



UNIVERSITY OF TORONTO

Office of the Vice-Provost, Planning and Budget

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4

MEMORANDUM

March 25, 2002

To: Planning and Budget Committee

From: Adel Sedra, Vice President and Provost

Item Identification

Budget Report 2002/03.

Sponsor

Adel Sedra, Vice-President and Provost.

Jurisdictional Information

The Committee recommends approval of guidelines for the development of the University's Operating Budget for the planning period and recommends approval of the annual budget.

Background

The Budget Report serves two purposes. First it updates, utilizing the most current information available, the assumptions in the *Long Range Budget Guidelines and Projections, 1998-2004*. Second, it presents for approval the budget for each division including those budgets determined pursuant to Contractual Obligations and Policy Commitments. It also indicates the funding available in the Operating Budget Special Funds.

Highlights

The budget for 2002-03 is essentially a temporizing budget which ensures that the University will exit the current six-year planning period in compliance with the budget guidelines: that is to say, that the annual budget will be in balance by 2003-04 and that the accumulated deficit will be within policy limits. The Budget Report for 2001-02 assigned one-time only, rather than base, budget reductions of approximately three per cent in the hope that our government funding situation would improve, but unfortunately the announcement by the federal government that they would provide indirect cost support for research activity was almost entirely offset by the lack of provision for inflationary costs by the provincial government.

Revenues have increased by \$90.1 million over previous forecasts, while expenditure requirements have grown by \$108.1 million, leaving a \$18 million annual shortfall in 2003-04. If left uncorrected, this would result in an accumulated deficit of \$51 million as of April 30, 2004. In order to eliminate this shortfall and to contain the accumulated deficit to within policy limits requires a base budget reduction of 2.75% in 2002-03 and 1.5% in 2003-04. This strategy has eliminated the requirement for one-time-only clawbacks in each of 2002-03 and 2003-04.

Initiatives signaled in this report include;

- Graduate student aid has been increased by a further \$3.4 million, representing our best estimate of the remaining funding gap through 2003-04.
- Moving the Rotman School onto a form of Responsibility Centre Management, which entails transferring all new revenues generated in grants and fees to the School, net of a 9% marginal overhead charge.
- The distribution to the Divisions of 25% (\$3.7M in 2002-03) of revenue provided by the Federal budget for the indirect cost of research.

Action Sought

That the proposed Budget Report for 2002-03 be recommended to the Academic Board for approval.

UNIVERSITY OF TORONTO

BUDGET REPORT

2002-2003.

March 25, 2002

TABLE OF CONTENTS

1. INTRODUCTION.	3
2. FISCAL CONTEXT.	3
3. UPDATED LONG RANGE BUDGET PROJECTIONS THROUGH 2003-04.	4
4. PROPOSED OPERATING BUDGET FOR 2002-03.	8
5. THE OPERATING BUDGET SPECIAL FUNDS.	9
Administrative Priorities Fund	9
Administrative Transition Fund	9
Academic Priorities Fund	9
Academic Transition Fund	10
Canada Research Chairs Fund	10
Enrolment Growth Fund	11
University Infrastructure and Investment Fund	11
6. GRADUATE STUDENT AID	13
7. A MODIFIED FORM OF RCM FOR THE ROTMAN SCHOOL OF MANAGEMENT	14
8. DIVISIONAL BUDGET SCHEDULES AND FINANCIAL REPORTS.	16
9. APPENDICES.	42
Appendix A	Updated Table of Assumptions from the Long Range Budget Guidelines for Planning and Budgeting, 1998-2004.
Appendix B	Contractual Obligations and Policy Commitments (COPC) List.

UNIVERSITY OF TORONTO BUDGET REPORT, 2002-2003.

1. INTRODUCTION.

The Budget Report, 2002-03 serves two purposes. First it updates, utilizing the most current information available, the assumptions in the *Long Range Budget Guidelines and Projections, 1998-2004* first approved by Governing Council in April 1998. Second, it presents for approval the budget for each division, including those budgets determined pursuant to Contractual Obligations and Policy Commitments. It also indicates the funding available in the Administrative and Academic Transition and Priority Funds, the Enrolment Growth Fund, the Canada Research Chairs Fund and the University Infrastructure Investment Fund.

2. FISCAL CONTEXT

As they entered the 1990's the University of Toronto and all other Ontario universities were experiencing a period of relative financial stability and recovery; government grants and tuition were increasing at rates slightly above the general inflation rate, and budget reductions were relatively speaking modest in scale. With the full onset of the economic recession in 1992 through 1994, operating grants were frozen and then reduced through the Social Contract (\$17.3 million) and the Expenditure Control Plan (\$5 million). Tuition fees increased by a range of 8 to 10 per cent annually to partially compensate for the loss of grant revenue. The Ontario Student Assistance Plan was modified by government from a combined grant/loan program to an all-loan program as a cost reduction measure.

In 1995 the new government fulfilled its election promise to further reduce operating grants to universities by \$280 million, a loss of \$53.9 million to the University of Toronto. Again as a partial offset to the loss of grant revenue, government permitted significant increases in tuition fee rates; 20 per cent in 1996-97 and 10 per cent on average in each subsequent year up to and including 1999-2000. Tuition fees were deregulated for international students, and for students in some professional and all graduate programs.

Government operating grants revenue reached a peak at approximately \$400 million in 1992-93, fell to \$339 million in 1997-98 and is projected to rise to \$391M in 2002-03 with the introduction of a number of new funding envelopes targeted to enrolment increases and performance indicators. However during the past decade, the value of the BIU has dropped in absolute terms by some 4.4% and in real terms by considerably more. At the same time, tuition revenue increased from \$100 million in 1992-93 to a projected \$273 million in 2002-03, as a result of tuition fee rate and enrolment increases. Starting in 1996-97 the Government mandated that 10% of the revenue from tuition fee increases be spent on student aid, this was increased to 30% in 1997-98 and subsequent years.

The practical effect of the Government funding policy has been that the university has had to internally absorb a significant portion of cost increases for compensation, library acquisitions and utilities by way of budget reduction. In addition, not only has the provincial government reduced operating grants per student to universities over the decade, they have imposed significant legislated costs at the same time; pay equity costs (\$12 million), the employer health tax (\$8 million), the extension of the retail sales tax (\$3 million). The university's expenditure patterns have also changed significantly over this period: support for student aid has increased dramatically, from \$7.7 million in 1991 to a projected \$92.9 million in 2002-03. In effect the

increase in expenditures on student financial aid is approximately one half of the increase in tuition revenue making the University of Toronto one of the most accessible in the Country. Library acquisition costs have continued to increase sharply throughout the period, from \$9 million in 1991 to a projected \$21.3 million in 2002-03.

In 2000 the Government announced a cap on tuition fee increases for all regulated programs in each of the five years 2000-01 to 2004-05 at 2% per year, not compounded. The tuition fee schedule for 2002-03 that is being brought to the Business Board for approval includes 5% fee increases for new and continuing domestic students in the deregulated programs with the exception of programs in business, dentistry, computer science, engineering, information technology and law where the revenue from larger increases is being used to enhance quality in these programs.

3. UPDATED LONG RANGE BUDGET PROJECTIONS THROUGH 2003-04.

Table 1 presents the revised Long-Range Budget Projections, updated to reflect new information and changes in the *Guidelines'* assumptions. The last column shows the variance from the projections contained in the previous Budget Report, i.e. 2001-02. The following are the highlights of the updated projection.

Revenue

- Government operating grants are forecast to increase by \$33.5 million more than previously budgeted, comprised of enrollment growth funding of \$43.9 million, offset by the removal of the inflation provision for 2001-02 and 2002-03 totaling \$13 million. The model now includes special grants for enrollment expansion in Nursing. In addition there is a \$5.6 million reduction in the Research Performance Fund grant and a \$2 million gain in the Key Performance Indicators grant. The model now includes an assumption for 2002-03 that we will receive relief of \$3.2 million either through a special grant envelope or some relaxation in tuition regulation.
- Tuition revenue is \$29.3 million higher than previously forecast, reflecting increased enrollment. There is also a significant increase in MBA tuition rates.
- It has been announced that the University of Toronto's share of the \$200 million provided in the federal budget for the indirect cost of research will be approximately \$14.6 million, excluding affiliated teaching hospitals, and we assume that it will increase to \$22 million in 2003-04.
- Investment revenue has been reduced to baseline levels of \$13.7 million in 2002-03 and 2003-04, a reduction of \$3.1 million. In addition, investment losses of \$21.8 million have been amortized over a three-year period, and there will be no available investment revenue to transfer to graduate student aid.
- Preliminary estimates of overhead on research contracts and ORDCF suggest an improvement of \$3 million over previously forecast levels (included in "Other Income").

Expense

- Legal Fees are budgeted at approximately \$1.7 million higher than previously forecast.
- Utilities are now forecast to be \$5.4 million higher than previously forecast, due primarily to significantly higher electricity rates expected in the deregulated market.

- The budget includes a new loan of \$30 million for the UIIF, at an annual amortized cost of \$2.8 million, and a further loan of \$30 million in 2003-04.
- Compensation increase costs are budgeted at \$13.8 million higher than previously forecast, arising from an assumption of 3% in each of 2002-03 and 2003-04, replacing the previous assumption of 2 per cent. This assumption is inclusive of any costs associated with benefits plans enhancement or other improvements in total compensation. As is always the case, this is an assumption for modeling purposes only. Actual changes in compensation will be determined through established processes with employee groups.
- The enrollment growth fund, representing revenue-sharing agreements for new grant and fee revenue, is \$34.8 million higher than previously budgeted.
- Graduate student aid has been increased by a further \$3.4 million, representing our best estimate of the remaining funding gap through 2003-04.
- The model assumes that 25% of the \$14.6 million in revenue from the federal budget will flow to divisions on a slip-year basis.
- The model reflects the financial implications of moving the Rotman School onto a form of Responsibility Centre Management, which entails transferring all new revenues generated in grants and fees to the School, net of a 9% marginal overhead charge. This will result in a transfer of \$14.4 million to the School. In future the School will be responsible for meeting costs which were provided centrally, such as compensation increases and financial aid.

The Net Result

- Revenues have increased by \$90.1 million over previous forecasts, while expenditure requirements have grown by \$108.1 million, leaving a \$18 million annual shortfall in 2003-04. If left uncorrected, this would result in an accumulated deficit of \$51 million as of April 30, 2004.
- In order to eliminate this shortfall and to contain the accumulated deficit to within policy limits requires a base budget reduction of 2.75% in 2002-03 and 1.5% in 2003-04.
- The model has eliminated the requirement for one-time-only clawbacks in each of 2002-03 and 2003-04.

Budget Strategy: Toward a New Budget Framework 2003 to 2008

The budget for 2002-03 is essentially a temporizing budget which ensures that the University will exit the current six-year planning period in compliance with the budget guidelines: that is to say, that the annual budget will be in balance by 2003-04 and that the accumulated deficit will be within policy limits. The Budget Report for 2001-02 assigned one-time-only budget reductions of approximately three per cent in the hope that our government funding situation would improve, but unfortunately the very welcome and long-anticipated announcement by the federal government that they would provide indirect cost support for research activity was almost entirely offset by the lack of a provision for inflationary costs by the provincial government. In effect, then, the base budget reduction of 2.75% for 2002-03 reflects the fact that improvements we had hoped for in 2001-02 did not materialize.

The new budget framework for 2003-04 through 2007-08 will establish a new set of budget strategies and must necessarily deal with several significant structural issues in the budget such as: the cost of maintaining new space; heavy demands for infrastructure funds; volatile utilities costs; and steadily increasing costs for medical benefits plans.

Table 1: Long Range Budget Projection (\$M)

	Projection of Operating Revenue						Six Year	Previous	Variance ¹
	1998-99	1999-00	2000-01	2001-02	2002-03	2003-04	Total Change	Total Six Year	
Provincial Operating Grants	\$336.2	\$346.2	\$363.2	\$373.8	\$391.2	\$424.2	\$424.2	\$390.7	\$33.5
Tuition Fees	\$177.5	\$205.3	\$218.8	\$237.5	\$272.6	\$298.6	\$298.6	\$269.4	\$29.3
Total Grants plus Fees	\$513.6	\$551.5	\$582.0	\$611.3	\$663.8	\$722.9	\$722.9	\$660.1	\$62.8
Endowment Revenue for Chairs and Student Aid	\$23.5	\$26.3	\$29.7	\$34.1	\$34.6	\$40.8	\$40.8	\$40.8	\$0.0
Revenue from a New Endowment for Graduate Student Aid									
Canada Research Chairs			\$6.8	\$14.3	\$21.0	\$29.3	\$29.3	\$29.3	\$22.0
Indirect Cost Recovery on Federal Research Grants				\$6.9	\$14.6	\$22.0	\$22.0	\$22.0	\$0.2
Stewardship and Investment Management Fees					\$7.3	\$7.6	\$7.6	\$7.4	(\$3.1)
Investment Income	\$12.1	\$11.8	\$12.7	\$20.4	\$13.7	\$13.7	\$13.7	\$16.8	\$2.7
Other Income	\$16.4	\$20.2	\$20.0	\$21.7	\$22.7	\$22.5	\$22.5	\$19.8	\$2.7
Divisional Income	\$84.6	\$97.7	\$101.8	\$104.1	\$109.6	\$109.6	\$109.6	\$104.1	\$5.5
Total Operating Revenue	\$650.2	\$707.5	\$752.9	\$812.7	\$887.3	\$968.3	\$968.3	\$878.2	\$90.1
Projection of Operating Expenditures									
Operating Expenditures, Beginning of Budget Process for the Year	\$639.0	\$665.6	\$708.2	\$753.3	\$823.2	\$904.3	\$639.0	\$639.0	\$0.0
Changes in Operating Expenditures, Year-Over-Year:									
Expenditures Funded by Endowment for Chairs and Student Aid	\$14.7	\$3.5	\$3.4	\$4.4	\$0.5	\$6.2	\$32.7	\$32.7	\$5.5
Expenditures Funded by Divisional Income		\$13.1	\$4.1	\$2.3	\$5.5	\$5.9	\$25.0	\$19.5	\$5.5
Contractual Obligations and Policy Commitments	\$2.1	\$4.1	\$2.0	\$3.1	\$8.6	\$5.9	\$31.8	\$19.0	\$12.8
OTO Changes in Contractual Obligations and Policy Commitments	(\$1.2)	\$2.4	(\$1.1)	\$1.7	\$1.2	(\$1.0)	\$2.0	\$1.1	\$0.9
Cost of Compensation Settlements	\$12.1	\$13.6	\$20.5	\$16.6	\$23.7	\$24.8	\$111.3	\$97.5	\$13.8
Compensation Savings Due to Faculty Retirements	(\$2.8)	(\$2.6)	(\$2.0)	(\$2.6)	(\$3.0)	(\$3.4)	(\$16.3)	(\$16.3)	\$0.0
Enrolment Growth Fund	(\$0.0)	\$5.2	\$3.5	\$3.7	\$20.0	\$17.6	\$53.0	\$18.2	\$34.8
Student Aid Reinvestment	\$5.1	\$7.9	\$1.3	\$2.6	\$2.6	\$3.2	\$22.7	\$21.8	\$0.9
New Graduate Student Aid Funds			\$2.8	\$2.2	\$5.1	\$2.8	\$12.8	\$9.4	\$3.4
Canada Research Chair Fund (CRCF)			\$7.9	\$3.8	\$9.1	\$10.1	\$35.8	\$34.2	\$1.6
Salary Budget Transfers to Canada Research Chairs Fund			(\$2.2)	(\$2.4)	(\$2.2)	(\$2.6)	(\$9.4)	(\$9.4)	\$0.0
Academic Priorities Funding (AP ²)									
Funds Available through Reallocation	\$5.9	\$5.9	\$5.3	\$5.5	\$12.3	\$3.8	\$34.9	\$34.5	\$0.4
Quality Enhancement Funds from Tuition Revenue	\$4.4	\$2.6	\$4.0	\$2.8	\$1.6	\$0.8	\$19.1	\$19.0	\$0.1
Other			\$1.9	\$1.0	\$1.5	\$0.8	\$5.2	\$4.6	\$0.6
Allocation to Divisions from Federal Indirect Cost Recoveries					\$3.7	\$3.7	\$3.7	\$6.9	\$3.7
Administrative Priorities	\$0.9	\$0.6	\$1.8	\$1.8	\$1.4	\$1.5	\$8.0	\$6.9	\$1.1
Campaign Costs					\$9.4	\$5.0	\$9.9	\$9.9	\$0.0
Allocation to Rotman Under RCM, including MBA Fee Increases					\$9.4	\$5.0	\$14.4	\$6.1	\$14.4
Allocation to Scarborough Under RCM	\$1.9	\$2.5	\$1.7	\$0.7	\$0.7	\$0.7	\$6.1	\$6.1	\$0.0
Allocation of Revenue to OISE/UT	\$0.3	\$0.8	\$1.7	\$0.7	\$0.7	\$0.7	\$5.0	\$5.0	\$0.0
Budget Reductions Remaining from Previous Plan	(\$16.9)	(\$16.9)	(\$0.4)			(\$8.0)	(\$34.2)	(\$34.2)	(\$0.0)
New Reduction Requirement					(\$13.6)		(\$21.6)	(\$14.6)	(\$7.0)
Reallocation Requirement			(\$6.1)	(\$6.3)	(\$6.7)	(\$7.4)	(\$26.6)	(\$26.2)	(\$0.5)
Operating Expenditure Budget For the year	\$665.6	\$708.2	\$758.3	\$823.2	\$904.3	\$964.1	\$964.1	\$877.6	\$86.5
Operating Surplus/(Deficit) for the year	(\$15.4)	(\$0.8)	(\$5.4)	(\$10.4)	(\$17.0)	\$4.2	\$4.2	\$0.6	\$3.6

¹ Relative to the projections contained in the previous Budget Report, (2001-02).

