

UNIVERSITY OF TORONTO
THE GOVERNING COUNCIL
REPORT NUMBER 386 OF
THE EXECUTIVE COMMITTEE

Wednesday, April 20, 2005

To the Governing Council,
University of Toronto.

Your Committee reports that it held a meeting on Wednesday, April 20, 2005 at 5:00 p.m. in the Boardroom, Simcoe Hall, with the following members present:

Ms Rose M. Patten (In the Chair)
Mr. John F. (Jack) Petch, Vice-Chair
The Honourable Frank Iacobucci, Interim
President
Mr. Brian Davis
The Honourable William G. Davis
Ms Susan Eng
Dr. Shari Graham Fell
Ms Françoise Dulcinea Ko
Mr. Ari Kopolovic
Mr. Timothy Reid
Professor Arthur S. Ripstein
Professor Barbara Sherwood Lollar
Mr. Robert S. Weiss

Non-Voting Member:

Mr. Louis R. Charpentier

Secretariat:

Mr Andrew Drummond, Secretary

Regrets:

Professor Michael R. Marrus

In Attendance:

Professor W. Raymond Cummins, Chair, Academic Board and member of the Governing Council
Professor Vivek Goel, Vice-President and Provost and member of the Governing Council
Ms Jacqueline Orange, Chair, Business Board and member of the Governing Council
Dr. Beata FitzPatrick, Assistant Vice-President and Director, Office of the President

On motion duly moved and seconded,

IT WAS RESOLVED

THAT, pursuant to sections 28 (e) and 33 of *By-Law Number 2*, consideration of item 1 take place *in camera*, with the Board Chairs and Vice-Presidents admitted to facilitate the work of the Committee.

1. Senior Appointment

On motion duly moved and seconded,

IT WAS RESOLVED

THAT the Executive Committee endorse and forward to the Governing Council for consideration the recommendations for a senior appointment included in the memorandum from Vivek Goel dated April 14, 2005.

On motion duly moved and seconded,

IT WAS RESOLVED

THAT pursuant to Section 38 of By-Law Number 2, the recommendation be considered by the Governing Council *in camera*.

THE COMMITTEE RETURNED TO CLOSED SESSION.

2. Board Assignments, 2004-2005

The Chair reminded members that the Executive Committee had conducted a mail ballot to appoint two members of the University Affairs Board, and read into the record the following motion:

IT WAS RESOLVED

THAT Ms. Françoise Ko and Miss Maureen Somerville be appointed to the University Affairs Board, effective immediately, for the remainder of the 2004-05 year.

3. Presidential Search: Update from the Chair

The Chair reported that the proposed timeline of the Presidential search continued to be met, and that the Committee's work was proceeding as planned.

4. Report of the Previous Meeting

Report 385 of the Executive Committee meeting held on March 10, 2005 was approved.

5. Business Arising from the Report of the Previous Meeting

There were no items of business arising from the previous meeting.

6. Minutes of the Governing Council Meeting held on March 30, 2005

Members received for information the minutes of the Governing Council meeting held on March 30, 2005.

7. Business Arising from the Governing Council Meetings

There was no business arising from the Governing Council meetings.

8. Report of the President

The President reported on four items:

G10 Executive Heads Meeting

The University of Toronto had hosted the members of the Group of Ten (G10) research-intensive universities. The principal topic of discussion was on how to continue to advocate for federal government involvement, especially on the issues of research and graduate student support. Other topics included a strong interest in the recent decision of the University of Toronto on the elimination of mandatory retirement, follow-up from the National Survey on Student Engagement (NSSE) exercise, and some mechanism to facilitate G10 interactions.

Association of American Universities (AAU)

President Iacobucci had recently attended a meeting of the AAU, which consisted of 62 universities. Membership was only by invitation, and there were only two Canadian members of the Association. He noted that American universities faced many of the same issues as Canadian universities, and that the University of Toronto's membership in the Association was very valuable.

Ottawa Trip

During a recent trip to Ottawa, the President met with representatives of the government, the public service, the three granting councils, and opposition parties. He reported that the leadership of the public service and government remained supportive of the aspirations of the postsecondary sector, and that it was important to continue to help set the agenda for greater support to postsecondary institutions. In addition, he hosted a University of Toronto alumni event in the foyer of the Supreme Court of Canada that had been very well received.

Rae Review: Closing Stages

Although the Rae Review had been completed, the Government of Ontario had not yet set a date for the Budget, which was anticipated in May, 2005. The University was continuing to press its case for greater investment in the weeks leading up to the Budget.

During discussion, a member asked if the planned symposium on fiscal federalism, discussed at previous meetings, was likely to occur. President Iacobucci responded that it might not be possible to proceed with this initiative in the near future, but the University was continuing to pursue the possibility. A member congratulated the President for getting the University's messages out successfully, using opportunities like an address to the Canadian Club, a CBC radio broadcast, and other forms of communication. He then asked the President whether he felt the importance of advocacy on research issues would continue to grow. The President, in response, said that while the importance of other elements of the University's mission remained undiminished, the importance of research to public policy would continue to grow. A key challenge for research universities would be to marry the excitement of new research and discovery with the undergraduate experience. A member said that the University was making a considerable amount of progress towards that goal. The Provost noted that bringing together research and the undergraduate classroom was a highlight of *Stepping UP*, and that governance indicators were being developed along these lines.

