

UNIVERSITY OF TORONTO
THE GOVERNING COUNCIL
REPORT NUMBER 319 OF THE EXECUTIVE COMMITTEE

October 25, 1999

To the Governing Council,
University of Toronto.

Your Committee reports that it held a meeting on Monday, October 25, 1999 at 7:00 p.m. in the Board Room, Simcoe Hall, with the following members present:

Ms Wendy M. Cecil-Cockwell (In the Chair)	Dr. Alexander R. Waugh
Mrs. Mary Anne V. Chambers (Vice-Chair)	
Professor J. Robert S. Prichard, President	Mr. Louis R. Charpentier
Professor Jack Carr	
Professor Brian Langille	<u>Secretariat:</u>
Dr. John P. Nestor	
Professor Wendy Rolph	Ms Margaret McKone
Mrs. Susan M. Scace	

Regrets:

Ms Shruti Dev	Mr. John H. Tory
Dr. Robert J. Kyle	Ms Nancy L. Watson
Dr. Joseph L. Rotman	

In Attendance:

Mr. Brian C. Burchell, Chair, University Affairs Board
Professor John T. Mayhall, Chair, Academic Board
Mr. Amir Shalaby, Chair, Business Board
Ms Jacqueline C. Orange, member, Governing Council
Professor Adel S. Sedra, member, Governing Council, and Vice-President and Provost
Ms Wendy Talfourd-Jones, member, Governing Council
Professor Michael G. Finlayson, Vice-President, Administration and Human Resources
Mr. Kasi Rao, Director of the Office of the President and Director of Government Relations

1. Committee Assignments, 1999-2000

On motion duly moved and seconded,

YOUR COMMITTEE APPROVED

THAT Mr. Jonathan Papoulidis, student, and Mrs. Susan Scace, government appointee, be appointed to the Elections Committee and Ms Wendy Talfourd-Jones be appointed Chair of the Committee.

THAT Professor Wendy Rolph be appointed a member of the Executive Committee for the remainder of the 1999-2000 academic year.

1. Committee Assignments, 1999-2000 (cont'd)

Professor Rolph joined the meeting. The Chairman welcomed Professor Rolph and expressed her appreciation to Mrs. Scace and Ms Talfourd-Jones.

2. Reports of the Previous Meetings

Report Number 317 (September 7, 1999) and Report Number 318 (September 16, 1999) were approved.

3. Business Arising from the Reports of the Previous Meetings

There were no items of business arising from the previous meetings.

4. Minutes of the Governing Council Meeting held on September 16, 1999

Members received the minutes for information.

5. Business Arising from the Governing Council Meeting held on September 16, 1999***Item 4(a) – Notice of Motion: Task Force on Tuition Fees***

The Chairman recalled that at the previous meeting, a member of the Governing Council had given notice of the following motion:

THAT a University of Toronto Task Force be established to examine the abolition of fees for post-secondary education.

The Chairman noted that the Governing Council's By-law stated the following:

At any meeting of the Council a member may give notice of a motion to be presented at a subsequent meeting of the Council. A motion of which notice is given as aforesaid shall be considered by the Executive Committee for inclusion on the agenda of a subsequent meeting or other action as it deems appropriate, and the Committee shall report to the Council at the regular meeting next following the meeting at which the aforesaid notice of the motion had been given, the action that it has taken with respect to such a motion.

Invited to comment, Mr. Charpentier reported that he had earlier in the day received a communication from the member requesting that consideration of the notice of motion be deferred to a future meeting.

The Committee agreed to defer consideration of the notice of motion until its December 3 meeting.

6. Item for Confirmation Arising from Excerpt from Report Number 96 of the Academic Board (October 21, 1999)

The Chairman noted that the Academic Board was the final approval level for only some items of business. Because a majority of the Academic Board's members were not members of the Governing Council, most of the Board's actions had to be confirmed by the Executive Committee.

