

**UNIVERSITY OF TORONTO**

**THE GOVERNING COUNCIL**

**JUNE 27, 2013**

MINUTES OF THE MEETING OF THE GOVERNING COUNCIL held on June 27, 2013 at 4:00 p.m. in the Council Chamber, Simcoe Hall, University of Toronto.

**Present:**

Mr. Richard Nunn (Chair)  
Ms Judy Goldring (Vice-Chair)  
The Honourable Michael H. Wilson  
Professor C. David Naylor  
Mr. James Bateman  
Ms Celina Rayonne Caesar-Chavannes  
Mr. P. C. Choo  
Mr. Jeff Collins  
Professor Elizabeth Cowper  
Mr. Aidan Fishman  
Professor Avrum Gotlieb  
Professor William Gough  
Professor Hugh Gunz  
Ms Zabeen Hirji  
Professor Ellen Hodnett  
Ms Shirley Hoy  
Professor Edward Iacobucci  
Ms Claire Kennedy  
Ms Paulette L. Kennedy  
Mr. Mark Krembil  
Mr. Nykolaj Kuryluk  
Professor Michael Marrus  
Professor Cheryl Misak  
Dr. Gary P. Mooney  
Ms N. Jane Pepino  
Ms Mainawati Rambali  
Professor Andrea Sass-Kortsak  
Professor Elizabeth M. Smyth  
Miss Maureen J. Somerville  
Professor Janice Gross Stein  
Mr. W. John Switzer  
Mr. Andrew Szende  
Mr. W. Keith Thomas  
Professor Steven J. Thorpe  
Professor Franco J. Vaccarino  
Mr. Chirag Variawa  
Ms B. Elizabeth Vosburgh

Mr. Louis R. Charpentier, Secretary of the  
Governing Council

**Secretariat:**

Ms Sheree Drummond  
Mr. Anwar Kazimi  
Ms Mae-Yu Tan  
Mr. David Walders

**Absent:**

Ms Alexis Archbold  
Professor Robert Baker  
Mr. Brent S. Belzberg  
Mr. Michael A. Donnelly  
Mr. Andrew Girgis  
Mr. Steve (Suresh) Gupta  
Ms Arlen Orellana  
Ms Melinda Rogers  
Mr. Howard Shearer  
Ms Rita Tsang  
Dr. Sarita Verma  
Mr. W. David Wilson  
Ms Nana Zhou

**In Attendance:**

Mr. Harvey Botting, Member-Elect of the Governing Council  
Ms Alex Harris, Member-Elect of the Governing Council

Professor Scott Mabury, Vice-President, University Operations  
Mr. David Palmer, Vice-President, Advancement  
Professor Paul Young, Vice-President, Research & Innovation

Professor Howard Hu, Director, Dalla Lana School of Public Health  
Professor Catharine Whiteside, Dean, Faculty of Medicine and Vice-Provost, Relations with  
Healthcare Institutions

Ms Sheila Brown, Chief Financial Officer  
Ms Sally Garner, Executive Director, Planning & Budget Office  
Ms Nora Gillespie, Legal Counsel, Office of the Vice-President, Human Resources & Equity and  
Office of the Vice-President and Provost  
Professor Mark McGowan, Acting Vice-Provost, Students  
Mr. Steve Moate, Senior Legal Counsel, Office of the President  
Mr. Pierre Piché, Controller and Director of Financial Services

Mr. David Curtin, Director, Strategic Communications, Office of the President  
Dr. Anthony Gray, Director, Strategic Initiatives & Research, Office of the President  
Dr. Jane Harrison, Director, Academic Policy and Programs  
Mr. David Newman, Acting Director, Office of the Vice-Provost, Students  
Ms Archana Sridhar, Assistant Provost

Mr. Raymond Noronha, President, University of Toronto Mississauga Students' Union (UTMSU)  
Mr. Munib Sajjad, Vice-President University Affairs, University of Toronto Students' Union  
(UTSU)

IN ACCORDANCE WITH A DETERMINATION BY THE EXECUTIVE COMMITTEE  
PURSUANT TO SECTIONS 38 OF BY-LAW NUMBER 2 OF THE GOVERNING  
COUNCIL, ITEMS 13 AND 14 ON THE AGENDA WERE CONSIDERED BY THE  
GOVERNING COUNCIL *IN CAMERA*.

