## UNIVERSITY OF TORONTO

### THE GOVERNING COUNCIL

### **REPORT NUMBER 418 OF**

### THE EXECUTIVE COMMITTEE

#### Monday, November 24, 2008

To the Governing Council, University of Toronto.

Your Committee reports that it held a meeting on Monday, November 24, 2008 at 5:00 p.m. in the Boardroom, Simcoe Hall, with the following members present:

Mr. John F. (Jack) Petch (In the Chair) Dr. Alice Dong, Vice-Chair Professor David Naylor, President Professor Varouj Aivazian Ms Diana A.R. Alli Ms Susan Eng Mr. David Ford Ms Judith Goldring Mr. Grant Gonzales Mr. Gerald Halbert Professor Louise Lemieux-Charles Mr. Joseph Mapa Mr. Timothy Reid Professor Arthur S. Ripstein

#### **Non-Voting Member:**

Mr. Louis R. Charpentier

Secretariat:

Mr. Henry Mulhall, Secretary Ms Alison Webb

### In Attendance:

Dr. Claude Davis, Chair, University Affairs Board and Member of the Governing Council Dr. Anthony Gray, Special Advisor to the President Professor Cheryl Misak, Interim Vice-President and Provost, and Member of the Governing Council Ms Catherine Riggall, Vice-President, Business Affairs

# 1. Report of the Previous Meeting

The Chair noted that one amendment had been suggested by a member and incorporated by the secretary. The following sentence had been added to the first paragraph on page 7 under item 9, the Task Force on Governance Phase 2 - Mandate: "Among the practices under consideration would be a self-evaluation process for the Governing Council". Report Number 417 (October 6, 2008) of the Executive Committee was approved as revised.

# 2. Business Arising from the Report of the Previous Meeting

There was no other business arising from the report of the previous meeting.

# 3. Minutes of the Governing Council Meeting of October 23, 2008

Members received for information the Minutes of the Governing Council meeting held on October 23, 2008.

# 4. Business Arising from the Minutes of the Governing Council Meeting

There was no business arising from the minutes of the Governing Council meeting.

# 5. Report of the President

# (a) Governing Council Meeting of December 10, 2008

The President stated that the brief agenda of the upcoming Governing Council meeting would provide an opportunity to update Governors on the priorities for 2008-09 of the various Vice-Presidential portfolios. This would include consideration of the impact of the University's financial situation on the ability to achieve priority objectives in the short term. Each of the Vice-Presidents would make a presentation, and the session was intended to be an informal discussion between Governors and the senior administration on the current situation of the University.

## (b) Government Relations

The President reported that there were indications that infrastructure development would be a key priority of the federal and provincial governments in the months ahead. The Ontario Government had committed \$60-billion to a ten-year infrastructure plan. The University was preparing for a site visit to each of its three campuses by Mr. John Ronson of the Courtyard Group, a third party consultant that was assisting the Ministry of Training, Colleges and Universities in developing a long term funding strategy to meet infrastructure needs in the post-secondary sector.

## (c) Responsible Investing Initiative

An advisory group that included student members was working with the Vice-President, Business Affairs, the Special Advisor to the President, and the President of the University of Toronto Asset Management Corporation (UTAM) on the development of a process to provide advice on a responsible investing strategy for the University. The President was encouraged by the progress to date on what could be an attractive alternative to costly selective screening and divestment processes.

# 5. **Report of the President** (cont'd)

## (d) *Towards 2030*

The *Towards 2030 Long-term Planning Framework* was informing more granular planning processes, and the implementation of initiatives arising from the *Framework* was moving forward.

# (e) Academic Excellence

The President noted that he continued to be struck by the outstanding academic performance of the University. As an example, he had recently learned that in Environmental Engineering, the University was ranked first in terms of scholarly publications and citations in North America. In addition, members of the University's teaching staff had garnered the most nominations (31 of 126 province-wide) for the TVO Best Lecturer competition by any Ontario post-secondary institution.

The Committee moved *in camera* and was briefed by the President on a number of financial and real estate matters.