Table 1 continued: Long Range Budget Projection (\$M)

	1998-99	1999-00	2000-01	2001-02	2002-03	2003-04
	Actual	Actual	Actual	Forecast		
Planned Annual Operating Surplus/(Deficit)	(\$15.1)	(\$0.8)	(\$5.4)	(\$10.4)	(\$17.0)	\$4.2
Current Service Pension Savings Available for Reallocation		\$16.8	\$17.7	\$18.6	\$19.8	\$21.2
	(\$15.1)	\$16.0	\$12.3	\$8.2	\$2.8	\$25.4
Transfer to Academic and Administrative/Transitional funds		(\$2.5)	(\$3.6)	(\$1.8)		
Matching Fund Requirements					\$0.0	(\$14.0)
Amortization of Investment Losses				(\$9.0)	(\$7.2)	(\$5.6)
Transfer to Graduate Aid Endowment				(\$3.0)		
Transfer to Infrastructure Investment Fund		(\$14.3)	(\$14.1)	(\$14.8)		\$0.0
	(\$15.1)	(\$0.8)	(\$5.4)	(\$20.4)	(\$4.4)	\$5.8
One Time Only Deficit Control Measures	\$2.2	\$1.2	\$2.4	\$13.5	\$0.0	\$0.0
Budgeted Surplus/(Deficit) for the Year	(\$12.9)	\$0.4	(\$3.0)	(\$6.9)	(\$4.4)	\$5.8
Adjustment of Budget to Forecast Actuals	\$5.2	\$0.7	(\$2.4)	\$1.7		
Accumulated Surplus/(Deficit), Beginning of Year	\$1.4	(\$6.3)	(\$5.3)	(\$10.7)	(\$16.0)	(\$20.3)
Accumulated Surplus/(Deficit), End of Year	(\$6.3)	(\$5.3)	(\$10.7)	(\$16.0)	(\$20.3)	(\$14.6)
Maximum Deficit Permissible by Policy	(\$9.4)	(\$10.1)	(\$11.3)	(\$12.2)	(\$13.3)	(\$14.5)

4. PROPOSED OPERATING BUDGET FOR 2002-03

	2001-2002 Budget \$	2002-2003 Budget \$	Changes from 2001-2002 Incr (Decr) \$
Income			
General University income:			
Provincial Government operating grants	373,800,450	391,231,603	17,431,153
Student fees (B.I.U. eligible programs)	237,471,489	272,599,000	35,127,511
Total formula income	611,271,939	663,830,603	52,558,664
Endowment Income	34,100,000	34,600,000	500,000
Canada Research Chairs	14,250,000	21,000,000	6,750,000
Indirect Cost Recovery on Federal Research Grants		14,600,000	14,600,000
Stewardship & Investment Management Fees	6,900,000	7,300,000	400,000
Investment Income	20,401,000	13,700,000	(6,701,000)
Other Income	21,702,860	22,690,175	987,315
	708,625,799	777,720,778	69,094,979
Divisional income *	104,125,159	109,600,000	5,474,841
	812,750,958	887,320,778	74,569,820
Municipal taxes **	3,160,500	3,304,350	143,850
	815,911,458	890,625,128	74,713,670
Expense			
Total academic expense	522,770,513	572,544,706	49,774,193
Academic services	57,113,787	60,261,919	3,148,132
Administration	60,658,488	63,064,115	2,405,627
Student Assistance	75,576,115	83,661,578	8,085,463
Campus & Student Services	13,109,608	13,915,137	805,529
Maintenance and Services	34,036,146	38,230,357	4,194,211
Utilities	29,590,952	35,863,909	6,272,957
General University Expense (incl salary incr provision)	30,441,101	36,754,509	6,313,408
Total expenses of operating fund	823,296,710	904,296,230	80,999,520
Municipal taxes **	3,160,500	3,304,350	143,850
	826,457,210	907,600,580	81,143,370
Surplus (Deficit)	(10,545,752)	(16,975,452)	(6,429,700)

* Increase in divisional income results in an offsetting increase in divisional expenditure budgets

** Municipal Taxes income and expense are offsetting

5. THE OPERATING BUDGET SPECIAL FUNDS.

The operating budget special funds receive base or one time only (OTO) transfers from operating revenues. The Administration brings forward divisional allocations from these funds to the Planning and Budget Committee for approval. Allocations from the Academic and Administrative Priorities and Transition Funds and the Canada Research Chairs Fund are made in response to the Planning Process. Allocations from the Enrolment Growth Fund reflect divisions' enrolment plans and those from the University Infrastructure Investment Fund are in support of approved Capital Projects, renovations and other infrastructure projects.

Administrative Priorities Fund

The Administrative Priorities Fund will have zero carry-forward at year-end 2001-02 and will receive base budget transfers totaling \$2.9M over the remainder of the planning period, \$1.9M as part of the 1.5% reallocation requirement.

Administrative Priorities Fund (\$Million)

	2001-02	2002-03	2003-04
Balance at beginning of year	\$0.0	\$0.0	\$1.4
Transfer from Operating Fund	\$1.8	\$1.4	\$1.5
Allocations	(\$1.8)		
Balance at end of year	\$0.0	\$1.4	\$2.9

Administrative Transition Fund

The *Long-Range Guidelines for Planning and Budgeting* provided for transfers to the Transition Funds in years 2000-01 and 2001-02. The portion transferred to the Administrative Transition Fund was directed towards reorganization costs, the development of existing systems, and the introduction of new systems that will enhance the delivery of administrative services.

It is important to note that the Transition Funds are one-time-only, sinking funds and do not provide base budget support.

Administrative Transition Fund (\$Million)

	2001-02	2002-03	2003-04
Balance at beginning of year	\$0.3	\$0.5	\$0.0
Transfer from Operating Fund	\$1.8	\$0.0	\$0.0
Allocations	(\$1.6)	(\$0.5)	
Balance at end of year	\$0.5	\$0.0	\$0.0

The Academic Priorities Fund

The Academic Priorities Fund (APF) is allocated in support of divisional plans to sustain and enhance program quality and to provide for new initiatives emerging from divisional planning processes. There are two principal sources of funding for the APF indicated in the *Long-Range Guidelines for Planning and Budgeting, 1998-2004*;

- a reallocation of 1.5% of the divisions operating budget,
- 65% of the revenue from tuition fee increases greater than increases for the regulated programs, net of the 30% for student aid.

The table below shows the current status of the fund. The initial balance for 2001-02 reflects allocations approved subsequent to preparation of the Budget Report for 2001-02 and were not reflected in the 2000-01 year end balance in that report. The timing of the transfers to the APF from the operating budget has been accelerated to reflect the fact that the Divisions are hiring new faculty at a faster rate than originally planned in order to deal with increased enrolment

Academic Priorities Fund (\$Million)			
	2001-02	2002-03	2003-04
Balance at Beginning of Year	(\$17.9)	(\$16.3)	(\$2.1)
Transfer from Operating Fund			
Reallocation Requirement	\$5.5	\$12.3	
Quality Enhancement from Tuition Revenue	\$2.8	\$1.6	\$3.8
Other	\$1.0	\$1.5	\$0.8
Allocations	(\$7.7)	(\$1.2)	(\$0.5)
Balance at End of Year	(\$16.3)	(\$2.1)	\$2.0

The Academic Transitional Fund

The Academic Transitional Fund is a sinking fund that can be used to support space reorganization costs that result from restructuring and initiatives that will help increase divisional income, for example, the cost of the Development Campaign infrastructure. These funds may also be directed towards the development of existing systems and the introduction of new systems that will enhance the delivery of academic services. The following table reflects the revised distribution of current pension service cost savings in 2001-02.

Academic Transition Fund (\$Million)			
	2001-02	2002-03	2003-04
Balance at Beginning of Year	\$1.4	\$0.3	\$0.3
Transfer from Operating Fund			
Allocations	(\$1.1)		
Balance at End of Year	\$0.3	\$0.3	\$0.3

Canada Research Chairs Fund

The funding from the Canada Research Chairs Program net of a component for central indirect costs, together with funds released from the salary budget, flows to the CRCF. This program is described in detail in the discussion paper, *A Framework for Allocating Canada Research Chairs at the University of Toronto*. The initial balance for 2001-02 reflects an allocation of \$3.27M approved for the faculty of Medicine at the April 17th, 2001 meeting which was not reflected in the 2000-01 year end balance in the Budget Report for 2001-02.

Canada Research Chairs Fund (\$Million)			
	2001-02	2002-03	2003-04
Balance at Beginning of Year	\$1.2	\$7.0	\$16.1
Transfer from Operating Fund	\$8.8	\$9.1	\$10.1
Allocations	(\$3.0)		
Balance at End of Year	\$7.0	\$16.1	\$26.2

Enrollment Growth Fund

A portion of the Tuition Fee and Government Operating Grant revenue associated with new program plans and approved enrolment growth, including that resulting from the double cohort and increased applicant pool, flows in accordance with the *Long-Range Budget Guidelines*, to the Enrolment Growth Fund for subsequent allocation to the respective academic divisions as enrolment targets are achieved. Funding for permanent expansion flows as OTO in year and as base the following year.

Enrolment Growth Fund (\$Million)

	2001-02		2002-03		2003-04	
	Base	OTO	Base	OTO	Base	OTO
Carry-Forward	\$6.7	\$0.9	\$8.9	\$4.4	\$18.4	\$20.3
Base Transfer from Operating	\$6.7		\$20.0		\$17.6	
OTO Transfer (Variance Report)		\$6.9				
Allocations to Divisions	(\$4.6)	(\$12.3)	(\$10.5)			
OTO Transfer from unspent base		\$8.9				
Unallocated Balance	\$8.9	\$4.4	\$18.4	\$4.4	\$36.0	\$20.3

University Infrastructure Investment Fund

The University Infrastructure Investment Fund (UIIF) had a \$40M negative balance of allocated funds entering 2001-2002 but not a negative cash flow since the funding is not needed at the point of approval of the allocation. A total of \$60M of additional funds will be available to the UIIF in 2002-03 and 2003-04 from loans financed from the operating budget. A total of \$10.2M of OTO allocations for infrastructure items approved in response to *Raising our Sights* Plans that were made from the Academic Priorities Fund are being transferred to the UIIF. There is an unallocated balance of \$9.4M for the remaining two years in the planning period.

University Infrastructure Investment Fund (\$Million)

	2001-02	2002-03	2003-04
Balance at beginning of year	(\$40.2)	(\$40.4)	(\$20.6)
Transfer from Operating Fund	\$14.8	\$0.0	\$0.0
Debt, serviced by Operating Budget	\$30.0	\$30.0	\$30.0
ROS infrastructure items from APF		(\$10.2)	
Allocations net of recoveries	(\$45.1)	\$0.0	\$0.0
Balance at end of year	(\$40.4)	(\$20.6)	\$9.4

University Infrastructure Investment Fund

		Balance
Balance as of April 30, 1999		\$15,274
Transfers to UIIF as approved in the <i>Long Range Budget Guidelines</i>		
May 1, 1999 net of contribution to UT Scarborough under RCM	\$13,436,280	\$13,451,554
May 1, 2000 net of contribution to UT Scarborough under RCM	\$13,248,360	\$26,699,914
May 1, 2001	\$14,800,000	\$41,499,914
May 1, 2002	\$0	\$41,499,914
May 1, 2003	\$0	\$41,499,914
Funding included in 2001-02 Budget Report (Loan serviced from Operating Budget)	\$30,000,000	\$71,499,914
Funding for May 1, 2002 included in 2002-03 Budget Report (Loan serviced from Op Budget)	\$30,000,000	\$101,499,914
Funding for May 1, 2003 included in 2002-03 Budget Report (Loan serviced from Op Budget)	\$30,000,000	\$131,499,914
Allocations:		\$131,499,914
Total allocations for 1999 and beyond approved by P&B prior to Oct. 1999	(\$9,732,196)	\$121,767,718
St Michael's College / Faculty of A & Sc. (approved by P&B Oct. 19, 1999)	(\$875,000)	\$120,892,718
Dentistry Student Laboratory (approved by P&B Oct. 19, 1999)	(\$99,000)	\$120,793,718
ATRF Research Projects (approved by P&B Oct. 19, 1999)	(\$2,673,000)	\$118,120,718
CIT, Quality Improvement (approved by P&B Oct. 19, 1999)	(\$10,000,000)	\$108,120,718
Flavell House, Faculty of Law (approved by P&B Dec 14, 1999)	(\$600,000)	\$107,520,718
Gerstein Science Information Centre (approved by P&B Dec 14, 1999)	(\$7,000,000)	\$100,520,718
King's College Road/Circle Precinct, Phase 2 (approved by P&B March 7, 2000)	(\$200,000)	\$100,320,718
King's College Road/Circle Precinct, Phase 1 (approved by P&B March 7, 2000)	(\$2,500,000)	\$97,820,718
FALD Phase 3 (approved by P&B October 18, 2000)	(\$345,000)	\$97,475,718
BCIT shelled in 6th floor (approved by P&B October 18, 2000)	(\$5,197,000)	\$92,278,718
OISE/UT/UTS Renovations, 371 Bloor St W (approved by P&B October 18, 2000)	(\$3,500,000)	\$88,778,718
CCBR (approved by P&B December 12, 2000)	(\$2,800,000)	\$85,978,718
Slowpoke cost overrun (within 10%, approved by MGF)	(\$210,000)	\$85,768,718
Purchase of Canadiana Building (approved by Business Board March 27, 2000)	(\$1,570,000)	\$84,198,718
Purchase of 500 University Ave. (approved by Business Board January 15, 2001)	(\$15,817,668)	\$68,381,050
Sidney Smith Hall infill (approved by P&B February 27, 2001)	(\$1,289,000)	\$67,092,050
BCIT/Koffler connection (approved by P&B March 13, 2001)	(\$750,000)	\$66,342,050
Nursing Building renovations (approved by P&B March 20, 2001)	(\$354,000)	\$65,988,050
(a) Basement of Woodsworth Residence, Shelled in (approved by P&B March 20, 2001)	(\$1,360,000)	\$64,628,050
Childcare Facilities, St George Campus (approved by P&B May 25, 2001)	(\$4,300,000)	\$60,328,050
Scarborough commitments under RCM (approved by P&B May 25, 2001)	(\$1,153,550)	\$59,174,500
Department of Medicine renovations at UHN (approved by P&B May 25, 2001)	(\$400,000)	\$58,774,500
(b) Renovation of 500 University Ave. (design) (approved by P&B May 25, 2001)	(\$700,000)	\$58,074,500
School of CCIT at Mississauga (approved by P&B May 25, 2001)	(\$2,500,000)	\$55,574,500
Gerstein Cost over-run (\$2.6M Donor provides 40%) (approved by P&B May 25, 2001)	(\$1,830,000)	\$53,744,500
Magellan Project (Funding may come from CFI) (approved by P&B May 25, 2001)	(\$2,070,000)	\$51,674,500
Growth Facility for Plant Research (approved by P&B June 27, 2001)	(\$374,000)	\$51,300,500
Projects (a) and (b) funded from Facilities Renewal Funding (approved August 8, 2001)	\$2,060,000	\$53,360,500
Pharmacy Building (approved by P&B Nov 13, 2001)	(\$7,200,000)	\$46,160,500
Renovation of 500 University Ave. (to be repayed) (approved by P&B Nov 13, 2001)	(\$10,423,400)	\$35,737,100
Economics Building expansion and renovation (approved by P&B Nov 13, 2001)	(\$980,000)	\$34,757,100
Student Centre at UTSc (approved by P&B Nov 13, 2001)	(\$4,723,695)	\$30,033,405
Accessibility Examination Centre, Robarts Library (approved by P&B Jan 9, 2002)	(\$225,000)	\$29,808,405
Vertical Expansion of Soil Storage Facility (approved by P&B Jan 9, 2002)	(\$718,323)	\$29,090,082
Upgrade 56 Spadina Ave., (approved by P&B Jan 9, 2002)	(\$575,000)	\$28,515,082
TDSB Properties (considered by Academic Board Jan 24, 2001)	(\$17,000,000)	\$11,515,082
Sidney Smith Hall infill revision (considered by P&B March 19, 2002)	(\$711,000)	\$10,804,082
RCAT facility (considered by P&B March 19, 2002)	(\$460,000)	\$10,344,082
Governing Council and board Room renovations (considered by P&B March 19, 2002)	(\$1,593,000)	\$8,751,082
St Michael's College / A & Sc. Alumni Hall (considered by P&B March 19, 2002)	(\$300,000)	\$8,451,082
Transfer of ROS infrastructure items from APF to UIIF	(\$10,200,000)	(\$1,748,918)
Recoveries	\$11,123,400	\$9,374,482

6. GRADUATE STUDENT AID

In May 2000 the Provost received the report and recommendations of the Task Force on Graduate Student Financial Support – the Orchard Task Force. The key recommendation of the Task Force, which received full endorsement by the Provost, was the establishment of a guaranteed minimum level of support for doctoral stream students in the first year of their Masters program and for the first four years of study in the PhD program. The minimum level of support was initially established at \$12,000 plus tuition and fees, although individual faculties and departments are of course encouraged to improve upon this level, depending upon the availability of resources. The Task Force estimated a shortfall of \$21.3 million in available funding to meet this minimum requirement, and recommended that the shortfall be eliminated by September 2005.

Since May 2000 there has been rapid progress in closing the gap. The Canada Research Chairs program has enabled chairholders to provide additional support to doctoral stream students. In May 2000 the provincial government, in response to the University's advocacy efforts, announced an effective doubling of the Ontario Graduate Scholarships program in partnership with the University's fundraising efforts. The federal granting councils have expanded and will continue to expand their fellowships programs. And perhaps most importantly, the Budget Report for 2002-03 will commit \$12.8 million in new graduate student support, an increase of \$3.4 million over previously committed levels.

The Task Force called for an implementation and monitoring committee to assess the University's progress in meeting the guaranteed levels of support, and this committee has met on a regular basis to review data on levels of support. Individual faculties have presented their plans for elimination of the shortfall. We now believe that the shortfall will have been eliminated in all divisions by September 2003, two years ahead of schedule. Indeed, several divisions have already eliminated the shortfall and have begun to raise the minimum level of support beyond the initially suggested level of \$12,000 plus tuition and fees.

The following table sets out the allocation of the \$12.8 million in additional funds to graduate divisions over the next two years. The allocations are based upon best estimates of the funding shortfall in each graduate division based upon data collected in respect of the 2000-01 academic year. In the event that there are anomalies or further gaps not correctly identified by the data analysis, there remains a contingency available to the Vice-Provost, Students to correct the remaining shortfall in 2003-04. In addition, the contingency can be deployed to offset the effect of higher tuition and ancillary fees, or to improve the overall value of the minimum guarantee, as envisioned by the Orchard Task Force.

Over and above the allocation of \$12.8 million in operating budget support, this year there has been created an endowment of \$13 million for doctoral student support which will yield approximately \$650,000 annually beginning in 2003-04. The endowment has been created through the allocation of unrestricted donations of \$6.5 million matched by an equal amount from the provincial OSOTF program.

A great deal has been accomplished in a short period of time. The University must however ensure that the appropriate level of support for graduate students does not erode over time. To this end, the Vice-Provost, Students will provide an annual report to the Governing Council on the status of funding packages for doctoral stream students.

