#### UNIVERSITY OF TORONTO

#### THE GOVERNING COUNCIL

# REPORT NUMBER 166 OF THE PLANNING AND BUDGET COMMITTEE March 30, 2015

To the Academic Board, University of Toronto

Your Committee reports that it held a meeting on March 30, 2015 at 4:10 p.m. in the Council Chamber, Simcoe Hall, at which the following were present:

Professor Steven J. Thorpe (In the Chair)
Professer Cheryl Reghr, Vice-President and
Provost

Professor Scott Mabury, Vice-President, University Operations

Professor Donald C. Ainslie

Professor Suzanne Conklin Akbari

Mr. David Norris Bowden

Professor Eric Bredo Ms Caitlin Campisi

Professor Maria Cristina Cuervo

Professor Joseph R. Desloges

Ms Rachael Ferenbok

Ms Susan Froom

Ms Sally Garner, Executive Director,

Planning and Budget

Professor Bart J. Harvey

Professor Ira Jacobs

Professor Linda M. Kohn

Professor Jim Lai

Professor Ron Levi

Professor Elizabeth Smyth

## **Non-voting Assessor**

Ms Christine Burke, Director, Campus and Facilities Planning

### **Secretariat:**

Mr. Anwar Kazimi, Secretary, Planning and Budget Committee

### Regrets

Professor Benjamin Alarie Mr. Dylan Alexandre Chauvin-Smith Professor Amy Mullin Mr. John Paul Morgan Professor Lacra Pavel

### In Attendance:

Professor Angela Hildyard, Vice-President, Human Resources and Equity Professor Sioban Nelson, Vice-Provost, Academic Programs

Dr. Daniella Mallinick, Acting Director, Academic Programs, Planning and Quality Assurance

Ms Archana Sridhar, Assistant Provost

# ITEMS 3 AND 9 ARE RECOMMENDED TO THE ACADEMIC BOARD FOR APPROVAL. ALL OTHER ITEMS ARE REPORTED FOR INFORMATION

ITEM 9 WAS CONSIDERED IN CAMERA.

# 1. Chair's Welcoming Remarks

The Chair welcomed members and guests to the meeting.

### 2. Senior Assessor's Report

Professor Regehr invited Professor Hildyard to provide an update on the ongoing labour negotiations between the Canadian Union of Public Employees (CUPE) 3902 Unit 1 and the University.

In her comments, Professor Hildyard highlighted the following:

CUPE 3902 Unit 1 and the University had agreed to move forward with binding arbitration. Under this process, an independent, neutral third party, appointed by the Provincial Mediator, would arbitrate all matters that remained in dispute between CUPE 3902 Unit 1 and the University, and would determine a final resolution that both parties would need to accept.

In two tentative agreements, both parties had agreed to the following points (among others):

- a guaranteed appointment for doctoral students in year six of their program;
- a reduction in the numbers of hours that could be included in the funding commitment from 205 to 180 per year;
- a letter of intent regarding funding for partial tuition relief for selected members of Unit 1; and
- a letter of intent regarding a student bursary fund to be administered by CUPE 3902 Unit 1

Professor Hildyard explained that it was normal practice for the University to create special funds through letters of intent. She added that the funding agreements for students varied enormously across divisions and departments. The University believed that academic departments and divisions were best able to determine how their doctoral stream graduate students would be funded. She indicated that these were academic issues that needed to be determined within academic programs and in consultation with the office of the Vice-President and Provost and the School of Graduate Studies, not by a trade union that represented only a portion of graduate students.

In the discussion that followed, Professor Regehr and Professor Hildyard added that as part of the operating budget process, data on the levels of graduate funding in different divisions and departments had been made available by the University.

# 3. Capital Project: Report of the Project Planning Committee for the University College Revitalization – Project Scope and Sources of Funding

Ms. Christine Burke and Professor Donald Ainslie presented an overview of the capital project for the University College revitalization.

In the discussion that that followed, the following matters were raised:

• A member noted that East and West Halls served an important function for the convocation ceremonies – would they continue do so?