Professor Mayhall drew attention to an Excerpt from the Report of the Board's meeting that had been placed on the table. It contained detailed descriptions of the proposals and the discussion at

6. Item for Confirmation Arising from Excerpt from Report Number 96 of the Academic Board (cont'd)

the Planning and Budget Committee as well as the discussion at the Academic Board meeting the previous Thursday.

Item 7 - School of Graduate Studies: Proposal for M.A. and Ph.D. Programs in Counselling Psychology

Professor Mayhall noted that this was a proposal to change part of the Counselling Psychology program from MEd/EdD degree programs to MA/PhD programs. The change was from a practice-oriented degree to a strong research-based degree.

On motion duly moved and seconded,

YOUR COMMITTEE CONFIRMED

THAT the proposal for new M.A. and Ph.D. programs in Counselling Psychology in the Department of Adult Education, Community Development and Counselling Psychology, OISE/UT, effective July 1, 2000, as described in the submission from the School of Graduate Studies dated May 28, 1999, and the phasing out of the M.Ed. and Ed.D. degrees in the specialization of Counselling Psychology for Psychology Specialists, be approved.

Documentation for this item is attached to Excerpt from Report Number 96 of the Academic Board as Appendix "C".

In response to a query, Mr. Charpentier clarified that recommendations requiring only the Executive Committee's confirmation involved decisions of a purely academic nature. Where proposals were of a broader nature (e.g. programs offering a new degree) or had University-wide implications (capital projects), Governing Council approval was required.

7. Items for Endorsement and Forwarding to the Governing Council Arising from Excerpt from Report Number 96 of the Academic Board

The Chairman explained that the role of the Committee in considering those items which arose from the Governing Council's three Boards (Academic Board, Business Board and University Affairs Board) was not to debate the substance of the recommendations but rather to ensure that proper process had been followed and that the documentation being forwarded was sufficiently clear for the Governing Council to consider the matter properly.

Item 5 - School of Graduate Studies: Proposal to Establish a Joint Master of Spatial Analysis (M.S.A.) Program

Professor Mayhall reported that this was a proposal for a joint master's program with Ryerson Polytechnic University and was Ryerson's first graduate degree. The Program was to be housed in the Department of Geography at the University of Toronto. There was a Memorandum of Understanding on the administration of the program. The Planning and Budget Committee had noted that the proposal entailed only a modest redeployment of existing resources and that there were no new long-term financial commitments.

**7. Items for Endorsement and Forwarding to the Governing Council
Arising from Excerpt from Report Number 96 of the Academic Board**
(cont'd)

On motion duly moved and seconded,

YOUR COMMITTEE ENDORSED AND FORWARDED

to the Governing Council for consideration the recommendation

THAT the proposal for the establishment of a joint Master of Spatial Analysis (M.S.A.) program, Department of Geography at the University of Toronto and the School of Applied Geography and the Centre for the Study of Commercial Activity at Ryerson Polytechnic University, as described in the submission from the School of Graduate Studies dated March 16, 1999, and the draft Memorandum of Understanding on the administration of the joint Master of Spatial Analysis program dated April 20, 1999, be approved.

Documentation for this item is attached to Excerpt from Report Number 96 of the Academic Board as Appendix "A".

Item 6 - School of Graduate Studies: Proposal for a Master of Biotechnology (M.Biotech) Program

Professor Mayhall said that this would be the second graduate program to be situated at the University of Toronto at Mississauga. It was a professional master's degree and the program called for two four-month placements in the industry. The resource implications for this proposal had been dealt with through a previously approved one-time-only allocation from the Academic Priorities Fund.

A member referred to this and the previous proposal. He asked why they were being designated as new degree programs rather than specialist designations within existing degree programs (e.g. Master of Science in Biotechnology). The President responded that he would invite Deputy Provost Tuohy, the administrative sponsor of the proposals, to respond to the query at the next meeting of the Governing Council.

On motion duly moved and seconded,

YOUR COMMITTEE ENDORSED AND FORWARDED

to the Governing Council for consideration the recommendation

THAT the proposal for a new Master of Biotechnology (M.Biotech.) program, based at the University of Toronto at Mississauga and administered through the graduate departments of Botany, Chemistry and Zoology by the School of Graduate Studies, effective May 1, 2000, as described in the submission from the School of Graduate Studies dated May 28, 1999, be approved.

