## UNIVERSITY OF TORONTO

## THE GOVERNING COUNCIL

# **REPORT NUMBER 340 OF**

## THE EXECUTIVE COMMITTEE

# Monday, October 15, 2001

To the Governing Council, University of Toronto.

Your Committee reports that it held a meeting on Monday, October 15, 2001 at 5:00 p.m. in the Board Room, Simcoe Hall, with the following members present:

Ms Wendy M. Cecil (In the Chair)
Professor Robert J. Birgeneau, President
Dr. Robert Bennett
Mrs. Susan M. Scace
Ms Heather Schramm
Mr. Thomas Simpson

Mrs. Mary Anne V. Chambers

Professor Brian Corman Non-Voting Member:

Professor W. Raymond Cummins

Professor Brian Langille Mr. Louis R. Charpentier

Ms Karen Lewis
Mr. Gerald A. Lokash
Secretariat:

Mr. Kashif Pirzada

Dr. Joseph L. Rotman Ms Cristina Oke

## In Attendance:

Professor Jack Carr, Chair, Academic Board Mr. Felix Chee, Vice-President, Business Affairs Professor Adel Sedra, Vice-President and Provost Dr. Beata FitzPatrick, Director of the Office of the President and Assistant Vice-President

## **Opening Remarks**

The Chairman welcomed Ms Heather Schramm to her first meeting of the Committee. The President introduced Mr. Felix Chee, Vice-President, Business Affairs to members of the Committee. At the Chairman's invitation, members and guests introduced themselves.

On motion duly moved and seconded,

#### IT WAS RESOLVED

THAT, pursuant to sections 28 (e) and (f) of By-Law Number 2, consideration of agenda items 1, 2, 3 and 4 take place *in camera*, with the Board Chair, Mr. Chee, Professor Sedra, and Dr. FitzPatrick admitted to the meeting to facilitate the work of the Committee.

## 1. <u>Senior Appointment</u>

On motion duly moved and seconded,

#### YOUR COMMITTEE ENDORSED AND FORWARDED

To the Governing Council for consideration the recommendation

THAT the recommendation for a Senior Appointment as outlined in the memorandum from the President dated October 11, 2001 be approved.

#### YOUR COMMITTEE APPROVED

THAT pursuant to Section 38 and 40 of By-Law Number 2, the recommendation be considered by the Governing Council *in camera*.

# 2. External Appointments

# (a) Hart House Board of Stewards \*

On motion duly moved and seconded,

## YOUR COMMITTEE APPROVED

THAT Dr. Robert Bennett be appointed to the Hart House Board of Stewards for a term effective immediately to June 30, 2002

# (b) Innovations Foundation

On motion duly moved and seconded,

## YOUR COMMITTEE APPROVED

THAT Mr. Gary Goldberg be appointed as Chair of the Innovations Foundation's Board of Directors until the next annual meeting.

THAT the following be appointed as Directors of the Innovations Foundation until the next annual meeting:

Dr. George Adams, President, Innovations Foundation

Professor Jane Aubin, Chair, Department of Anatomy and Cell Biology, University of Toronto

Dr. Jeremy Carver, President, GLYCODesign Inc.

Mr. David Crane, Columnist, Toronto Star

Mr. Brendan Cunneen, Vice-President, Business Development Bank of Canada

Ms Mary Macdonald, President, Macdonald & Associates Ltd.

Professor Mihnea Moldoveanu, Rotman School of Management, University of Toronto

Professor Heather Munroe-Blum, Vice-President, Research and International Relations, University of Toronto

<sup>\*</sup> Dr. Bennett was not present for discussion of item 3 (a).

# 2. External Appointments (cont'd)

# **(b)** <u>Innovations Foundation</u> (cont'd)

Dr. Peter Munsche, Assistant Vice-President, Technology Transfer, University of Toronto

Dr. Jane Pagel, Vice-President, Corporate & Government Affairs, Jacques Whitford Environment Ltd.

Professor Jonathan Putnam, Faculty of Law, University of Toronto

Dr. Henri Rothschild, President, Canadian-Israel Industrial R&D Foundation

Professor Ron Venter, Vice-Provost, Space and Facilities Planning, University of Toronto.