GRADUATE STUDENT AID (\$Million)

	2000-01	2001-02	2002-03	2003-04
Previous Years Balance (Base)	\$0.0	\$2.7	\$4.7	\$2.5
Incremental Increase (Base)	\$2.7	\$2.2	\$5.1	\$2.8
Balance at beginning of year (Base)	\$2.7	\$4.9	\$9.8	\$5.3
Transfer from Operating Fund (OTO):				
- Doctoral Stream Packages	(\$2.7)	(\$2.1)		
- Ontario Graduate Scholarships		(\$2.3)	(\$2.3)	
Transfer from Operating Fund (Base):				
2001-02:				
Music		(\$0.2)		
2002-03:				
Arts & Science @ 100%			(\$3.1)	
SGS Graduate Institutes & Centres @ 100%			(\$0.7)	
Single Department Faculties @ 100%			(\$1.1)	
OISE/UT @ 50%			(\$0.8)	
Applied Science & Engineering @ 50%			(\$0.8)	
Medicine @ 50%			(\$0.8)	
Base Divisional Transfers 2002-03			(\$7.3)	
2003-04:				
OISE/UT @ 50%				(\$0.8)
Applied Science & Engineering @ 50%				(\$0.8)
Medicine @ 50%				(\$0.8)
Base Divisional Transfers 2003-04				(\$2.4)
Balance at end of year (Base)	\$2.7	\$4.7	\$2.5	\$2.9
Available for distribution by the Vice Provost, Students	\$0.0	\$0.3	\$0.2	\$2.9
Available for distribution - Cumulative	\$0.0	\$0.3	\$0.5	\$3.4

7. A Modified Form of Responsibility Centre Management for the Rotman School of Management

The Budget Report 2002-03 will establish a simple and easily understood set of policies and procedures for a new budget model for the Rotman School, a model which provides for a more direct set of incentives for revenue enhancement by the School, and which reinforces the need for the School to establish and maintain cost structures which can be sustained by those revenues.

The University has learned important lessons from its previous experiments with responsibility centre management, and these lessons must be brought to bear upon a new and analogous relationship with the Rotman School. First, the day-to-day operating protocols must be simple, even if the simplicity results in some instances in a form of rough justice. The School and the central administration must avoid a model that invites constant detailed interpretation of the protocols, especially over matters of little material significance. Secondly, it is important that a greater degree of financial independence for the School does not lead to isolation from the rest of the University in terms of financial accountability or academic planning.

(a) Starting Point

It is recommended that as a starting point the Rotman School be given its existing base budget for 2001-02, and that this amount be adjusted for the salary increase requirement (ATB plus

PTR) in respect of July 1, 2001. To this amount would be added the existing amount committed to the School for graduate student aid, plus any residual commitments from the Provost at this point in time (e.g. financial aid officer, match for junior chairs, research allowance for endowed chairs, etc.).

In addition, any existing base budget commitments from the Faculty of Arts and Science (including Woodsworth College) to the School in respect of undergraduate Commerce instruction shall be transferred to the School's starting point budget.

(b) Budget Reductions and Access to Central Funds

Once this revised starting point has been established, the Rotman School budget will henceforward be exempt from budget reduction and PTR recovery, but at the same time would be ineligible for participation in the Academic Priorities Fund, the Faculty Retention Fund, the Facilities Renewal Program, and other such funds that may be created in the budget from time to time.

(c) Annual Indexation of the Starting Point in lieu of a Salary Increase Provision

The School will not receive a central provision for annual salary and benefits cost increases. Instead, there will be a global budget increase (or decrease) applied on a cumulative basis to the starting point budget equal to one-half of the annual rate of change in base operating grants from the provincial government, locally defined as the inflationary increase on the BIU value. The rationale for this method of indexation is that approximately one-half of the School's current net operating budget is supported by fee revenue, and the residual by grants.

(d) Tuition Revenue

In future all tuition revenue increases in the MBA and PhD programs beyond 2001-02 baseline levels, both from price and volume changes, will accrue to the School. The School must in turn earmark thirty per cent of all revenue from tuition price increases for student aid. In this respect student aid shall be broadly defined as including fellowships to doctoral students, and the School agrees to meet any minimum institutional policy guidelines regarding financial support for graduate students.

With regard to the undergraduate commerce program, there will be established a separate enrollment count of FFTE students registered in COM courses taught by the School's faculty members. In future all tuition revenue increases in the commerce program beyond 2001-02 baseline levels, both from price and volume changes (volume defined, for purposes of emphasis, as FFTEs in Com courses taught by RSM faculty), will accrue to the School, net of a 30 per cent tax on price increases which will be retained for central student aid funding.

(e) Provincial Operating Grants for Enrollment Growth

To the extent that enrollment growth in the MBA and PhD programs over 2000-01 levels generates additional revenue from provincial operating grants, this revenue shall accrue to the School. It is however critically important that it be understood that the provincial government has not made an open-ended commitment to fund all enrollment growth at the graduate level. In all likelihood the University will be allocated a fixed quota of funded enrollment growth, and that the Provost will have to allocate that quota differentially among all of the University's graduate programs.

With regard to the undergraduate commerce program, there will be established a separate enrollment count of BIU-eligible FFTE students registered in COM courses taught by the School's faculty members. In future all grant increases in the commerce program beyond 2000-

01 baseline levels, (defined, for purposes of emphasis, as FTEs in Com courses taught by RSM faculty), will accrue to the School.

(f) Overhead Cost Calculation

The University has a well-established overhead cost attribution model that is based upon levels of activity and scale in each program. Each year the Planning and Budget Office will recalculate the amount of overhead cost attributable to the Rotman School using the existing institutional overhead attribution model, and the year over year change in overhead will be deducted from the additional revenue from grants and fees generated by the School.

In practice this will mean that the marginal rate of overhead will be approximately 8 per cent on expanded activities as compared to 22 per cent on existing activity levels. The primary reason for the lower marginal rate of overhead is the fact that it does not anticipate additional costs for the operation and maintenance of expanded facilities. Should the Rotman School expand its physical space, the capital and operating costs of the expansion will be supported by the School from its revenue base.

(g) Contribution to the Commerce Program Budget

Based upon discussions among the Dean of Arts and Science, the Dean of the Rotman School, and the Chair of the Commerce program, it is agreed that approximately 15 per cent of incremental revenues from Commerce enrolment (both price and volume) shall accrue to the program chair for enhancement of the program.

(h) Commitment to Quality Enhancement in the Commerce Program

The Rotman School will at a minimum sustain the current level of teaching by tenure stream professoriate in the courses taught by the School within the undergraduate commerce program. To the greatest extent possible additional revenues generated by the Commerce program will be devoted to quality enhancement.

8. DIVISIONAL BUDGETS.

	Page
Divisional Financial Reports	17
Divisional Budget Schedules	29

**UNIVERSITY OF TORONTO
RECOMMENDED 2002 - 03 BUDGET**

(Financial Report)

BUDGET GROUP	RECOMMENDED 2002-03 BUDGET			PROJECTED CHANGES FROM 2001-02		
	GROSS EXPENSE	DIVISIONAL REVENUE (INCL RECOVERIES)	NET EXPENSE	GROSS EXPENSE	DIVISIONAL REVENUE (INCL RECOVERIES)	NET EXPENSE
Total Academic Expense	684,203,864	214,749,128	469,454,736	53,454,054	5,341,316	48,112,738
Academic Services	70,387,044	14,052,025	56,295,019	2,238,682	0	2,238,682
Administration	69,956,405	11,327,364	58,629,041	1,883,857	0	1,883,857
Student Assistance	70,835,282	1,001,000	69,834,282	7,188,489	(396,974)	8,085,463
Campus & Student Services	14,914,411	15,155,556	(241,145)	7,998	0	7,998
Physical Plant						
Maintenance and Services	54,219,946	18,327,901	35,892,045	3,864,783	0	3,864,783
Utilities	40,897,866	10,550,905	30,306,961	4,577,713	0	4,577,713
Lease Cost of Off Campus Space	957,281	0	957,281	(97,919)	0	(97,919)
Accommodations & Facilities Directorate	781,315	0	781,315	59,397	0	59,397
General University Expense	41,805,049	10,063,207	31,741,842	12,091,066	4,538,497	7,552,569
	1,048,956,463	295,307,086	753,651,377	85,268,120	8,982,839	76,285,281
Municipal Taxes	3,304,350	0	3,304,350	143,850	0	143,850
TOTAL OPERATING BUDGET	1,052,262,813	295,307,086	756,955,727	85,411,970	8,982,839	76,429,131

**UNIVERSITY OF TORONTO
RECOMMENDED 2002 - 03 BUDGET**

(Financial Report)

BUDGET GROUP	RECOMMENDED 2002-03 BUDGET			PROJECTED CHANGES FROM 2001-02		
	GROSS EXPENSE	DIVISIONAL REVENUE (INCL RECOVERIES)	NET EXPENSE	GROSS EXPENSE	DIVISIONAL REVENUE (INCL RECOVERIES)	NET EXPENSE
ARTS and SCIENCE						
Arts and Science	169,841,369	25,097,682	144,743,687	20,444,307	1,761,395	18,682,912
University College	555,029	100,000	455,029	(1,169,117)	0	(1,169,117)
New College	0	0	0	(1,510,003)	0	(1,510,003)
Imris College	0	0	0	(1,024,875)	0	(1,024,875)
Federated Colleges Block Grant	6,970,924	0	6,970,924	546,269	0	546,269
Toronto School of Theology	1,921,629	0	1,921,629	(60,654)	0	(60,654)
Eirindale - Academic	29,561,289	2,693,458	26,867,831	1,082,388	142,856	939,532
Scarborough - Academic	29,183,274	2,977,727	26,205,547	1,234,131	142,856	1,091,275
TOTAL ARTS AND SCIENCE	238,033,514	30,868,867	207,164,647	19,542,446	2,047,107	17,495,339
SCHOOLS and COLLEGES						
School of Continuing Studies	11,548,054	11,548,054	0	0	0	0
Munk Centre	260,304	3,055	257,249	10,111	0	10,111
School of Graduate Studies	4,031,346	470,322	3,561,024	(75,999)	0	(75,999)
Graduate Institutes and Centres	5,848,250	678,951	5,169,299	308,109	142,856	165,253
Transitional Year Programme	1,144,018	45,000	1,099,018	60,845	0	60,845
Woodsworth College	0	0	0	(9,954,048)	0	(9,954,048)
TOTAL, SCHOOLS and COLLEGES	22,831,572	12,745,382	10,086,590	(9,650,982)	142,856	(9,793,838)

UNIVERSITY OF TORONTO
RECOMMENDED 2002 - 03 BUDGET

(Financial Report)

BUDGET GROUP	RECOMMENDED 2002-03 BUDGET			PROJECTED CHANGES FROM 2001-02		
	GROSS EXPENSE	DIVISIONAL REVENUE (INCL RECOVERIES)	NET EXPENSE	GROSS EXPENSE	DIVISIONAL REVENUE (INCL RECOVERIES)	NET EXPENSE
HEALTH SCIENCES						
Dentistry	22,045,876	7,363,607	14,682,269	122,494	214,285	(91,791)
Medicine	113,563,043	51,539,256	62,023,787	2,065,602	200,000	1,865,602
Nursing	4,775,839	478,158	4,297,681	471,064	0	471,064
Pharmacy	6,805,184	1,034,445	5,770,739	607,392	142,856	464,536
Physical Education & Health (Curr. & Co_Curr.)	19,584,739	17,155,398	2,389,341	(17,879)	0	(17,879)
TOTAL, HEALTH SCIENCES	166,774,681	77,610,864	89,163,817	3,248,673	557,141	2,691,532

UNIVERSITY OF TORONTO
RECOMMENDED 2002 - 03 BUDGET

(Financial Report)

RECOMMENDED 2002-03 BUDGET				PROJECTED CHANGES FROM 2001-02			
BUDGET GROUP	GROSS EXPENSE	DIVISIONAL REVENUE (INCL RECOVERIES)	NET EXPENSE	GROSS EXPENSE	DIVISIONAL REVENUE (INCL RECOVERIES)	NET EXPENSE	
OTHER PROFESSIONAL FACULTIES							
Applied Science and Engineering	52,732,808	9,524,987	43,207,821	2,448,174	730,284	1,717,890	
Architecture and Landscape Architecture	4,352,508	332,611	4,019,897	194,637	71,428	123,209	
OISE/UT							
OISE/UT	41,319,743	35,567,207	5,762,536	(500,758)	0	(500,758)	
Inst. of Child Study	1,510,612	1,289,050	221,562	(9,351)	0	(9,351)	
University of Toronto Schools	5,935,373	5,719,047	216,326	0	0	0	
Additional Qualification	4,317,731	4,682,000	(364,269)	0	0	0	
Forestry	2,137,986	5,500	2,132,486	(14,362)	0	(14,362)	
Law	11,632,078	1,936,232	9,695,846	591	0	591	
Law Book Fund	0	0	0	0	0	0	
Information Studies	3,430,030	844,660	2,585,370	37,855	0	37,855	
Management	31,546,784	15,625,409	15,921,375	9,439,621	0	9,439,621	
Executive Program	4,568,631	4,568,631	0	0	0	0	
Executive M.B.A. Program	2,712,000	2,712,000	0	0	0	0	
Business Information Centre	788,417	494,050	294,367	0	0	0	
Centre for International Business	0	0	0	0	0	0	
International Centre for Tax Studies	0	0	0	0	0	0	
Music	7,589,444	879,424	6,710,020	229,872	0	229,872	
Social Work	4,186,706	814,848	3,371,858	225,694	100,000	125,694	
TOTAL, OTHER PROFESSIONAL FACULTIES	178,760,851	84,985,656	93,775,195	12,051,973	901,712	11,150,261	
OTHER ACADEMIC COSTS							
	77,802,846	8,538,359	69,264,487	28,261,944	1,692,500	26,569,444	
TOTAL ACADEMIC EXPENSE	684,203,864	214,749,128	469,454,736	53,454,054	5,341,316	48,112,738	

UNIVERSITY OF TORONTO
RECOMMENDED 2002 - 03 BUDGET

(Financial Report)

BUDGET GROUP	RECOMMENDED 2002-03 BUDGET			PROJECTED CHANGES FROM 2001-02		
	GROSS EXPENSE	DIVISIONAL REVENUE (INCL RECOVERIES)	NET EXPENSE	GROSS EXPENSE	DIVISIONAL REVENUE (INCL RECOVERIES)	NET EXPENSE
ACADEMIC SERVICES						
University of Toronto Computing	15,836,786	8,437,490	7,399,296	567,366	0	567,366
St. George Library - Operations	30,041,929	5,566,735	24,475,194	1,027,356	0	1,027,356
- Central Book Fund	17,839,380	0	17,839,380	710,835	0	710,835
	47,881,309	5,566,735	42,314,574	1,738,191	0	1,738,191
Eirindale Library	2,869,011	50,000	2,819,011	24,372	0	24,372
Scarborough Library	3,799,938	37,800	3,762,138	(91,247)	0	(91,247)
TOTAL, ACADEMIC SERVICES	70,387,044	14,092,025	56,295,019	2,238,682	0	2,238,682

**UNIVERSITY OF TORONTO
RECOMMENDED 2002 - 03 BUDGET**

(Financial Report)

BUDGET GROUP	RECOMMENDED 2002-03 BUDGET			PROJECTED CHANGES FROM 2001-02		
	GROSS EXPENSE	DIVISIONAL REVENUE (INCL RECOVERIES)	NET EXPENSE	GROSS EXPENSE	DIVISIONAL REVENUE (INCL RECOVERIES)	NET EXPENSE
ADMINISTRATION						
Offices of the Governing Council and Ombudsperson	2,340,243	266,531	2,073,712	520,194	0	520,194
Office of the President	1,225,871	0	1,225,871	153,855	0	153,855
Other Institutional Cost	1,251,768	0	1,251,768	(18,303)	0	(18,303)
Office of the Vice-Pres. and Provost	2,779,115	364,941	2,384,174	453,452	0	453,452
Office of the Vice Provost Planning & Budget	1,926,960	37,095	1,889,865	(126,784)	0	(126,784)
Office of the Vice Provost Students - Stud. Affrs & Other	11,176,013	2,077,753	9,098,260	(693,898)	0	(693,898)
Office of the Vice Provost Space Planning	2,217,096	665,625	1,531,471	848,431	0	848,431
Office of the Vice-Pres. - Research & International Rel.	4,852,350	56,679	4,755,671	154,615	0	154,615
Office of the Vice-Pres. - Government & Institutional Rel.	573,048	81,938	491,110	196,110	0	196,110
Office of the Vice-Pres. & Chief Advancement Officer	17,789,418	3,872,775	13,916,643	108,745	0	108,745
Office of the Vice-Pres. - Human Resources	6,698,284	1,118,000	5,580,284	(246,161)	0	(246,161)
Office of the Vice-Pres. - Business Affairs	9,785,122	643,440	9,141,682	636,251	0	636,251
TOTAL, ST. GEORGE CAMPUS	62,615,288	9,274,777	53,340,511	1,986,507	0	1,986,507
Erindale Administration	3,978,597	1,819,814	2,158,783	(39,626)	0	(39,626)
Scarborough Administration	3,362,520	232,773	3,129,747	(63,024)	0	(63,024)
TOTAL ADMINISTRATION	69,956,405	11,327,364	58,629,041	1,883,857	0	1,883,857

UNIVERSITY OF TORONTO
RECOMMENDED 2002 - 03 BUDGET

(Financial Report)

BUDGET GROUP	RECOMMENDED 2002-03 BUDGET			PROJECTED CHANGES FROM 2001-02		
	GROSS EXPENSE	DIVISIONAL REVENUE (INCL RECOVERIES)	NET EXPENSE	GROSS EXPENSE	DIVISIONAL REVENUE (INCL RECOVERIES)	NET EXPENSE
STUDENT ASSISTANCE (excl. Divisional Support)						
University Student Assistance	6,556,696	801,000	5,755,696	(496,974)	(496,974)	0
Graduate Fellowships	4,597,862	0	4,597,862	(438,626)	(400,000)	(38,626)
Graduate Student Aid	9,824,863	0	9,824,863	5,124,089	0	5,124,089
OGSST	2,600,000	0	2,600,000	0	0	0
Student Aid Reinvestment	18,190,877	0	18,190,877	2,600,000	0	2,600,000
Student Aid Funded from Restricted Funds	24,824,244	0	24,824,244	0	0	0
Erindale	56,400	0	56,400	0	0	0
Scarborough	106,000	0	106,000	0	0	0
OISE/UT	4,078,340	200,000	3,878,340	400,000	0	400,000
TOTAL, STUDENT ASSISTANCE	70,835,282	1,001,000	69,834,282	7,188,489	(396,974)	8,085,463

UNIVERSITY OF TORONTO
RECOMMENDED 2002 - 03 BUDGET

(Financial Report)