Documentation for this item is attached to Excerpt from Report Number 96 of the Academic Board as Appendix "B".

7. Items for Endorsement and Forwarding to the Governing Council
Arising from Excerpt from Report Number 96 of the Academic Board
(cont'd)

Item 8 - Capital Project: Centre for Information Technology - Report of the Users' Committee

Professor Mayhall noted that the Centre for Information Technology (CIT) was planned to accommodate research priorities in the field of information technology and the expansion of the teaching programs in computer science and information technology areas in engineering arising from the Access To Opportunities Program (ATOP). The total project cost was estimated at \$88.1 million. The Centre would be built between St. George and Huron Streets, north of College Street, behind the Fields Institute and the Koffler Student Services Centre.

ATOP, which required matching funding, would provide over \$10 million to support this expansion. The University would seek a further \$26.7 million in funding from the Government of Ontario's new Superbuild Growth Fund. The third part of the motion called for an allocation from the University Infrastructure Investment Fund. Any remaining amount would be borrowed, with the Faculty of Applied Science and Engineering and the Faculty of Arts and Science agreeing to carry loan repayment, without any further draw on University funds.

In response to a query, Professor Finlayson noted that a copy of the University's Open Space Plan, approved by the Governing Council in June, had been provided to the project architect, who had offered assurances that the new Centre would be consistent with the Plan's principles.

On motion duly moved and seconded,

YOUR COMMITTEE ENDORSED AND FORWARDED

to the Governing Council for consideration the recommendation

THAT the Users' Committee Report for the Centre for Information Technology, a copy of which is attached to Excerpt from Report Number 96 of the Academic Board as Appendix "D", be approved in principle; and

THAT the project cost of \$88,136,578, funded as described on page 3 of Professor McCammond's memorandum dated October 6, 1999, be approved; and

THAT an allocation of \$12,673,000 from the University Infrastructure Investment Fund, \$10 million to provide quality improvement space and \$2,673,000 as the University's contribution to the infrastructure costs of the Advanced Technology Research Facility, be approved.

Item 9 - Capital Project: Centre for Information Technology - Garage

Professor Mayhall reported that it was proposed that a 308 parking space garage be constructed beneath the CIT building at an estimated cost of \$10.3 million. The Parking ancillary would use its capital reserve to fund the project and secure long-term borrowing for the balance of the capital cost.

**7. Items for Endorsement and Forwarding to the Governing Council
Arising from Excerpt from Report Number 96 of the Academic Board**
(cont'd)

The Chairman noted that the University Affairs Board would also consider this recommendation at its November 1 meeting. The Chair of the Board, Mr. Brian Burchell, would report orally to Council on the Board's advice.

On motion duly moved and seconded,

YOUR COMMITTEE ENDORSED AND FORWARDED

to the Governing Council for consideration the recommendation

THAT a parking garage be constructed beneath the Centre for Information Technology, for a cost of \$10,280,000 plus bridge financing, funded from the Parking ancillary's capital reserve and long-term borrowing.

Item 10 - Capital Project: Lash Miller Chemical Labs - Addition and Renovation

Professor Mayhall noted that this was the third recommendation to be considered by the Governing Council about this project. Canada Foundation for Innovation funding would provide the \$3.6 million needed to complete the project in the revised sequence as shown in Professor McCammond's memorandum.

On motion duly moved and seconded,

YOUR COMMITTEE ENDORSED AND FORWARDED

to the Governing Council for consideration the recommendation

THAT the Department of Chemistry proceed to complete the renovations identified in the Users' Committee Report in the revised priority sequence at a cost of approximately \$3.6 million, as described in Professor McCammond's memorandum dated October 7, 1999, a copy of which is attached to Excerpt from Report Number 96 of the Academic Board as Appendix "F".

Item 11 - Enrollment Growth Fund: Allocations

Professor Mayhall reported that there had been no debate of this item by the Academic Board.