# (c) Sunnybrook and Women's College Health Sciences Centre (S&WCHSC)

On motion duly moved and seconded,

#### YOUR COMMITTEE APPROVED

THAT Mr. A. Rodney (Rod) Thorfinnson be appointed to the Sunnybrook and Women's College Health Sciences Centre Board effective immediately.

The Chairman recalled that the Committee had considered the appointment of Mr. A. Rodney (Rod) Thorfinnson to the S&WCHSC Board by an email ballot process, in light of the fact that the Hospital wished to announce the appointment and arrange for an orderly transition before the current Chief Executive Officer left for his new position. Under the terms of the affiliation agreement between Sunnybrook and Women's College Health Sciences Centre and the University of Toronto, the selection of the C.E.O. was the responsibility of the Hospital's Board; however, the appointment was not effective until the person had been appointed by the University to the S&WCHSC Board.

The proposal had been supported by the members with no dissenting votes.

## 3. Committee for Honorary Degrees

On motion duly moved and seconded,

## YOUR COMMITTEE ENDORSED AND FORWARDED

To the Governing Council for consideration the recommendation

THAT the recommendation from the Academic Board for an appointment to the Committee for Honorary Degrees be approved effective immediately.

# 3. Committee for Honorary Degrees (con't)

## YOUR COMMITTEE APPROVED

THAT pursuant to Section 38 and 40 of By-Law Number 2, the recommendation be considered by the Governing Council *in camera*.

## 4. Board and Committee Assignments

On motion duly moved and seconded,

# YOUR COMMITTEE RECOMMENDED

To the Governing Council for consideration the recommendation

THAT the recommendation for Board and Committee Assignments as outlined in the memorandum from the Secretary dated October 9, 2001 be approved.

## YOUR COMMITTEE APPROVED

THAT pursuant to Section 38 and 40 of By-Law Number 2, the recommendation be considered by the Governing Council *in camera*.

THE COMMITTEE MOVED INTO CLOSED SESSION.

# 5. Report of the Previous Meeting

Reports Number 338 and 339 of the Executive Committee meetings held on September 10 and September 20, 2001 were approved.

## 6. Business Arising from the Reports of the Previous Meetings

There were no items of business arising from the previous meetings.

# 7. Minutes of the Governing Council Meeting held on September 20, 2001

Members had received for information a copy of the minutes of the Governing Council meeting held on September 20, 2001.

# 8. Business Arising from the Governing Council Meeting

There were no items of business arising from the meeting.

# 9. Academic Board: Items for Confirmation

(Arising from Report Number 108 of the Academic Board (October 4, 2001))

(a) Item 14: Faculty of Dentistry: Honours Designation on the Qualifying Program Certificate

Professor Carr reported that the Faculty had requested that the honours designation be noted on the graduation certificates for the Qualifying Program. The motion passed without debate at the Academic Board.

On motion duly moved and seconded,

#### YOUR COMMITTEE CONFIRMED

THAT the honours designation be included on the Qualifying Program graduation certificates, where appropriate.

(b) Item 10: Capital Project: Energenius Centre for Advanced Nanotechnology / Renovations of the Haultain Building - Users' Committee Report

Professor Carr explained that under the new Policy on Capital Planning and Capital Projects which had been approved by the Governing Council on June 28, 2001, projects of this size (under \$2 million) would not be forwarded to Governing Council for approval but would be approved by the Accommodations and Facilities Directorate and reported for information. However, this item had been initiated under the previous policy and considered by the Planning and Budget Committee at its meeting on June 27, 2001.

There had been no discussion of this item at the Academic Board.

On motion duly moved and seconded,

#### YOUR COMMITTEE CONFIRMED

THAT the Users' Committee Report to renovate 143 net assignable square metres of new space and 172 net assignable square metres of upgraded space within the Haultain Building to accommodate the Energenius Centre for Advanced Nanotechnology, a copy of which is attached to Report Number 108 of the Academic Board as Appendix "F", be approved in principle, at a cost of \$970,000 (\$680,000 provided by the Ontario Research and Development Challenge Fund and \$290,000 from the Faculty of Applied Science and Engineering).

