

**UNIVERSITY OF TORONTO**

**THE GOVERNING COUNCIL**

**REPORT NUMBER 112 OF THE PLANNING AND BUDGET COMMITTEE**

**July 26, 2006**

To the Governing Council,  
University of Toronto

Your Board reports that it held a special meeting on July 26, 2006 at 2:30 p.m. in the Council Chamber, Simcoe Hall at which the following were present:

Professor Avrum Gotlieb (Chair)  
Professor Miriam Diamond (Vice-Chair)  
Professor Vivek Goel, Vice-President and  
Provost  
Ms Catherine J. Riggall, Vice-President,  
Business Affairs  
Professor Safwat Zaky, Vice-Provost, Planning  
and Budget  
Professor Stewart Aitchison

Ms Diana Alli  
Professor Philip H. Byer  
Professor John Coleman  
Mr. Kristofer Coward  
Professor Jane Gaskell  
Professor Ellen Hodnett  
Professor Gregory Jump  
Professor Pekka Sinervo  
Mr. Stephen C. Smith

**Regrets:**

Professor Brad Inwood  
Professor David Mock  
Ms Carole Moore

Ms Theresa Pazonis  
Mr. Timothy Reid  
Professor Andrea Sass-Kortsak  
Mr. Patrick Wong

**Secretariat:**

Mr. Neil H. Dobbs  
Mr. Andrew Drummond, Acting Secretary

**Non-voting Assessors:**

Mr. John Bisanti, Chief Capital Projects Officer  
Ms Elizabeth Sisam, Assistant Vice-President,  
Campus and Facilities Planning

**In Attendance:**

Professor Michael Marrus, Member of the  
Governing Council and Chair,  
Academic Board  
Mr. Ray DeSouza, Chief Administrative  
Officer, University of Toronto at  
Mississauga  
Ms. Helen Lasthiotakis, Acting Assistant  
Provost  
Dr. Jeanne Li, Special Assistant to the Vice-  
President, Business Affairs  
Dr. Timothy McTiernan, Assistant Vice-  
President, Research  
Professor Cheryl Misak, Acting Vice-  
President and Principal, University of  
Toronto at Mississauga  
Professor Catharine Whiteside, Dean,  
Faculty of Medicine

In this report, all items are recommended for approval.

## 1. Capital Project: Interim Project Report for the Medical Academy at the University of Toronto at Mississauga (UTM)

Professor Gotlieb thanked members for attending a special summer meeting. He noted that the meeting had been called because the projects before the Committee had not been ready for consideration for the Committee's final meeting of the 2005-06 year in May, but required approval prior to the first cycle of governance in the fall of 2006. To that end, the exercise of summer executive authority could be used, but in the interests of keeping the governance community fully informed on a major project, it had been agreed that it would be appropriate to consult with the Planning and Budget Committee. If the Committee passed the motions before it, the Executive Committee would be briefed, and, if that Committee was in agreement, the matters would proceed to a special meeting of the Governing Council in early September.

Professor Gotlieb invited Professor Goel to introduce the item. Professor Goel informed the Committee that there was some urgency with the project, given that the Medical Academy was scheduled to have its first intake of students in September, 2007. To that end, the administration was seeking approval in principle of the interim project plan, and would return with a more detailed plan in the fall of 2006. In the meantime, however, it was crucial for governance to approve both the overall concept of the project as well as the site assignment on the Mississauga campus.

He reminded members that the Academy had arisen as a result of academic planning processes and through successful advocacy with the government of Ontario. Its primary purpose would be in the training of community-based medical practitioners. The government funding for the project would provide operating support for the Academy, as well as \$14.7 million in capital funding to be supplied in the form of a stream of payments annually. The proposed site of the UTM Medical Academy was in space vacated by the UTM Library, which was relocating to the Hazel McCallion Academic Learning Centre. As part of the redevelopment, a student services plaza would also be created. This facility was scheduled to be opened in the fall of 2008. The first months of the program at the Academy would take place primarily in the anatomy laboratories at the St. George campus; construction of duplicate labs at Mississauga would not be academically sound and would be inefficient.