**1. Chair's Remarks**

**(a.) Update on Student Commons Project**

After welcoming members and guests to the meeting, the Chair provided an update on the Student Commons capital project and the related Agreement. He indicated that at the meetings of the Planning and Budget Committee, the Academic Board, and the University Affairs Board, members had inquired about the implications of proceeding with approval of the capital project and the operating agreement, given the ongoing dispute among University of Toronto Students' Union (UTSU), the Engineering Society, the Trinity College Meeting and the Victoria University Students' Association and that those concerns had been echoed by governors at the information session held on June 10, 2013. He reported that at the June 17, 2013 meeting of the Executive

Committee there was an extensive discussion of this matter. At that meeting Professor Misak had explained that the management agreement was predicated on the existence of a single representative body for all undergraduate students on the St. George campus and that in the present context, it was not unreasonable to query the viability of the current single representative – SAC / UTSU – especially in considering approval of such a long-term commitment. She had emphasized, however, that the student groups had asserted their shared commitment to working with her office towards a resolution. The Chair advised that Executive Committee members had noted the support of the Planning and Budget Committee and that of the Academic and University Affairs Boards for the capital project, but had expressed reservations about recommending approval of the management agreement in the absence of a resolution to, or further clarity regarding, the questions arising from the continuing discussion of UTSU's democratic reform and divisional societies' fee diversion referenda. The Chair said that in considering its decision, the Executive Committee had sought legal advice regarding the interpretation of the proposed Agreement, and regarding the potential intersection of disputes among the student societies with structure of the Agreement. In light of all of this, members of the Executive had expressed the view that to put the items forward to Governing Council for consideration at the June meeting would have been premature, and that it would be more prudent to defer consideration to a future cycle - once the disputes have been resolved or constructively dealt with through the deliberations to be facilitated by the Provost. He noted that there was a long history to this matter, and that the votes by the two divisional societies were compelling indications for concern for governors and that the failure of the mediation had increased those concerns. He advised governors, however, that members of the Executive Committee had emphasized that this was an important initiative that should ultimately receive support once the current uncertainties were resolved or clarified. To that end, a motion had been made and carried at the Executive Committee meeting to defer the matter.

The Chair invited Professor Misak to make some brief comments. She reminded governors that the mediation process facilitated by Professor Brian Langille had not reached a definitive conclusion. Although the parties had failed to come to an agreement, there had been some progress toward clarifying the issues. She also indicated that a task force would be put in place that would involve student leaders as well as experts in democratic theory and practice. The task force would make recommendations to the Provost.

She shared a joint statement that had been prepared by the administration and the University of Toronto Students' Union (UTSU):

“The Student Commons project is of vital importance to students, and hence to the University. Both the Administration and the UTSU are optimistic that the process currently being set up will resolve, in a timely fashion, the disputes that make it impossible to take the Student Commons motions forward to Governing Council this academic year.”

She closed by affirming that all space currently in use for student societies and clubs would be unaffected for the time being.

The Chair invited Mr. Munib Sajjad to make some brief comments. Mr. Sajjad indicated that he was excited that the Student Commons project that had been under discussion for the last seven years was on the brink of becoming a reality. He noted that while he was disappointed that there would be a delay he agreed that there was a need to resolve the issues that had been raised. He closed by stating that the UTSU would be working with the administration to ensure that the project came forward for approval to governance at the earliest opportunity.

**(b.) Update on Advocacy Statement**

The Chair reminded governors that at the May 23, 2013 Governing Council meeting, a governor had suggested that a resolution in support of the University's advocacy with respect to funding for post-secondary education be considered. The Chair reported that after discussion at the June 17, 2013 Executive Committee meeting, members had agreed that a formal resolution / statement of the Governing Council would not be the best route. It was decided that for the foreseeable future, however, the focus for governors would be on supporting the advocacy strategy of the administration and, where appropriate and at the invitation of the administration, in engaging in particular advocacy initiatives in collaboration with the President and members of his team. The Chair noted that the Executive had also agreed that this would be an area of major focus for the incoming President. He noted that a submission was received from Ms. Danielle Sandhu, on behalf of the Tri-Campus Governance Coalition, that spoke to the need to increase funding to post-secondary institutions and to the desire for a long-term and sustainable post-secondary education strategy.

**(c.) Speaking Requests**

The Chair reported that a number of speaking requests were received for the meeting on the topic of the Student Commons (Association of Part-Time Students (APUS); Black Students' Association; Chinese Undergraduate Student Association; Greek Student Association; Leave Out Violence at U of T; LGBTOUT; Muslim Students' Association; and the Pakistan Student Federation) and that the Executive Committee had declined the requests given that the Student Commons Project had been deferred to a future cycle. He also noted that a speaking request had been received from the University of Toronto Mississauga (UTMSU) and one from the Scarborough College Student's Union (SCSU) on item 4 (c.) *Procedures for Non-Members to Address Governing Council, its Boards and Committees - Proposed Revisions* and that UTMSU's request had been granted and SCSU had withdrawn its request.