On motion duly moved and seconded,

YOUR COMMITTEE ENDORSED AND FORWARDED

to the Governing Council for consideration the recommendation

THAT the following allocations from the Enrollment Growth Fund be approved:

\$719,000 in each of 1999-2000, 2000-2001, 2001-2002, and 2002-03, to OISE/UT for expenses associated with the B.Ed. program;

**7. Items for Endorsement and Forwarding to the Governing Council
Arising from Excerpt from Report Number 96 of the Academic Board**
(cont'd)

\$998,323 in base and \$505,000 in One-Time-Only to the Faculty of Applied Science and Engineering for expenses associated with ATOP;

\$88,688 in base and \$120,000 in One-Time-Only to the University of Toronto at Mississauga for expenses associated with ATOP; and

\$1,153,177 in base and \$337,500 in One-Time-Only to the Faculty of Arts and Science for expenses associated with ATOP.

Item 12 - University Infrastructure Investment Fund: Allocations

Professor Mayhall reported that there had been no debate of this item by the Academic Board.

On motion duly moved and seconded,

YOUR COMMITTEE ENDORSED AND FORWARDED

to the Governing Council for consideration the recommendation

THAT the following allocations from the UIIF be approved:

\$99,000 from the UIIF for the refurbishment of a student laboratory in the Faculty of Dentistry; and

\$875,000 from the UIIF for the renovations at St. Michael's College to accommodate the relocation of the Departments of Italian and Slavic Languages and Literatures.

Item 13 - Administrative Transitional Fund: Allocation

Professor Mayhall reported that there had been no debate of this item by the Academic Board.

On motion duly moved and seconded,

YOUR COMMITTEE ENDORSED AND FORWARDED

to the Governing Council for consideration the recommendation

THAT an allocation of \$125,000 from the Administrative Transitional Fund to the Human Resources Department in the portfolio of the Vice-President, Administration and Human Resources, be approved.

Item 14 - Funds for Matching Programs

Professor Mayhall noted that one of the most attractive features of the current fundraising campaign was the matching programs. However, more matching funds were needed to continue the programs. Three sources had been identified – the I'Anson Fund, the University's General Endowment and the saving from the employer pension contributions in 2002-03. This motion had passed without debate at the Academic Board.

**7. Items for Endorsement and Forwarding to the Governing Council
Arising from Excerpt from Report Number 96 of the Academic Board**
(cont'd)

On motion duly moved and seconded,

YOUR COMMITTEE ENDORSED AND FORWARDED

to the Governing Council for consideration the recommendation

THAT the transfer of the I'Anson Fund capital to support matched chairs in the Health Sciences, including Social Work, with the transfers to occur as the full external matching funding for each Chair is received, be approved, and,

THAT the following sources of funds to be used to provide matching support for chairs and other matching programs be approved:

The I'Anson Fund (\$18 million) to be used to provide matching for Chairs in the Health Sciences, including Social Work;

The University's General Endowment (\$27.6 million). As previously approved, the Academic Priorities Fund (APF) will continue to bear the cost to hold harmless the University's bottom line for any matches made under the New Matching Chairs program; and

Savings from the employer pension contributions in 2002-03 (\$18 million).

Item 15 - Expanding Residence Capacity at the University of Toronto

Professor Mayhall said that the initiatives set out in *Raising Our Sights* placed additional residences high in the University's priorities. The companion document, *Student Housing: A Plan for the Next Phase*, quantified those requirements. Professor John Browne, Director of Residence Development, had drafted a report drawing together the known proposals for increasing residence capacity and examining the issues that expansion would entail. The report also identified potential sites for development to meet the residence needs. There had been full discussion at the Committee and Board levels, both of which were reported in the Board's Excerpt.

The Chairman noted that the University Affairs Board would also consider this recommendation at its November 1 meeting. The Chair of the Board, Mr. Brian Burchell, would report orally to Council on the Board's advice.

A member commented that the planning document would be a valuable resource for the Physical Planning and Design Advisory Committee.