## 10. Items for Endorsement and Forwarding to the Governing Council

(Arising from Report Number 108 of the Academic Board (October 4, 2001))

(a) Item 5: School of Graduate Studies: Proposed New Master of Financial Economics Program

Enrolment Growth Fund: Allocation - Faculty of Arts and Science re M.F.E. Program

Professor Carr explained that the Master of Financial Economics program would be unique in North America and complementary to the Master of Mathematical Finance and the MBA programs. He noted that, initially, tuition revenue net of student aid would fund the program and that a base allocation from the enrolment Growth Fund would be transferred to the program when

steady state enrolment of 22 had been reached. At the Academic Board, a question had been asked about the ability of the participating divisions to mount the program on existing resources. It had been noted that the divisions were prepared to do so and that the program had been a part of the academic plans.

On motion duly moved and seconded,

## YOUR COMMITTEE ENDORSED AND FORWARDED

to the Governing Council for consideration the recommendation:

THAT the proposal for the establishment of a Master of Financial Economics (M.F.E.) program, to be offered jointly by the Graduate Department of Economics and the Rotman School of Management, as described in the submission from the School of Graduate Studies dated May 7, 2001, a copy of which is attached to Report Number 108 of the Academic Board as Appendix "A", be approved, effective August 2002.

THAT an allocation of \$255,255 from the Enrolment Growth Fund to the Faculty of Arts and Science in support of the Master of Financial Economics program be approved, conditional on meeting the enrolment target.

# (b) Item 6: University Infrastructure Investment Fund: Allocation - Faculty of Arts and Science, Growth Facility for Plant Research

Professor Carr indicated that the Growth Facility project in the Faculty of Arts and Science would cost \$6.9 million, \$5.6 million of which would come from external sources (Canada Foundation for Innovation (CFI) and Ontario Innovation Trust (OIT)). It would provide greenhouse facilities on the rooftop of the Earth Sciences Complex and expansion of the growth chambers in the basement. Approval was being requested for a \$374,000 allocation from the UIIF. At the Academic Board, Professor Venter had reported on discussions with the City concerning possible relocation of elements of the greenhouses.

On motion duly moved and seconded,

#### YOUR COMMITTEE ENDORSED AND FORWARDED

to the Governing Council for consideration the recommendation

THAT an allocation of \$374,000 from the University Infrastructure Investment Fund to the Faculty of Arts and Science for the University of Toronto Growth Facility for Plant Research be approved.

(c) Item 7: Academic Priorities Fund: Allocation - Faculty of Arts and Science, University of Toronto at Mississauga, and the University of Toronto at Scarborough - Quality Enhancement in Undergraduate Commerce, Management and Business Programs

Professor Carr described the proposed allocations from the Academic Priorities Fund for the Faculty of Arts and Science, the University of Toronto at Mississauga and the University of Toronto at Scarborough. These allocations would be used for increased Teaching Assistant

support, additional computing equipment, improved program administration, better web communications and support of student events and activities. There had been no questions on this item at the Academic Board.

On motion duly moved and seconded,

# YOUR COMMITTEE ENDORSED AND FORWARDED

to the Governing Council for consideration the recommendation

THAT the following allocations from the Academic Priorities Fund for quality improvements in undergraduate commerce, management and business programs be approved:

- (a) \$278,037 one-time-only to the Faculty of Arts and Science,
- (b) \$171,519 one-time-only to the University of Toronto at Mississauga, and
- (c) \$120,000 one-time-only to the University of Toronto at Scarborough.

# (d) Item 9: Capital Project: University of Toronto at Scarborough - Academic Resource Centre Building - Change of Scope

Professor Carr observed that a considerable portion of the enrolment growth at the University of Toronto would be directed to UTSc and that the need for new academic buildings was urgent. The Academic Resource Centre building had been well advanced when the funding for enrolment growth was announced. The total scope of the building would change only slightly while the library facilities would be greatly expanded. The new classroom capacity, originally part of this project, would be provided in separate buildings. There had been no discussion of this item at the Academic Board.

