outlined the daily outreach activities undertaken by the initiative, including awareness campaigns, events, peer support groups, collaboration with community agencies, and student committees informing campus and student services. They noted that a component of the initiative – *You Only Live Once (YOLO)* - had been recognized as *Program of the Year* by the Canadian Organization of University and College Health (CACUSS) for its valuable work. They thanked governors, and expressed particular gratitude to those present who had played a role in shaping their University of Toronto student experiences.

Resuming his Report, President Gertler updated members on the University Funding Formula Review process undertaken by the Ministry of Training, Colleges and Universities (MTCU). He reminded members that the goals of the review were to enhance the quality of the teaching and learning experience, advance the differentiation agenda initiated by the Strategic Mandate Agreement (SMA) process, strengthen the financial sustainability of individual universities and the system as a whole, and increase transparency and accountability. President Gertler summarized the University's engagement with MTCU's consultation process as well as its ongoing engagement with the broader university sector via the Council of Ontario Universities (COU). He noted the MTCU had circumscribed the scope of the review to exclude capital needs, pensions, and student financial assistance, and emphasized that the Review did not entail new funding for the sector. President Gertler advised governors that the Review would therefore focus strictly on the funding formula policy levers around MTCU's Basic Income Unit (BIU) system and enrolment. President Gertler informed governors that MTCU's consultations were expected to continue into September 2015, and that the outcome of the Review was expected to be announced in December 2015 or soon thereafter.

President Gertler then turned to federal advocacy activities, informing governors that he had met with the Presidents of the U15¹ institutions in Ottawa in the previous month to discuss priorities. He apprised governors that there had been agreement on the need to increase support for the federal granting councils (NSERC, SSHRC, CIHR), and in particular that Government of Canada support for basic research and investigator-initiated projects should be increased. He observed that, despite no reductions to granting council funding in the 2015-16 Budget, support for the councils had nevertheless declined steadily in real dollars since 2009, with CIHR having declined by 9.1%, NSERC by 8.4%, and SSHRC by 9.4%. President Gertler also remarked on the Government of Canada's re-branding of its indirect costs of research program as the *Research Support Fund*, noting

¹ The U15 as an association representing Canada's leading research-intensive universities, comprised of the following universities: Alberta, British Columbia, Calgary, Dalhousie, Laval, Manitoba, McGill, McMaster, Montréal, Ottawa, Queen's, Saskatchewan, Toronto, Waterloo, and Western.

that this provided an opportunity to renew the call for adequate levels of support for the indirect costs of research commensurate with the actual costs of conducting university-based research. He noted that a sensible and fair approach might be to establish a minimum level of support applicable to all institutions.

Turning to international activities, President Gertler noted that much had transpired since the last Governing Council meeting. He remarked with pleasure on the May 29th visit of Their Majesties King Willem-Alexander and Queen Maxima of the Netherlands to the University of Toronto and MaRS. He informed governors that Their Majesties had led a delegation that had included the Netherlands' Minister of Foreign Affairs and the Minister for Education, Culture and Science along with representatives from a number of universities. The President noted that the visit had provided him with an occasion to give an address on the entrepreneurial community in Toronto and the importance of the relationship between the Toronto region and its leading university. He remarked that the King and Queen had also witnessed the official launch of an important partnership between Start-up Delta, Europe's largest entrepreneurial ecosystem, and the MaRS Discovery District. President Gertler also noted the recent visit of President Olafur Ragnar Grimsson of Iceland and his delegation to the University of Toronto, remarking that President Grimsson, who holds a PhD in Political Science, had given a fascinating address called *The Arctic and the Himalayas: New Models of Cooperation*. The President concluded his review of international developments by outlining his recent attendance of the 10th Glion Colloquium in Switzerland, where he presented a paper on *Cities, Universities, and the Economic Geography of Innovation*. He noted that the event had seen strong representation from leading research-intensive universities from around the world.