**2. Report of the President**

The Chair invited the President to give his report. The President drew governors' attention to the list of faculty, student and staff awards and honours that accompanied the meeting package. He highlighted two from the list: the Dunlap Institute for Astronomy & Astrophysics won a Council for Advancement and Support of Education (or CASE) silver medal in the Public Relations and Community Relations Projects category and a bronze medal in the Individual Special Events category for their 2012 Transit of Venus event; and Professor Robert Gerlai, University of Toronto Mississauga, Psychology, was the recipient of the 2013 Distinguished Investigator Award, one of the most prestigious honours bestowed by the International Behavioural and Neural Genetics Society. He also noted that AeroVelo, a team of former and current U of T Engineering students were poised to win the \$250,000 Sikorsky prize. The challenge was to build a human-powered helicopter that could fly to a height of three meters and stay aloft for at least sixty seconds within a 10-square meter area. Documentation had been sent to the American Helicopter Society for validation.<sup>1</sup>

The President addressed the Back Campus issue reporting that City Council had voted by a wide margin in favour of the project and had asked the University to undertake a review of the field

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<sup>1</sup> On July 11, 2013 it was announced that AeroVelo had won the award. <http://www.news.utoronto.ca/u-t-engineering-grads-make-aeronautical-history>

after ten years. He noted his disappointment with the misinformation that was propagated by opponents of the project and with the attacks on the integrity of governors and governance. He concluded that the final outcome was reasonable. The University would have additional options as a result of improved drainage of the field, and in ten years or less, would examine whether the field surface was the right one, how it has met long-term needs, whether to change it, and if so, how.

The President closed by remarking on another stirring convocation season. He thanked governors for their participation in these events. He congratulated Mr. James Bateman on graduating from Engineering with distinction. He also thanked the honorary graduates and convocation speakers for providing inspiration to the entire university community.

### **3. Presentation – University Score Cards**

The President gave a presentation on university rankings, scorecards, and related performance indicators.<sup>2</sup> His presentation addressed the following key points:

- Ranking exercises almost by definition are arbitrary and reductionist.
- U of T remains a consistently strong performer in overall rankings. Disaggregation of results shows some variation of strength by discipline at U of T, but there is encouraging consistency as compared to many peer institutions, reflecting positively on the institution's breadth and depth.
- Variation: Ranking schemes vary because methodologies vary dramatically. U of T does better the more the ranking scheme emphasizes publications, reputational surveys, citations, and impact, and less well when metrics depend on pinnacle awards per alumni or faculty or student-faculty ration (a common proxy for teaching and education strength). It is difficult to make comparisons across ranking systems. Additional difficulties also arise when ranking systems vary their methodologies over time.
- U of T's Strength: U of T's overall standing in Canada is preeminent and the gap appears to be widening.
- Worrying Trend: There has been a small but steady decline in the rankings of the majority of institutions across Canada. In part this is a reflection of methodological changes of some rankings. The other influence is competition, namely that other countries are investing disproportionately in excellence whereas Canada does not.
- Methodological Issues: There are many debates about ranking methodology. One relates to normalizing by size without considering the mix of undergraduate and graduate students and the related differentiation of faculty roles. In our case, counting all types of faculty artificially reduces U of T's publication or citations per faculty member, but not including all types increases U of T's student-faculty ratio. As well, size matters insofar as it promotes critical mass and convergence.
- Challenge of assessing the educational mission: Rankings frequently rely on poor proxies such as the student-faculty ratio, rather than outcome measures and direct survey results. The best ranking of world-class teaching may require an assessment of the impact made by a university's graduates years after they have completed their degrees.

There were no questions.

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<sup>2</sup> <http://www.governingcouncil.utoronto.ca/AssetFactory.aspx?did=9939>

#### **4. Items for Governing Council Approval**

##### **(a.) Proposal for the Disestablishment of the Dalla Lana School of Public Health as an Extra-Departmental Unit A in the Faculty of Medicine and its Establishment as a Faculty**

The Chair invited Professor Ellen Hodnett, Chair, Academic Board, to introduce the item and make the motion. Professor Hodnett reported that at the Academic Board meeting of June 3, 2013, a Board member had asked for clarification of the relationship between the proposed Faculty and the Institute of Health Policy, Management and Evaluation (IHPME), an Extra-Departmental Unit-A. Professor Misak had replied that the matter had been considered at length for a few years and would continue to be discussed until a collegial set of decisions were reached. Professor Misak also advised members that a University Fund allocation would help as the two units worked towards their common goal of enhancing research and the student experience while keeping in place protections for members of both units. In response to question about accreditation, Professor Hodnett reported that Dr. Howard Hu, Director of the School, had stated that currently there was no Canadian accrediting body for schools of public health. He had indicated that the School had decided that it would not seek American accreditation, given that American and European standards in public health were quite different, and graduates of the School typically sought employment in Canada or the United Kingdom rather than in the United States. However, as the School and its curriculum evolved, he noted that its plan with respect to accreditation might also shift. Professor Hodnett reported that there was great support from the Board for this proposal.

