

UNIVERSITY OF TORONTO
THE GOVERNING COUNCIL
REPORT NUMBER 122 OF THE PLANNING AND BUDGET COMMITTEE

January 9, 2008

To the Academic Board,
University of Toronto

Your Committee reports that it held a meeting on Wednesday, January 9, 2008 at 4:10 pm in the Council Chamber, Simcoe Hall, at which the following were present:

Professor Miriam Diamond (In the Chair)
Professor Vivek Goel, Vice-President and
Provost
Ms Catherine J. Riggall, Vice-President,
Business Affairs
Professor Safwat Zaky, Vice-Provost, Planning
and Budget
Mr. Ryan Matthew Campbell
Professor David Cook
Mr. Arya Ghadimi
Professor Ellen Hodnett

Professor David Mock
Ms Carole Moore
Mr. Tim Reid
Dr. Wendy Rotenberg
Professor Andrea Sass-Kortsak
Professor Pekka K. Sinervo
Mr. Stephen Smith

Non-voting Assessors:

Mr. Nadeem Shabbar, Chief Real Estate
Officer

Regrets:

Ms Diana A. R. Alli
Professor John Coleman
Mr. Ken Davy
Professor Avrum Gotlieb
Professor Glen Jones
Professor Gregory Jump
Professor Brenda McCabe

Secretariat:

Mr. Matthew Lafond, Secretary

In Attendance:

Professor Pamela Catton, Past-Member, The Governing Council; Vice-Chair, Academic Program,
Department of Radiation Oncology
Professor Angela Hildyard, Vice-President, Human Resources and Equity
Ms Twylla D. Bird-Gayson, Research Associate and Program Coordinator, Health Informatics,
Department of Health Policy, Management and Evaluation
Professor Rhonda Cockerill, Graduate Coordinator, Department of Health Policy, Management
and Evaluation
Professor Karen Davis, Graduate Coordinator, Institute of Medical Science
Mr. Neil Dobbs, Deputy Secretary, Office of the Governing Council
Ms Sheree Drummond, Assistant Provost
Ms Nicole Harnett, Director, Medical Radiation Science Graduate Program
Professor David Klausner, Vice-Dean, Interdisciplinary Affairs, Faculty of Arts and Science
Ms Helen Lasthiotakis, Director, Policy and Planning, Office of the Vice-President and Provost
Professor Susan Pfeiffer, Vice-Provost, Graduate Education and Dean, School of Graduate
Studies
Ms Mae-Yu Tan, Assistant Secretary, Office of the Governing Council
Professor Dennis Thiessen, Chair, Department of Curriculum, Teaching and Learning, Ontario
Institute for Studies in Education of the University of Toronto
Ms Linda Vranic, Director, Operations, Office of the Vice-President, Research and Associate
Provost

ITEMS 6 AND 8 ARE RECOMMENDED TO THE ACADEMIC BOARD FOR APPROVAL. ITEMS 4 AND 5 CONTAIN A CONCURRENCE WITH A RECOMMENDATION OF THE COMMITTEE ON ACADEMIC POLICY AND PROGRAMS.

ALL OTHER ITEMS ARE REPORTED FOR INFORMATION.

1. Report of the Previous Meeting (October 24, 2007)

Report Number 121 of the meeting of October 24, 2007 was approved.

2. Business Arising from the Report of the Previous Meeting

There was no business arising from the minutes of the previous meeting.

3. Senior Assessor's Report

Accessibility of Ontarians with Disabilities Act (AODA) – 2007-08 Plan

Professor Goel informed members that in previous years, the University's AODA¹ Plan had been presented to various Boards and Committees for approval. However, the Plan was now being presented to the Committee for information. Professor Goel introduced Professor Angela Hildyard, Vice-President, Human Resources and Equity, to present the University of Toronto AODA 2007-08 Plan.²

Professor Hildyard explained that the AODA required the University to prepare an annual plan. As in previous years, the Accessibility Plan was developed by a broadly representative AODA Planning Committee. The process was intensely consultative; each activity reported on in the Plan represented a significant amount of input received by the Committee.

Examples of new initiatives outlined in the Plan this year included:

- Inaugural Accessibility Awards
 - Created to recognize dedication and commitment towards making the University a welcoming environment for students with disabilities.
- Creation of an interactive map highlighting accessible routes around the campus.
- Initiation of a discussion forum for students with disabilities.

Furthermore, the Oscar Peterson Hall Residence at the University of Toronto at Mississauga was highlighted as a new facility which had been constructed to maximize accessibility and offer many barrier-free amenities.