Turning to the *Boundless* Campaign, President Gertler provided members with an end-of-year update. He noted that for the third consecutive year the campaign had raised more than \$200M, setting a new record at \$247.9M. By April 30, the campaign closed the fiscal year at \$1.754B, well ahead of target. He noted that by May, the campaign had surpassed \$1.8B, more than eight months ahead of schedule, and informed governors that as of June 25th the campaign total stood at \$1.82B. He highlighted a number of gifts received by the University over the past year, namely from the Rogers Family Foundation in support of the Ted Rogers Centre for Heart Research, the largest ever gift to a health sciences institute in Canadian history, and \$20M received from three principal donors to support academic priorities related to indigenous populations, namely the Indigenous Education Initiative, the Institute for Indigenous Health, and needs-based scholarships for students from indigenous backgrounds. President Gertler noted with gratitude the variety of gifts received by the University, supporting such diverse academic areas as the Creative Writing Program, Chinese Buddhist Studies, the Centre for Engineering Innovation and Entrepreneurship, self-development programs at the Rotman School of Management, and collaboration with Israel's Technion Institute of Technology. He expressed his great appreciation for the support and engagement of alumni, noting that alumni had been integral to the success of the University's development activities, and also recognized the contributions of the hundreds of volunteer leaders across the University of Toronto's three campuses and beyond.

The President concluded his Report by remarking on the recent graduation of more than 13,000 University of Toronto students over twenty-six ceremonies held across a seventeen day period earlier in the month. He also noted that the Spring Convocation season had provided occasion to honour a remarkable collection of honorary graduates, and thanked governors for joining in the ceremonies and related activities. President Gertler extended particular thanks to the Chancellor, The Honorable Michael H. Wilson, who had presided over sixteen of the ceremonies, extending person congratulations to each and every student. The President ended his Report by inviting members to attend a reception, following the meeting, to mark the official University of Toronto launch of the Pan Am and Para Pan Am Games at the Goldring Centre for High Performance Sport.

3) **Strategic Topic: Presentation by the Vice-President, Research and Innovation**

Professor Vivek Goel, Vice-President, Research and Innovation, provided members with an overview of his portfolio's activities and contributions to the University of Toronto's local and international impact. He summarized the University's successes in the areas of procuring research funding, the generation of intellectual property, and its supporting activities in the area of reporting and accountability. He summarized the University's global rankings, noting in particular the University of Toronto's leadership in comprehensive excellence among the U15 as well as North American publicly funded universities. Professor Goel then outlined a number of performance indicators, including the University's share of tri-council (NSERC, SSHRC, CIHR) funding, its share of Canada Foundation for Innovation (CFI) funding, and its success in forging international partnerships as evidenced by the University's high number of peer reviewed research papers published jointly with international institutions. Regionally, Professor Goel highlighted the University of Toronto's innovation eco-system, which leveraged its partnerships with hospitals across the metropolitan region, as well as with the MaRS Discovery District, and its prolific support for entrepreneurship and start-up companies. Professor Goel provided governors with an overview of the University of Toronto's entrepreneurship hub, a network of nine campus-linked accelerators served by the University's Banting & Best Centre for Innovation and Entrepreneurship (BBCIE), and outlined its activities and services in support of University of Toronto innovator-entrepreneurs.

Following Professor Goel's presentation, a member remarked on the importance of effectively communicating the University's successes in this area, noting that other institutions had been particularly effective at this despite the much smaller scale of their innovation and entrepreneurship activities relative to the University of Toronto. The member inquired what role, given the decentralized nature of the University, the Vice-President's Office can play in advancing the innovation agenda.

Professor Goel thanked the member for the question, and noted that the institutional decentralization highlighted by the member required that his Office assume a facilitating role, collaborating centrally with academic divisions and service units across the University. He remarked that the University of Toronto's core strength was the immense breadth of scholarship occurring at the University. Professor Goel also summarized a number of strategic areas for future focus, including coordinated effort around the Canada First Research Excellence Fund (CFREF) and the upcoming rounds for CFI funding allocations. He also remarked on the importance of strengthening linkages between research and undergraduate education.