The Chair invited Professor Catharine Whiteside, Dean, Faculty of Medicine and Vice-Provost, Relations with Healthcare Institutions, to comment. Professor Whiteside said that this was an important strategic move for the Faculty of Medicine and for the University, and that the creation of an independent Faculty would raise the profile, reputation and increase opportunities for leading edge research and education. She said that faculty members and the affiliated hospitals were in strong support of the proposal.

The Chair invited Professor Howard Hu to comment. Professor Hu referred to the President's presentation on rankings and noted that the School was the number one destination for training in public health in the world. He said that this was a historic moment that had its roots in 1927 when the School of Hygiene was funded by the Rockefeller Foundation. He thanked the Governing Council for its support.

A member commented that he would support the motion but with some uneasiness as he felt as though there was a sense that if you move up the administrative hierarchy that this meant that you would have more clout. He pointed out that there were many outstanding units at the University with global reputations but with lower level administrative status. The Provost remarked that what was important was to be sensitive to what one's peers were doing and in the case of public health most of the peer institutions had Faculties with a Dean.

On a motion duly made, seconded, and carried.

**IT WAS RESOLVED**

**THAT** the Dalla Lana School of Public Health be disestablished as an Extra-Departmental Unit A in the Faculty of Medicine and be re-established as a Faculty, retaining its current name, effective July 1, 2013.

**(b.) Proposal for Dalla Lana School of Public Health Representatives on the Governing Council and Academic Board**

The Chair invited Professor Bill Gough, Chair, Elections Committee, to introduce the item and to make the motion. Professor Gough indicated that with the approval of the proposal for the establishment of the Dalla Lana School as a new Faculty, it was necessary to consider teaching staff representation of the Governing Council and on the Academic Board. He reported that the Elections Committee had considered this matter and recommended that the Dean/Director of the Dalla Lana School of Public Health serve as an *ex officio* member of the Academic Board, effective July 1, 2013 and that one seat for an elected teaching staff member of the Dalla Lana School of Public Health on the Academic Board be added, effective July 1, 2013. He also reported that the Elections Committee also recommended that the Dalla Lana School continue to be included in the Faculty of Medicine teaching staff constituency of Governing Council seats until such time as the Governing Council had had the opportunity to consider proposals for the redistribution of the teaching staff seats. This was thought to be an appropriate interim solution. The current Dalla Lana School member would be permitted to remain on the Governing Council as a representative of the Faculty of Medicine and would begin to serve a second three-year term on the Governing Council as of July 1, 2013.

On a motion duly made, seconded, and carried.

**IT WAS RESOLVED**

- 1) That the Dean/Director of the Dalla Lana School of Public Health serve as an *ex officio* member of the Academic Board, effective July 1, 2013;
- 2) That one seat for an elected teaching staff member of the Dalla Lana School of Public Health on the Academic Board be added, effective July 1, 2013; and
- 3) That the Dalla Lana School of Public Health continue to be included in the Faculty of Medicine constituency of Governing Council seats until such time as the Governing Council has had the opportunity to consider proposals for the redistribution of the teaching staff seats.

**(c.) *Procedures for Non-Members to Address Governing Council, its Boards and Committees - Proposed Revisions***

The Chair invited the Secretary to speak to this item. Mr. Charpentier advised governors that in 1995, the Governing Council revised the *Procedures* to include examples of representative campus groups that would normally be granted permission to address the Governing Council or its bodies. During discussions last year of the development of the Terms of Reference for the UTM and UTSC Campus Councils, it was suggested that the University of Toronto Mississauga (UTMSU) and the Scarborough Campus Students' Union (SCSU) be accorded similar permissions by adding them specifically to this list of examples. No other revisions to the *Procedures* were being recommended.

The Chair invited Mr. Raymond Noronha to address the Council. Mr. Noronha indicated that he had expected that the Student Commons project would be discussed at this meeting and that he had come to express support for the project on behalf of the UTM student body. He thanked governors for their support of students.

On a motion duly made, seconded, and carried.

