Mid-Year Investment Review

Business Board Meeting Tuesday, September 29, 2009



William W. Moriarty President and CEO, UTAM

H1 / 2009 Investment Management Focus

- Restructure to Reduce Complexity
- Reduce Implicit Risk Level
 - Alpha Transport
 - Cash Allocation
- Reposition Fixed Income Portfolio
- Reposition and Reduce Hedge Fund Portfolio
 - Cost Reduction
 - Improved Flexibility
- Improve Risk Analysis Tools
- Review Strategic Asset Allocation Framework
- Review Performance Analysis Framework

H1 / 2009 Investment Management Challenges

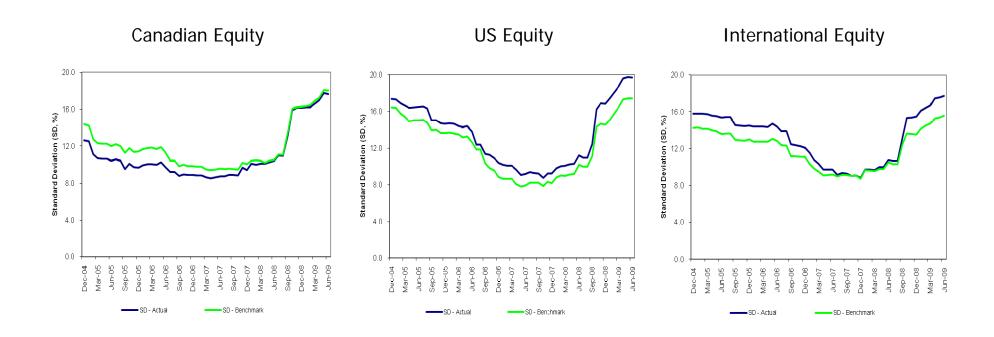
- Staffing
- Liquidity
- Legacy Illiquid Assets
- Risk Management Analytics

Capital Market Returns -- Two Different Worlds

	2008	Q1/09	<u>Q2/09</u>	Q3/QTD
CDN EQUITIES (TSX Composite)	-33.00	-2.00	19.97	8.75
US EQUITIES (R3000 U\$)	-37.31	-10.80	16.82	14.83
INT'L EQUITIES (MSCI EAFE Local)	-40.27	-10.10	16.92	14.14
EM EQUITIES (MSCI EM U\$)	-53.33	0.95	34.73	20.10
COMMODITIES (GSCI U\$)	-46.49	-10.64	19.24	-6.40
HEDGE FUNDS* (UTAM Portfolio U\$)	-19.74	0.76	4.48	2.20
DEX UNIVERSE (Dex Universe)	6.41	1.52	1.25	2.35
TBILLS (Dex 91-day Tbills)	3.33	0.33	0.13	0.08
CURRENCIES				
US DOLLAR	25.08	1.92	-7.69	-6.24
EURO	18.15	-1.97	-2.47	-1.67
YEN	52.53	-5.78	-5.11	0.75
POUND ^ Returns under Q3 QTD are a	-8.69 as of July 31, 2009; oth	0.70 ers are as of Septem	6.10 nber 25, 2009.	-8.87

⁴

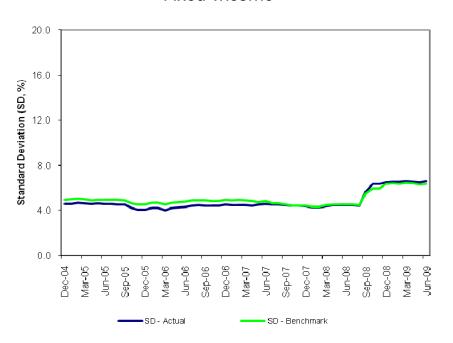
Asset Class Risk Levels Over Time*

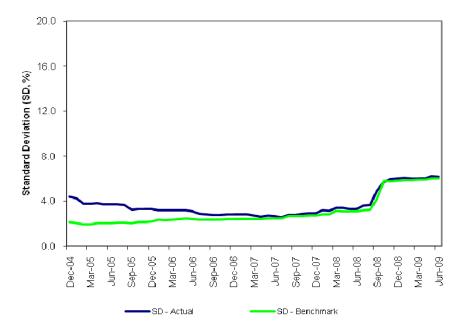


^{*} Rolling 48-month standard deviation of returns.