4) **Items for Approval**

a) **Capital Project: Report of the Project Planning committee for the faculty of Medicine Biomedical Laboratories in the MaRS Centre Phase 2 Tower – Project Scope and Sources of Funding**

The Chair invited Professor Andrea Sass-Kortsak, Chair of the Academic Board, to introduce the item and outline the discussion of it by the Academic Board. Professor Sass-Kortsak summarized the proposed project. She remarked that the Project Planning Report was substantially based on the work of the Translational Biology and Engineering Laboratories (TBEL) Project Planning Committee, noting that the Faculty of Medicine and the Faculty of Engineering had been working closely together on the TBEL renovation of the 14th Floor of MaRS Phase 2, approved by Governing Council on October 30, 2015, and that the plans for

the 15th and 16th Floors for the Faculty of Medicine would essentially replicate the flexible layout offered at TBEL. She stated that an Offer to Lease (25 years plus renewal rights) between MaRS Phase 2 Inc. and the Governing Council of the University of Toronto was under negotiation for the additional adjoining floors to the currently acquired 14th floor; namely floors 13, 15, and 16, and that the intent was to proceed with the Faculty of Medicine laboratories project in the very near term so that the laboratories would be fully functional by early- to mid-2016.

On motion duly moved, seconded and carried

IT WAS RESOLVED

THAT the Report of the Project Planning Committee for the Faculty of Medicine Biomedical Laboratories in the MaRS Centre Phase 2 Tower, dated May 6, 2015, be approved in principle, and

THAT the total project scope of approximately 4, 440 net assignable square meters (nasm) (7, 382 gross square meters gsm)) to be funded by a MsRS 2 Tenant Allowance, Faculty of Medicine Graduate Expansion Capital Funds, Provost Central Funds and and Capital Campaign Funds, be approved in principal

b) Proposed amendments to the Policy and Procedures on Academic Appointments (PPAA) incorporating the changes to the teaching stream faculty appointment category previously approved in principal as part of the Special Joint Advisory Committee (SJAC) agreement

The Chair invited Professor Cheryl Regehr, Vice-President and Provost, to introduce the item. Professor Regehr summarized the proposed changes to the *Policy and Procedures on Academic Appointments* (PPAA) affecting the Teaching Stream. She remarked that the proposed changes were the product of a Special Joint Advisory Committee (SJAC) established between the University of Toronto and the University of Toronto Faculty Association (UTFA), mandated to explore potential changes to the Memorandum of Agreement (MOA) between the parties. She noted that the amendments had been approved in principal by the Governing Council on February 26, 2015 as part of a larger suite of changes, and that what was now before governors for consideration was the fully revised PPAA language. She highlighted that the current item constituted the last of the required SJAC items requiring approval.

Summarizing the scope of the proposed changes, Professor Regehr stated that the changes would have an impact on 251 existing senior lecturers and 104 existing lecturers. She emphasized the importance of the University's Teaching Stream faculty, reminding governors that the University of Toronto had been one of the first universities to hire teaching stream faculty, and that this innovation in the University's teaching mission had been an unparalleled success, cultivating superlative teaching skills, supporting creative educational leadership, and promoting pedagogical innovation. She remarked that the University's adoption of the teaching stream was a demonstration of the University's deep commitment to teaching excellence and student experience, and that the University of Toronto's leadership in this regard had attracted immense interest provincially and internationally.

Professor Regehr explained that those eligible to choose to be covered by the amended PPAA included current lecturers (Teaching Stream) who held full-time continuing appointments, current senior lecturers in continuing appointments, and new lecturers in full-time continuing appointments who signed their Letter of Offer under the old terms but who started on or after July 1, 2015. She noted that new full-time appointments would automatically be covered, but not current full-time lecturers in limited term appointments and current part-time lecturers.