BUDGET GROUP	RECOMMENDED 2002-03 BUDGET			PROJECTED CHANGES FROM 2001-02		
	GROSS EXPENSE	DIVISIONAL REVENUE (INCL RECOVERIES)	NET EXPENSE	GROSS EXPENSE	DIVISIONAL REVENUE (INCL RECOVERIES)	NET EXPENSE
CAMPUS & STUDENT SERVICES						
St. George	9,281,567	10,078,075	(796,508)	0	0	0
Erindale	3,425,708	3,431,835	(6,127)	0	0	0
Scarborough	2,207,136	1,645,646	561,490	7,998	0	7,998
TOTAL CAMPUS & STUDENT SERVICES	14,914,411	15,155,556	(241,145)	7,998	0	7,998

UNIVERSITY OF TORONTO
RECOMMENDED 2002 - 03 BUDGET

(Financial Report)

BUDGET GROUP FACILITIES AND SERVICES	RECOMMENDED 2002-03 BUDGET			PROJECTED CHANGES FROM 2001-02		
	GROSS EXPENSE	DIVISIONAL REVENUE (INCL. RECOVERIES)	NET EXPENSE	GROSS EXPENSE	DIVISIONAL REVENUE (INCL. RECOVERIES)	NET EXPENSE
Maintenance and Services						
- St. George Campus	47,369,362	17,117,326	30,252,036	3,935,207	0	3,935,207
- Erindale Campus	3,108,841	442,772	2,666,069	(37,161)	0	(37,161)
- Scarborough Campus	3,741,743	767,803	2,973,940	(33,263)	0	(33,263)
TOTAL, MAINTENANCE and SERVICES	54,219,946	18,327,901	35,892,045	3,864,783	0	3,864,783
Utilities						
- St. George Campus	35,712,954	10,277,463	25,435,491	3,741,142	0	3,741,142
- Erindale Campus	2,791,049	103,238	2,687,811	524,055	0	524,055
- Scarborough Campus	2,393,863	210,204	2,183,659	312,516	0	312,516
TOTAL, UTILITIES	40,897,866	10,590,905	30,306,961	4,577,713	0	4,577,713
Lease Cost of Off Campus Space	957,281	0	957,281	(97,919)	0	(97,919)
Accommodations and Facilities (AFD)	781,315	0	781,315	59,397	0	59,397

**UNIVERSITY OF TORONTO
RECOMMENDED 2002 - 03 BUDGET**

(Financial Report)

BUDGET GROUP	RECOMMENDED 2002-03 BUDGET			PROJECTED CHANGES FROM 2001-02		
	GROSS EXPENSE	DIVISIONAL REVENUE (INCL. RECOVERIES)	NET EXPENSE	GROSS EXPENSE	DIVISIONAL REVENUE (INCL. RECOVERIES)	NET EXPENSE
GENERAL UNIVERSITY EXPENSE						
President	6,062,552	0	6,062,552	237,803	0	237,803
Governing Council	32,760	0	32,760	370	0	370
Vice-President - Business Affairs	1,146,171	0	1,146,171	(99,699)	0	(99,699)
Vice-President - Human Resources	3,091,398	0	3,091,398	892,323	0	892,323
General (including salary, wage and benefit commitments, and recoveries from ancillaries)	31,472,168	10,063,207	21,408,961	11,060,269	4,538,497	6,521,772
TOTAL, GENERAL UNIVERSITY EXPENSE	41,805,049	10,063,207	31,741,842	12,091,066	4,538,497	7,552,569
MUNICIPAL TAXES	3,304,350	0	3,304,350	143,850	0	143,850

UNIVERSITY OF TORONTO
RECOMMENDED 2002 - 03 BUDGET

(Financial Report)

BUDGET GROUP	RECOMMENDED 2002-03 BUDGET			PROJECTED CHANGES FROM 2001-02		
	GROSS EXPENSE	DIVISIONAL REVENUE (INCL. RECOVERIES)	NET EXPENSE	GROSS EXPENSE	DIVISIONAL REVENUE (INCL. RECOVERIES)	NET EXPENSE
ERINDALE						
Academic						
Academic Services - Library	29,561,289	2,693,458	26,867,831	1,082,388	142,856	939,532
Administration, incl Campus and Student Services	2,869,011	50,000	2,819,011	24,372	0	24,372
Facilities & Services - Maintenance & Services	7,404,305	5,251,649	2,152,656	(39,626)	0	(39,626)
- Utilities	3,108,841	442,772	2,666,069	(37,161)	0	(37,161)
Student Assistance	2,791,049	103,238	2,687,811	524,055	0	524,055
	56,400	0	56,400	0	0	0
TOTAL, ERINDALE	45,790,895	8,541,117	37,249,778	1,554,028	142,856	1,411,172

THIS IS A SUMMARY OF THE ERINDALE BUDGETS WHICH ARE REPORTED
IN THE PRECEDING FINANCIAL REPORT UNDER THE VARIOUS BUDGET GROUPS.

UNIVERSITY OF TORONTO
RECOMMENDED 2002 - 03 BUDGET

(Financial Report)

BUDGET GROUP	RECOMMENDED 2002-03 BUDGET			PROJECTED CHANGES FROM 2001-02		
	GROSS EXPENSE	DIVISIONAL REVENUE (INCL. RECOVERIES)	NET EXPENSE	GROSS EXPENSE	DIVISIONAL REVENUE (INCL. RECOVERIES)	NET EXPENSE
SCARBOROUGH						
Academic						
Academic Services - Library	29,183,274	2,977,727	26,205,547	1,234,131	142,856	1,091,275
Administration, incl Campus and Student Services	3,799,938	37,800	3,762,138	(91,247)	0	(91,247)
Facilities & Services - Maintenance & Services - Utilities	5,569,656	1,878,419	3,691,237	(55,026)	0	(55,026)
	3,741,743	767,803	2,973,940	(33,263)	0	(33,263)
	2,393,863	210,204	2,183,659	312,516	0	312,516
Student Assistance	106,000	0	106,000	0	0	0
TOTAL, SCARBOROUGH	44,794,474	5,871,953	38,922,521	1,367,111	142,856	1,224,255

THIS IS A SUMMARY OF THE SCARBOROUGH BUDGETS WHICH ARE REPORTED
IN THE PRECEDING FINANCIAL REPORT UNDER THE VARIOUS BUDGET GROUPS.

BUDGET GROUP 1 : ARTS & SCIENCE

DIVISIONAL BUDGET SCHEDULES

	ARTS & SCIENCE	UNIVERSITY COLLEGE	NEW COLLEGE	INNIS COLLEGE	BRINDALE ACADEMIC	SCARBOROUGH ACADEMIC	FEDERATED UNIVERSITIES BLOCK GRANT	TORONTO SCHOOL OF THEOLOGY	TOTAL GROUP 1
Net Base Budget for 2001-02	125,451,041	1,624,146	1,510,003	1,024,875	25,906,340	25,083,267	6,424,055	1,982,283	189,006,610
One-Time-Only Budget for 2001-02	609,734	0	0	0	21,959	31,005	0	0	662,698
TOTAL NET BUDGET FOR 2001-02	126,060,775	1,624,146	1,510,003	1,024,875	25,928,299	25,114,272	6,424,055	1,982,283	189,669,308

RECOMMENDED BUDGET CHANGES:

ADDITIONS TO BASE:

Balance of Prior Year's Salary/Benefit Increase	4,053,074	48,293	39,140	26,184	954,863	877,438	0	0	5,998,992
Priorities Funds	0	0	0	0	0	0	0	0	0
Expense Offset by Additional Income	200,000	0	0	0	0	0	0	0	200,000
Transfers	22,421,656	230,190	5,799	31,069	1,644,389	1,717,585	246,269	(60,654)	26,050,688
Contract, Oblig. & Policy Committ.	1,605	300	721	400	0	0	0	0	188,641
REDUCTIONS FROM BASE:									
Budget Reduction	(5,916,495)	(11,318)	0	(1,082,528)	(1,141,601)	(1,103,330)	0	0	(8,172,744)
Academic PTR Recovery	(1,157,694)	0	0	(186,428)	(256,336)	(256,336)	0	0	(1,600,458)
Expense Recovery	0	0	0	0	0	0	0	0	0
Transfers	(824,484)	(1,436,582)	(1,555,663)	(366,253)	(444,256)	(444,256)	0	0	(5,409,766)
Contract Oblig. & Policy Committ.	0	0	0	0	0	0	0	0	0
(INCREASE) DECREASE IN DIVISIONAL REVENUE	(200,000)	0	0	0	0	0	0	0	(200,000)
RECOMMENDED BASE BUDGET CHANGE	18,577,662	(1,169,117)	(1,510,003)	(1,024,875)	904,970	1,091,101	246,269	(60,654)	17,055,353

ONE-TIME-ONLY BUDGET CHANGES:

Research Overhead (Net Changes)	105,250	0	0	0	34,562	174	300,000	0	139,986
Contract, Oblig. & Policy Committ. (Net Changes)	0	0	0	0	0	0	0	0	300,000
RECOMMENDED ONE-TIME-ONLY BUDGET CHANGE	105,250	0	0	0	34,562	174	300,000	0	439,986

Recommended Net Base Budget for 2002-03
Recommended OTO Budget for 2002-03

TOTAL RECOMMENDED NET BUDGET FOR 2002-03

	144,028,703	455,029	0	0	26,811,310	26,174,368	6,670,924	1,921,629	206,061,963
	714,984	0	0	0	56,521	31,179	300,000	0	1,102,684
TOTAL	144,743,687	455,029	0	0	26,867,831	26,205,547	6,970,924	1,921,629	207,164,647

DIVISIONAL REVENUE (INCL. RECOVERIES)

Endowment Income :	2,000,000	0	0	0	0	0	0	0	2,000,000
External Income :	3,663,875	0	0	0	2,096,061	1,777,768	7,537,704	0	7,537,704
Internal Recoveries :	18,452,757	100,000	0	0	545,636	1,199,959	20,298,352	0	20,298,352
External Recoveries :	981,050	0	0	0	51,761	0	1,032,811	0	1,032,811
Negative Approp. :	0	0	0	0	0	0	0	0	0
TOTAL DIVISIONAL REVENUE (INCL. RECOVERIES)	25,097,682	100,000	0	0	2,693,458	2,977,727	0	0	30,868,867

GROSS EXPENSE BUDGET FOR 2002-03

	169,841,369	555,029	0	0	29,561,289	29,183,274	6,970,924	1,921,629	238,033,514
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BUDGET GROUP II : SCHOOLS AND COLLEGES

DIVISIONAL BUDGET SCHEDULES

	WOODSWORTH COLLEGE	SCHOOL OF GRADUATE STUDIES	GRADUATE CENTRES & INSTITUTES	TRANSITIONAL YEAR PROGRAMME	SCHOOL OF CONTINUING STUDIES	MUNK CENTRE	TOTAL GROUP II
Net Base Budget for 2001-02	9,954,048	3,625,735	4,891,169	1,038,173		245,623	19,754,748
One-Time-Only Budget for 2001-02	11,288	11,288	112,877			1,515	125,680
TOTAL NET BUDGET FOR 2001-02	9,954,048	3,637,023	5,004,046	1,038,173	0	247,138	19,880,428

RECOMMENDED BUDGET CHANGES:

ADDITIONS TO BASE:

Balance of Prior Year's Salary/Benefit Increase	228,229	78,541	158,685	55,472		5,546	526,473
Priorities Funds			0				0
Expense Offset by Additional Income	5,000		0				0
Transfers			326,663	51,853			388,516
Contract, Oblig. & Policy Commi.			1,742				1,742
REDUCTIONS FROM BASE:							
Budget Reduction		(157,432)	(212,835)	(46,480)	0	(10,675)	(427,422)
Academic PTR Recovery			(19,359)				(19,359)
Expense Recovery	(10,187,277)		(118,565)				(10,305,842)
Transfers			0				0
Contract, Oblig. & Policy Commi.			0				0
(INCREASE) DECREASE IN DIVISIONAL REVENUE	(9,954,048)	(78,891)	136,331	60,845	0	(5,129)	(9,840,892)
RECOMMENDED BASE BUDGET CHANGE							

ONE-TIME-ONLY BUDGET CHANGES:

Research Overhead (Net Changes)	0	2,892	28,922	0	0	15,240	47,054
Contract, Oblig. & Policy Commi. (Net Changes)	0	2,892	28,922	0	0	15,240	47,054
RECOMMENDED ONE-TIME-ONLY BUDGET CHANGE	0	2,892	28,922	0	0	15,240	47,054
Recommended Net Base Budget for 2002-03	0	3,546,844	5,027,500	1,099,018	0	240,494	9,913,855
Recommended OTO Budget for 2002-03	0	14,180	141,799	0	0	16,755	172,734
TOTAL RECOMMENDED NET BUDGET FOR 2002-03	0	3,561,024	5,169,299	1,099,018	0	257,249	10,086,590

DIVISIONAL REVENUE (INCL. RECOVERIES)

Endowment Income :	0	277,000	110,130	45,000	11,288,054		0
External Income :	0	193,322	291,496		260,000	3,055	11,720,184
Internal Recoveries :	0	277,325	277,325				747,873
External Recoveries :	0	470,322	678,951	45,000	11,548,054	3,055	12,745,382
Negative Approp. :	0		0				0
TOTAL DIVISIONAL REVENUE (INCL. RECOVERIES)	0	4,031,346	5,848,250	1,144,018	11,548,054	260,304	22,831,972
GROSS EXPENSE BUDGET FOR 2002-03	0	4,031,346	5,848,250	1,144,018	11,548,054	260,304	22,831,972

BUDGET GROUP III : HEALTH SCIENCES

DIVISIONAL BUDGET SCHEDULES

DENTISTRY	MEDICINE	NURSING	PHARMACY	PHYSICAL EDUCATION & HEALTH (Incl Ath & Rec)	TOTAL GROUP III
Net Base Budget for 2001-02	14,709,546	58,802,851	3,801,901	5,275,654	84,990,321
One-Time-Only Budget for 2001-02	64,514	1,355,334	24,716	30,549	1,481,964
TOTAL NET BUDGET FOR 2001-02	14,774,060	60,158,185	3,826,617	5,306,203	86,472,285

RECOMMENDED BUDGET CHANGES:

ADDITIONS TO BASE:

Balance of Prior Year's Salary/Benefit Increase	433,287	1,892,504	141,514	181,207	79,400	2,727,912
Priorities Funds	0	0	0	0	0	0
Expense Offset by Additional Income	0	200,000	0	0	0	200,000
Transfers	111,315	3,162,608	567,566	651,197	1,683	4,494,369
Contract, Oblig. & Policy Commi.	230	0	0	0	0	230
REDUCTIONS FROM BASE:						
Budget Reduction	(643,335)	(2,591,947)	(167,595)	(231,917)	(93,671)	(3,728,465)
Academic PTR Recovery	(61,854)	(330,568)	(55,711)	0	0	(448,133)
Expense Recovery	0	(157,473)	0	0	0	0
Transfers	(214,285)	0	0	(142,856)	0	(514,614)
Contract, Oblig. & Policy Commi.	0	0	0	0	0	0
(INCREASE) DECREASE IN DIVISIONAL REVENUE	0	(200,000)	0	0	0	(200,000)
RECOMMENDED BASE BUDGET CHANGE	(374,642)	1,975,124	485,774	457,631	(12,588)	2,531,299

ONE-TIME-ONLY BUDGET CHANGES:

Research Overhead (Net Changes)	282,851	(109,522)	(14,710)	6,905	(5,291)	160,233
Contract, Oblig. & Policy Commi. (Net Changes)	0	0	0	0	0	0
RECOMMENDED ONE-TIME-ONLY BUDGET CHANGE	282,851	(109,522)	(14,710)	6,905	(5,291)	160,233

Recommended Net Base Budget for 2002-03	14,334,904	60,777,975	4,287,675	5,733,285	2,387,781	87,521,620
Recommended OTO Budget for 2002-03	347,365	1,245,812	10,006	37,454	1,560	1,642,197
TOTAL RECOMMENDED NET BUDGET FOR 2002-03	14,682,269	62,023,787	4,297,681	5,770,739	2,389,341	89,163,817

DIVISIONAL REVENUE (INCL. RECOVERIES)

Endowment Income :	0	2,441,908	27,423	0	0	2,469,331
External Income :	4,091,500	12,259,233	230,500	756,966	10,813,146	28,151,345
Internal Recoveries :	3,071,285	3,446,403	65,869	267,479	6,260,612	13,111,648
External Recoveries :	203,822	33,391,712	154,366	10,000	121,640	33,878,540
Negative Approp. :	0	0	0	0	0	0
TOTAL DIVISIONAL REVENUE (INCL. RECOVERIES)	7,363,607	51,539,236	478,158	1,034,445	17,195,398	77,610,864
GROSS EXPENSE BUDGET FOR 2002-03	22,045,876	113,563,043	4,775,839	6,805,184	19,584,739	166,774,681

BUDGET GROUP IV : PROFESSIONAL FACILITIES

DIVISIONAL BUDGET SCHEDULES

	APPLIED SCIENCE & ENGINEERING	ARCHITECTURE, LANDSCAPE, & DESIGN	OSE/UT	OSE/UT U.T.S.	FORESTRY	LAW	INFORMATION STUDIES	JOSEPH L. ROTMAN SCHOOL OF MANAGEMENT	MUSIC	SOCIAL WORK	TOTAL GROUP IV
Net Base Budget for 2001-02	39,658,215	3,891,133	5,971,514	216,326	2,123,184	9,573,972	2,523,593	6,726,319	6,480,148	3,208,986	80,383,390
One-Time-Only Budget for 2001-02	1,821,716	5,555	158,424		23,664	121,283	23,922	49,802		37,178	2,241,544
TOTAL NET BUDGET FOR 2001-02	41,489,931	3,896,688	6,129,938	216,326	2,146,848	9,695,255	2,547,515	6,776,121	6,480,148	3,246,164	82,624,934

RECOMMENDED BUDGET CHANGES:

ADDITIONS TO BASE:

Balance of Prior Year's Salary/Benefit Increase	1,313,206	115,679	265,931		81,433	303,459	91,780	369,157	252,099	119,966	2,902,710
Priorities Funds	0	0	0					0			0
Expense Offset by Additional Income	130,000	0	0			42,071	61,793	9,643	349,658	100,000	200,000
Transfers	2,915,647	294,104	73,414			32,291		9,402,132	270	266,485	4,012,815
Contract, Oblig. & Policy Commit.	0	0	0					0			9,434,693
REDUCTIONS FROM BASE:											0
Budget Reduction	(1,734,048)	(170,290)	(412,921)		(93,696)	(386,722)	(111,153)	(299,375)	(277,939)	(216,480)	(3,702,624)
Academic PTR Recovery	(482,405)	(39,301)	(26,330)			(896)		(47,394)	(94,216)	(49,170)	(738,816)
Expense Recovery	0	0	0					0			0
Transfers	(626,903)	(71,428)	(400,000)					0			(1,099,227)
Contract, Oblig. & Policy Commit.	0	0	0					0			0
(INCREASE) DECREASE IN DIVISIONAL REVENUE	(130,000)	0	0			(9,797)	42,420	9,434,163	229,872	(100,000)	(200,000)
RECOMMENDED BASE BUDGET CHANGE	1,375,497	128,764	(499,906)	0	(12,263)	(9,797)	42,420	9,434,163	229,872	120,801	10,809,551