A member said that, in his opinion, it was essential to have researchers teach first-year and other undergraduate classes in order to bring about change. Professor Goel summarized several examples of how the research enterprise was brought to the classroom in meaningful ways.

9. Items for Endorsement and Forwarding to Governing Council***(a) Arising from Report Number 134 of the Academic Board (April 7, 2005)*****(a) Item 5 – Budget Report, 2005-2006**

Professor Cummins reported that members of the Academic Board had discussed the Budget Report, and that the primary discussion at the Board had concerned what appeared to be only a small increase in student aid. Professor Goel had clarified that allocations to student aid were distributed throughout divisional budgets as well as from the centre.

Ms. Orange reminded the Committee of the requirement that the Business Board satisfy itself that the Budget, as part of the longer-term budget framework, would allow the University to manage its deficit and, ultimately, to bring the deficit to within 1.5% of operating revenue by the end of the planning period in 2010. The Board also was required to satisfy itself that the assumptions within the Budget were realistic and with a prudent level of risk. The Board had received a full presentation from Professor Goel, as well as an assurance from the President that the Budget was sound. It therefore voted to concur with the recommendation of the Academic Board.

On motion duly moved and seconded,

YOUR COMMITTEE ENDORSED AND FORWARDED

to the Governing Council for consideration the recommendation

THAT the “Budget Report for 2005-06” dated March 8, 2005, including the revisions to the long-range budget assumptions and the Contractual Obligation and Policy Commitments list, a copy of all of which is attached to Report Number 134 of the Academic Board as Appendix “B”, be approved.

Members discussed whether Professor Goel should provide a presentation to the Governing Council, given that the Academic Board had not received such a presentation. It was agreed that Professor Goel should provide a ten-minute presentation on the Budget at Governing Council.

(b) Item 6 – Capital Project: Faculty of Law: Preliminary Project Planning Report

Professor Cummins reported that members of the Academic Board had had a lengthy discussion, but that it had focused primarily on the request from the Students’ Administrative Council (SAC) for student activity space, which had been proposed as an alternate use for the site. Mr. Howard Tam, Vice-President, University Affairs, had addressed both the Board and the Planning and Budget Committee. At the Board, a question had been raised about whether previous allocations for renovations to the facilities occupied by the Faculty of Law had been appropriate. The member had been advised that the renovations had been necessary and that any group that, in the future, was housed in those facilities would benefit from them. Comments had also been made about the inadequacy of guidelines from the Council of Ontario Universities (COU) for academic space, which, as Professor Goel had explained, were used as benchmarks for development.

In response to a question, it was clarified for a member that Site 12, the proposed location of the Faculty of Law, was on Devonshire Place across the street from the Varsity site. It was further noted that the planetarium site was not a feasible opportunity for further development. A member asked

9. Items for Endorsement and Forwarding to Governing Council (cont'd)

(a) Arising from Report Number 134 of the Academic Board (April 7, 2005) (cont'd.)

what divisions would be assigned the space currently occupied. Professor Goel responded that there were several possible options for the space, including use by the Faculty of Music or for student activity space. A member asked about the possible cost per square foot of the new facility. Professor Goel responded that information on benchmarking was under development and would be provided to the Business Board.

On motion duly moved and seconded,

YOUR COMMITTEE ENDORSED AND FORWARDED

to the Governing Council for consideration the recommendation

1. THAT the preliminary Project Planning Report for the Faculty of Law that requires the relocation of the entire Faculty of Law to site 12, including 315 Bloor Street West, a copy of which is attached to Report Number 134 of the Academic Board as Appendix "C", be accepted in principle.
2. THAT this approval in principle is subject to the Faculty of Law identifying the external funding, and to the University identifying the internal funding for the renewal and reallocation of the spaces released by the Faculty of Law.
3. THAT this approval in principle is subject to approval by the Governing Council of a completed Project Planning Report which will identify the detailed space program of the Faculty of Law, the cost and all sources of funding.

(b) Arising from Report Number 133 of the Academic Board (February 21, 2005)

(c) Item 7 – Capital Project: Bahen Centre for Information Technology (BCIT) – Project Closure Report

The Chair reminded members that this item had been withdrawn from the March 10, 2005 meeting agenda in order to provide the Business Board the opportunity to examine it. Professor Cummins informed the Committee that the Bahen Centre for Information Technology (BCIT) had been one of the first projects in the current Capital Plan, and that the proposal before members was to close the account on the original capital project and to establish a BCIT Closure Project under the Accommodation and Facilities Directorate (AFD).

Ms. Orange informed the Committee that the Business Board had reviewed the completion report and that it had been informed that the project had been substantially completed and fully financed. Cost increases had been only marginally above increases already approved under administrative authority, at \$322,000. The Business Board had no concerns about forwarding the proposal to Governing Council for approval.