Turning to implementation matters, Professor Regehr explained that the opt-in window opened July 1, 2015 and continued to December 31, 2015, and that the opt-in process entailed the distribution of individualized letters to all eligible Teaching Stream faculty to explain the ramifications on them should they elected to be covered by the amended *Policy*.

In the discussion that followed, a member remarked that the amended *Policy* would provide meaningful support to teaching faculty and better enable them to deliver on their educational mission.

On motion duly moved, seconded and carried

IT WAS RESOLVED

THAT amendments to *Policy and Procedures on Academic Administrative Appointments* concerning the faculty appointment category of teaching stream be approved, effective July 1, 2015

c) Audited Financial Statements for the Fiscal Year ended April 30, 2015

The Chair invited Mr. John Switzer, Chair of the Business Board, to introduce the item and remark on the discussion of it by members of the Business Board. Mr. Switzer provided a brief overview of questions posed by Business Board members concerning endowment payments, and indicated that the Business Board had unreservedly endorsed the Audited Financial Statements.

On motion duly moved, seconded and carried

IT WAS RESOLVED

THAT the University of Toronto audited financial statements for the fiscal year ended April 30, 2015 be approved.

d) External Auditors: Appointment for 2015-2016

The Chair invited Mr. John Switzer to introduce the item and make the motion. Mr. Switzer remarked that the incumbent External Auditors had exceeded requirements in all categories, hence the Audit Committee's recommendation to re-appoint, a recommendation that had been endorsed by the Business Board.

On motion duly moved, seconded and carried

IT WAS RESOLVED

THAT Ernst & Young LLP be re-appointed as external auditors of the University of Toronto for the fiscal year ending April 30, 2016: and

THAT Ernst & Young be re-appointed as external auditors of the University of Toronto pension plans for the fiscal year ending June 30, 2016.

CONSENT AGENDA

The Chair noted that, of the items listed on the Consent Agenda, two were for approval (Items 5 and 6) and the remainder were for information. She informed members that the Secretary had not received any requests from members to place any of the items on the regular agenda.

On a motion duly made, seconded and carried

IT WAS RESOLVED

THAT the consent agenda be adopted and items approved.

5. Summer Executive Authority

On motion duly moved, seconded and carried

IT WAS RESOLVED

1. THAT until the next regular meeting of the Governing Council or its appropriate committee or board, authority be granted to the President for:
 - (i) appointments to categories 2,² 3,³ and 5⁴ of the *Policy on Appointments and Remuneration* approved by the Governing Council of the University of Toronto, dated May 30, 2007;⁵
 - (ii) approval of such additional curriculum changes as may arise for the summer and September 2015; and
 - (iii) decisions on other matters the urgency of which does not permit their deferral until the next regular meeting of the Governing Council or its appropriate standing committee or board.
2. THAT all actions taken under this authority be approved by the Chair of the Governing Council prior to implementation and reported to the appropriate committee or board for information.

6. Minutes of the Previous Meeting of the Governing Council

² Category 2 includes the positions of Vice-President, Secretary of the Governing Council, and University Ombudsperson, which are subject to the approval of the Governing Council.

³ Category 3 includes the positions of Deputy Provost, Associate and Vice-Provosts, Chief Financial Officer, Senior Legal Counsel and Deputy Secretary of the Governing Council, which are subject to the approval of the Executive Committee, and are reported for information to the Governing Council.

⁴ Category 5 includes the head of Internal Audit (approved by the Business Board) and the Warden of Hart House (approved by the University Affairs Board); such appointments are reported for information to the Governing Council.

⁵ Approval of Academic Administrative Appointments until the next regular meeting of the Agenda Committee of the Academic Board shall be approved by electronic ballot and shall require the response of at least five members of the Agenda Committee.

The minutes of the May 20, 2015 meeting were approved.

7. Business Arising from the Previous Meeting

There was no business arising from the minutes of the previous meeting.