ONE-TIME-ONLY BUDGET CHANGES:

Research Overhead (Net Changes)	342,393	(5,555)	(10,203)		(2,099)	10,388	(4,565)	5,458		4,893	340,710
Contract, Oblig. & Policy Commit. (Net Changes)	0	0	0					0			0
RECOMMENDED ONE-TIME-ONLY BUDGET CHANGE	342,393	(5,555)	(10,203)	0	(2,099)	10,388	(4,565)	5,458	0	4,893	340,710

Recommended Net Base Budget for 2002-03	41,043,712	4,019,897	5,471,608	216,326	2,110,921	9,564,175	2,566,013	16,160,482	6,710,020	3,329,787	91,192,941
Recommended OTO Budget for 2002-03	2,154,109	0	148,221	0	21,565	131,671	19,357	55,240	0	42,071	2,582,254
TOTAL RECOMMENDED NET BUDGET FOR 2002-03	43,237,821	4,019,897	5,619,829	216,326	2,132,486	9,695,846	2,585,370	16,215,742	6,710,020	3,371,858	93,775,195

DIVISIONAL REVENUE (INCL. RECOVERIES)

Endowment Income:	630,000	0	303,673	400,000		200,000		850,000		200,000	2,553,673
External Income:	4,232,564	30,000	37,441,583	4,764,047		626,500	836,460	9,636,081	303,759	194,939	58,035,933
Internal Recoveries:	4,358,845	302,611	3,783,001	555,000	5,500	850,957	8,200	12,735,884	575,665	343,622	23,529,285
External Recoveries:	0	0	0			258,775		178,125		76,287	513,187
Negative Approp.:	353,578	0	0	0				0	879,424	814,848	353,578
TOTAL DIVISIONAL REVENUE (INCL. RECOVERIES)	9,524,987	332,611	41,528,257	5,719,047	5,500	1,936,232	844,660	23,400,090	879,424	814,848	84,985,656
GROSS EXPENSE BUDGET FOR 2002-03	52,732,808	4,352,508	47,148,086	5,935,373	2,137,986	11,632,078	3,430,030	39,615,832	7,589,444	4,186,706	178,760,851

BUDGET GROUP V : OTHER ACADEMIC COSTS

DIVISIONAL BUDGET SCHEDULES

Net Base Budget for 2001-02
One-Time-Only Budget for 2001-02
TOTAL NET BUDGET FOR 2001-02

RECOMMENDED BUDGET CHANGES:

ADDITIONS TO BASE:

Balance of Prior Year's Salary/Benefit Increase
Priorities Funds
Expense Offset by Additional Income
Transfers
Contract, Oblig. & Policy Commi.
REDUCTIONS FROM BASE:
Budget Reduction
Academic PTR Recovery
Expense Recovery
Transfers
Contract, Oblig. & Policy Commi.

(INCREASE) DECREASE IN DIVISIONAL REVENUE
RECOMMENDED BASE BUDGET CHANGE

ONE-TIME-ONLY BUDGET CHANGES:

Research Overhead (Net Changes)
Contract, Oblig. & Policy Commi. (Net Changes)
RECOMMENDED ONE-TIME-ONLY BUDGET CHANGE

Recommended Net Base Budget for 2002-03
Recommended OTO Budget for 2002-03
TOTAL RECOMMENDED NET BUDGET FOR 2002-03

DIVISIONAL REVENUE (INCL. RECOVERIES)

Endowment Income :
External Income :
Internal Recoveries :
External Recoveries :
Negative Approp. :
TOTAL DIVISIONAL REVENUE (INCL. RECOVERIES)

GROSS EXPENSE BUDGET FOR 2002-03

SHERIDAN FINE ARTS	PROVOSTS CONTINGENCY	FACULTY RECRUITMENT	RESERVE FOR RESEARCH OVERHEAD	BRIDGING FUND	PROVOSTS RESERVE	NON- DEPARTMENTAL PROFESSORS	RESEARCH SUPPORT P.D. & D.	ATOPE/CF
449,604	386,107	0	2,102,695	708,899	1,234,014	234,658	145,657	8,895,578
449,604	386,107	0	2,102,695	708,899	1,234,014	234,658	145,657	8,895,578

(3,557)	0	2,250,000	0	0	(36,230)	150,826	200,000	10,401,969
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0	0	0	(165,375)	0	0	0	0	0
441,047	386,107	2,250,000	0	708,899	1,197,784	385,484	345,657	19,297,547
0	0	0	1,937,320	0	0	0	0	0
441,047	386,107	2,250,000	1,937,320	708,899	1,197,784	385,484	345,657	19,297,547

441,047	386,107	2,250,000	1,937,320	708,899	1,197,784	392,155	345,657	19,297,547
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BUDGET GROUP V : OTHER ACADEMIC COSTS

Net Base Budget for 2001-02												
One-Time-Only Budget for 2001-02												
TOTAL NET BUDGET FOR 2001-02												
		ENDOW CHAIRS/ UNIV. PROFS. MATCHING FDS.	ACAD PRIORITIES FUND	DIVISIONAL CAMPAIGN EXPENSES	CANADA RESEARCH CHAIRS	ON FEDERAL RESEARCH GRANT	Fields Institute Grifcy, Cont Sup Search Comm. & Adv Acad Post.	TOTAL GROUP V				
107,307	674,009	(1,797,000)	15,020,206	2,100,000	12,089,271		344,038	39,918,339				
107,307	674,009	(1,797,000)	15,020,206	2,100,000	12,089,271		344,038	42,695,043				

RECOMMENDED BUDGET CHANGES:

ADDITIONS TO BASE:

Balance of Prior Year's Salary/Benefit Increase
Priorities Funds

Expense Offset by Additional Income

Transfers

Contract, Oblig. & Policy Committ.

REDUCTIONS FROM BASE:

Budget Reduction

Academic PTR Recovery

Expense Recovery

Transfers

Contract, Oblig. & Policy Committ.

(INCREASE) DECREASE IN DIVISIONAL REVENUE

RECOMMENDED BASE BUDGET CHANGE

Research Overhead (Net Changes)																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																		</
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DIVISIONAL REVENUE (INCL. RECOVERIES)

Encomment Income :																1,257,000	
External Income :																0	
Internal Recoveries :																6,774,688	
External Recoveries :																0	
Negative Approp. :																0	
TOTAL DIVISIONAL REVENUE (INCL. RECOVERIES)																7,031,688	

GROSS EXPENSE BUDGET FOR 2002-03

225,307	864,750	0			15,264,097		2,100,000		27,783,952		3,652,179		956,038		77,802,846	
225,307	864,750	0			15,264,097		2,100,000		27,783,952		3,652,179		956,038		77,802,846	
225,307	864,750	0			15,264,097		2,100,000		27,783,952		3,652,179		956,038		77,802,846	

BUDGET GROUP VI : ACADEMIC SERVICES

DIVISIONAL BUDGET SCHEDULES

	ST GEORGE LIBRARY OPERATIONS & INFO COMMONS	ST GEORGE LIBRARY BOOK FUND	OSE/UT LIBRARY	BRINDALE LIBRARY	SCARBOROUGH LIBRARY	UNIV. OF TORONTO COMPUTING	TOTAL GROUP VI
Net Base Budget for 2001-02	23,447,838	17,128,545	0	2,794,639	3,853,385	6,831,930	54,056,337
One-Time-Only Budget for 2001-02	0	0	0	0	0	0	0
TOTAL NET BUDGET FOR 2001-02	23,447,838	17,128,545	0	2,794,639	3,853,385	6,831,930	54,056,337

RECOMMENDED BUDGET CHANGES:

ADDITIONS TO BASE:

Balance of Prior Year's Salary/Benefit Increase	704,503	0	0	46,758	69,633	177,700	998,594
Priorities Funds				0	0	0	0
Expense Offset by Additional Income				0	0	0	0
Transfers	1,775,668		0	0	0	687,575	2,463,243
Contract, Oblig. & Policy Committ.	2,962	710,835	0	48,601	46,597	0	808,995
REDUCTIONS FROM BASE:							
Budget Reduction	(1,023,441)		0	(70,987)	(119,035)	(297,909)	(1,511,372)
Academic PTR Recovery	(219,409)		0	0	0	0	(219,409)
Expense Recovery	(212,927)		0	0	(88,442)	0	(301,369)
Transfers			0	0	0	0	0
Contract, Oblig. & Policy Committ.			0	0	0	0	0
(INCREASE) DECREASE IN DIVISIONAL REVENUE			0	24,372	(91,247)	567,366	2,238,682
RECOMMENDED BASE BUDGET CHANGE	1,027,356	710,835	0	24,372	(91,247)	567,366	2,238,682

ONE-TIME-ONLY BUDGET CHANGES:

Research Overhead (Net Changes)	0	0	0	0	0	0	0
Contract, Oblig. & Policy Committ. (Net Changes)	0	0	0	0	0	0	0
RECOMMENDED ONE-TIME-ONLY BUDGET CHANGE	0	0	0	0	0	0	0
Recommended Net Base Budget for 2002-03	24,475,194	17,839,380	0	2,819,011	3,762,138	7,399,296	56,295,019
Recommended OTO Budget for 2002-03	0	0	0	0	0	0	0
TOTAL RECOMMENDED NET BUDGET FOR 2002-03	24,475,194	17,839,380	0	2,819,011	3,762,138	7,399,296	56,295,019

DIVISIONAL REVENUE (INCL. RECOVERIES)

Endowment Income :	2,988,850			0	0	0	0
External Income :	1,521,285			50,000	37,800	890,250	3,966,900
Internal Recoveries :	1,056,600			0	0	7,547,240	9,068,525
External Recoveries :				0	0	0	1,056,600
Negative Approp. :	5,566,735	0	0	50,000	37,800	8,437,490	14,092,025
GROSS EXPENSE BUDGET FOR 2002-03	30,041,929	17,839,380	0	2,869,011	3,799,938	15,836,786	70,387,044

BUDGET GROUP VII : CAMPUIS & STUDENT SRVCS

DIVISIONAL BUDGET SCHEDULES

	ST GEORGE CAMPUIS & ST SRVCS	ERINDALE CAMPUIS & ST SRVCS	SCARBOROUGH CAMPUIS & ST SRVCS	TOTAL GROUP VII
Net Base Budget for 2001-02				
One-Time-Only Budget for 2001-02	(796,508)	(6,127)	553,492	(249,143)
TOTAL NET BUDGET FOR 2001-02	(796,508)	(6,127)	553,492	(249,143)

RECOMMENDED BUDGET CHANGES:

ADDITIONS TO BASE:

Balance of Prior Year's Salary/Benefit Increase	0	0	7,998	7,998
Priorities Funds	0	0	0	0
Expense Offset by Additional Income	0	0	0	0
Transfers	0	0	0	0
Contract, Oblig. & Policy Committ.	0	0	0	0
REDUCTIONS FROM BASE:				
Budget Reduction	0	0	0	0
Academic PTR Recovery	0	0	0	0
Expense Recovery	0	0	0	0
Transfers	0	0	0	0
Contract, Oblig. & Policy Committ.	0	0	0	0
(INCREASE)/DECREASE IN DIVISIONAL REVENUE	0	0	0	0
RECOMMENDED BASE BUDGET CHANGE	0	0	7,998	7,998

ONE-TIME-ONLY BUDGET CHANGES:

Research Overhead (Net Changes)	0	0	0	0
Contract, Oblig. & Policy Committ. (Net Changes)	0	0	0	0
RECOMMENDED ONE-TIME-ONLY BUDGET CHANGE	0	0	0	0

Recommended Net Base Budget for 2002-03	(796,508)	(6,127)	561,490	(241,145)
Recommended OTO Budget for 2002-03	0	0	0	0
TOTAL RECOMMENDED NET BUDGET FOR 2002-03	(796,508)	(6,127)	561,490	(241,145)

DIVISIONAL REVENUE (INCL. RECOVERIES)

Endowment Income :	0	0	0	0
External Income :	9,587,849	2,950,069	1,618,364	14,156,282
Internal Recoveries :	388,167	471,233	27,282	886,682
External Recoveries :	102,059	10,533	0	112,592
Negative Approp. :	0	0	0	0
TOTAL DIVISIONAL REVENUE (INCL. RECOVERIES)	10,078,075	3,431,835	1,645,646	15,155,556

GROSS EXPENSE BUDGET FOR 2002-03	9,281,567	3,425,708	2,207,136	14,914,411
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BUDGET GROUP VIII : STUDENT ASSISTANCE

DIVISIONAL BUDGET SCHEDULES

	UNDERGRAD STUDENT ASSISTANCE	GRADUATE FELLOWSHIPS	GRADUATE STUDENT AID	OCSST	STUDENT AID REINVESTMENT	STUDENT AID FUNDED FROM RESTRICTED FUNDS	SUB TOTAL CENTRAL ST ASSIST	ERINDALE	SCARBOROUGH	OSE/UIT	TOTAL GROUP VIII
Net Base Budget for 2001-02	5,755,696	4,636,488	4,700,774	2,600,000	15,590,877	24,324,244	58,108,079	56,400	106,000	3,478,340	61,748,819
One-Time-Only Budget for 2001-02	0	0	0	0	0	0	0	0	0	0	0
TOTAL NET BUDGET FOR 2001-02	5,755,696	4,636,488	4,700,774	2,600,000	15,590,877	24,324,244	58,108,079	56,400	106,000	3,478,340	61,748,819
RECOMMENDED BUDGET CHANGES:											
ADDITIONS TO BASE:											
Balance of Prior Year's Salary/Benefit Increase					0	0	0	0	0	0	0
Priorities Funds							0	0	0	0	0
Expense Offset by Additional Income							0	0	0	0	0
Transfers		83,731			0	0	83,731	0	0	400,000	483,731
Contract, Oblig. & Policy Commit.			5,124,089		2,600,000		7,724,089	0	0		7,724,089
REDUCTIONS FROM BASE:											0
Budget Reduction							0	0	0	0	0
Academic PTR Recovery							0	0	0	0	0
Expense Recovery							0	0	0	0	0
Transfers		(122,357)					(122,357)	0	0	0	(122,357)
Contract, Oblig. & Policy Commit.							0	0	0	0	0
(INCREASE) DECREASE IN DIVISIONAL REVENUE											
RECOMMENDED BASE BUDGET CHANGE	0	(38,626)	5,124,089	0	2,600,000	0	7,685,463	0	0	400,000	8,085,463
ONLY-TIME-ONLY BUDGET CHANGES:											
Research Overhead (Net Changes)	0	0	0	0	0	0	0	0	0	0	0
Contract, Oblig. & Policy Commit (Net Changes)	0	0	0	0	0	0	0	0	0	0	0
RECOMMENDED ONE-TIME-ONLY BUDGET CHANGE	0	0	0	0	0	0	0	0	0	0	0
Recommended Net Base Budget for 2002-03	5,755,696	4,597,862	9,824,863	2,600,000	18,190,877	24,324,244	65,793,542	56,400	106,000	3,878,340	69,834,282
Recommended OTO Budget for 2002-03	0	0	0	0	0	0	0	0	0	0	0
TOTAL RECOMMENDED NET BUDGET FOR 2002-03	5,755,696	4,597,862	9,824,863	2,600,000	18,190,877	24,324,244	65,793,542	56,400	106,000	3,878,340	69,834,282
DIVISIONAL REVENUE (INCL. RECOVERIES)			OAC in FIS			OAC in FIS					
Endowment Income:	801,000						801,000	0	0		0
External Recoveries:	0	0					0	0	0	200,000	801,000
Internal Recoveries:	0						0	0	0	0	200,000
External Recoveries:	0						0	0	0	0	0
Negative Approp.:	801,000	0	0	0	0	0	801,000	0	0	200,000	1,001,000
TOTAL DIVISIONAL REVENUE (INCL. RECOVERIES)	6,556,696	4,597,862	9,824,863	2,600,000	18,190,877	24,324,244	66,594,542	56,400	106,000	4,078,340	70,835,282
GROSS EXPENSE BUDGET FOR 2002-03	6,556,696	4,597,862	9,824,863	2,600,000	18,190,877	24,324,244	66,594,542	56,400	106,000	4,078,340	70,835,282

BUDGET GROUP IX : FACILITIES AND SERVICES

DIVISIONAL BUDGET SCHEDULES

	ST GEORGE MAINTENANCE & SERVICES	ST GEORGE UTILITIES	ERINDALE MAINTENANCE & SERVICES	ERINDALE UTILITIES	SCARBOROUGH MAINTENANCE & SERVICES	SCARBOROUGH UTILITIES	TOTAL GROUP IX
Net Base Budget for 2001-02	26,312,029	21,694,349	2,703,230	2,163,756	3,007,203	1,871,143	57,751,710
One-Time-Only Budget for 2001-02	4,800	0	0	0	0	0	4,800
TOTAL NET BUDGET FOR 2001-02	26,316,829	21,694,349	2,703,230	2,163,756	3,007,203	1,871,143	57,756,510

RECOMMENDED BUDGET CHANGES:

ADDITIONS TO BASE:

Balance of Prior Year's Salary/Benefit Increase	832,623	0	42,679	0	76,596	0	921,898
Priorities Funds			0	0	0	0	0
Expense Offset by Additional Income			0	0	0	0	0
Transfers	350,276		25,708	0	17,605	0	393,589
Contract, Oblig. & Policy Commit.	1,256,131	3,741,142	0	524,055	0	312,516	5,843,844
REDUCTIONS FROM BASE:							
Budget Reduction	(1,152,373)		(105,548)	0	(127,464)	0	(1,385,385)
Academic PTR Recovery			0	0	0	0	0
Expense Recovery			0	0	0	0	0
Transfers	2,619,350		0	0	0	0	2,619,350
Contract, Oblig. & Policy Commit.			0	0	0	0	0
(INCREASE) DECREASE IN DIVISIONAL REVENUE			0	0	0	0	0
RECOMMENDED BASE BUDGET CHANGE	3,886,007	3,741,142	(37,161)	524,055	(33,263)	312,516	8,393,296

ONE-TIME-ONLY BUDGET CHANGES:

Research Overhead (Net Changes)	49,200	0	0	0	0	0	0
Contract, Oblig. & Policy Commit. (Net Changes)	49,200	0	0	0	0	0	49,200
RECOMMENDED ONE-TIME-ONLY BUDGET CHANGE							
Recommended Net Base Budget for 2002-03	30,198,036	25,435,491	2,666,069	2,687,811	2,973,940	2,183,659	66,145,006
Recommended OTO Budget for 2002-03	54,000	0	0	0	0	0	54,000
TOTAL RECOMMENDED NET BUDGET FOR 2002-03	30,252,036	25,435,491	2,666,069	2,687,811	2,973,940	2,183,659	66,199,006

DIVISIONAL REVENUE (INCL. RECOVERIES)

Endowment Income :			0	0	0	0	0
External Income :	2,297,312	5,556,948	41,000	0	0	0	7,895,260
Internal Recoveries :	14,820,014	4,720,515	401,772	103,238	767,803	210,204	21,023,546
External Recoveries :			0	0	0	0	0
Negative Approf. :	17,117,326	10,277,463	442,772	103,238	767,803	210,204	28,918,806
GROSS EXPENSE BUDGET FOR 2002-03	47,309,362	35,712,954	3,108,841	2,791,049	3,741,743	2,393,863	95,117,812

BUDGET GROUP X: ADMINISTRATIVE & GOVERNANCE

DIVISIONAL BUDGET SCHEDULES

	GOVERNING COUNCIL, ON-BEHALF OF PRESIDENT	OFFICE OF THE CHIEF OF STAFF (Headquarters)	VICE-PRESS (Chief of Staff)	VICE-PROVOST PLANNING	VICE-PROVOST STUDENT AFFAIRS	VICE-PROVOST STUDENT SERVICES	VICE-PROVOST SPACE AFFAIRS	VICE-PROVOST BUSINESS RESOURCES	VICE-PROVOST PRESIDENT & CHIEF ADVANCEMENT	VICE-PROVOST GOVERNMENT RELATIONS	VICE-PROVOST RESEARCH & INTEL.	VICE-PROVOST STIGORGE	VICE-PROVOST AD AFFAIRS	VICE-PROVOST SCARBOROUGH	TOTAL
One-Time Budget for 2001-02	1,353,518	1,070,416	1,270,071	159,455	2,016,649	822,833	8,969,325	683,040	8,305,431	5,866,445	1,807,898	295,000	4,941,056	51,354,004	56,745,184
One-Time-Only Budget for 2001-02	0	0	0	455	0	0	0	0	0	0	0	0	5,995	0	6,450
TOTAL NET BUDGET FOR 2001-02	1,353,518	1,070,416	1,270,071	1,594,455	2,016,649	822,833	8,969,325	683,040	8,305,431	5,866,445	1,807,898	295,000	4,941,056	51,354,004	56,745,184

ADDITIONS TO BASE:

Balance of Prior Year's

Contract, Obligation, & Policy Commitment	539,676	134,939	16,001	444,198	398,012	258,392	888,238	799,425	192,846	105,286	169,978	209,555	3,898,132	3,898,132	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
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BUDGET GROUP XI : GENERAL UNIVERSITY EXPENSE & OTHERS

DIVISIONAL BUDGET SCHEDULES

	GENERAL UNIVERSITY EXPENSE	ACCOMMODATION & FACILITIES DIRECTORATE	LEASE COST OF OFF CAMPUS SPACE	MUNICIPAL TAXES	TOTAL GROUP XI
Net Base Budget for 2001-02	24,164,273	295,586	1,055,200	3,160,500	28,675,559
One-Time-Only Budget for 2001-02	25,000	426,332			451,332
TOTAL NET BUDGET FOR 2001-02	24,189,273	721,918	1,055,200	3,160,500	29,126,891

RECOMMENDED BUDGET CHANGES:

ADDITIONS TO BASE:

Balance of Prior Year's Salary/Benefit Increase	(15,636,223)				(15,636,223)
Priorities Funds	165,124				165,124
Expense Offset by Additional Income	0				0
Transfers	214,149				214,149
Contract, Oblig. & Policy Committ.	27,079,823		(97,919)		26,981,904
REDUCTIONS FROM BASE:					
Budget Reduction	692,574	(12,562)			680,012
Academic PTR Recovery	18,343				18,343
Expense Recovery	1,200,639				1,200,639
Transfers	(5,919,860)				(5,919,860)
Contract, Oblig. & Policy Committ.	0			143,850	143,850
(INCREASE) DECREASE IN DIVISIONAL REVENUE	(300,000)				(300,000)
RECOMMENDED BASE BUDGET CHANGE	7,514,569	(12,562)	(97,919)	143,850	7,547,938

ONE-TIME-ONLY BUDGET CHANGES:

Research Overhead (Net Changes)	0	71,959	0	0	71,959
Contract, Oblig. & Policy Committ. (Net Changes)	38,000				38,000
RECOMMENDED ONE-TIME-ONLY BUDGET CHANGE	38,000	71,959	0	0	109,959
Recommended Net Base Budget for 2002-03	31,678,842	283,024	957,281	3,304,350	36,223,497
Recommended OTO Budget for 2002-03	63,000	498,291	0	0	561,291
TOTAL RECOMMENDED NET BUDGET FOR 2002-03	31,741,842	781,315	957,281	3,304,350	36,784,788

DIVISIONAL REVENUE (INCL. RECOVERIES)

Endowment Income :	0				0
External Income :	0				0
Internal Recoveries :	10,063,207				10,063,207
External Recoveries :	0				0
Negative Appro. :	0				0
TOTAL DIVISIONAL REVENUE (INCL. RECOVERIES)	10,063,207	0	0	0	10,063,207
GROSS EXPENSE BUDGET FOR 2002-03	41,805,049	781,315	957,281	3,304,350	46,847,995

EXPENSE SUMMARY

DIVISIONAL BUDGET SCHEDULES

	TOTAL GROUP I: ARTS & SC	TOTAL GROUP II: SCHOOL/SCOLLS	TOTAL GROUP III: H/TH SCI	TOTAL GROUP IV: PROF FACS	TOTAL GROUP V: OAC	SUBTOTAL GROUPS I-V: ACADMIC	TOTAL GROUP VI: AC SRVCS	TOTAL GROUP VII: C & S S	TOTAL GROUP VIII: ST ASSIST	TOTAL GROUP IX: FAC & SRVCS	TOTAL GROUP X: ADM & GOV	TOTAL GROUP XI: GEN UNIV & OTH	TOTAL
Net Base Budget for 2001-02	189,006,610	19,754,748	84,990,321	80,383,390	39,818,339	414,053,408	54,056,337	(249,433)	61,748,819	57,751,710	56,728,734	26,675,559	672,773,424
One-Time Only Budget for 2001-02	662,698	123,680	1,481,964	2,241,544	2,776,704	7,288,590	0	0	0	4,800	6,450	451,532	7,751,172
TOTAL NET BUDGET FOR 2001-02	189,669,308	19,880,428	86,472,285	82,624,934	42,695,043	421,341,998	54,056,337	(249,433)	61,748,819	57,756,510	56,735,184	29,126,891	680,524,596
RECOMMENDED BUDGET CHANGES:													
ADDITIONS TO BASE:													
Balance of Prior Year's Salary/Benefit Increase	5,998,992	526,473	2,727,912	2,902,710	826	12,156,913	998,594	7,998	0	921,898	1,550,820	(15,636,223)	0
Priorities Funds	0	0	0	0	0	0	0	0	0	0	0	165,124	165,124
Expense Offset by Additional Income	200,000	0	200,000	200,000	0	600,000	0	0	0	0	0	0	600,000
Transfers	26,050,688	383,516	4,494,369	4,012,815	5,236,696	40,178,084	2,463,243	0	483,731	393,589	3,898,152	214,149	47,630,948
Contract, Oblig. & Policy Commit.	188,641	1,742	230	9,434,693	45,872,100	55,497,406	808,995	0	7,724,089	5,843,844	258,392	26,981,904	97,114,630
REDUCTIONS FROM BASE:													
Budget Reduction	(8,172,744)	(427,422)	(3,728,465)	(3,702,624)	(36,220)	(16,067,485)	(1,511,372)	0	0	(1,385,385)	(2,069,108)	680,012	(20,353,338)
Academic PTR Recovery	(1,600,458)	(19,359)	(448,133)	(738,816)	0	(2,806,766)	(219,409)	0	0	0	0	18,343	(3,007,882)
Expense Recovery	0	0	0	0	0	0	0	0	0	0	0	1,200,639	1,200,639
Transfers	(5,409,766)	(10,305,842)	(514,614)	(1,099,227)	(24,829,314)	(42,158,763)	(301,359)	0	(122,357)	2,619,350	(1,747,949)	(3,919,860)	(47,630,948)
Contract, Oblig. & Policy Commit.	0	0	0	0	0	0	0	0	0	0	0	143,850	143,850
(INCREASE) DECREASE IN DIVISIONAL REVENUE	(200,000)	0	(200,000)	(200,000)	300,000	(300,000)	0	0	0	0	0	(300,000)	(600,000)
RECOMMENDED BASE BUDGET CHANGE	17,055,353	(9,840,992)	2,531,299	10,809,551	26,544,078	47,099,389	2,238,682	7,998	8,085,463	8,393,296	1,890,307	7,547,938	75,265,073
ONE-TIME-ONLY BUDGET CHANGES:													
Research Overhead (Net Changes)	139,986	47,054	160,233	340,710	0	687,983	0	0	0	0	(6,450)	71,959	753,492
Contract, Oblig. & Policy Commit. (Net Changes)	300,000	0	0	0	25,366	325,366	0	0	0	49,200	0	38,000	412,566
RECOMMENDED ONE-TIME-ONLY BUDGET CHANGE	439,986	47,054	160,233	340,710	25,366	1,013,349	0	0	0	49,200	(6,450)	109,959	1,166,058
Recommended Net Base Budget for 2002-03	206,661,963	9,913,856	87,521,620	91,192,241	66,462,417	461,152,797	56,295,019	(241,145)	69,834,282	66,145,006	58,629,041	36,223,497	748,038,497
Recommended OTO Budget for 2002-03	1,102,684	172,734	1,642,197	2,582,254	2,802,070	8,301,939	0	0	0	54,000	0	561,291	8,917,230
TOTAL RECOMMENDED NET BUDGET FOR 2002-03	207,764,647	10,086,590	89,163,817	93,775,195	69,264,487	469,454,736	56,295,019	(241,145)	69,834,282	66,199,006	58,629,041	36,784,788	756,955,727
DIVISIONAL REVENUE (INCL. RECOVERIES)													
Endowment Income :	2,000,000	0	2,469,331	2,553,673	1,257,000	8,280,004	0	0	0	0	0	0	8,280,004
External Income :	7,557,704	11,720,184	28,151,345	58,035,933	500,000	105,945,166	3,966,970	14,156,382	801,000	7,893,260	4,435,074	0	137,199,682
Internal Recoveries :	20,298,552	747,873	13,111,648	23,529,285	6,781,359	64,468,517	9,068,535	886,082	200,000	21,023,546	6,773,558	10,063,207	112,484,015
External Recoveries :	1,032,811	277,325	33,878,540	513,187	0	35,701,863	1,056,600	112,992	0	0	64,441	0	36,935,496
Negative Approp. :	0	0	0	353,578	0	353,578	0	0	0	0	54,311	0	407,889
TOTAL DIVISIONAL REVENUE (INCL. RECOVERIES)	30,868,867	12,745,382	77,610,864	84,985,656	8,538,359	214,749,128	14,092,025	15,155,556	1,001,000	28,918,806	11,327,364	10,063,207	295,307,086
GROSS EXPENSE BUDGET FOR 2002-03	238,033,514	22,831,972	166,774,681	178,760,851	77,802,846	684,403,864	70,387,044	14,914,111	70,835,282	95,117,812	69,956,405	46,847,995	1,052,466,813

9. APPENDICES.

- Appendix A** Updated Table of Assumptions from the Long Range Budget Guidelines for Planning and Budgeting, 1998-2004.
- Appendix B** Contractual Obligations and Policy Commitments (COPC) List.

APPENDIX A, LONG-RANGE BUDGET GUIDELINES AND PROJECTIONS 1998-2004, AN UPDATE, FEBRUARY 2002.

The *Long-Range Guidelines for Planning and Budgeting, 1998/99 through 2003/04* was approved by Governing Council in April 1998. The *Guidelines* describes the financial environment in which the *Raising Our Sights* planning exercise is placed. The *Guidelines* was followed by the *Budget Report, 1998-2000*; a two-year budget was possible because the Provincial Government had made a commitment on funding levels for both 1998/99 and 1999/2000 and a two-year tuition fee schedule was approved. Thus our principal revenues for the two-year period were identified. In taking forward the two year budget for approval, the Administration undertook to provide an update in the Spring of 1999. That update is included as column four in the table of budget assumptions. In March 2000 and February 2001, further updates were approved with the respective budgets. What follows is a new update of the budget assumptions and projections as a result of new information on revenue and expense. These will inform the *Budget Report, 2002-03*. Later in the Spring the Administration will bring forward a Planning Framework for 2003-08, continuing the practice of long range planning exercises established in 1990.

Long Range Budget Guidelines, Updated Budget Assumptions

#	Assumption	March, 1998 1998/99 to 2003/04.	Update April, 1999	Update March 2000	Update February 2001	Update February 2002
1.	Length of Budget Guidelines					
2.	Omnibus Discount	The practice of discounting the negative effect of the variance associated with not realizing budget assumptions will continue in the case of assumptions that entail a level of risk or uncertainty. The actual rate of discount will be re-evaluated each year. The positive variance on expense associated with ATB compensation assumptions less than CPI will be discounted by 50%. \$1.5M/ COPC expense restraint/ revenue enhancement from sources other than tuition fees and Government Operating Grant.	The Food Ancillary is projected to provide \$250,000 of revenue in the steady state, \$150,000 has been generated this year.	The positive variance on expense associated with ATB compensation assumptions in 2002/03 and beyond that are less than CPI will be discounted by 50%. No further global expense restraint/ revenue enhancement assumption is being made due to revenue enhancements realized in contributions from ancillaries and research overhead.		

3.	General Rate of Inflation (CPI)	CPI assumed to be 2.0% annually.		<p>Notwithstanding recent increases in CPI, principally due to energy pricing, the consensus position among economists is that inflation will remain at around 2% over the longer term.</p>	<p>The consensus position among economists is that inflation will still remain at around 2% over the longer term. CPI has been below 2% for the past 4 months.</p>
4.	Yield Rate on Investment	<p>Internally Managed Funds: CPI plus 2%.</p> <p>Externally Managed Funds: CPI plus 5.15%.</p> <p>Core portion of EFIP: \$75M.</p>	<p>Internally Managed Funds: 1999/2000 5.71%, other years CPI plus 2%.</p> <p>Externally Managed Funds: 1999/2000 6.24%, other years CPI plus 5.15%.</p> <p>Core portion of EFIP reduced to \$60M</p>	<p>Internally Managed Funds: 2000/01 5.52%, other years CPI plus 3.25%.</p> <p>Externally Managed Funds: 2000/01 6.31%, other years CPI plus 4.4%.</p> <p>Target increase in investment revenue due to new investment strategy, \$0.5M in 2001/02 and \$1M in 2002/03 and beyond.</p> <p>The investment revenue flowing to General University Operating Funds is maintained at the previously projected level. The extra revenue from the more aggressive investment strategy adopted by UTAM and an increase in the EFIP funds invested in long-term investments will be used for graduate student aid. In the short-term it will be used to bridge finance the \$3M payout projected from the \$60M graduate aid endowment which is part of the Capital Campaign. The remainder will be directed to an endowment for graduate student aid. Increased revenue from administrative and stewardship charges to investment funds will be used to fund the development campaign and UTAM.</p>	<p>Investment revenue was significantly below projected levels in 2001-2 and is expected to be lower than projected in 2002-03. Losses against projections of \$21.8M are being amortized over a three-year period and the projection for 2003-04 is being reduced to the baseline level of \$13.7M. The model assumes that there will be no available investment revenue to transfer to graduate student aid. The funds needed to bridge to the payout from the Capital Campaign Graduate Endowment will be obtained from General University Revenue.</p>

5.	Domestic U/G Enrollment	Enrollment agreements in place for Arts and Science, Applied Science and Engineering, and Erindale. Upper year retention/course loading will be based on multi-year average of actual experience. Divisions in future receive 65% of the additional tuition revenue, net of increases to student aid, attributable to approved enrollment increases over currently planned levels.	The Provincial Government has indicated a desire for enrollment increases to deal with the double cohort and demographic driven increases in the applicant pool. Divisions with agreements for revenue sharing on enrolment over currently planned levels must make up for any enrollment below planned levels in future years.	The University has developed a framework-planning document on enrollment expansion. The University's intake target for 2000/01 will be the same as 1999/2000 adjusted for the increase required under the Access To Opportunities Program plan. The ATOP steady state intake target will be reached in 2000/01 and will require an increase of 166 in the overall domestic undergraduate intake target over the 1999/2000 target	The University's intake target for 2001/02 will be essentially the same as 2000/01. There will be a further increase of 94 students admitted to the BEd program and the increase of 13 in the number of students admitted to the MD program in 2003/01 will be maintained. The ATOP steady state intake target was reached in 2000/01 and the flow through will produce a total enrolment increase of 1,540 over the 1997/98 level in computer science and engineering programs. Discussions are currently taking place on a possible enrolment increase in the 2 nd entry, undergraduate Nursing and Pharmacy programs.	The University is proceeding with its enrolment expansion plan now that the Provincial Government has announced full average funding for first-entry and some second-entry undergraduate programs and an envelope for graduate and the remaining second-entry undergraduate programs. The second phase of the expansion at UTM and UTSC will be subject to satisfactory resolution of the need for additional capital funding. A detailed plan for the expansion and the funding that will be available to the divisions will be brought forward to a subsequent P&B committee meeting.
6.	International U/G Enrollment	International enrollment will return to 1989 levels by the end of the Guidelines period. Divisions will in future receive 50% of the additional tuition revenue, net of increases to student support, attributable to increases in enrollment above current levels. International enrollment strategy to be reviewed and targets to be set as an integral part of new Divisional plans. Divisions must continue to meet domestic enrollment targets while increasing international enrollment.	International undergraduate and graduate enrollment increases on the St George and Scarborough campuses in 1998-99 are on a trajectory to meet the target of a return to 1989 levels by 2003/04. Revenue equivalent to that for domestic students under 5 above will be flowed to the divisions and the student aid budget, from the planned enrolment increase. Divisional international enrolments must not fall below 1997/98 actual levels if divisions are to benefit fully from the tuition fee revenue sharing arrangement in 5 above.	International undergraduate and graduate enrollment increases are above the trajectory needed to meet the target of a return to 1989 levels by 2003/04. This strategy appears to be sound	The program to return international enrolment to 1989 levels will continue.	Undergraduate and Graduate enrolments are at their highest levels in 8 years.