IT WAS RESOLVED

THAT the proposed revisions to the *Procedures for Non-Members to Address Governing Council, its Boards and Committees* to update the list of examples of representative campus groups to include the University of Toronto Mississauga Students' Union (UTMSU) and the Scarborough Campus Students' Union (SCSU) be approved, effective immediately, replacing the *Procedures* approved by the Governing Council on March 9, 1995.

**(d.) Report of the Project Planning Committee for the Ramsay Wright Building Teaching Laboratories Upgrades**

The Chair invited Professor Hodnett to introduce the item and make the motion. Professor Hodnett reported that during the Board's discussion a member had asked about plans for development of a building at the north end of the Ramsay Wright Building. Professor Mabury had replied that development plans for that important site were contained in the St. George Campus Master Plan and would eventually take place. Due to the importance of a future structure on that location, significant resources would be required for its development.

On a motion duly made, seconded, and carried.

IT WAS RESOLVED

1. THAT the Project Planning Committee Report for the Ramsay Wright Building Teaching Laboratories Upgrades, dated April 29, 2013, be approved in principle; and
2. THAT the total project scope of approximately 7, 800 gross square metres (approximately 3, 846 nasm), be approved in principle, to be funded by the Faculty of Arts and Science, Graduate Expansion Funds and borrowing.

**(e.) Audited Financial Statements for the Fiscal Year ended April 30, 2013 \* (Arising from Report Number 206 of the Business Board (June 13, 2013))**

The Chair invited Mr. John Switzer, Chair, Business Board, to introduce the item and to make the motion. Mr. Switzer reported that the financial statements had been reviewed in detail by the Audit Committee at its meeting on June 12, 2013. He said that at the Business Board meeting on June 13, Ms Paulette Kennedy, Chair of the Audit Committee, had advised members that the Committee met with the external auditors, both with management present as well as without management, and that no concerns were raised. Also at that meeting, Ms Sheila Brown had reminded members that the University had adopted the new accounting standards. She had highlighted that while the new standards had resulted in a growth in net assets - as the University's land was now recognized at fair value and employee future benefits were included - this did not change anything for the University. Business Board members had commented that the fact that all deadlines were met this year was particularly noteworthy given the change in the accounting standards. Congratulations were passed on to the Finance team for all their efforts.

On a motion duly made, seconded, and carried.

IT WAS RESOLVED

THAT the University of Toronto audited financial statements for the fiscal year ended April 30, 2013 be approved.

**(f.) External Auditors: Appointment for 2013-2014**

The Chair invited Mr. John Switzer, Chair, Business Board, to introduce the item and to make the motion. Mr. Switzer reported that at the June 13, 2013 Business Board meeting the Chair of the Audit Committee advised the Board that the Committee had recommended that Ernst & Young LLP be re-appointed as the external auditors. A member had noted that there had been some concern expressed in recent years that there was a need to tender the audit as a matter of good governance. Ms Kennedy had reminded members that at the January 2013 meeting of the Board she had reported that the Audit Committee had made the decision to proceed with a Request for Proposal (RFP) for the 2015 audited financial statements and that a recommendation would come forward from the Audit Committee next year.

On a motion duly made, seconded, and carried.

IT WAS RESOLVED

- 1) THAT Ernst & Young LLP be re-appointed as external auditors of the University of Toronto for the fiscal year ending April 30, 2014; and
- 2) THAT Ernst & Young LLP be re-appointed as external auditors of the University of Toronto pension plans for the fiscal year ending June 30, 2014.

**CONSENT AGENDA**

The Chair noted that of the items listed on the Consent Agenda, two required approval (items 5 and 6) and that the others were for information only.

On motion, duly moved, seconded, and carried,

It was Resolved

THAT the consent agenda be adopted and that the items be approved.

**5. Summer Executive Authority**

1. THAT until the next regular meeting of the Governing Council or its appropriate committee or board, authority be granted to the President for:

- (i) appointments to categories 2,<sup>3</sup> 3,<sup>4</sup> and 5<sup>5</sup> of the *Policy on Appointments and Remuneration* approved by the Governing Council of the University of Toronto, dated May 30, 2007;<sup>6</sup>
  - (ii) approval of such additional curriculum changes as may arise for the summer and September 2013; and
  - (iii) decisions on other matters the urgency of which does not permit their deferral until the next regular meeting of the Governing Council or its appropriate standing committee or board.
2. THAT all actions taken under this authority be approved by the Chair of the Governing Council prior to implementation and reported to the appropriate committee or board for information.