Asset Class Risk Levels Over Time*

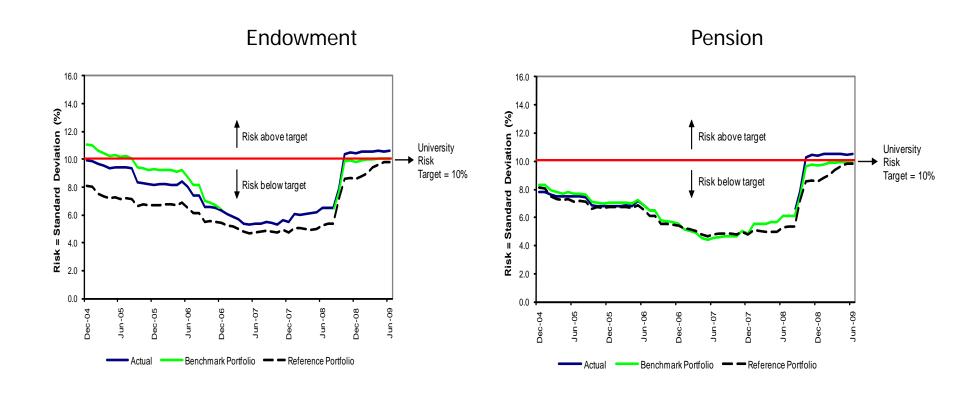
Fixed Income





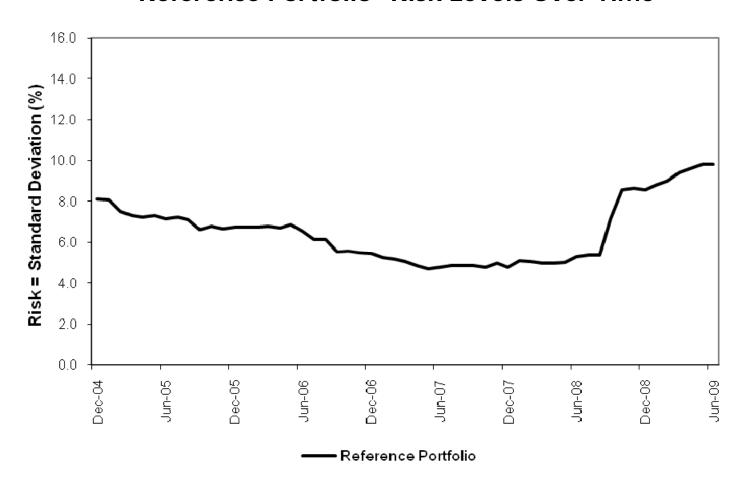
^{*} Rolling 48-month standard deviation of returns.

Portfolio Risk Levels Over Time*



^{*} Rolling 48-month standard deviation of returns. Excludes private investments prior to 2007.

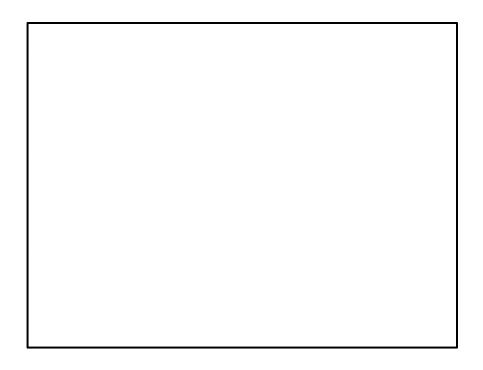
"Reference Portfolio" Risk Levels Over Time*



^{*} Rolling 48-month standard deviation of returns.

Another Perspective On Risk

[Assumption: Normal Distribution (Mean = 6.5%; Volatility = 10%)]



Summary Statistics for Nomal Distribution						
Statistics		Percentile				
Minimum	-34.61%	5%	-9.95%			
Maximum	43.76%	10%	-6.32%			
Mean	6.50%	15%	-3.87%			
Std Dev	10.00%	20%	-1.92%			
Variance	0.01	25%	-0.25%			
Skewness	0.00	30%	1.26%			
Kurtosis	3.00	35%	2.64%			
Median	6.50%	40%	3.97%			
Mode	6.37%	45%	5.24%			
Left X	-9.95%	50%	6.50%			
Left P	5%	55%	7.76%			
Right X	22.95%	60%	9.03%			
Right P	95%	65%	10.35%			
DiffX	32.90%	70%	11.74%			
Diff P	90%	75%	13.24%			
Expected	14.120/	80%	14.91%			
Shortfall	-14.13%	85%	16.86%			
		90%	19.31%			
		95%	22.95%			

Portfolio Composition

(Percentage Weights - June 2009)

		Reference Portfolio	Portfolio	Pension Benchmark
Public Markets:				
Cdn. Equity		30		11.2
U.S. Equity		15		16.8
Int'l Equity		15		16.8
Fixed Income		35		16.8
Real Return Bonds	5			
Alternative Assets:				
Hedge Funds				18.2
Private Equity				14.5
Real Assets				5.6
Total		100		100

