

UNIVERSITY OF TORONTO  
THE GOVERNING COUNCIL  
**REPORT NUMBER 437 OF**  
**THE EXECUTIVE COMMITTEE**

**Monday, March 28, 2011**

To the Governing Council,  
University of Toronto.

Your Committee reports that it held a meeting on Monday, March 28, 2011 at 5:00 p.m. in the Boardroom, Simcoe Hall, with the following members present:

Mr. John F. (Jack) Petch, Chair  
Mr. Richard Nunn, Vice-Chair  
Professor David Naylor, President  
Ms Judy Goldring  
Mr. Joseph Mapa  
Mr. James Yong Kyun Park  
Mr. Timothy Reid  
Professor Arthur S. Ripstein  
Professor Elizabeth M. Smyth  
Miss Maureen J. Somerville  
Professor Janice Stein  
Mr. Gregory West

**Non-Voting Member:**

Mr. Louis R. Charpentier

**Secretariat:**

Mr. Henry Mulhall, Secretary  
Mr. Anwar Kazimi

**Regrets:**

Ms Diana A.R. Alli  
Dr. Gerald Halbert

**In Attendance:**

Ms Nora Gillespie, Legal Counsel, Office of the Vice-President and Provost, and Office of the Vice-President, Human Resources and Equity<sup>\*</sup>  
Dr. Anthony Gray, Special Advisor to the President  
Professor Edith Hillan, Vice-Provost, Faculty and Academic Life<sup>\*</sup>  
Professor Ellen Hodnett, Chair, Academic Board and Member of the Governing Council  
Mr. Christopher Lang, Director, Office of Appeals, Discipline, and Faculty Grievances<sup>\*</sup>  
Professor Cheryl Misak, Vice-President and Provost, and Member of the Governing Council  
Ms Catherine Riggall, Vice-President, Business Affairs  
Mr. W. David Wilson, Chair, Business Board and Member of the Governing Council<sup>\*\*</sup>

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<sup>\*</sup> In attendance for agenda item 10.

<sup>\*\*</sup> Participated by teleconference.

**1. Report of the Previous Meeting of the Executive Committee of February 7, 2011**

Report Number 436 (February 7, 2011) of the Executive Committee was approved.

**2. Business Arising from the Report of the Previous Meeting**

There was no business arising from the report of the previous meeting.

**3. Minutes of the Governing Council Meeting**

Members received for information the Minutes of the Governing Council meeting held on February 17, 2011.

**4. Business Arising from the Minutes of the Governing Council Meeting**

The Chair noted that on page 12 of the Minutes he had indicated that the Performance Indicators Report would be deferred to the Governing Council meeting of April 7, 2011. He proposed, and the Committee agreed, that this Report should be deferred to the May 19, 2011 Council meeting in light of the already lengthy agenda for the upcoming meeting.

The Chair also reminded members of the Notice of Motion that appeared on page 15 of the Minutes. The Secretary stated that the role of the Executive Committee was to determine whether the motion should be included on the agenda of the Governing Council. There was agreement that the matter raised by the motions had already been considered extensively during the President's Report at the February 17, 2011 meeting, and that the motions should not be placed on the agenda of the upcoming meeting.

On motion duly moved, seconded, and carried,

YOUR COMMITTEE APPROVED

THAT the proposed motions not be placed on the agenda of the Governing Council.

**5. Report of the President****(a) Federal Budget**

The Federal Government's *Budget 2011* had been released on March 22, 2011, followed four days later by the dissolution of Parliament. At the least, the document likely provided a helpful guide to the campaign platform of the Conservative Party leading up to the May 2, 2011 federal election. The budget was characterized by a shift from stimulus to restraint, but did contain a number of targeted investments in the post-secondary education sector. There had been renewed funding for the Granting Councils, and significantly, no reductions in federal transfers to the provinces. Ten new Canada Excellence Chairs were to be established, and a further \$65 million was to be provided to Genome Canada. The Canada Student Loans and Grants program was to be expanded slightly, student-debt relief was to be provided for doctors and nurses who graduated to practice in rural and remote areas, and \$60 million was reallocated to promote student enrolment in science, technology, engineering, and mathematics programs. This had been a prudent pre-election budget that had contained enough modest investments in post-secondary education to warrant a positive response from both the Association of Universities and Colleges of Canada (AUCC) and the Council of Ontario Universities (COU). The University would await with interest the outcome of the May 2, 2011 election.