## **6. Minutes of the Previous Meeting of May 23, 2013**

## **7. Business Arising from the Minutes of the Governing Council Meeting**

## **8. Reports for Information**

- a. Report Number 186 of the Academic Board (June 3, 2013)
- b. Report Number 176 of the University Affairs Board (May 28, 2013)
- c. Report Number 206 of the Business Board (June 13, 2013)
- d. Report Number 456 of the Executive Committee (June 17, 2013)

## **9. Date of Next meeting**

The Chair advised members that the next meeting would on Thursday, September 12, 2013 from 8:30 – 9:30 a.m., followed by an Orientation session that was scheduled until 1:00 p.m.

## **10. Question Period**

There were no questions.

## **11. Other Business**

The Chair advised governors that they would receive an e-mail inviting them to complete an on-line evaluation survey. He encouraged everyone to complete the survey, noting that the feedback was valuable as work continued to make the Council more effective.

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<sup>3</sup> Category 2 includes the positions of Vice-President, Secretary of the Governing Council, and University Ombudsperson, which are subject to the approval of the Governing Council.

<sup>4</sup> Category 3 includes the positions of Deputy Provost, Associate and Vice-Provosts, Chief Financial Officer, Senior Legal Counsel and Deputy Secretary of the Governing Council, which are subject to the approval of the Executive Committee, and are reported for information to the Governing Council.

<sup>5</sup> Category 5 includes the head of Internal Audit (approved by the Business Board) and the Warden of Hart House (approved by the University Affairs Board); such appointments are reported for information to the Governing Council.

<sup>6</sup> Approval of Academic Administrative Appointments until the next regular meeting of the Agenda Committee of the Academic Board shall be approved by electronic ballot and shall require the response of at least five members of the Agenda Committee.

## **12. Closing Remarks**

The President thanked the Chair for his twelve years of service to the University, nine of those years serving as a governor. He said that it had been his good fortune to work with the Chair given his deep respect for the process, his excellent judgment and his wonderful sense of humour. On behalf of the Council he presented the Chair with a chair. Governors applauded.

The Chair thanked the President for his comments and thanked all governors for their support of him over the years, and for their generous contribution of time and effort over the past year. He also extended his thanks to the members of the administration who had contributed immeasurably to the quality of governance. Finally, he acknowledged those members of Council who were completing their terms on June 30, 2013.

### **Professor Robert L. Baker**

Professor Baker had been a teaching staff member of the Governing Council since 2010. For three years Professor Baker had served on the Academic Appeals Committee, the University Affairs Board, and the Academic Board and its two standing committees – the Committee on Academic Programs and Policy and the Planning and Budget Committee. Professor Baker had done all of this while serving as Vice-Dean of Research and Graduate Programs in the Faculty of Arts and Science. As a highly-respected faculty member and accomplished academic administrator, Professor Baker's insight and advice had been greatly valued by all the bodies on which he had served.

### **Mr. James Bateman**

Mr. Bateman had completed his year as a full-time undergraduate student governor. During this time, he was a member of the Academic Appeals Committee and the Academic Board. Despite his full schedule as an engineering science student in his final year, Mr. Bateman fulfilled his role as a governor with diligence and dedication. The Chair congratulated Mr. Bateman on his recent graduation (with honours) and wished him all the best as he went on to pursue graduate studies.

### **Mr. P.C. Choo**

Mr Choo had for served nine years as an elected administrative staff member of the Governing Council. During that time he served on a wide range of bodies – Business Board; Elections Committee; Executive Committee; and the Planning and Budget Committee – always articulating concern for the University's administrative staff. He also served on the 2009 Review Committee of the Office of the Ombudsperson. As a member of the Task Force on Governance and then its Implementation Committee, he had made an important contribution to strengthening governance at the University.

### **Mr. Michael Donnelly**

As a graduate student governor, Mr. Donnelly had served on the Academic Appeals Committee, the Academic Board, and the Elections Committee. He had been particularly engaged in the work of the Elections Committee during a demanding year in which the Committee led University-wide consultations on the redistribution of governance seats and faced a host of new challenges while planning for and developing elections processes for the inaugural UTM and UTSC Campus Councils and their Standing Committees, while also overseeing the multiple

Governing Council and Academic Board elections. Mr. Donnelly had been most generous with his time and thoughtful advice and the Chair thanked him.

**Professor Emeritus Michael Marrus**

The Chair indicated that those members who were experiencing a sense of déjà-vu should be forgiven as this was not the first time that the Governing Council had had an opportunity to express its profound thanks to Michael Marrus for his service and commitment to the Council, and to the University. Michael was completing a three-year term as an alumni governor during which time he served with unrelenting energy and passion both on the Council and as a member of the Business Board. Michael's extraordinary service to University governance began in 1987 as a teaching staff member. Over the course of his extensive career as a governor he served as Chair of the Academic Board (and the Agenda Committee), Chair of the Elections Committee, a member of the University Affairs Board and a member of the Committee on Academic Policy and Programs. He also served on a number of advisory committees for Vice-Presidential appointments, and was a member of the Task Force on Governance. Michael's hallmarks were his depth of commitment, his extensive knowledge of the University and its history, and his remarkable skills as an orator. These qualities have ensured that he has had an indelible impact on the fabric of governance at the University of Toronto and on the very institution itself. The Chair expressed his gratitude for Professor Marrus' outstanding service and wished him the best.