The Committee returned to closed session.

# 6. Governing Council and Executive Committee Meeting Dates – Revisions to the 2008-09 and 2009-10 Schedules

The Secretary stated that the Executive Committee had approved the 2008-09 and 2009-10 meeting schedules for the Executive Committee and Governing Council at its May and June meetings the previous spring. Since then it had become necessary to make a number of revisions to accommodate scheduling conflicts.

On motion duly moved, seconded, and carried,

## YOUR COMMITTEE APPROVED

THAT the Executive Committee meeting scheduled for Monday, May 11, 2009 at 5:00 p.m. be rescheduled to Tuesday, May 12, 2009 at 5:00 p.m.; and

THAT the Executive Committee meeting scheduled for Thursday, October 15, 2009 at 5:00 p.m. be rescheduled to Wednesday, October 7, 2009 at 5:00 p.m.; and

THAT the Governing Council meeting scheduled for Thursday, October 29, 2009 at 4:30 p.m. be rescheduled to Thursday, October 22, 2009 at 4:30 p.m.; and

THAT the Executive Committee meeting scheduled for Monday, May 3, 2010 at 5:00 p.m. be rescheduled to Tuesday, May 4, 2010 at 5:00 p.m.

# 7. *Policy on Approval and Execution of Contracts and Documents*: Non-Substantive Updates

The Secretary stated that the *Policy on Approval and Execution of Contracts and Documents* contained a provision that allowed the President and the Secretary of the Governing Council to make non-substantive updates which were then to be reported to the Executive Committee for information. These often consisted of the inclusion of new or revised titles for executive officers with signing authority. The most recent update had added the new position of Chief Information Officer, a position directly comparable to others already included in the *Policy*.

### 8. **Reports for Information**

Members received the following reports for information.

- (a) Report Number 158 of the Academic Board (October 2, 2008)
- (b) Report Number 168 of the Business Board (September 22, 2008)
- (c) Report Number 149 of the University Affairs Board (November 4, 2008)

### 9. Date of the Next Meeting

Members were reminded that the next regular meeting of the Executive Committee was scheduled for Thursday, January 15, 2009 at 5:00 p.m.

### **10.** Other Business

There were no items of other business for consideration in closed session. The Committee moved *in camera* to discuss a protocol regarding arrangements for Governing Council meetings.

On motion duly moved, seconded, and carried,

### IT WAS RESOLVED

THAT, pursuant to sections 28 (e) and 33 of *By-Law Number 2*, consideration of items 11-13 take place *in camera*, with the Board Chairs, Vice-Presidents, and Special Advisor to the President admitted to facilitate the work of the Committee.

### In Camera Session

## 11. External Appointments: McLaughlin Centre Oversight Committee

On motion duly moved, seconded, and carried,

### YOUR COMMITTEE APPROVED

THAT George Connell be reappointed to the McLaughlin Centre Oversight Committee for a one-year term, effective immediately until October 31, 2009 or until his successor is appointed.

### 12. Report Number 52 of the Committee for Honorary Degrees

On motion duly moved, seconded, and carried,

## YOUR COMMITTEE ENDORSED AND FORWARDED

to the Governing Council for consideration the recommendations contained in Report Number 52 of the Committee for Honorary Degrees.

On motion duly moved, seconded, and carried,

### YOUR COMMITTEE APPROVED

THAT pursuant to Section 38 and 40 of *By-Law Number 2*, the recommendations be considered by the Governing Council *in camera*.

### **13.** Proposal for Reorganization of Vice-Provost Portfolios

On motion duly moved, seconded, and carried,

### YOUR COMMITTEE APPROVED

THAT the positions of Vice-Provost, Academic Programs and Vice-Provost, Academic Operations be established; and

THAT the position of Vice-Provost, Academic be renamed Vice-Provost, Faculty.

The Vice-Presidents absented themselves, and the President briefed the Committee on a personnel matter.

The Committee returned to closed session.

The meeting adjourned at 6:35 p.m.

Secretary November 25, 2008 Chair