8. Reports for Information

Members received the following reports for information:

- a) Report Number 198 of the Academic Board (June 1, 2015)
- b) Report Number 220 of the Business Board (June 18, 2015)
- c) Report Number 188 of the University Affairs Board (May 26, 2015)
- d) Report Number 189 of the University Affairs Board (June 2, 2015)
- e) Report Number 11 of the University of Toronto Scarborough Campus Council (April 21, 2015)
- f) Report Number 12 of the University of Toronto Scarborough Campus Council (May 27, 2015)
- g) Report Number 11 of the University of Toronto Mississauga Campus Council (April 22, 2015)
- h) Report Number 12 of the University of Toronto Mississauga Campus Council (May 28, 2015)
- i) Report Number 472 of the Executive Committee (May 11, 2015)
- j) Report Number 473 of the Executive Committee (May 20, 2015)
- k) Report Number 474 of the Executive Committee (June 15, 2015)

END OF CONSENT AGENDA

9. Date of Next Meeting

The Chair advised members that the next Governing Council meeting was scheduled for Thursday, September 10, 2015 from 8:30 a.m. – 9:30 a.m. and that this would be followed by an Orientation session for members only.

10. Question Period

A member asked the Vice-President and Provost to comment on a recent news item published by *The Varsity* concerning a student's experience. The Provost thanked the member for the question, and stated that she could not comment on specific cases involving confidential information. She remarked that the University, like other institutions and organizations, needed to balance the interests of individual members of its community with those of the community as a whole.

11. Other Business

The member posed a follow-up question regarding *The Varsity* news item, specifically regarding established protocols and guidelines, and the communication thereof, to facilitate the correct linkages between at-risk members of the community and those service providers who were the

initial point of contact for accessing services. The Provost answered that the Director, High Risk and AODA⁶, worked closely with Deans across the institution to ensure that supports were available to all students. Another member asked the Provost to comment on the particular case in question, and the Provost repeated that she must respect the confidentiality of the student and therefore could not comment on the specific case; she reiterated that the University had support services in place for all students and that it was up to individual students as to whether they chose to avail themselves of the services offered.

12. Closing Remarks

The Chair thanked all members for their work during a milestone governance year, noting that it had been the first full governance year of Professor Gertler's presidency of the University, and that it had been an extremely busy one as the University Administration had moved forward with the University's priorities and the attendant organizational changes intended to more effectively align the University's structure and activities with those priorities. She expressed her gratitude, on behalf of the Governing Council, to President Gertler and his senior team for all their work advancing the University.

The Chair noted that it had also been the second full governance year of the University of Toronto's tri-campus governance structure. She remarked that, in addition to commending governors for the diligence and industry with which they had helped to guide the University forward over the past year, she also wished to extend her appreciation and gratitude, on behalf of the Governing Council, to *all* members of governance bodies from all university constituencies at St. George, UTSC, and UTM for their contributions.

Finally, the Chair stated that on behalf of the Governing Council she wished to recognize the particular contributions of governors who were completing their terms and thanked those outgoing members for their service to the University by reading the following citations into the record:

Ms Alexis Archbold

Ms Archbold is completing a three-year term as an administrative staff governor. During this time she has served on a wide range of bodies – the Executive Committee, the Academic Board, the University Affairs Board, and the Elections Committee.

As a testament to her much-valued judgment, Ms Archbold was invited to serve on the Committee to Review the Office of the University Ombudsperson and the President's Advisory Committee on the Appointment of a Vice-President and Provost.

Ms Archbold, University governance has been well served with your contributions over the last three years. Thank you.

Mr. Nabil Arif

Mr. Arif, a full-time undergraduate student at the University of Toronto Mississauga, has completed a one-year term on the Governing Council.

⁶ Accessibility for Ontarians with Disabilities Act.

He also served on the Academic Board and the UTM Campus Council. Thank you for your contribution to the University and best wishes for your future pursuits.

Ms Caitlin Campisi

Ms Campisi is a graduate student and a Ph.D. Candidate in the Department of Social Justice Education at OISE.