Discussion ensued on two elements of the proposal.

Provision for faculty housing. In response to a member's inquiries, the President and Provost elaborated on the University's plans to provide additional housing for faculty members. *Raising Our Sights* called for the appointment of approximately 500 faculty members during the next four-year period. These appointments would seek to reinstate a portion of those positions lost during this decade due to budget reductions. The planned increase in complement did not take into account the anticipated double cohort of high school graduates in 2002 nor increasing demographics of high school graduates. The provision of increased housing for students was

7. Items for Endorsement and Forwarding to the Governing Council
Arising from Excerpt from Report Number 96 of the Academic Board
(cont'd)

the administration's primary goal; a secondary objective would be to provide housing for new faculty through the existing strategies and options. An overall plan for the provision of increased housing for students - *Student Housing: A Plan for the Next Phase* - had been approved by the Governing Council and formed the basis for the administration's focus on developing specific implementation strategies.

Prioritization of housing development. A member observed that the proposal called for the designation of seven sites (five were unconditional, two were subject to discussion with the City of Toronto) for residence development. He asked if there was an order of priority for the development of these sites? The President and Provost explained that the administration would proceed concurrently with the development plans; however, there were mitigating factors involved that would slow the development process for some of the sites. For example, Woodsworth College was planning for approximately 300 beds in a residential complex to be built in the parking lot immediately east of the College. This plan would require finding a new location for the day-care services adjacent to the parking lot. As well, development of the Varsity Stadium site would proceed only after a plan for the replacement and funding of a new stadium was approved. As noted, some projects would require a closer degree of collaboration with the City than others and therefore it was expected that the projects would proceed at varying speeds.

On motion duly moved and seconded,

YOUR COMMITTEE ENDORSED AND FORWARDED

to the Governing Council for consideration the recommendation

THAT the directions and priorities outlined in *Expanding Residence Capacity at the University of Toronto*, dated October 8, 1999, a copy of which is attached to Excerpt from Report Number 96 of the Academic Board as Appendix "L", be endorsed.

THAT, sites 4, 5, 12, 21, 26, and, subject to discussion with the City of Toronto, New College and University College, be approved as primary sites for residence development. In the case of site 21, the development of a student residence will not take place without the simultaneous development of a new Varsity Stadium and a renovated Varsity Arena.

8. Item for Endorsement and Forwarding to the Governing Council
Arising from Excerpt from Report Number 101 of the Business Board

Item 1 - Investments: Governance and Management

Mr. Shalaby noted that this was a proposal to manage the investments of the University in a separate corporation, similar to the University of Toronto Press Inc. and the Innovations Foundation. The new corporation would be dedicated to managing the University's funds while also being tightly linked to the priorities of the University. The proposal followed a significant period of development. The new company would oversee the investment of something over \$3.5 billion. If returns could be improved by, for example, one half of 1% per year, the improvement would garner \$17.5 million more in returns per year. The Business Board had endorsed the proposal and was recommending its approval to the Governing Council.

**8. Item for Endorsement and Forwarding to the Governing Council
Arising from Excerpt from Report Number 101 of the Business Board**
(cont'd)

Potential benefits. A member asked about the resource implications of the proposal. Was the administration confident that, given the efficiency of capital markets, the proposed corporation would be able to achieve substantially enhanced performance and returns sufficient to compensate for the increased costs? Also, was it realistic to believe that returns could be improved by \$20 million per year?

The President responded that the establishment of the new corporation would entail additional costs, primarily for enhanced staffing, amounting to between \$1.25 million and \$2 million per year. If the benchmarks contained in the University's investment policies were achieved, the outcome could be increased investment returns of as much as \$20 million per annum. Mr. Robert Korthals, the Chair of the President's Investment Committee, had agreed that capital markets were by and large very efficient, but he was comfortable that the additional expense could over the long run yield improved returns. The University was currently understaffed even to select and supervise its current group of portfolio managers. A larger and more specialized staff, in an organization dedicated solely to investment management, would be better able to carry on even the current management activities. An enhanced staff would be also be able to (a) select an appropriate mix of asset classes and an appropriate mix of domestic and foreign investments, (b) select and oversee passive or index fund managers, (c) identify occasional opportunities in particular markets where inefficiencies could be exploited, and (d) identify and oversee active managers who would be able to achieve better-than-index returns.