On motion duly moved and seconded,

#### YOUR COMMITTEE ENDORSED AND FORWARDED

to the Governing Council for consideration the recommendation

THAT the June 2001 Revisions to the Users' Committee Report for the Academic Resource Centre at the University of Toronto at Scarborough be approved in principle,

THAT the project scope of 3,104 net assignable square meters (nasm) of new space and 2,978 nasm of renovated space at a cost of \$19,980,500 with the funding sources as outlined below be approved:

21.41 million
1.20 million
9.91 million
\$10.30 million

Remediation Cost Centennial (1.25) million Access to Opportunities Program Lab Commitment (0.10) million Due Diligence Costs (0.08) million **Net Income 19.98 million** 

# (e) Item 11: Academic Priorities Fund and Enrolment Growth Fund: Allocation - University of Toronto at Mississauga

Professor Carr reported that the one time only (OTO) allocations were being provided to help UTM meet enrolment expansion needs this year. Its program in Communication, Culture and Information Technology was also available for the first time to entering students this year. UTM's requests for the new program support and for enrolment expansion were interrelated. The academic plan of the University of Toronto at Mississauga and the expected base allocation from the Academic Priorities Fund (APF) had not been approved pending the decision from the Ministry of Training, Colleges and Universities on enrolment expansion funding.

On motion duly moved and seconded,

#### YOUR COMMITTEE ENDORSED AND FORWARDED

to the Governing Council for consideration the recommendation

THAT the following one-time-only allocations be approved to enable the University of Toronto at Mississauga to meet enrolment expansion needs in 2001-02

- (a) \$800,000 one-time-only from the Enrolment Growth Fund to the University of Toronto at Mississauga;
- (b) \$609,000 one-time-only from the Academic Priorities Fund to the University of Toronto at Mississauga.

# (f) Item 12: Academic Priorities Fund: Allocation - Faculty of Arts and Science re Victoria University Programs in Renaissance Studies and in Literary Studies

Professor Carr indicated that specialist, major and minor programs in these areas were offered in the Faculty of Arts and Science by faculty appointed to Victoria College. It had been proposed that the remaining three faculty members be transferred to the Faculty. Victoria University would transfer 2/3 of their salaries and benefits, as per the agreement, and a base APF allocation would be required to fund the remaining 1/3. There had been no debate on this item at the Academic Board.

On motion duly moved and seconded,

## YOUR COMMITTEE ENDORSED AND FORWARDED

to the Governing Council for consideration the recommendation

THAT a base budget allocation of \$110,140 from the Academic Priorities Fund to the Faculty of Arts and Science be approved in support of the Victoria University Programs in Renaissance Studies and in Literary Studies.

# (g) Item 13: Academic Transition Fund: Allocation - Faculty of Arts and Science and Divisional Campaign Expenses

Professor Carr reported that these OTO allocations from the Academic Transition Fund would be used for laboratory modifications and equipment upgrades in two departments in the Faculty of Arts and Science. The support for additional campaign expenses arose from the extension of the campaign goal to \$1 billion and the need to update the campaign priorities.

On motion duly moved and seconded,

## YOUR COMMITTEE ENDORSED AND FORWARDED

to the Governing Council for consideration the recommendation

THAT the following allocations be approved:

- (a) \$60,000 to the Faculty of Arts & Science for the purchase of microscale equipment by the Department of Chemistry;
- (b) \$60,000 to the Faculty of Arts & Science for upgrading observatories by the Department of Astronomy and Astrophysics;
- (c) \$950,000 for additional support to Divisional Campaign expenditures.

(Arising from Report Number 108 of the Academic Board (October 4, 2001), Report Number 114 of the Business Board (October 9, 2001) and Report Number 101 of the University Affairs Board (October 2, 2001))

# (h) Capital Project: University of Toronto at Mississauga - Parking Garage, Communication, Culture and Information Technology Building

Professor Carr explained that the Academic Board had considered a proposal for a 400-space parking garage under the new CCIT building. As part of the master plan, some new buildings were to be constructed on the sites of current parking lots. UTM was also committed to maintaining the natural areas of its campus. The garage which would cost \$12.89 million would be financed by a mortgage repaid entirely through the UTM parking ancillary. There had been no debate at the Academic Board.

The Chairman noted that the Business Board had also considered this proposal. Its terms of reference required the Board to review "major projects, plans or programs outside the normal course of business that require the balancing of expense and revenue (e.g. . . . parking structures)." The Board's duty was to examine the financial plan for the project and to satisfy itself that revenue would be sufficient to balance the expense of constructing and operating the garage. The Business Board had concurred with the recommendation. The University Affairs Board had also concurred with this proposal.