She has served on the Academic Board, the Business Board, and the Planning and Budget Committee.

Thank you, Ms Campisi, for your contributions in bringing forward the student perspective to many deliberations. Best wishes in your studies.

Mr. Ben Coleman

Mr. Coleman has been a deeply involved, full-time undergraduate student at New College who is completing his term on the Governing Council.

He has been an unfailing advocate for students, has actively contributed in discussions at the University Affairs Board and the Business Board.

Mr. Coleman also served on the Committee to Review the Office of the University Ombudsperson.

With his election as the President of the UTSU, we shall, no doubt, soon be welcoming Mr. Coleman back to this chamber.

Thank you for all contributions to the University, Mr. Coleman.

Mr. Andrew Girgis

Mr. Girgis has completed his third year on the Governing Council as a full-time undergraduate professional faculty representative.

Since his election to the Governing Council in 2012, he has served on the Executive Committee, the Academic Board, the Business Board, the University Affairs Board, the Committee for Honorary Degrees, and the Committee on Academic Policy and Programs.

Mr. Girgis, thank you for your dedicated contributions to governance and best wishes for your future studies.

Professor William (Bill) Gough

Professor Gough has been a teaching staff governor since 2006.

During this time, he has been an active member of the Governing Council, serving on several of its bodies and its special committees – the Executive Committee, the Academic Board, the University Affairs Board, the Committee on Academic Policy and Programs, and the Committee to Review the Office of the University Ombudsperson.

As Chair of the Elections Committee and as a member of the Task Force on Governance – Implementation Committee, Professor Gough has played an important role in strengthening the University's governance process. In particular, he led the Working Group on Tri-campus Matters which resulted in the establishment on the Campus Councils.

As the first Chair of the University of Toronto Scarborough's Campus Council's, Professor's Gough's calm demeanour, historical perspective, and commitment to the future has been paramount in establishing the tri-campus governance structure at UTSC.

Thank you, Bill, for championing the cause for University governance and for being an ardent champion for UTSC.

Ms Alexandra Harris

Ms Harris, a Ph.D. candidate at the Lawrence S. Bloomberg Faculty of Nursing, has served on the Governing Council since 2013.

During this period she has served on the Executive Committee, the Academic Board, the University Affairs Board, and the Elections Committee.

Ms Harris has generously assisted incoming student governors in understanding their role as stewards of the University.

Thank you, Ms Harris, for your valuable contributions to the University.

Ms Paulette Kennedy

Ms Kennedy completed her three-year term as an LGIC member on the Governing Council in March.

However, her contribution to the University governance began as early as July 2002 when she was appointed as a co-opted member of the Audit Committee – a body that she served with much distinction and remarkable dedication as Chair since July 2011.

The University has been privileged to draw on Ms Kennedy's noted expertise in all matters financial through her service on the Business Board and Pension Committee.

Ms Susan Murray

Ms Murray has completed a one-year term as a part-time undergraduate student representative.

During her term, she has served on the Academic Board, the UTSC Campus Council and, the UTSC Academic Affairs Committee.

Ms Murray, thank you for your service to the University and best wishes for your continued academic success as you pursue your studies.

Professor Elizabeth Peter

Professor Peter has served a teaching staff member on the Governing Council since 2014. During this period, she also served on the Academic Board and on the Committee on Academic Policy and Programs.

Her dedication to University governance is further exemplified with her continuing service as a member of the Discipline Appeals Board in 2015-16.

Thank you, Professor Peter, for all your contributions to the University.

Mr. John Switzer

And last, but certainly not the least, Mr. John Switzer. Mr. Switzer will be completing six very busy years as an alumni representative on the Governing Council.

Some of the governance bodies that Mr. Switzer has served on include the Executive Committee, as Chair of the Business Board, Vice-Chair of the University Affairs Board, the Audit Committee, the Planning and Budget Committee, and the Senior Appointments and Compensation Committee.