Professor Ainslie said that the open and flexible design of the proposed changes to the East and West Halls would continue to be used during the convocation season.

A member referred to the proposed changes to the Croft Chapter House to create a
conference facility. What would be the capacity of the facility and would this facility
provide an opportunity to generate income through use by external organizations?
Another member asked whether there would be any alliances with the existing
conference facilities at Hart House.

Professor Ainslie said that the proposed conference facility at the Croft Chapter House would have a capacity of meeting space for 20 to 120 persons. As there was sufficient demand for such a facility within the Faculty of Arts and Science and the broader University community, for now, the facility was not being viewed as a revenue-generating business opportunity.

 A member noted that the proposed renovations would include a limited application elevator in the central tower of University College. The member asked whether other areas of the College including the books stacks on the mezzanine floor of the proposed library in the East Hall and washrooms in the West Hall would also be made accessible and barrier-free.

Professor Ainslie said that the University would continue to revisit accessibility options with the architects bearing in the mind the limitations of old and historic structure of University College. The proposed renovations could possibly include an elevator to access book stacks on the mezzanine floor of the proposed library, or staff accompaniment to the book stacks if so required by any user. With the proposed renovations, a gender-neutral accessible washroom would be made available through the West Hall.

# 3. Capital Project: Report of the Project Planning Committee for the University College Revitalization – Project Scope and Sources of Funding (continued)

On a motion duly moved, seconded, and carried,

#### YOUR COMMITTEE RECOMMENDS

- 1. THAT the Project Planning Committee Report for the University College Revitalization, dated March 10, 2015, be approved in principle; and
- 2. THAT the project scope of Phase One totalling 712 net assignable square metres (nasm) (950 gross square metres (gsm)), be approved in principle, to be funded by the Boundless Capital Campaign, Provost's Central Funds, University College Operating Funds, Faculty of Arts and Science Capital Funds, and Capital Campaign Funds (Arts and Science & University College); and
- 3. THAT subsequent phases of the project be brought forward for approvals through the appropriate vehicle as funding becomes available to move forward with the implementation of later phases of the overall plan as presented in the Project Planning Committee Report.

# 4. Revised Guidelines for Extra-Departmental Units (EDUs)

Professor Nelson introduced the *Revised Guidelines for Extra-Departmental Units (EDUs)*. She said that the 2015 *Guidelines* were a revision of the 2007 document, intended to bring the Guidelines in line with current policy and practice and provide greater clarity to Faculties and divisions, especially regarding administrative appointments to, and the administration of, extra-departmental units.

In the brief discussion, Professor Regehr added that College programs specifically were not EDUs. On another matter, Professor Regehr noted that as multidisciplinary units, EDUs A usually involved the participation of faculty from multiple departments and varied in structure across the University. She cited the examples of the Dalla Lana School of Public Health that had evolved as a department within the Faculty of Medicine to an EDU:A and then had become a Faculty.

### 5. Report of the Previous Meeting (March 4, 2015)

Report Number 165 (March 4, 2015) was approved.

### 6. Business Arising from the Report of the Previous Meeting

There was no business arising from the report of the previous meeting.

# 7. Date of Next Meeting

The Chair reminded members that the next meeting would be held on Wednesday, May 13, 2015, at 4:10 p.m.

### 8. Other Business

The Chair informed members that they would receive the link to an online Committee evaluation form along with the material for the May 13, 2015, meeting. He said that their feedback would be useful in planning the Committee meetings for the next governance year.

### IN CAMERA SESSION

9. Capital Project: Report of the Project Planning Committee for the University College Revitalization – Total Project Cost and Sources of Funding

On a motion duly moved, seconded, and carried,

YOUR COMMITTEE RECOMMENDS

THAT the Vice President, University Operations' recommendation, as outlined in the memorandum dated March 17, 2015, be approved.

The meeting adjourned at 5:20 p.m.

Secretary	Chair

March 31, 2015