## 5. Report of the President (cont'd)

### (b) Provincial Budget

The Provincial Budget, scheduled to be tabled on March 29, 2011, was also expected to be characterized by constraint, given the need to control the provincial debt. However, there were reasons to be cautiously optimistic that, at the least, there would be no significant cuts to the post-secondary sector.

## 6. Items for Endorsement and Forwarding to the Governing Council

### (a) Capital Project: Interim Project Report for the Relocation of the John H. Daniels Faculty of Architecture, Landscape and Design

*(Arising from Report Number 172 of the Academic Board [March 17, 2011] - Item 6)*

Professor Hodnett summarized the proposal as it had been presented to the Academic Board at its meeting of March 17, 2011, as well as the highlights of the subsequent discussion by members of the Board.<sup>1</sup> There was no discussion by the Committee.

On motion duly moved, seconded, and carried,

YOUR COMMITTEE ENDORSED AND FORWARDED to the Governing Council for consideration the recommendation

THAT the plans for relocation of the John H. Daniels Faculty of Architecture, Landscape and Design to new facilities as outlined within the Interim Project Planning Report, dated February 2011, be approved in principle with implementation subject to approval of a detailed final project planning report.

Documentation is attached to Report Number 172 of the Academic Board as Appendix “B”.

### (b) Capital Projects: Site Reassignments for the St. George Campus

*(Arising from Report Number 172 of the Academic Board [March 17, 2011] - Item 7)*

Professor Hodnett summarized this proposal for three site reassignments on the St. George campus that had been recommended for approval by the Academic Board at its recent meeting.<sup>2</sup> No questions had been raised by members of the Board, and there was no discussion by the Committee.

On motion duly moved, seconded, and carried,

YOUR COMMITTEE ENDORSED AND FORWARDED to the Governing Council for consideration the recommendation

THAT the following sites be assigned to capital projects now in the project planning phase:

- (i) Site 12 (100 Devonshire Place) to the Varsity Centre for High Performance Sport;

<sup>1</sup> See: Report Number 172 of the Academic Board (March 17, 2011), pages 7-8, at: <http://www.governingcouncil.utoronto.ca/AssetFactory.aspx?did=7758>.

<sup>2</sup> See: Report Number 172 of the Academic Board (March 17, 2011), pages 8-9, at: <http://www.governingcouncil.utoronto.ca/AssetFactory.aspx?did=7758>.

**6. Items for Endorsement and Forwarding to the Governing Council (cont'd)****(b) Capital Projects: Site Reassignments for the St. George Campus (cont'd)**

- (ii) Site 7 (1 Spadina Crescent) to the John H. Daniels Faculty of Architecture, Landscape and Design with the Faculty of Arts and Science's programs in Visual Art; and
- (iii) 230 College Street to the Student Commons.

Documentation is attached to Report Number 172 of the Academic Board as Appendix "C".

**(c) Framework on Off-Campus Safety**

*(Arising from Report Number 187 of the Business Board [March 7, 2011] - Item 7)*

Mr. Wilson outlined the purpose and key principles of this health and safety policy that had been recommended for approval by the Business Board at its meeting of March 7, 2011.<sup>3</sup> He noted that four sets of guidelines, established under the authority of the *Framework*, had also been provided to members for information. In response to a question, the Secretary clarified that, were the *Framework* to be revised in future, it would come back to governance for approval. In contrast, any guidelines established under its authority could be amended by the Office of the Vice-President and Provost to respond to new circumstances and new needs as they arose. They would subsequently be reported to governance for information. A member advised that the language of the *Guidelines on University Travel* be checked for consistency with the provisions of the University's various insurance policies, and the Provost undertook to do so.

On motion duly moved, seconded, and carried,

YOUR COMMITTEE ENDORSED AND FORWARDED to the Governing Council for consideration the recommendation

THAT the proposed Framework on Off-Campus Safety be approved, effective immediately, replacing the Policy on Safety in Field Research, approved by the Governing Council on May 19, 1988.

Documentation is attached to Report Number 187 of the Business Board as Appendix "C".