Mr. Switzer, you have carved your name in history as the first Chair of the Pension Committee and the first Chair of the UTM Campus Council.

In his 'spare time', Mr. Switzer was called on to bring his sound judgment and expertise to the LGIC Nominating Committee, the Task Force on Governance – Implementation Committee, the Advisory Committee for the Vice-President and Principal (UTM), and the Advisory Committee on the Appointment of a Vice-President, Advancement. And, very importantly, he was also a member of the Presidential Search Committee which recommended President Gertler's appointment.

Not one to say 'No', even as his term as a governor draws to a close, Mr. Switzer will continue his volunteer service in a new leadership role as Chair of UTAM.

Thank you very much, Mr. Switzer, for bringing all your dedication, time, and leadership to the University at a particularly busy time of change in the University's governance structure. I also want to thank John's wife Barbara and daughter Katie, who are with us today, for sharing John so generously with the University.

Thank you again to all our outgoing governors and congratulations on a job well done.

The Chair also noted that Professor Jill Matus, the Vice-Provost, Students and First Entry Divisions, would soon be stepping down from the role she had held since 2008, to return to the University's Department of English to teach. On behalf of the Governing Council, the Chair expressed her appreciation for Professor Matus' outstanding service to the University.

Concluding the Open Session portion of the meeting, the Chair wished all present a great summer, and expressed her anticipation to see many of them again in September. She then invited those present to join the reception at the Goldring Centre for High Performance Sport following the meeting in order to celebrate the launch of the 2015 Pan Am and Parapan Am Games.

The Governing Council moved *In Camera*.

13. Capital Project: Report of the Project Planning Committee for the Faculty of Medicine Biomedical Engineering in the MaRS Centre Phase 2 Tower – Total Project Cost and Sources of Funding

On motion duly moved, seconded and carried

IT WAS RESOLVED

THAT the project scope to accommodate the Faculty of Medicine Biomedical Laboratories in the MaRS Centre Phase 2 Tower, totalling 4,440 nasm (7, 382 gross square meters) be approved in principal, as outlined in the June 9, 2015 memorandum from Professor Scott Mabury, Vice – President, University Operations.

14. Members of the Committee for Honorary Degrees 2015-16

On motion duly moved, seconded and carried

IT WAS RESOLVED

THAT the following proposed membership of the 2015-2016 Committee for Honorary Degrees be approved.

Administrative Staff

Ms. Rita O'Brien (Acting Warden of Hart house)

Lay Members

Mary-Jo Haddad (former President and CEO, The Hospital for Sick Children)*

Ms. Rose M. Patten (former Chair of Governing Council)*

Ms. Elizabeth Vosburgh (former Alumni Governor)*

Students

Ms. Sara da Silva (graduate student)

Mr. David Reid Dobell (full-time undergraduate student)

Teaching Staff

Professor Yu-Ling Cheng (Chemical Engineering)*

Professor Arthur Ripstein (Law and Philosophy)

Professor Locke Rowe (Biology)*

Professor Janice Stein (Political Science)*

* member of 2014-2015 Committee

15. Non-Governing Council Members of the Pension Committee

On motion duly moved, seconded and carried

IT WAS RESOLVED

THAT the membership of the following individuals be renewed, along with the corresponding terms:

Professor Andreas Motsch (term from July 1, 2015 to June 30, 2018)

Professor Paul Downes (term from July 1, 2015 to June 30, 2017); and

THAT Ms. Colleen Burke be appointed as a member of the Pension Committee, from July 1, 2015 to June 30, 2016.

16. Member of the Governing Council to Governance Bodies, 2015-16

On motion duly moved, seconded and carried

IT WAS RESOLVED

THAT Mr. John Paul Morgan be appointed to the Business board for one-year, July 1, 2015 to June 30, 2015.

The Governing Council returned to Open Session

The meeting adjourned at 5:32 p.m.

Secretary

Chair

June 26, 2015