**Professor Cheryl Misak**

Professor Misak, Vice-President and Provost, had served on the Governing Council since 2008 as one of the two Presidential appointees. She had had extensive involvement in governance during this time serving as the senior assessor to the Academic Board and to the Planning and Budget Committee, as a non-voting assessor to the Business Board, University Affairs Board and to the Senior Appointments and Compensation Committee. She has also served *ex officio* on the Committee for Honorary Degrees.

Under her leadership, a wide variety of initiatives – academic programs, capital projects, policies, and strategic documents – had been brought forward to the Governing Council. She had demonstrated a profound respect for accountability and transparency, and she had exhibited an almost unnatural relish for engaging in hearty debate (must be the philosopher in her!). On behalf of all governors, the Chair thanked Professor Misak for her service to governance, and for her deep commitment to, and passion for, the University of Toronto. He wished her all the best.

**Ms Arlen Orellana**

Ms Orellana had been elected as a part-time undergraduate student representative. She had been assigned to serve on the Academic Appeals Committee and the University Affairs Board.

**Ms Maureen J. Somerville**

Maureen Somerville had served for the maximum of nine years as an elected alumni member of the Council. During that time she had been a dedicated and engaged member of numerous boards and committees including the Committee on Academic Policy and Programs, the Academic Board, and the University Affairs Board. Of particular note were Ms Somerville's years of extensive service on the Executive Committee, and as Chair of the recent Committee to review the Office of Ombudsperson. Prior to serving on the Council, Ms Somerville served as Chair of the College of Electors for two years. At the table she had always been an involved participant,

and her contributions had been passionate and insightful. Maureen had also been an ardent champion for the University of Toronto Scarborough – or as it was when she was a student – Scarborough College. He Chair thanked Maureen for her contributions to governance, to her *alma mater* and, on behalf of the Council, wished her well for the future.

**Ms Nana Zhou**

Ms Nana Zhou had completed her year as a full-time undergraduate student governor. Her experience as a highly engaged full-time undergraduate student at the University of Toronto Mississauga was reflected in the quality of her contributions to the bodies on which she served – the Academic Appeals Committee, the Business Board, and the Planning and Budget Committee. The Chair thanked her for her thoughtful and collegial contributions to governance, and wished her continued success in her studies.

**Professor Franco Vaccarino**

Professor Vaccarino, Vice-President of the University and Principal of the University of Toronto Scarborough (UTSC), had served on the Governing Council with great dedication for the last three years as one of the two Presidential Appointees. Professor Vaccarino had played an invaluable role in the framing of the tri-campus governance structure and the Chair expressed his gratitude for his wise counsel and guidance. The Chair noted that he was confident that the Council could continue to count on his leadership as the new governance bodies would begin their work in the very near future.

**Mr. Chirag Variawa**

Mr. Variawa was a graduate student and a current Ph.D. Candidate in the Department of Mechanical and Industrial Engineering. Since his election to the Governing Council in 2011, he had served on the University Affairs Board and the Academic Appeals Committee. As the Vice-Chair of the University Affairs Board, he had provided valuable support to the Chair and had been actively involved in agenda planning. Mr. Variawa would continue to serve on the Committee for Honorary Degrees for 2013-2014 and had also been appointed to the University Affairs Board and to the Discipline Appeals Board for 2013-2014.

**Dr. Sarita Verma**

Dr. Verma had served as a teaching staff member of the Governing Council since 2007. She had shown remarkable dedication in her service on the Committee for Academic Policy and Programs and the Academic Board, where her experience as Deputy Dean of the Faculty of Medicine and Associate Vice-Provost Health Professions Education have been particular assets. In addition, she had also served on the Academic Appeals Committee. The Chair expressed his gratitude for her valuable insights and the thoughtful interventions she had made over the course of her service as a governor.

**Mr. W. David Wilson**

Mr. Wilson had served for nine years as a government appointee on the Governing Council. He had served on a range of bodies over his tenure as a governor - Audit Committee, Business Board (serving as its Chair for two years), Executive Committee, LGIC Nominating Committee, Pension Committee, and the Senior Appointments and Compensation Committee. As a member of the Task Force on Governance as well as its Implementation Committee he made lasting and

profound contributions to governance at the University of Toronto. Most recently, he had taken on took on arguably one of the most important roles there was for a governor – Chair of the Presidential Search Committee. As Chair he oversaw an exhaustive consultation process, followed by an international search, resulting in the appointment of the 16<sup>th</sup> President of the University of Toronto. On behalf of the entire University community the Chair thanked him for his exceptional service to the institution.