7.	Graduate Enrollment and support	Domestic and international doctoral stream and professional masters enrollment targets and revenue sharing arrangements to be negotiated as part of new Divisional plans. International enrollment will return to 1989 levels by the end of the Guidelines period. For modeling purposes, 100% of the revenue attributable to increases in international enrollment above current levels will be required for recruitment, student support or enhancement of divisional programs.	New \$1,000,000 OTO international student fee waivers program to be implemented commencing in 1999/2000. 65% of the tuition revenue from increases in domestic or international student enrollment increase flows to the APF to be used to enhance graduate student financial support. Until graduate enrollment agreements are established in divisional plans, divisional graduate enrollments must at least meet 1997/98 actual levels if divisions are to benefit fully from the tuition fee revenue sharing arrangement in 5 above.	The first of four annual OTO installments was added to the Graduate Student Aid budget in 1999/2000, to be used to assist departments as they increase international graduate student enrollment. The allocator for 1999/2000 was \$250,000 and for 2000/01 will be \$500,000 increasing to \$1M in 2002/03. Funding is being added to the Graduate student aid budget to help meet the cost of recommendations in the report of the Task Force on Graduate Student Financial Support. The amount increases from \$2.7 in 2000/01 to \$9.4M in 2003/04. This includes \$3M in 2003/04 generated by a new \$60M endowment fund. The Task Force recommended that an endowment of \$200M be raised, the administration proposes \$100M as being an attainable goal, the budget report adopts a more prudent assumption of \$60M by 2003/04.	The funding to the graduate student aid budget is projected to increase by \$3.8M in 2001-02 and by a further \$8M in 2003-04 over the 2000-01 amount, this includes the funding described in 4 above and the Ontario Graduate Scholarships program (OGS). Effective the 2001/02 cycle, the OGS will be paid via the University and will have a 1 for 2 matching requirement.	Graduate student funding from the University operating budget (excluding T/A funding) increased by \$4.6M in 2001-02. This is projected to increase by a further \$5.1M in 2002-03 and by \$2.8M in 2003-04.
8.	Position Within Enrollment Corridor	Below midpoint: strategy is to move upward to 1% above the mid-point of the corridor.	BIU enrollment increased in 1998/99. Moving average will continue to decrease for several more years as the effect of losing BIU eligibility for international students and Additional Qualification students works through the funding algorithm but is expected to stabilize close to the corridor mid-point.	BIU Enrollment five-year Moving Average will decrease for two more years but is expected to stabilize close to the funding corridor mid-point, see Figure 1.	BIU Enrollment five-year moving average will decrease for one more year and is projected to stabilize above the funding corridor mid-point, see Figure 1. The annual BIU count is currently at 3.6% above the corridor mid-point.	The University will receive BIU funding for the corridor mid-point plus the increase in BIUs associated with first-entry and some second-entry undergraduate programs over their 2000-01 levels. There will also be a funding envelope for the remaining second-entry and all graduate program enrollment increases. The distribution algorithm for the latter has yet to be determined.

9.	Tuition Fee Rates: Domestic.	<p>Fees in regulated programs to be increased an average of 10% on the 1997/8 rates (5% to improve the quality and 5% for additional educational program improvements) in each of 1998/9 and 1999/2000. Academic divisions will receive 65% of the fee revenue, net of the increase to student aid, from the second 5% fee increase.</p> <p>There will be a broad range of fee changes in the deregulated programs. Increases that enhance program quality may be developed in the planning process.</p> <p>In the case of doctoral stream programs, fees will increase by 10% in 1998/9 and 1999/2000.</p> <p>Professional program fees will have, on average, doubled over 1995/6 levels by 1999/2000. The funding which will flow to the Academic Divisions will be determined in the planning process. For modeling purposes the academic divisions will receive 65% of the fee revenue, net of the increase to student aid, resulting from fee increases in excess of 5% in 1998/9 and 1999/2000.</p> <p>The combined revenue from Government Operating Grants and Tuition Fees shall increase by CPI + 2% annually from 2000/1 to 2003/4. Of this 75% of the revenue above that generated by an increase of CPI is assumed to be targeted revenue, including for student aid, and is unavailable for general operating purposes.</p>	<p>A two-year Tuition Fee Schedule was approved in May 1998 for all programs except engineering. With the acceptance of the University's Access to Opportunity Plan the fee for undergraduate engineering programs will be increased in 1999/2000 beyond the regulated maximum increase of 10%. Fees for incoming students will be set at \$5,000; fees for continuing students will be increased by 20%.</p> <p>Sixty-five percent of the revenue from the tuition fee increases above 5%, net of the 30% directed to student aid, was flowed to the Academic Priorities Fund (APF). Allocations totaling \$15.8M have been made to the divisions from the APF for program improvement and quality enhancement.</p> <p>A fee of \$1,950 was introduced for Postgraduate Medical Trainees entering in 1999/2000. 25% of the increased tuition revenue, net of 30% for student aid, will flow to the APF to be used to improve the educational experience for Postgraduate Medical Trainees. The funding for student aid will provide interest remission on student loans for Postgraduate Medical Trainees.</p> <p>Increased revenue may also result from plans to deal with the Double Cohort.</p>	<p>The University will increase tuition fees in Arts and Science, Music and PE&H Programs to the maximum permissible fee of \$3,951 in 2000/01 and to \$4,029, \$4,107 and \$4,185 in 2001/02, 2002/03 and 2003/04 respectively. The remaining regulated tuition fees will increase by 2% annually, not compounded, from 2000 to 2003.</p> <p>Tuition fees in the deregulated programs for continuing students will increase by 5% in 2000/01. Tuition fees in the deregulated programs for new students will also increase by 5% in 2000/01 with the exception of fees for programs in Computer Science, Commerce, Business, Law, Medicine, Dentistry, Management and Pharmacy as described in note 7. Revenue is modeled with 5% increases in all deregulated programs in subsequent years.</p> <p>Sixty-five percent of the revenue from the tuition fee increases in excess of the percentage fee increase for the regulated programs, net of the required 30% directed to student aid, will flow to the APF to be allocated for program improvement and quality enhancement and to the Faculty Retention Fund.</p> <p>Tuition fee revenue from Postgraduate Medical Trainees is modeled on a tuition fee of \$1,950. It is assumed that any revenue loss, as a result of recommendations from the Task Force chaired by the Dean of Medicine, will be offset by increased revenue from other sources or in reduced expenses.</p>	<p>Tuition fees in the deregulated programs for continuing students will increase by 5% in 2001/02. Tuition fees in the deregulated programs for new students will also increase by 5% in 2001/02 with the exception of fees for the MBA program in Management and the LLB program in Law as described in note 1. Fee revenue is modeled with 5% increases in all other deregulated programs in subsequent years.</p>	<p>Tuition fees in the regulated programs will increase by 1.94%.</p> <p>Tuition fees in the deregulated programs for continuing students will increase by 5% in 2002/03. Tuition fees in the deregulated programs for new students will also increase by 5% in 2002/03 with the exception of fees for the MBA program in Management, the LLB program in Law, the DDS program in Dentistry and undergraduate programs in Commerce, Business Administration, Computer Science, CCT at UTM and Engineering. Fee revenue is modeled with 5% increases in all other deregulated programs in 2003-04. More complete details on tuition fee rates can be found in the <i>Tuition Fee Schedule for Publicly Funded Programs, 2002-03</i>.</p>
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10.	Tuition Fee Rates: International.	Undergraduate and Graduate International Fees will increase by the same \$ amount as the corresponding domestic fees. Academic divisions will receive the same \$ amount as they would from corresponding domestic fee revenue increase.	The tuition fees for international engineering students will increase by the same \$ amount as the corresponding domestic fees. Revenue from international tuition fee increases, equivalent to that for domestic students under 9 above, will be flowed to the APF. For undergraduate international students, revenue from tuition fee increases, equivalent to that for domestic undergraduate students under 9 above, will be flowed to the student aid budget.	Undergraduate and Graduate International Fees, except for those in Computer Science, Commerce, Business and Management, will increase by the same \$ amount as the corresponding domestic fees, see note 7.	Undergraduate and Graduate International Fees, except for those in MBA and LLB programs will increase by the same \$ amount as the corresponding domestic fees, see note 1.	The University has, for a number of years, maintained a constant \$ differential over time between domestic and international fees by increasing the international fee by the same dollar amount as those for domestic students in the same program. It now proposes to set that differential, in general, at a level where the international fee will generate the same revenue as that generated by a domestic student from both fees and Government funding. This produces additional increases in a number of programs, see the <i>Tuition Fee Schedule for Publicly Funded Programs, 2002-03</i> for more details.
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11.	Government Operating Grants.	<p>1998/9; zero increase, possible loss of \$1.3M in pay equity grants. 1999/2000; increase of 1%.</p> <p>Current policy objective is to shift \$72 million from base grants envelope to research infrastructure envelope. This would represent an improvement of approximately \$10 million to U of T. This assumption is NOT included in the projection.</p> <p>The combined revenue from Government Operating Grants and Tuition Fees shall increase by CPI + 2% in 2000/01. Of this 75% of the revenue above that generated by an increase of CPI is assumed to be targeted revenue, including for student aid, and is unavailable for general operating purposes.</p> <p>The combined revenue from Government Operating Grants and Tuition Fees shall increase by CPI + 2% annually from 2001/2 to 2003/4. Of this 75% of the revenue above that generated by an increase of CPI is assumed to be targeted revenue, including for student aid, and is unavailable for general operating purposes.</p>	<p>Revenue in 1999/2000 from enrollment increases related to ATOP and BEd expansion, less 25% for institutional overhead as per the ATOP plans, flows to the Enrollment Growth Fund for expenses related to these initiatives. In light of the uncertainty that still exists on the magnitude of the ATOP and BEd enrollment increases in 2000/2001 and beyond, no specific assumption is made on the level of ATOP and BEd Government Grant funding for 2000/01. In light of the uncertainty that still exists on the magnitude of the ATOP and BEd enrollment increases in 2000/2001 and beyond, no specific assumption is made on the level of ATOP and BEd Government Grant funding. Rather it is contained within the assumption made previously that "75% of the revenue above that generated by an increase of CPI is assumed to be targeted revenue, including for student aid, and is unavailable for general operating purposes".</p> <p>A loss of \$0.6M in pay equity grants will be realized.</p> <p>New Provincial funding of \$1.7M over 10 years for OGSST. The SGS graduate financial assistance budget increased by \$2.6M</p> <p>Increased revenue may also result from plans to deal with the Double Cohort.</p>	<p>For 2000/01, consistent with A <i>Framework for Enrollment Expansion at the University of Toronto</i>, the University will elect not to participate in the Provincial Government's Accessibility Fund. It is assumed that the University will however, receive \$2.7M from the Performance Fund in 2000/01.</p> <p>Government operating grant revenue is assumed to increase by 2% annually in 2001/02 through 2003/04. The revenue in 2000/01 and beyond will be reduced by \$1.6M as a result of folding the pay equity grant into the base operating grant.</p> <p>Provincial Government operating revenue for the approved enrollment increases under ATOP and in the BEd Program, the latter for the four years 1999-2003, is included in the projections. The revenue, less 23% for institutional overhead as per the ATOP plans, flows to the Enrollment Growth Fund for expenses related to these initiatives.</p>	<p>In the absence of information from the Provincial Government on operating funding, it is assumed that operating grant revenue will increase by 2% annually in 2001/02 through 2003/04 and that the University will also receive \$3.4M from the Performance Fund. The MTCU has, in consultation with the COU, modified the base on which the Performance Fund is calculated to include graduate enrolment as well as undergraduate. As a result the University's share increases from \$2.7M to \$3.4M.</p> <p>Provincial Government operating revenue for the approved enrollment increases under ATOP and in the MD and BEd Programs is included in the projections. The revenue, less 23% for institutional overhead, flows to the Enrollment Growth Fund for expenses related to these initiatives.</p> <p>Ontario Graduate Scholarship funding of some \$7M, with its \$3.5M match, will now be distributed by the University</p>	<p>The University did not receive the assumed 2% increase in operating grant funding to cover increased costs in 2001-02. For 2002-03 the budget model assumes that additional revenue, equal to 1% of the operating grant funding, will be received either in the form of an increase in operating grant revenue or from a relaxation of the 2% cap on tuition fees in the regulated programs. In 2003-04 it is assumed that the operating grant revenue will increase by 2% to cover increased costs.</p>
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11a	Canada Research Chairs Program			Projected revenue from the Federal Government's Canada Research Chairs Program, together with funds released from the salary budget, is flowed to the Canada Research Chairs Fund (CRCF). A component is retained for central indirect expense and the remainder will be allocated to the Divisions in accordance with Divisional Plans and the Program requirements.	A refining of the input data on research funding has produced an increase of 20 in the number of Canada Research Chairs allocated to the University.	
12.	Government Operating Grants and Tuition Fee Rates, 2000/1 to 2003/4.	This has been merged into rows 9 and 11.	This has been merged into rows 9 and 11.	This has been merged into rows 9 and 11.	This has been merged into rows 9 and 11.	
13.	Overhead Charges to Self-Funded Academic Programs	Recently approved or proposed Self-Funded Programs: M Eng (Telecommunications) M Sc (Mathematics for Finance) B Sc (Radiation Sciences). Certificat (Case Management)	Recently approved or proposed Self-Funded Programs: Qualifying Program (Dentistry)	Recently approved or proposed Self-Funded Programs: Global Executive MBA Joint MEng degree in Design and Manufacturing Diploma Program in Professional Pilot and Aviation Management		
14.	Research Overhead and Royalties	All increases in the general university portion of research overhead and royalties income will be used to finance the technology transfer plan initiative through to the year 2000. A decision concerning revenue beyond that point is required.	The current arrangement of using increased overhead revenues to fund the Tech Transfer Strategy will be reviewed in 1999/2000 and a decision taken on future disbursement of any increase in the General University portion of overhead and royalty revenue. Overhead revenue will be one source of funding for the operating cost of new space.	Substantial new overhead revenue was realized principally from CF/ORDCF research projects and related industrial contracts.	There continues to be a modest increase in research overhead revenue.	The Federal Government introduced a fund of \$200M for the indirect costs of Federally supported research in 2001-02. The University's share, excluding the affiliated teaching hospitals, is projected at \$14.6M. This is a first step in a program where the level of indirect costs is expected to double to 40% over time. The budget model assumes that the university's share will remain at \$14.6M in 2002-03 and increase to \$21.9M in 2003-04.

14a	Research Performance Fund		The recent Provincial Budget included the creation of a \$30M Ontario Research Performance Fund to cover indirect costs associated with Ontario-funded research. Distribution to Universities and Colleges is based on an Institution's share of Ontario research funding. The University's share of the funding is estimated at \$12.5M.	It is assumed that the University's share of the Ontario Research Performance Fund will continue to be \$12.5 annually.	The \$12.5M share from the Ontario Research Performance Fund received in 2000-01 included \$3.7M for hospital based research leaving the University with a net of \$8.8M. This dropped to \$5.4M in 2001-02 and is projected to be \$6.9M in 2002-03 and 2003-04. The reduction is the result of a drop in the University's share of Ontario research funding used in the allocation algorithm.	
15.	Matching Strategy for Endowed Chairs	Current strategy calls for 75 matched chairs to be achieved by 1999/2000, for increased leverage on General University Income of \$1.9 million. To date, 52 chair agreements have been completed, and 7 are in progress.	To date, 77 EAF matched chair agreements have been completed. New, simplified matched chair program approved which is neutral to the budget bottom line but does not provide leverage on General University Income. A total of \$1.3M has been realized from chair agreements under the former strategy.	To date, 98 EAF matched chair agreements have been completed.	To date, 118 EAF matched chair agreements have been completed.	A total of 164 endowed chairs have been raised in the Campaign bringing the total number of endowed chairs at the University to 178. Of the 164, a total of 143 were matched chairs with the remaining 21 being fully endowed.
16.	Revenue Contributor from Ancillary Operations	No new strategies at present. Income potential from Food Service Ancillary and possible creation of Real Estate Ancillary.	Food Service Ancillary contributing \$250,000 in steady state. Ancillaries will contribute \$2.7M to General University and particular Divisional Income in 1999/2000.	The Parking Ancillary contribution to general university income is projected to decrease as underground parking garages replaces surface parking lots. The ancillaries are budgeted to contribute \$2.3M to general university income in 2000/01 reducing to \$1.7M in 2003/04.	There will be a further loss of revenue from the Parking Ancillary of \$0.8M when parking is eliminated from King's College Circle	The land rent contribution from the Parking Ancillary is projected at \$1.1M in 2002-03 and \$1.2M in 2003-04. It is projected that the Food Service Ancillary will no longer contribute to general university income, a loss of \$0.25M.
17.	Student Aid	30% of all revenue from domestic and international tuition fee increases will be directed to student aid 1998/9 and 1999/2000.	The total student aid budget for 1998/99 was \$43M. It will increase to \$57M in 1999/2000 and \$65M in the steady state as all of the OSOTF and redirected tuition fee revenue becomes available.	The total student aid budget for 1999/2000 was \$58.9M. It is projected to increase to \$67.8M in 2000/01 and \$82.8M in the steady state as all of the OSOTF, OGSST, redirected tuition fee revenue and new graduate student aid becomes available.	The total student aid budget for 2000/01 was \$74.5M. It is projected to increase to \$84.1M in 2001/02 and \$101.7M in the steady state as all of the OSOTF, OGSST, OGS, redirected tuition fee revenue and new graduate student aid becomes available.	The total student support budget for 2001/02 was \$84.8M. It is projected to increase to \$92.9M in 2002/03.