Complete outsourcing of investment management. A member asked whether the administration had considered relying totally on external professionals rather than establishing the proposed corporation. The President replied that the University was in fact outsourcing much of the University's investment management. The staff of the new corporation would not, as in the case of Harvard's investment management organization, be managing investments directly (i.e. selecting the securities in the University's portfolios). A sophisticated staff was, however, necessary to select and supervise external portfolio managers and to negotiate advantageous fee rates from them. The University currently had about \$2.1 billion of its funds in index funds, but even selecting the right indices and the right managers required a high level of sophistication. The new corporation might, some time in the future, make directly some private equity investments, but that was not built into the current proposal and that would not likely happen (if at all) for some time.

On motion duly moved and seconded,

YOUR COMMITTEE ENDORSED AND FORWARDED

to the Governing Council for consideration the recommendation

THAT the proposal to establish a University of Toronto Investment Management Corporation, the proposed By-Law Number 1 of that Corporation, and the proposed Service Agreement between the Governing Council of the University of Toronto and that Corporation, essentially as set out in Mr. Robert G. White's memorandum to the Business Board for the meeting of September 13, 1999, be approved.

9. External Appointments

The Chairman drew attention to several memoranda from the Committee Secretary concerning external appointments. With members' permission, agenda item 8(f) Hospital Boards [the proposal was to have been tabled at the meeting] was withdrawn from the agenda, pending further clarification. The President noted that the recommendation for appointments to various hospital boards might be ready prior to the Committee's next meeting. He sought members' permission that, in such a case, a mail ballot could be distributed to secure the required approval. Members were agreeable to proceeding as proposed.

On the recommendation of the President,

YOUR COMMITTEE APPROVED

(a) Hart House

THAT Dr. John Nestor be re-appointed to the Hart House Board of Stewards for a one-year term, to June 30, 2000.

THAT Mr. James Myers be re-appointed to the Hart House Finance Committee for a one-year term, to June 30, 2000.

(b) Banting Research Foundation

THAT Mr. John Burnes and Mr. Brian Hill be nominated for appointment as Trustees of the Banting Research Foundation for three-year terms, from September 20, 1999 until the Foundation's annual meeting in 2002.

(c) OISE/UT Advisory Board

THAT the appointments and re-appointments to the OISE/UT Advisory Board, contained in the August 13, 1999 letter from Catherine Henderson, Chair, Nominating Committee Advisory Board, be approved:

Roger Regimbal (appointment from July 1, 1999 to June 30, 2002)
Barry Vail (appointment from July 1, 1999 to June 30, 2002)
Susan Langley (reappointment to June 30, 2002)
The Honourable Monique Begin (reappointment to June 30, 2002)
The Honourable William Davis (reappointment to June 30, 2002)
John Evans (reappointment to June 30, 2002)
Jane Knox (reappointment to June 30, 2000)
James Rush (reappointment to June 30, 2000)
James Turk (reappointment to June 30, 2002)
Mohammed Javam (reappointment to June 30, 2000)

9. External Appointments (cont'd)**(d) Innovations Foundation**

THAT Mr. John Harbinson be re-appointed as Chair of the Board of the Innovations Foundation for a one-year term.

THAT the following individuals be re-appointed to the Innovations Foundations' Board of Directors for one-year terms:

Mr. David Crane
Ms Wanda Dorosz
Mr. Gary Goldberg
Mr. John Harbinson (Chair)
Ms Mary Macdonald
Professor Heather Munroe-Blum
Mr. Henri Rothschild
Ms Susan Smith
Professor Ron Venter.

(e) Hungarian Research Institute of Canada

THAT Professor Aurel Braun and Ms Marvi Ricker be nominated as members and directors of the Hungarian Research Institute of Canada for three-year terms continuing until the 2002 annual meeting of the Institute and until their successors are appointed.