Professor Hildyard noted that in 2006-07, Accessibility Services across the three campuses received \$1.7 million in government funding, but spent approximately \$2.9 million. All other initiatives (outside of the Accessibility Offices) are financed through the operating budgets of the relevant units. For example, Health and Well-Being Programs and Services spent \$535,000 to provide additional support for faculty and staff. Furthermore, it is estimated that the University allocated approximately \$450,000 in staff time towards the various capital projects that were part of the Built Environment initiatives.

¹ The *Ontarians with Disabilities Act* (2001) became the *Accessibility for Ontarians with Disabilities Act* in 2005.

² The Plan is available at: <http://www.hrandequity.utoronto.ca/Assets/2007-08+ADOA.pdf?method=1>
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3. Senior Assessor's Report (cont'd)

Professor Hildyard indicated that planning for 2007-08 and beyond would include a focus on key areas. The areas, plus examples of specific 2007-08 initiatives, are as follows:

- Built Environment
 - Institutional initiative:
 - The University will be hiring a Universal Design Consultant to give input on all new building projects to ensure that accessibility is incorporated from the outset of project planning.
 - Centrally coordinated initiative:
 - Convocation Hall had been renovated to include dedicated spaces to accommodate wheelchairs. Plans to build an accessible washroom will be implemented within the next 18 months.
 - Divisional initiatives:
 - The Jackman and Hughes buildings on the St. George campus will be renovated to increase accessibility.
 - The library space in the South Building at the University of Toronto at Mississauga will be renovated, with attention to creating an accessible and inclusive environment.
- Best Practice/Pedagogy
 - Institutional initiative:
 - A proposed AODA Committee of Best Practice/Pedagogy will work closely with the Chair of the Council on First-Entry Deans.
 - Divisional initiative:
 - Several departments within the Faculty of Arts and Science were working with Accessibility Services to have an "accessibility ambassador" in each academic unit.
- Student Life
 - Institutional initiative:
 - Tri-campus AODA Standing Committees will be established to undertake the planning and implementation of multi-year work on annual projects and to develop local initiatives in response to the needs of individual campuses.
 - Divisional initiatives:
 - The Office of Student Life Programs will identify, develop, and lead programs to raise awareness among student organizations and student life staff regarding the responsibility to accommodate accessibility needs.
 - The establishment of an Accessibility Club was planned at the University of Toronto at Scarborough, to promote informal peer dialogue.
- Mental Health
 - Institutional initiative:
 - A Mental Health Awareness Campaign will be launched to address mental health concerns for students, faculty and staff, including how the University community can contribute to mental wellness.
 - Divisional initiative:
 - The University of Toronto at Mississauga campus will be engaging students in a diversity awareness campaign, a component of which will focus on attitudes towards people with disabilities and mental health concerns.

3. Senior Assessor's Report (cont'd)

A member suggested that the current initiatives in the area of mental health focused on raising awareness rather than taking specific action, and also inquired about initiatives specific to students with learning disabilities. Professor Hildyard replied that the various Accessibility Offices already provide significant support for students with learning disabilities, and that these services would continue to expand as required.

With regards to mental health initiatives, Professor Hildyard noted that the plan encompassed all members of the University community, and that for staff and faculty, raising awareness of mental health issues was a key priority. The current plan was part of a long-term, multi-year view, and future plans would consider the implementation of concrete proposals in this area. Professor Goel commented that there was a particular need to raise awareness of mental health as an accessibility issue. He further added that resources had to be allocated in a way that balanced physical and non-physical accommodation, so that important initiatives such as the Mental Health Awareness Campaign were not overlooked.

4. School of Graduate Studies/Faculty of Medicine: Master of Health Informatics Degree Program

The Chair welcomed Professor Rhonda Cockerill, Graduate Coordinator, Department of Health Policy, Management and Evaluation; and Ms Twylla D. Bird-Gayson, Research Associate and Program Coordinator, Health Informatics, Department of Health Policy, Management and Evaluation, to the meeting.

Professor Zaky advised members that the proposed Master of Health Informatics (M.H.I.) degree program was a full-time professional graduate degree to be offered by the Graduate Department of Health Policy, Management and Evaluation (HPME) in the Faculty of Medicine, with faculty members cross-appointed from the Faculty of Information Studies. The M.H.I. was intended for health sciences practitioners, health professionals, and computer or information technologists who shared an interest in converging their strengths and skills in the application of clinical, information and communication technologies. The program would be 16 months in duration, over four consecutive sessions. Expected total enrollment in the first year would be 20 students, with an anticipated increase of 5 students per year to a maximum of 40. It was noted that the program was unique in Canada.