The plan before members included the interim provision of space for the Academy at the St. George campus, and would include renovations to classrooms in the Medical Sciences Building, including videoconferencing capabilities.

Professor Goel observed that the total cost provided to members was currently in a range, the lowest point of which was higher than the government's grant. The Faculty of Medicine and UTM had guaranteed that they would be responsible for any excess costs. They had jointly determined that the Medical Academy was a top priority for fundraising efforts, for which they were hopeful.

During discussion, a member asked if a naming opportunity might be available for a significant donor for the facility. Professor Goel responded that the University would look favourably upon granting a name, and that the administration was currently in the process of revising donation guidelines to clarify what value a donation should have to be allocated such a name.

A member asked why the anatomy classes for students at this Medical Academy would occur at the St. George campus, given that it seemed like a small component of the medical education. Professor Goel and Professor Whiteside reiterated that to establish a fully separate anatomy facility at Mississauga was extremely expensive for little gain. Students, after completing the anatomy component, would work primarily at the

**1. Capital Project: Interim Project Report for the Medical Academy at the University of Toronto at Mississauga (UTM) (cont'd)**

Mississauga campus or affiliated hospitals. Professor Whiteside did note that future expansion of the UTM Medical Academy was possible, however.

A member asked about whether teaching staff would be located at the Credit Valley medical facilities. Professor Whiteside noted that the University was in the process of affiliating with local medical providers, and was already in the process of recruiting clinical faculty and putting in place a plan to enable the teaching required through faculty development.

On motion duly moved and seconded

YOUR COMMITTEE RECOMMENDS

THAT the Interim Project Planning Report for the Medical Academy at the University of Toronto at Mississauga (UTM), a copy of which is attached hereto as Appendix "A", be approved in principle.

**2. Capital Project: Reallocation of 19 Russell Street to the Faculty of Arts and Science for the Department of Anthropology**

Professor Goel introduced the item for the reallocation of the Hughes Building, formerly occupied by the Faculty of Pharmacy, noting that a full project plan for the facility would be brought forward to the Committee at a later date. It was important to move forward with the project [under Accommodation and Facilities Directorate (AFD) approval] to begin the move of the Department of Anthropology from Sidney Smith Hall. The Faculty of Arts and Science required space occupied by the Department of Anthropology for registrarial and student services space.

Immediate approval would enable identification of which building systems required upgrading, and at what level. The extent of renovation requirements would determine the total cost of the project. Renovations done on a floor-by-floor basis, for example, could be done at a reasonable cost as required, whereas major mechanical work, if required, would increase costs and slow occupation time significantly. To that end, the administration intended that the move into the Hughes Building be done in stages, with a fuller report to governance on the status of the building provided. The administration was, at this stage, requesting only the allocation. Lastly, costs for the renovation would be borne within the Faculty of Arts and Science.

During discussion, a member asked how large the building was. Ms. Sisam responded that it had approximately 60,000 sq. ft., one basement, and five or six floors above ground. A member asked whether it was used for research or teaching. Professor Sinervo replied that the existing teaching space would remain in use, while some labs would remain. The use of 19 Russell Street would enable the consolidation of three currently scattered parts of the Department. Ms. Sisam added that the main difference that would result from the reallocation of the facility would be that the Faculty of Pharmacy required a significant number of high-service labs, while the laboratories of the Department of Anthropology would mostly be lower-service (and therefore, lower cost-intensive), resulting in some differences in the building's use and requirements.

**2. Capital Project: Reallocation of 19 Russell Street to the Faculty of Arts and Science for the Department of Anthropology (cont'd)**

On motion duly moved and seconded

YOUR COMMITTEE RECOMMENDS

THAT 19 Russell Street be allocated to the Faculty of Arts and Science to accommodate the Department of Anthropology.

Documentation is attached hereto at Appendix "B".

The meeting adjourned at 3:00 p.m.

Acting Secretary

Chair

August 31, 2006