A member noted that there had been a cost over-run on another parking garage that had been approved, and asked whether there was any guarantee the approved cost of this project would not be exceeded. Professor Sedra replied that the estimated cost was the best available at this time.

(h) Capital Project: University of Toronto at Mississauga - Parking Garage, Communications, Culture and Information Technology Building (cont'd)

A member remarked that in the discussion of this recommendation at the University Affairs Board, it had been indicated that the rates might be kept higher for a longer period to pay for the project. A member observed that it was unfortunate that the parking facility was being approved and built before other capital projects had been approved and funded. Both the Provost and the President assured the member that every effort was being made to secure funding for capital projects on the campus. A member noted that revenue currently received from the parking ancillary was directed towards academic programs. The Provost assured the member that the funds currently provided to academic programs from the parking ancillary would be covered by funds from other sources.

On motion duly moved and seconded,

## YOUR COMMITTEE ENDORSED AND FORWARDED

to the Governing Council for consideration the recommendation

THAT the construction of the underground parking garage in conjunction with the construction of the Communication, Culture and Information Technology Building at the University of Toronto at Mississauga be approved in principle;

and

THAT the project as identified be approved at a cost of \$12.892 million with financing carried by revenues from the UTM parking ancillary.

(Arising from Report Number 114 of the Business Board (October 9, 2001))

## (i) Audit Committee Terms of Reference - Composition

At the invitation of the Chairman, Mr. Charpentier explained that the Audit Committee's terms of reference had to be amended to reflect the re-establishment of the position of Vice-President - Business Affairs, and to make the new Vice-President a non-voting, *ex officio* member of the Audit Committee. It also provided for the appointment of the senior officer of the University responsible for financial matters who reported to the Vice-President who would also be a non-voting, *ex officio* member. To avoid the need to accommodate future changes in administrative structure, the proposed terms of reference used generic descriptions of those positions.

# (i) Audit Committee Terms of Reference – Composition (cont'd)

On motion duly moved and seconded,

#### YOUR COMMITTEE ENDORSED AND FORWARDED

to the Governing Council for consideration the recommendation

THAT section 1 of the terms of reference of the Audit Committee, "Composition," be amended to read as follows:

Membership is from 7 to 9 other than *ex officio* members, of whom a minimum of five will be members of the Business Board or members of the Governing Council. In addition, the following officers are *ex officio* non-voting members: the senior officer of the University reporting to the President who is responsible for financial matters, as so designated by the President; a second senior officer of the University responsible for financial matters, as so designated by the President; the Secretary of the Governing Council; and the Director, Internal Audit. Two-thirds of the voting members must be external to the University: that is, not faculty, staff or students. The Audit Committee is a technical rather than a representative committee. Its members are appointed on the basis of their expertise and interest.

## 11. Ombudsperson: Annual Report and Administrative Response

At the invitation of the Chairman, Mr. Charpentier noted that the annual report of the Ombudsperson and the Administrative Response were presented annually to the Governing Council for information and for comment. The Executive Committee was asked to endorse the Report and Response and to place them on the agenda of the next meeting of the Council. He observed that the Report focused on the Review process that had been carried out earlier in the year, the implementation of the recommendations contained in the Report of the Review Committee, and to some areas of concern to the Ombudsperson. The Secretary continued that Ms Mary Ward, Ombudsperson, would be invited to attend the October 25 meeting of the Council to respond to questions on her Report. An Executive Summary of the Report would be provided for the Council.

On motion duly moved and seconded,

#### YOUR COMMITTEE APPROVED

THAT the Annual Report of the Ombudsperson and the Administrative Response be placed on the agenda of the October 25 meeting of the Governing Council.

# 12. Report on Approvals under Summer Executive Authority

The Chairman drew attention to a memorandum from the Committee Secretary, which outlined the following resolution approved under summer executive authority since the report presented in September 2001.

# Approvals within the terms of reference of the Business Board

# St. George Campus Family Housing Residence

THAT the St. George Campus Family Housing Residence operation be designated as an unincorporated service ancillary.

# 13. Reports for Information:

Members received in their agenda packages the following reports:

- Report Number 108 of the Academic Board (October 4, 2001)
- Excerpt of Report Number 114 of the Business Board (October 9, 2001)

The following reports were placed on the table:

- The complete Report Number 114 of the Business Board (October 9, 2001)
- Excerpt of Report Number 101 of the University Affairs Board (October 2, 2001)

# 14. Report of the President

The President reported on a number of issues.