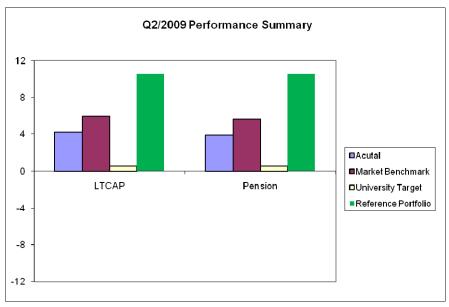
Portfolio Positioning

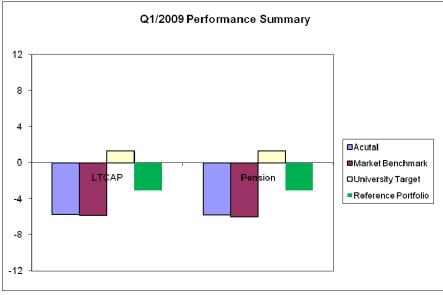
T ARGET ASSET ALLOCATION --PE NSION

(End of Period Weights)

	Dec-07	Jun-08	Dec-08**	Mar-09	Jun-09	Jul-09
Public Markets:						
Canadian Equity*	11.0	12.2	10.0	10.7	10.2	10.6
US Equity*	19.6	19.4	14.9	15.5	14.8	15.4
International Equity*	19.6	19.4	14.9	14.5	13.8	14.4
Fixed Income*	22.4	21.4	14.9	17.5	16.8	17.4
Total Public Markets	72.6	72.4	54.7	58.2	55.6	57.8
Alternative Assets:						
Hedge Funds (excl. AT)	7.4	8.4	22.4	13.7	18.2	16.9
Private Equity	5.9	8.8	15.8	15.9	14.5	13.7
Real Assets	4.3	4.5	7.0	6.1	5.6	5.5
Total Alternatives	17.6	21.7	45.2	35.7	38.3	36.1
Cash	10.0	6.0	0.0	6.0	6.0	6.0
Total	100	100	100	100	100	100
*Total Alpha Transport HFs	17.9	19.1	9.9	10.8	3.3	3.1
⊤ otal Hedge Funds	25.3	27.5	32.3	24.5	21.5	20.0

Quarterly Performance Summary





Portfolio Performance and Comparison to Benchmarks

(as at June 30, 2009)

	Q2/2009	Q1/2009	2008	2007	2006	2005	2004	2003
LTCAP								
Actual	4.22%	-5.76%	-29.40%	6.11%	12.84%	11.80%	11.19%	16.69%
Benchmark Portfolio Return	5.94%	-5.90%	-25.61%	6.08%	12.83%	13.16%	11.05%	15.23%
Reference Portfolio Return	10.56%	-3.05%	-18.76%	3.66%	11.73%	13.47%	10.47%	15.81%
University Target Return	0.56%	1.29%	5.16%	6.38%	5.67%	6.09%	6.13%	6.08%
Value Added:								
Actual vs Benchmark	-1.72%	0.15%	<i>-3.79%</i>	0.03%	0.01%	-1.36%	0.13%	1.46%
Benchmark vs Reference	-4.62%	-2.85%	-6.86%	2.42%	1.10%	-0.32%	0.59%	-0.58%
Pension								
Actual	3.87%	-5.83%	-29.50%	5.98%	12.11%	12.30%	11.45%	15.70%
Benchmark Portfolio Return	5.59%	-6.04%	-25.59%	5.89%	12.83%	12.94%	10.84%	13.73%
Reference Portfolio Return	10.56%	-3.05%	-18.76%	3.66%	11.73%	13.47%	10.47%	15.81%
University Target Return	0.56%	1.29%	5.16%	6.38%	5.67%	6.09%	6.13%	6.08%
Value Added:								
Actual vs Benchmark	-1.72%	0.21%	-3.91%	0.09%	-0.72%	-0.64%	0.60%	1.98%
Benchmark vs Reference	-4.97%	-2.99%	-6.83%	2.23%	1.10%	-0.53%	0.38%	-2.08%
EFIP								
Actual	0.40%	0.83%	1.45%	4.10%	4.93%	3.82%	3.71%	1.93%
University Target/Benchmark Portfolio Return	0.44%	0.65%	6.26%	5.16%	4.51%	2.66%	3.38%	3.91%
Value Added	-0.04%	0.18%	-4.81%	-1.06%	0.42%	1.15%	0.33%	-1.97%

Comments on H1 / 2009 Performance

- Versus University Target
 - Capital Markets Environment
- Versus Reference Portfolio
 - Lagged Reporting for Private Equity and Real Assets
 - Underweight Canadian Equities
- Versus Benchmark Portfolio
 - Cash Position
 - Value Tilt in Equities
 - Portfolio Restructuring

Current Investment Environment

- Major economies have stabilized and are starting a recovery phase but it will be different than normal
- There remain many impediments to a return to 'business as usual'
- Inflation while now low will trend higher
- Equity markets are reasonably priced but not undervalued and thus could be range-bound for a period
- Credit spreads remain attractive but not as compelling as earlier
- Volatility will continue

Questions?