(f) Joker's Hill Endowment Committee

THAT Mr. Gerald Lokash and Mr. Jonathan Papoulidis be appointed to the Joker's Hill Endowment Committee for three-year terms, from October 25, 1999 to October 24, 2002, replacing Mr. Bill L'Heureux and Mr. Christopher Brown respectively.

The President noted that a meeting of the Joker's Hill Endowment Committee had been scheduled for early November.

The Chairman noted that Dr. Nestor had abstained from voting on the omnibus resolution.

10. Reports for Information:

Members received for information the following reports.

Excerpt from Report Number 96 of the Academic Board
Report Number 100 of the Business Board
Report Number 87 of the University Affairs Board

11. Report of the President

The President updated the Committee *in camera* on five items pertaining to development, two personnel matters, policy, and property.

(a) Varsity Stadium Site: Future Development

Following the last meeting of the Governing Council, the President had distributed to members of the Governing Council copies of his memorandum to the University community regarding the future development of Varsity Stadium site and adjacent sites on Devonshire and Bloor Street (the "Bloor-Devonshire precinct"). The overall leadership and coordination of the integrated Bloor-Devonshire project would rest with Dr. Jack Dimond, who had agreed to accept this special assignment following his retirement as Secretary of the Governing Council. The development of the project was being actively pursued by Professors Finlayson, Sedra and Browne. Community response to the proposed direction had been favourable.

(b) Federal Government Relations

The President would report on this portfolio in detail at the next meeting of Council. He noted that he had distributed to members of the Governing Council information concerning the Government of Canada's announcement of the 21st Century Chairs for Research Excellence initiative. This program was excellent news for research intensive universities such as the University of Toronto.

(c) Provincial Government Relations

The President recalled the Throne Speech the previous week, elements of which had caused him some concern (e.g. references to job preparedness and OSAP fraud). He was however encouraged by the speech's core message, which stated that universities must be able to provide places for all willing and qualified students. Also encouraging was the referral within the speech to Professor Heather Munroe-Blum's study of research policy and innovation within Ontario.

(d) University Capacity Working Group

The University Capacity Working Group, reported on previously by the President, had been reactivated by Minister Cunningham. The group had met twice during the past few days and another meeting was scheduled in the near future with a goal of mid-November for providing advice to the Minister. The President was encouraged by the process to date.

(e) Superbuild Growth Fund Submissions

The government had announced a resubmission process for the new Superbuild Growth Fund. The first deadline had been today and Professor McCammond and his colleagues had done excellent work in submitting an application in support of the University's top three capital projects. Applications in support of the next four projects were to be submitted in the next few weeks. The President expressed optimism that the University would fare well in the competition.

(f) Annual Dinner for Hospital Chairs

The University's annual dinner for board chairs and CEOs of each of its primary affiliated teaching hospital had been held recently. The event had proved very successful, with the provincial Minister of Health, the Deputy Minister of Health for Ontario, and the Deputy Minister of Health for Canada, in attendance. Remarks at the dinner by the new Dean of the Faculty of Medicine had been excellent. The President believed the University's relations with

11. Report of the President (cont'd)

these hospitals following the recent hospital restructuring remained very good. He expressed his gratitude to the Chairman for co-hosting the event.

(g) Medical Residents and Internes

Dr. C. David Naylor, Dean of the Faculty of Medicine, had appointed a task force on tuition fees for medical residents, following consultation with Professor Sedra and himself on its terms of reference and membership. Also, the administration had been meeting with deans of other Ontario medical schools through Council of Ontario Faculties of Medicine (COFM) to develop joint strategies to close the gap between the cost of residency programs and the revenues received. As members were aware, the recent introduction of a tuition fee for this group was intended to mitigate the difference between expenses and revenue. The administration would continue to work with its COFM colleagues and the government to seek solutions to the matter.