## (a) Nobel Laureate Event, November 16, 2001

The President reminded members of the celebration of the  $100^{\rm th}$  Anniversary of the Nobel Prize which was scheduled for November 16, 2001, and which would feature Nobel Laureates who were Canadians and/or had done their work in Canada.

# (b) Security Issues on Campus

The President reported on a number of security issues that had arisen since September 11<sup>th</sup>. A Committee chaired by the Vice-President, Government and Institutional Relations had been formed to ensure that the University is responding appropriately to events. Membership on this committee included the head of campus security, the Campus Safety Officer, the Vice-Provost, Students, the Director, Public Affairs, the Director, Office of the President, the Secretary of the Governing Council, a representative from the Office of the Vice-President, Human Resources, and representatives from residences, the University of Toronto at Mississauga and the University of Toronto at Scarborough, among others.

## (c) Meeting of Executive Heads of the Council of Ontario Universities (COU)

The President summarized issues discussed at the recent meeting of the Executive Heads of Ontario Universities. Most institutions had indicated agreement in principle on need-based student aid, although several issues remained to be resolved including harmonization with the Ontario Student Aid Program (OSAP), the evaluation of student need, and the rewarding of merit. Enrolment issues had also been discussed. Participation rates had been considerably higher than projected for this year, raising the issue of how the additional students would be funded. For the University of Toronto, a decision on additional capital funding from the provincial government was becoming more urgent.

# **14.** Report of the President (cont'd)

# (d) Federal Funding

The President noted that the University of Toronto continued to make the case for funding for innovation and research and development with representatives of the federal government.

## (e) Academic Freedom

The President referred to his article on academic freedom that had been published in the Toronto Star on October 8, 2001.

# (f) Review of the Office of the Vice-President and Provost

The President reported that the Review Committee had met and that the Committee's report was being written. He noted that the Advisory Committee on the Appointment of a Vice-President and Provost would begin meeting this month.

Members were invited to raise any questions that they had. A member indicated his understanding that a request had been made by the campus police for permission to carry batons. Two members expressed concern at such action being taken.

A member noted that, although a search for a principal for the University of Toronto at Mississauga was underway, no review was being carried out. The Provost indicated that the Search Committee was, to some extent, conducting an internal review as part of its work. However, in view of the planning exercises of the recent past, the Office of the Vice-President and Provost was well informed with respect to the issues facing UTM.

A member asked whether a committee had been struck to deal with assessment of student need and OSAP. The President replied that a committee would be set up in the near future. In response to a question about the timeline of the work of such a committee, the President replied that it would be hard to predict the length of time since so many institutions would be involved. A member supported the idea of rewards for merit that were not financial, including research and internship opportunities with prominent faculty.

A member suggested that the University undertake a risk assessment in light of current international financial conditions following the September 11<sup>th</sup> tragedy.

## 15. Date of Next Meeting

The Chairman reminded members of the Committee's next meeting on Tuesday, December 11, 2001, at 5:00 p.m.

# 16. Other Business

# (a) Order of Agenda for the Meeting of the Governing Council on October 25, 2001

The Chairman consulted with members of the Committee on the order of the agenda items for the October 25 meeting of the Governing Council. She advised members that a speaking request had been received from the Graduate Students' Association of the Ontario Institute for Studies in Education of the University of Toronto (OISE/UT) on the subject of student financial assistance, a matter that was not on the agenda of the meeting. It was agreed that the speaking request would be granted, and would be placed near the beginning of the agenda.

# **16.** Other Business (cont'd)

# (b) Governing Council and Academic Board By-Elections

At the invitation of the Chairman, Ms Cristina Oke, Chief Returning Officer, informed members that a by-election was being held for a teaching staff representative from Constituency III (Faculty of Medicine) on the Governing Council. She reported that Mr. David Melville had been acclaimed to the position of part-time undergraduate student member on the Governing Council. She also noted that nominations would be re-opened for the remaining teaching staff representative on the Academic Board from the Faculty of Medicine.

	The meeting	The meeting adjourned at 6:30 p.m.		
Secretary		Chairman		
October 18, 2001				