**(d) Student Financial Support: Report of the Vice-Provost, Students, January 2011**

The Chair noted that this Report had been provided for background information to the tuition fees items, and would also be provided to the Governing Council when it considered the tuition fees at its meeting on April 7, 2011. A member commented that the Report had been improved from that of the previous year, for instance in the information that it provided about levels of part-time employment by students. He suggested that a further improvement could be made to Figure 6: Total OSAP Repayable on page 8 by adding data regarding those students with debtloads of \$35,000 or \$40,000. The Provost agreed that this information could be included in the 2012 Report.

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<sup>3</sup> See: Report Number 187 of the Business Board (March 7, 2011), pages 22-23 at: <http://www.governingcouncil.utoronto.ca/AssetFactory.aspx?did=7702>.

**6. Items for Endorsement and Forwarding to the Governing Council (cont'd)****(e) Tuition Fee Schedule for Publicly Funded Programs, 2011-12***(Arising from Report Number 187 of the Business Board [March 7, 2011]- Item 3(c))*

Mr. Wilson provided the highlights of the proposed tuition fee schedule as they had been presented to the Business Board at its meeting on March 7, 2011.<sup>4</sup> He noted that the tuition fees had been considered by the Board along with three other documents: the Budget Report, which demonstrated the University's clear need for increased revenue; the Enrolment Report, which showed that past increases in tuition fees had not been having a negative effect on the University's ability to attract good students; and finally, the Report on Student Financial Support, which showed that the University was continuing to meet its commitment to ensure that "no student offered admission to a program at the University of Toronto should be unable to enter or complete the program due to lack of financial means." A member expressed his concern that, for the first time in the upcoming year, the University would receive more revenue from tuition fees than from Government operating grants. This shifting of the financial burden from the general public to students had been ongoing for a number of years, and, in his view, was not good public policy.

On motion duly moved, seconded, and carried,

YOUR COMMITTEE ENDORSED AND FORWARDED to the Governing Council for consideration the recommendation

THAT the Tuition-Fee Schedule For Publicly Funded Programs in 2011-12, as described in Professor Misak's February 28, 2011 report to the Business Board, and the tuition fees in 2011-12 and 2012-13 for the special programs identified in Tables B2 and C2 of Appendices B and C of the report, be approved.

Documentation is attached to Report Number 187 of the Business Board as Appendix "A".

**(f) Tuition Fee Schedule for Self-Funded Programs, 2011-12***(Arising from Report Number 187 of the Business Board [March 7, 2011]- Item 3(d))*

Mr. Wilson reported that the self-funded programs received no government funding, and that their fees were set to recover at least their direct costs.

On motion duly moved, seconded, and carried,

YOUR COMMITTEE ENDORSED AND FORWARDED to the Governing Council for consideration the recommendation

THAT the tuition-fee schedule for self-funded programs for 2011-12, a copy of which is attached to Professor Misak's January 14, 2011 memorandum to the Business Board as Table 1, be approved.

Documentation is attached to Report Number 187 of the Business Board as Appendix "B".

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<sup>4</sup> See: Report Number 187 of the Business Board (March 7, 2011), pages 2-20, at: <http://www.governingcouncil.utoronto.ca/AssetFactory.aspx?did=7702>.

## 6. Items for Endorsement and Forwarding to the Governing Council (cont'd)

- (g) **Budget Report, 2011-2012 and Long Range Budget Guidelines, 2011-12 to 2015-16**  
*(Arising from Report Number 172 of the Academic Board [March 17, 2011]- Item 5,  
 and from Report Number 187 of the Business Board [March 7, 2011] – Item 4)*

Professor Hodnett summarized the thorough consideration of the Budget Report that had occurred at the Academic Board meeting of March 17, 2011.<sup>5</sup> The Provost, the Vice-Provost, Academic Operations, and the Executive Director of Planning and Budget had provided a detailed presentation to the Board, followed by extensive discussion and questions by members. Mr. Wilson reported that the Business Board had considered the Budget Report at its meeting on March 9, 2011, focusing on its role to advise the Governing Council of the financial prudence of the document.<sup>6</sup> In addition to a detailed presentation from the Vice-Provost, Academic Operations and the Executive Director of Planning and Budget, the Board had also received an evaluation of the prudence of the Budget from the President. The Business Board had voted to support the Budget, concurring with the prospective recommendation of the Academic Board that it be approved by the Governing Council.