A member reminded the Committee that the BCIT project had led the University to develop much more rigorous policies and procedures on capital projects. Another member had urged the administration to consider, wherever possible, opportunities in new capital projects to construct additional floors and shell them in order to accommodate future expansion.

Professor Goel noted that planning for the BCIT had been difficult, since plans had added floors, an underground parking garage, and a walkway to the student centre, each of which had added costs. He noted his satisfaction that planning was more controlled under the current policy

9. Items for Endorsement and Forwarding to Governing Council (cont'd)

(a) Arising from Report Number 133 of the Academic Board (February 21, 2005)
(cont'd.)

(c) Item 7 – Capital Project: Bahen Centre for Information Technology (BCIT) – Project Closure Report (cont'd.)

environment, but further informed the Committee that there was a risk that future projects would suffer from excessive rigidity and the ability to add opportunities such as shelled floors might be imperiled.

On motion duly moved and seconded,

YOUR COMMITTEE ENDORSED AND FORWARDED

to the Governing Council for consideration the recommendation

1. THAT the revised and final total project cost for the Bahen Centre for Information Technology [BCIT] which is required to be increased from \$108,811,00, the cost previously approved by the Governing Council, to \$112,189,469, be approved.
2. THAT full closure be brought to the BCIT capital project as a result of the earlier mortgages, established for the Faculty of Arts & Science and the Faculty of Applied Science and Engineering in 2003, plus the following mortgage and cash contribution to address all remaining costs associated with the project:
 - i) A mortgage in the amount of \$960,000 to be amortized over 20 years or less and to be repaid from the operating budget of the Office of the Vice-President Business Affairs;
 - ii) A cash contribution in the amount of \$960,000 to be paid from the 2004/05 operating budget of the Office of the Vice-President and Provost.

Documentation is attached to Report Number 133 of the Academic Board as Appendix “C”.

10. Items for Confirmation by the Executive Committee

Arising from Report Number 134 of the Academic Board (April 7, 2005)

(a) Faculty of Nursing: Constitution Amendments

(b) University of Toronto at Scarborough: Divisional Designation Change

(c) Faculty of Medicine: Departmental Name Change

Professor Cummins noted that the proposal from the Faculty of Nursing passed without discussion, that the proposal from the University of Toronto at Scarborough was to bring the Division of Management in line with other academic units at that campus, and that the name change for the Department of Occupational Therapy was an outcome of a recent strategic planning process for that Department.

10. Items for Confirmation by the Executive Committee (cont'd.)

Arising from Report Number 134 of the Academic Board (April 7, 2005) (cont'd.)

(a) Faculty of Nursing: Constitution Amendments (cont'd.)

(b) University of Toronto at Scarborough: Divisional Designation Change (cont'd.)

(c) Faculty of Medicine: Departmental Name Change (cont'd.)

On motion duly moved and seconded,

YOUR COMMITTEE CONFIRMED THE DECISIONS OF THE ACADEMIC BOARD

THAT the constitution of the Faculty of Nursing, as amended by the Faculty of Nursing Council on November 24, 2004, be approved.

Documentation is attached to Report 134 of the Academic Board as Appendix “D”.

THAT the name of the *Division of Management* be changed to the *Department of Management*, effective immediately.

Documentation is attached to Report 134 of the Academic Board as Appendix “E”.

THAT the name of the *Department of Occupational Therapy* be changed to the *Department of Occupational Science and Occupational Therapy*, effective July 1, 2005.

Documentation is attached to Report 134 of the Academic Board as Appendix “F”.

11. Items for Information

Members received for information the following reports:

Report Number 139 of the Business Board (February 28, 2005)

Report Number 127 of the University Affairs Board (March 29, 2005)

Report Number 140 of the Business Board (April 4, 2005)

Draft Report Number 134 of the Academic Board (April 7, 2005)

12. Date of Next Meeting

Members were reminded that the next regular meeting of the Executive Committee was scheduled for Wednesday, May 18, 2005 at 4:00 p.m.

13. Other Business

(a) Election Update

The Chair reported that the following individuals had been elected to the Governing Council for 2005-2006:

Alumni:

Ms. Jacqueline Orange (re-elected)

Mr. Timothy Reid (re-elected)

Ms. Elizabeth Vosburgh (elected)

She also informed the Committee that there would be a mail ballot election for a teaching staff member of the Governing Council in Constituency VI (Dentistry, Nursing Pharmacy, and Physical Education and Health) and that the candidates would be announced on Friday, April 22, 2005.

(b) May 26, 2005 Governing Council Meeting

The Chair informed the Committee that the governance cycle currently in progress leading to the May 26, 2005 Governing Council meeting had few items requiring approval by the Governing Council, and that she would consider whether it had to be cancelled.

(c) Request for Board and Committee Assignments

The request for information from members, including Board and Committee assignments, had been sent out on Tuesday, April 17, 2005, and the call for nominations for the Executive Committee had circulated on April 20, 2005. The Chair reminded all members to return their information as soon as possible.

The meeting adjourned at 5:50 p.m.

Secretary

Chair

April 27, 2005