Resources necessary to offer the program would be provided by a combination of funding from the Academic Initiatives Fund, tuition, and Basic Income Unit (B.I.U.) revenue generated by student enrollment. The Department of HPME and the Faculty of Medicine had committed to providing all the resources needed for the program.

There were no questions.

On motion duly moved and seconded

YOUR COMMITTEE CONCURS

With the recommendation of the Committee on Academic Policy and Programs

THAT the proposal to establish a Master of Health Informatics (M.H.I.) Degree Program within the Faculty of Medicine be approved, effective September, 2008.

Documentation is attached hereto as Appendix "A".

5. School of Graduate Studies/Faculty of Medicine: Master of Health Science Degree Program in Medical Radiation Sciences

The Chair welcomed Professor Pamela Catton, Vice-Chair, Academic Program, Department of Radiation Oncology; Professor Karen Davis, Graduate Coordinator, Institute of Medical Science; and Ms Nicole Harnett, Director, Medical Radiation Science Graduate Program, to the meeting.

Professor Zaky advised the Committee that the proposed program, a two-year Master of Health Science (M.H.Sc.) in Medical Radiation Science, was a professional, non-thesis graduate degree program to be offered through the Institute of Medical Science, in collaboration with the Department of Radiation Oncology in the Faculty of Medicine. It had been designed to provide licensed, experienced radiation therapy clinicians with advanced knowledge, skills and judgment.

The resources necessary to offer the program would be provided by a combination of funding from the tuition and B.I.U. revenue generated by student enrollment. The Institute of Medical Science, the Department of Radiation Oncology, and the Faculty of Medicine had committed to providing all of the resources needed for the program.

Ms Harnett noted that the program was unique in Canada, and expected it to attract significant interest nationally, and possibly even internationally. She commented that the program was designed for clinical leaders in the field of radiation therapy, who would benefit from graduate-level education.

There were no questions.

On motion duly moved and seconded

YOUR COMMITTEE CONCURS

With the recommendation of the Committee on Academic Policy and Programs

THAT the proposal to establish a Master of Health Science (M.H.Sc.) Degree Program in Medical Radiation Sciences within the Faculty of Medicine be approved, effective September, 2008.

Documentation is attached hereto as Appendix "B".

6. Capital Project: Project Planning Report – Robarts Library Renewal and Expansion

The Chair noted that Ms Carole Moore, University of Toronto Chief Librarian, was a member of the Committee and was present to answer questions.

Professor Goel explained that the Robarts Library, which opened approximately 35 years ago, was among the top research libraries in North America. However, significant growth in student enrollment had created a need for additional student access and study space within the Library system. The building of an off-site storage facility had been approved several years ago.

6. Capital Project: Project Planning Report – Robarts Library Renewal and Expansion (cont'd)

The proposed plan would include renovation and reconfiguration of approximately 15,750 net assignable square metres (nasm) of interior space. This would create 1,588 new study spaces and would result in the reconfiguration of 1,872 existing spaces. The plan also proposed the addition of a five storey pavilion building located along Huron Street in the centre of the approved Site 4 envelope. The pavilion would comprise 6,630 gross square metres (gsm), allowing for an additional 1,164 new study spaces. A final Project Planning Report would be brought forward prior to implementation of this phase of the project.

Additionally, the plan proposed renovations to the Library's exterior, including replacing concrete panels with glazed panels in the upper apex area to allow for greater use of natural light. Furthermore, the reconfiguration and addition of stairs and stepped seating leading to the new glazed level entry was proposed, totaling 470 gsm. The intention was to create a casual, outdoor social gathering space similar to that found at Bryant Park in New York City.

In total, the proposal would increase current study spaces within the Library by 76%.

The total project cost for all projects described in the plan was estimated to be \$74,297,000, assuming all projects were tendered in January, 2009. Each phase of the proposal could be completed as a discrete project, proceeding in any order to suit funding opportunities. As funding became available, components would be implemented with additional approval from the Accommodation and Facilities Directorate, or in accordance with the Policy on Capital Projects, as appropriate. Professor Goel advised that active fundraising was underway for the project – a challenge donation of \$10 million had already been received.

A member noted that the Design Review Committee had reviewed preliminary plans for the project, but inquired about the current status of the design process. Professor Goel replied that once the proposal was approved in principle, further design work would be completed and resubmitted to the Design Review Committee.

A member asked whether the Library would remain fully operational during the construction. Ms Moore indicated that the facility would remain as operational as possible during implementation, and reminded members that the project would proceed in phases.

A member suggested that the cost of heating the building would be higher if the concrete panels were replaced by glass. Professor Goel responded that glass was commonly utilized in the design of new buildings, and noted that the renovations would likely result in increased air handling efficiency. For example, he pointed out that the operating costs of the new Leslie L. Dan Pharmacy building were lower than in the previous facility.