THE GOVERNING COUNCIL MOVED *IN CAMERA*.

### **13. Capital Project**

#### **a. Ramsay Wright Building Teaching Laboratories Upgrades – Sources of Funding and Total Project Cost**

On a motion duly made, seconded, and carried.

IT WAS RESOLVED

THAT the allocations among the Sources of Funding and Total Project Cost for the Ramsay Wright Building Teaching Laboratories Upgrades be approved.

### **14. Appointments**

#### **a. 2013-14 Membership of the University of Toronto Mississauga and University of Toronto Scarborough Campus Councils and their Standing Committees**

On a motion duly made, seconded, and carried.

IT WAS RESOLVED

1. THAT the following be appointed as community members of the University of Toronto Scarborough (UTSC) Campus Council for a one-year term, effective July 1, 2013:

Mr. Preet Banerjee  
Mr. Asher Chohan  
Mr. Luki Danukarjanto  
Ms Sue Graham-Nutter  
Mr. Roshan Gunapalasundaram  
Mr. John Kapageridis  
Dr. Christopher Ollson  
Ms Elaine Thompson

2. THAT the following be appointed to the UTSC Campus Affairs Committee for a one-year term, effective July 1, 2013:

Mr. Ommer Chohan (non-Campus Council community member)  
Ms Lydia Lampers-Wallner (non-Campus Council community member)  
Ms Sue Graham-Nutter (Campus Council community member) (**Chair**)  
Ms Sara Allain (Campus Council administrative staff member)  
Dr. Effie Sauer (Campus Council teaching staff member)  
Ms Marilyn Kwan (Campus Council student member) **Vice-Chair**

3. THAT the following be appointed to the UTSC Academic Affairs Committee for a one-year term, effective July 1, 2013:

Ms Kathy Fellowes (Campus Council administrative staff member) **(Chair)**  
Mr. Luki Danukarjanto (Campus Council community member)  
Mr. John Kapageridis (Campus Council community member)  
Dr. Christopher Ollson (Campus Council community member)  
Professor Suzanne Erb (Campus Council teaching staff member) **Vice-Chair**  
Professor Brian Harrington (Campus Council teaching staff member)  
Professor Stephen Rockel (Campus Council teaching staff member)

4. THAT the following be appointed to the UTSC Agenda Committee for a one-year term, effective July 1, 2013:

Ms Sara Allain (Campus Council administrative staff member)  
Professor Elaine Khoo (Campus Council teaching staff member)  
Ms Alyssa Moses (Campus Council student member)

5. THAT the following be appointed to the University of Toronto Mississauga (UTM) Campus Affairs Committee for a one-year term, effective July 1, 2013:

Mr. Warren Edgar (non-Campus Council community member)  
Ms Melissa Berger (Campus Council administrative staff member)  
Professor Joseph Leydon (Campus Council teaching staff member) **Chair**

6. THAT Mr. Nykolaj Kuryluk be appointed Vice-Chair of the UTM Campus Affairs Committee for a one-year term, effective July 1, 2013.

7. THAT the following be appointed to the UTM Academic Affairs Committee for a one-year term, effective July 1, 2013:

Ms Pam King (Campus Council administrative staff member)  
Mr. Simon Gilmartin (Campus Council community member)  
Mr. Sheldon Leiba (Campus Council community member)  
Professor Shay Fuchs (Campus Council teaching staff member) **Vice-Chair**  
Professor Kathy Pichora-Fuller (Campus Council teaching staff member)  
Ms Judith Poë (Campus Council teaching staff member) **(Chair)**

8. THAT the following be appointed to the UTM Agenda Committee for a one-year term, effective July 1, 2013:

Ms Melissa Berger (Campus Council administrative staff member)  
Mr. Kevin Golding (Campus Council community member)  
Professor Kathy Pichora-Fuller (Campus Council teaching staff member)  
Mr. Masood Samim (Campus Council student member)

**b. Senior Appointment**

On a motion duly made, seconded, and carried.

IT WAS RESOLVED

THAT Ms Judith Wolfson be re-appointed as Vice-President, University Relations, from January 1, 2014 to June 30, 2015.

THE GOVERNING COUNCIL MOVED TO OPEN SESSION.

Meeting adjourned at 5:38 p.m.

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Secretary

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Chair

August 29, 2013