(h) National Day of Action

A National Day of Action on university funding would take place in early February. Representatives of the Graduate Students' Union had approached the administration to request that an amnesty be granted for students participating in the event. The administration had responded that it would be guided by the scope of the University community's participation and support. The President and the Provost, as on past occasions, would make an assessment closer to the date.

(i) Controversy Regarding a Speaker at Hart House Theatre

The President recalled his communication to members of the Governing Council regarding controversy that had developed around a speaker (Mr. David Icke) at Hart House Theatre in early October. While there had been a great deal of attention paid to the matter in campus and city media, the President continued to support the University's decision to proceed with the event. The University had a commitment to the overriding value of freedom of expression above all other values, even when the views expressed pursuant to this freedom were deeply offensive to members of the community.

A member clarified that Hart House did not have responsibility for booking the Theatre, rather these reservations were administered by the University's Office of Space Management. He also noted that Hart House had not received notice of the controversy until very close to the actual event. This had proved difficult from a public relations standpoint. The President responded that his Office had advised the Warden of Hart House concurrent upon his learning of the controversy.

(j) Sweatshops

The President briefed members on an issue that was receiving widespread attention on University campuses across North America. Clothing that carried the University's name and/or crest (e.g. sweatshirts, tee shirts, shoes, etc.) was manufactured typically in the developing world. Questions were being raised as to whether the University had a responsibility and obligation to be aware of and monitor the conditions under which these items were made. In some instances, these items were acquired by the University directly from the manufacturer, in other instances, the University acquired the items from suppliers who sub-licensed from the manufacturer. It was being advocated that universities should, at the time of licensing, require the licensee to adhere to certain minimum terms and conditions of employment for the people who were producing the items, to be accountable for their compliance (i.e. reporting,

11. Report of the President (cont'd)

monitoring and investigation), and to be subject to termination of the license if the licensee failed to comply with the above. This issue fell outside the realm of the University's academic mission; however, it was being argued that the University did have a responsibility in this area given that the manufactured products bore its name. The President had asked Dr. Jon Dellandrea, who was responsible for the administration of the University's Policy on Licensing, to review the issue and report back with a recommendation. Dr. Dellandrea was at present continuing his consultations, which included the University of Toronto Press Inc. given the products sold through its organization, such as the Bookstore. The President and members of the senior administration continued to receive correspondence urging action on the matter.

Two members offered advice on the matter.

(k) Honorary Degrees

The Committee for Honorary Degrees had been meeting to consider potential candidates. The President urged members to submit nominations to him or to the Secretary of the Governing Council

12. Date of Next Meeting

The Chairman reminded members that the next meeting was scheduled for Friday, December 3, 1999 at 12:00 noon in the Board Room, Simcoe Hall.

13. Other Business

(a) Physical Accessibility: Request from Member to add the matter to the agenda of the Governing Council

Mr. Charpentier reported on a request from a member of the Governing Council to add an item to the agenda of the November 4 Governing Council meeting: "Issues regarding physical accessibility at the University of Toronto."

Following discussion, the Committee agreed that, without a more clearly defined proposal for Council's consideration, the item should not be placed on Council's agenda for November 4. However, the Committee would consider - at its December 3 meeting - a written submission that identified particular issues and that described the outcome or action the member wished the Governing Council to consider.

(b) Request for information on the University's investments in Myanmar and East Timor

Mr. Charpentier reported that he had heard from a member who had requested information on the University's investments in Myanmar and East Timor at the previous meeting of Council. This information had not as of yet been provided. Invited to comment, the President noted that he had indicated at the Governing Council of September 16 that he would look into the matter and that it might not be possible to provide such an accounting as such a breakdown of information might not be readily available. He had also said that he would seek guidance from the Chairman.

Following discussion, the Committee agreed that if a display of the University's investments could be provided relatively easily, it should be done. If the information was not readily available, the President should only undertake the exercise and incur the expense and commit staff time on the instruction of the Governing Council. At the next Governing Council meeting,

13. Other Business (cont'd)

the President would invite the Chief Financial Officer to report on the feasibility and availability of pertinent information.

The meeting adjourned at 8:50 p.m.

Secretary

Chairman

October 27, 1999