A member inquired whether the Business Board had considered the proposal. Professor Goel indicated that individual components which were subject to the Policy for Capital Projects would be presented to the Business Board for approval before being implemented. He noted that the Committee was being asked to approve the proposal in principle, which would demonstrate that the plan was an academic priority of the University.

A member asked whether the Project Planning Committee had considered a larger expansion, by, for example, increasing the height of the pavilion. Ms Moore replied that the pavilion proposal was based on the restrictions of the current building envelope and also took into account the original building plan, which had included a similar wing attached to the building at the proposed location. The member asked whether the expansion would be as useful for graduate students as it was for undergraduates. Ms Moore explained that the Committee had consulted students in creating the proposal, and that all students would benefit from the improved study space.

6. Capital Project: Project Planning Report – Robarts Library Renewal and Expansion (cont'd)

Professor Goel added that the proposal was very important for the institution in making the Library functional and contemporary, and enhancing the overall student experience.

On motion duly moved and seconded

YOUR COMMITTEE RECOMMENDS

1. THAT the Robarts Library Renewal and Expansion Plan, as described within this report, a copy of which is attached hereto as Appendix “C”, be approved in principle;
2. THAT the components of the project for Robarts Library Renewal and Expansion, including approximately 15,750 net square metres of renovations and 7100 gross square metres of expansion space, be approved in principle at an estimated total project cost of \$74,297,000 to be funded by fundraising initiatives.
3. THAT the component parts of the renewal project be brought forward for approval to implement through the Accommodation and Facilities Directorate for components valued at less than \$2 million, and those exceeding \$2 million in accordance with the Policy for Capital Projects.
4. THAT the interim planning report for the Robarts Library pavilion project be approved in principle.

7. Capital Project: Project Planning Committee – Membership and Terms of Reference – Future Expansion of the Northeast Sector of the St. George Campus

Members received for information the Membership and Terms of Reference for the Project Planning Committee for the Future Expansion of the Northeast Sector of the St. George Campus.

A member noted that no members of the Project Planning Committee were Lieutenant-Governor-In-Council or Alumni Governors. Professor Goel replied that Project Planning Committees do not normally have specific representation from these constituencies.

8. Faculty of Arts and Science: Mark S. Bonham Centre for Sexual Diversity Studies Extra-Departmental Unit B (EDU:B)

The Chair welcomed Professor David Klausner, Vice-Dean, Interdisciplinary Affairs, Faculty of Arts and Science, to the meeting.

Professor Goel explained that the Faculty of Arts and Science proposed the reclassification of the Mark S. Bonham Centre for Sexual Diversity Studies from its current designation as an EDU:C to an EDU:B. Currently, faculty members with interest in research and scholarship in sexuality were located across the University. The proposal arose from the expansion of programs in the Centre, and the expectation that it would be in a position to make joint appointments with cognate units in the future. The reclassification would give the Centre the authority to offer interdisciplinary programs and to make cross-appointments.

8. Faculty of Arts and Science: Mark S. Bonham Centre for Sexual Diversity Studies Extra-Departmental Unit B (EDU:B) (cont'd)

The reclassification would not entail any change to the current undergraduate program, nor would it involve any altered relationship with those units currently contributing to the undergraduate curriculum. Furthermore, it should have no new resource demands.

Professor Klausner noted that expansion within the Centre had been considerable. Currently, major and minor undergraduate programs were offered, and a proposal for an undergraduate Specialist program had been forwarded to the Committee on Academic Policy and Programs. Additionally, approval from the Ontario Council on Graduate Studies for collaborative programs at the M.A. and Ph.D. levels was expected shortly.

A member commented that he expected that the proposal would be well-received, given the significant interest in collaborative programs among undergraduate students.

On motion duly moved and seconded

YOUR COMMITTEE RECOMMENDS

THAT the Mark S. Bonham Centre for Sexual Diversity Studies be established as an Extra-Departmental Unit B (EDU:B) within the Faculty of Arts and Science, effective immediately.

Documentation is attached hereto as Appendix "D".

9. Date of the Next Meeting (Wednesday, February 27, 2008, 4:10 p.m.)

The Chair reminded members that the next regular meeting of the Committee was scheduled for Wednesday, February 27, 2008 at 4:10 p.m. in the Council Chamber.

Members were asked to continue to hold the reserve date of February 6, 2008 at 5:00 p.m., until further notice.

10. Other Business

The Chair congratulated Professor Mock on his reappointment as Dean of the Faculty of Dentistry.

There was no other business.

The meeting adjourned at 5:15 p.m.

Secretary

Chair

January 22, 2008

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