On motion duly moved, seconded, and carried,

YOUR COMMITTEE ENDORSED AND FORWARDED to the Governing Council for consideration the recommendation

THAT the *Budget Report 2011-12* be approved, and

THAT the *Long-Range Budget Guidelines, 2011-12 to 2015-16*, be approved in principle.

Documentation is attached to Report Number 172 of the Academic Board as Appendix “A”.

## 7. Reports for Information

Members received the following reports for information.

- (a) Report Number 186 of the Business Board (January 31, 2011)
- (b) Report Number 161 of the University Affairs Board (February 1, 2011)
- (c) Report Number 162 of the University Affairs Board (March 15, 2011)
- (d) Report Number 1 of the Pension Committee (March 9, 2011)

## 8. Date of the Next Meeting

Members were reminded that the next regular meeting of the Executive Committee was scheduled for Monday, May 9, 2011 at 5:00 p.m.

## 9. Other Business

The Chair reported that a speaking request had been received from the Vice-President, University Affairs of the Students' Administrative Council (SAC) to address the Governing Council at its April 7, 2011 meeting regarding the following agenda items: Capital Projects: Site Reassignments for the St. George Campus; Tuition Fee Schedule for Publicly Funded

<sup>5</sup> See: Report Number 172 of the Academic Board (March 17, 2011), pages 3-7, at: <http://www.governingcouncil.utoronto.ca/AssetFactory.aspx?did=7758>.

<sup>6</sup> See: Report Number 187 of the Business Board (March 7, 2011), pages 2-20, at: <http://www.governingcouncil.utoronto.ca/AssetFactory.aspx?did=7702>.

**9. Other Business (cont'd)**

Programs, 2011-12; and Budget Report, 2011-2012 and Long Range Budget Guidelines, 2011-12 to 2015-16. It was agreed that the request should be granted.

The Vice-Chair, in his capacity as Chair of the Task Force on Governance Implementation Committee (IC), briefed members on the report that he would make to the Governing Council at its upcoming meeting concerning the ongoing work of the Committee. Among the topics that would be covered would be: the election / selection of Governors; terms of reference revisions; Governing Council agendas and a framework for assigning responsibility; a detailed review of the consolidated calendar of business and the terms of reference of the various Boards and Committees; recommendations for immediate action; as well as the “Town Hall” session held on March 28, 2011 and the information session for the College of Electors scheduled for March 29, 2011.

There was no other business for consideration in closed session.

On motion duly moved, seconded, and carried,

IT WAS RESOLVED

THAT, pursuant to sections 28 (e) and 33 of *By-Law Number 2*, consideration of items 10 and 11 take place *in camera*, with the Board Chairs, Vice-Presidents, invited guests, and Special Advisor to the President admitted to facilitate the work of the Committee.

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*In Camera Session*

**10. Code of Behaviour on Academic Matters: Recommendation for Expulsion**

On motion duly moved, seconded, and carried,

YOUR COMMITTEE APPROVED

THAT the recommendation for expulsion contained in the Memorandum from the Secretary of the Governing Council dated March 28, 2011, be placed on the agenda for the April 7, 2011 meeting of the Governing Council; and

THAT pursuant to Sections 38 and 40 of *By-Law Number 2*, the recommendation be considered by the Governing Council *in camera*.

**11. External Appointments: University of Toronto Asset Management Corporation (UTAM)**

On motion duly moved, seconded, and carried,

YOUR COMMITTEE APPROVED

THAT the following individuals be approved and nominated as members and directors of the University of Toronto Asset Management Corporation, effective immediately, for one-year terms until the 2012 annual meeting of the Corporation, and until their successors are appointed.

**11. External Appointments: University of Toronto Asset Management Corporation (UTAM) (cont'd)**

Ms Sheila Brown  
Professor George Luste  
Mr. William W. Moriarty  
Professor David Naylor  
Ms Catherine J. Riggall

The Committee returned to closed session.

The meeting adjourned at 6:00 p.m.

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Secretary  
March 31, 2011

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Chair