18.	Contractual Obligations to Affiliated Institutions	New agreement with Sheridan College included in long-range projection. Memorandum of Agreement with Federated Universities is being re-negotiated. For modeling purposes it is assumed that changes will be neutral to the budget.	Memorandum of Agreement with Federated Universities has been signed; the increased cost to the budget is estimated at \$260,000 (4.6%). Memorandum of Agreement with TST under review. Block Grant flat-lined to 2003/04 pending outcome of review.	Enrollment levels at the Toronto School of Theology (TST) have been below target in recent years and the new Director has been asked to submit an enrollment plan. Funding to TST will be flat lined pending the receipt of the plan.	The BIU eligible enrollment at TST appears to have stabilized at ~575 BUs, substantially below their corridor mid-point of 717. A new mid-point of 585 has been proposed and funding reduced accordingly with the reduction phased over 3 years. There will be a saving to the budget of \$0.125M in 2001/02 growing to \$0.375M in 2003/04.	The TST Theology Grant will be reduced by \$0.04M in 2002-03 and a further \$0.09 in 2003-04 as a result of the new corridor mid-point agreement. There was a reduction of \$0.014 in 2001-02.
19.	Compensation	Agreements in place with UTSA and SMG through to 1999/2000. Agreement in place with UTFa and the unions to 1998/9. Assumptions: UTSA: 1.5% ATB plus merit annually from 2000/01 to 2003/4. SMG: 0% ATB, 3% merit annually from 2000/01 to 2003/4. UTFa: 1.5% plus PTR annually from 1999/2000 to 2003/4. Unions: 1.5% ATB annually from 1999/2000 to 2003/4. Introduction of differential replacement salary provision for different disciplinary groups, rather than a single institution-wide replacement value, e.g., a constant PTR recovery. Academic salary anomaly and retention fund: \$500,000 annually. Administrative Salary Anomalies: \$80,000 annually.	First contract negotiations are underway with the United Steelworkers of America (USWA). Memorandum of Agreement negotiations are also underway with UTFa. The PTR recovery will be set at \$65,000 plus benefits in 2000/01 and will be indexed in subsequent years by the ATB salary increases. Divisions requiring starting salaries greater than \$65,000 should make the case in their response to <i>Raising Our Sights</i> . The cost will be met from the APF. Academic salary anomaly and retention fund increased to \$900,000 annually beginning 2000/2001. Administrative Salary Anomaly budget reduced to \$40,000 annually.	Agreements in place with UTFa, USWA, CUPE 1230, CUPE 3261 OPSU 578 and University Workers Local 1 through to 2001/02 and most other unions to 2000/01. Assumptions: UTFa: 1.5% plus PTR annually in 2002/03 and 2003/4. SMG: 0% ATB, 4% merit in 2000/01 and 0% ATB, 3.5% merit annually 2001/02 through 2003/4. Other Managers and Confidential: 2% plus merit in 2000/01 and 1.5% plus merit annually 2001/02 to 2003/04. Unions: 1.5% ATB annually in those years beyond their current contract. These assumptions are for modeling purposes only and do not represent a strategy for salary negotiations.	Agreements in place with UTFa, USWA, CUPE 1230, CUPE 3261 OPSU 578 and University Workers Local 1 through to 2001/02. Assumptions: UTFa: 2% plus PTR annually in 2002/03 and 2003/4. SMG: 0% ATB, 4% merit annually 2002/03 and 2003/4. Other Managers and Confidential: 2% plus merit annually 2002/03 and 2003/04. Unions: 2% ATB annually in those years beyond their current contract. These assumptions are for modeling purposes only and do not represent a strategy for salary negotiations. If compensation agreements result in ATB increases in excess of 2%, additional base budget cuts will be required. Each increase of 0.1% beyond the assumed value in either of 2002/03 or 2003/04 will result in an additional base budget cut of ~0.09%	Agreements are in place with CUPE 3902 (TA union) to April 2005 and with the unions representing the trades to 2003/04. Assumptions for the total cost of compensation increases, including costs associated with benefits improvements, for the remaining employee groups are: UTFa: 3% plus cost of PTR annually in 2002/03 and 2003/04. Other employees 3% annually 2002/03 and 2003/04. These assumptions are for modeling purposes only and do not represent a strategy for salary negotiations.

20.	Employer Benefits Costs	<p>Proposed introduction of standard benefit cost rate: 18.25% for appointed staff; 8.25% for non-appointed staff.</p> <p>Substantial increase in CPP premiums anticipated which would be partially offset by a decrease in UI premiums.</p> <p>Current service cost of pension reduced effective 1997/8. Current service cost of SRA included in pension contribution budget.</p> <p>Current service costs of the main registered pension plan are assumed to be available until 2001/2. (to be reviewed annually). Funds to be redirected to finance the SRA with balance transferred to the University Infrastructure Investment Fund and Transitional Funds.</p> <p>The operating grant portion of the LTID insurance plan rebate will be transferred to the University Infrastructure Investment Fund and Transitional Funds.</p>	<p>A contingency of \$2.2M will be provided for the benefits budget in 1999/2000. The standard benefit rates will be reviewed for 2000/01 and adjusted, if necessary, to better reflect actual experience.</p>	<p>The standard benefit cost rate will increase to 18.75% for appointed staff and 9.5% for non-appointed staff. The Benefits budget will increase by \$6.6M in 2000/01 over the revised 1999/2000 budget, this is \$3.3M more than the increase projected previously for this year. The revised 1999/2000 budget was approved in April 1999 and included a \$2.2M addition.</p> <p>The balance of funds available from the current service pension cost provision in the operating budget for transfer to the University Infrastructure Investment Fund (UIIF) and the Transitional Funds in 2000/01 is \$17.7M and in 2001/02 is \$18.6M. The balance in 2002/03 (\$19.4M) will be used for approved matching endowment programs and in 2003/04 (\$16.3M) will be transferred to the UIIF.</p>	<p>The Benefits budget is projected to increase by \$4.2M in 2001/02, with further increases of \$4.4M and \$4.0M in 2002/03 and 2003/04 respectively.</p> <p>The balance of funds available from the current service pension cost provision in the operating budget for transfer to the University Infrastructure Investment Fund (UIIF) and the Transition Funds in 2001/02 is \$18.6M. The balance in 2002/03 (\$19.8M) will be used for approved matching endowment programs and in 2003/04 (\$21.2M) will be transferred to the UIIF.</p>	<p>The increase in the benefits budget for 2002/03 is projected to be \$2.8M over the 2001-02 budget, a reduction of \$1.6M from the \$4.4M signaled last year. The 2001-02 actual expenditures were \$2.2M under budget. The budget for 2003-04 is projected to be a further \$5.0M larger than in 2002-03. The standard benefit rates will remain at 19.5% for appointed employees and at 9.5% for non-appointed employees. The Vice-Presidents Business Affairs and Human Relations are reviewing benefits costs with the aim of reducing the magnitude of the continuing cost escalation.</p> <p>In 2003-04, \$14M of the balance of funds available from the current service pension cost provision in the operating budget will be used for approved matching endowment programs. The remainder of the funds in 2003-04 and all the funds in 2002-03 will be used to offset the need for OTO deficit reduction control measures.</p>
21.	Utilities Costs	<p>Utility costs assumed to increase at CPI p us 0.5% per annum beyond 1998/9.</p>	<p>Cost increase of \$600,000 predicted in 1999/2000, principally because of increased gas prices.</p>	<p>An increase of \$2.0M in base is projected for 2000/01, of which \$1.1M is from rate increases and \$0.5M results from the negative variance in the current year. Increasing costs for natural gas contributes \$0.8M to the increase.</p>	<p>Based on current estimates of gas and steam prices, the 2000/01 actual energy expense will be some \$3M above budget. The budget for 2001/02 projects an increase of \$5M, or approximately 24%, over the 2000/01 budget.</p>	<p>Rate increases of 33.8% (including an 11.8% <i>debt surcharge</i>) for electricity, 20.3% for steam and water and reductions of 18.2% for natural gas and 9.1% for oil are projected in 2001/02. The result of these rate changes together with the commissioning of the BCIT, the purchase of 500 University Ave etc. is projected to produce utilities cost increases of \$4.6M in 2002-03 and a further \$ 2.0M in 2003-04.</p>

22.	Operating cost of New or Newly Renovated Space	These additional costs will be the responsibility of the Division occupying the space. Funds may be requested from the Academic Priorities Fund, (or the Administrative Priorities Fund, as appropriate).	The Centre for Information Technology is expected to be the first new building where this policy will apply.	With the acquisition of the OISE Building from the Ontario Realty Corporation, the University will assume full responsibility for maintenance and operating costs for the building, \$0.5M will be added to Facilities and Services budget in 2001/02 with partial funding in 2000/2001. There will also be a reduction of \$2.2M in revenue and an offsetting reduction in lease expense.		
23.	Cost of Leased Space	Cost forecast to decline from \$962,000 in 1997/8 to approximately \$200,000 in 2003/4. Savings are being used on an CTO basis to fund moving and renovation costs.	Costs of leased space now predicted to decrease to \$325,000 due to pressure for space on campus.	Costs of leased space now predicted to decrease to \$556,000 in 2003/04 due to pressure for space on campus, particularly transition space during new construction.	Costs of leased space now predicted to be \$795,417 in 2003/04. The increase is principally due to the space requirements of the Research & International Relations and Development portfolios.	Costs of leased space now predicted to be \$951,216 in 2003/04. A small group under the direction of the Vice-Provost Space and Facilities Planning is reviewing the need for leased space in light of recent property acquisitions.
24.	Library Acquisitions	Policy to be reviewed during 1999/2000. Current policy is producing annual increases of just over 4%.	Original assumption retained pending outcome of review to be conducted in 1999/2000.	The assumption currently in the budget model of a 4.2% annual increase in the Library Acquisition Budget will be retained. The policy on the provision of inflation protection for the library's acquisition budget is being reviewed; the algorithm for determining annual changes to the budget is also being examined.	The assumption currently in the budget model of a 4.2% annual increase in the Library Acquisition Budget will be retained pending the outcome of the review of the policy on the provision of inflation protection for the library's acquisition budget and the algorithm for determining annual changes to the budget.	

25.	Priorities Funds	Annual provision of 1.5% in base to provide for both academic and administrative priorities in years 2000/1 to 2003/4.	The APF will be augmented by \$5.0M in the years 2000/1 to 2003/4 as revenue from the 1998/99 and 1999/2000 tuition fee increases reaches steady state.	Some \$10.3M of additional revenue from tuition fee increases in excess of the percentage increase for the regulated programs will be available in the APF for program improvement and quality enhancement. Analysis of the Business Plans for new student residences indicate that, in the absence of a significant down-payment, a subsidy will be required to maintain room rates at an affordable level. \$1.7M will be added to the APF to provide assistance to Colleges undertaking new residence construction.	Some \$1.8M of additional revenue from tuition fee increases in excess of the percentage increase for the regulated programs will be available in the APF for program improvement and quality enhancement.	Some \$2.2M of additional revenue from tuition fee increases in excess of 5% will be available in the APF in 2002-03 and a further \$3.8M in 2003-04 for program improvement and quality enhancement.
26.	Transitional Funds	Requirement for transitional funding will diminish with the revised funding approach to benefit costs. Funding will be provided through transfer of available pension current service cost funds and the LTD rebate.		The balance of funds available from the current service pension cost provision in the operating budget for transfer to the Transitional Funds in 2000/01 is \$3.6M, and in 20001/02 is \$3.8M.		
27.	Infrastructure Funds	Funding will be provided through transfer of available pension current service cost funds and the LTD rebate. Majority of funds will be deployed to meet matching requirements of Federal and Provincial deferred maintenance and research infrastructure funding programs and other critical deferred maintenance needs. Any positive variance against budget to be added to the UIIF annually.	The review of the strategy on funding the University pension plans has determined that the funds available for transfer to the UIIF in 1999-2000, 2000-01 and 2001-02 can be increased by a total of \$13.6M, see note 20.	The balance of funds available from the current service pension cost provision in the operating budget for transfer to the UIIF in 2000/01 is \$14.1M, in 20001/02 is \$14.8M and in 2003/04 is \$16.3M. All future Capital Project budgets will identify 1% of the project cost to be used for adjacent open space improvements. In addition, funding at a level of 2% of project cost will be identified to be used to further the Open Space Plan. For Academic Capital Projects the allocation will be from the UIIF or the Capital Renewal Fund.	The balance of funds available from the current service pension cost provision in the operating budget for transfer to the UIIF is \$16.8M in 2001/02 and \$21.2M in 2003/04. In addition, \$30M is being borrowed with a 20 year term and added to the UIIF budget to meet current capital commitments within the planning period. Principal and interest payments will be a charge to the University operating budget.	A further \$30M is being borrowed in 2002-03 and \$30M in 2003-04, each with a 25 year term, for the UIIF budget to meet current capital commitments within the planning period. Principal and interest payments will be a charge to the University operating budget.

Appendix B, Contractual Obligations and Policy Commitments (COPC) List.

20-Mar-02
11:21 AM

-----Base-----					
2001-2 BUDGET		Price Inflation & Formula Adjustments	Other	Total	Total 2002-2003 BUDGET
1. CONTRACTUAL OBLIGATIONS TO AFFILIATED INSTITUTIONS					
- Federated Colleges block grant (incl PIMS)		6,424,655	246,269	246,269	300,000
- TST Theology Grant		1,982,283	(60,654)	(60,654)	1,921,629
- Sheridan College transfer payment		449,604	(8,557)	(8,557)	441,047
TOTAL-CONTRACTUAL OBLIGATIONS TO AFFILIATED INSTITUTIONS		8,856,542	177,058	0	177,058
2. OTHER CONTRACTUAL OBLIGATIONS					
- Lease Cost of Off-Campus Space		1,055,200	(97,919)	(97,919)	957,281
- Interest Payments re Medical & Related Sciences Discovery Dis		463,090		0	463,090
TOTAL- OTHER CONTRACTUAL OBLIGATIONS		1,518,290	(97,919)	0	(97,919)
* SEE COPC CONTINGENCY					0
					1,420,371

----- Base -----				
	Price Inflation 2001-2 & Formula Adjustments	Other	Total	O.T.O
BUDGET				
			Total 2002-2003 BUDGET	

3. INSTITUTIONAL STATUTORY COMMITMENTS

- Membership fees :

-A.U.C.C.

-COU Subscriptions

-Total Other Membership

TOTAL- Membership Fees

157,188	6,609		6,609		163,797
629,753	(13,069)	15,000	1,931		631,684
72,292	9,568	(15,000)	(5,432)		66,860
859,233	3,108	0	3,108		862,341

- Negotiating Expenses (a)UTFA

115,037 (40,000) (40,000)

75,037

- Negotiating Expenses (b)USWA

15,000 0 63,000

78,000

- Negotiating Expenses (c)TA

19,394 300 300

19,694

- Job Accomadation Fund/ Program

25,000 25,000

25,000

- Legal Fees *

1,535,000 833,222 833,222

2,368,222

- Pension Consulting

25,000 25,000 25,000

50,000

- Radioactive & Chemical Waste Disposal *

370,000 0 0

370,000

- Drinking Water Regulation Testing - F&S.

0 5,000 5,000 54,000

59,000

- Environmental Health & Safety - Certification Training & transfer

0 32,000 32,000

32,000

TOTAL- INSTITUTIONAL STATUTORY COMMITMENTS

2,938,664	801,630	82,000	883,630	117,000	3,939,294
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* SEE COPC CONTINGENCY

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20-Mar-02
11:21 AM

Base -----						Total	
2001-2 BUDGET		Price Inflation & Formula Adjustments	Other	Total	O.T.O	2002-2003 BUDGET	
4. UTILITIES							
- Utilities: St George	21,694,349	3,233,625	1,652,423	4,886,048		26,580,397	
- Energy Management Fund	0		250,000	250,000		250,000	
- Relamping Project	0	(338,467)		(338,467)		(338,467)	
- Co-Generation Savings	0	(1,230,000)		(1,230,000)		(1,230,000)	
- Flue Heat Recovery Project	0	173,561		173,561		173,561	
Sub total - St George Utilities	21,694,349	1,836,719	1,902,423	3,741,142	0	25,436,491	
- Utilities : Scarborough	1,871,143	312,516		312,516		2,183,659	
- Utilities : Erindale	2,171,356	314,535	209,520	524,055		2,695,411	
TOTAL - UTILITIES	25,736,848	2,465,770	2,111,943	4,577,713	0	30,314,561	
5. ADDITIONAL COST OF NEW SPACE							
- BCIT Building 100%	0	0	1,136,005	1,136,005		1,136,005	
- Gerstein Addition - 9/12's	0	0	39,330	39,330		39,330	
- Earth Science Greenhouse - 10/12's	0	0	13,035	13,035		13,035	
- Haultain Bldg Conversion	0	0	19,363	19,363		19,363	
- Canadiana Building	0	0	40,295	40,295		40,295	
- Sid Smith Infill - 8/12's	0	0	13,103	13,103		13,103	
TOTAL - ADDITIONAL COST OF NEW SPACE	0	0	1,261,131	1,261,131	0	1,261,131	

Base -----						Total
2001-2		Price Inflation	2002-2003			
BUDGET		& Formula	BUDGET			
		Adjustments	Other	Total	O.T.O	
6. PAID LEAVE COMMITMENTS						
- UTFA Released Time						
		163,040		0		163,040
- USWA/CUPE Released Time (a) (incl. T/F to EHS \$20k)						
		210,443	2,000	(20,000)	(18,000)	192,443
- Administrative leaves :						
- University Administration						
		0		0	643,143	643,143
- Federated & Constituent Colleges						
		0		0	221,607	221,607
Total Administrative Leaves						
		0	0	0	864,750	864,750
TOTAL- PAID LEAVE COMMITMENTS						
		373,483	2,000	(20,000)	(18,000)	1,220,233
* SEE COPC CONTINGENCY						

20-Mar-02
11:21 AM

7. LIBRARY ACQUISITIONS COMMITMENTS

----- Base -----						
Price Inflation & Formula Adjustments					Total	Total
2001-2 BUDGET					O.T.O.	2002-2003 BUDGET
7. LIBRARY ACQUISITIONS COMMITMENTS						
- Library acquisitions						
St George (excl. binding)						
-Books *	5,504,694	228,445		228,445		5,733,139
-Periodicals *	7,986,654	331,446		331,446		8,318,100
-Automation	3,637,194	150,944		150,944		3,788,138
	17,128,542	710,835	0	710,835	0	17,839,377
Scarborough						
-Books *	1,122,817	46,597		46,597		1,169,414
-Periodicals *	0	0		0		0
-Automation	0	0		0		0
	1,122,817	46,597	0	46,597	0	1,169,414
Erindale						
-Books *	270,956	11,245		11,245		282,200
-Periodicals *	704,107	29,220		29,220		733,328
-Automation	196,054	8,136		8,136		204,190
	1,171,117	48,601	0	48,601	0	1,219,718
Law						
-Books *	128,058	5,314		5,314		133,372
-Periodicals *	512,232	21,258		21,258		533,489
-Automation	137,796	5,719		5,719		143,514
	778,085	32,291	0	32,291	0	810,375
Graduate Institutes & Centres						
	41,971	1,742		1,742		43,713
Audio Visual Library						
	71,373	2,962		2,962		74,335
Dentistry						
	5,549	230		230		5,779
Innis College						
	9,642	400		400		10,042
Management						
	51,363	2,132		2,132		53,495

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20-Mar-02
11:21 AM

----- Base -----							
		Price Inflation 2001-2 & Formula Adjustments		Other		Total	Total 2002-2003 BUDGET
BUDGET						O.T.O	
Music	6,510	270			270		6,781
New College	17,365	721			721		18,086
Fine Arts	38,668	1,605			1,605		40,273
University College	7,233	300			300		7,533
TOTAL - LIBRARY ACQUISITIONS		20,450,236	848,685	0	848,685	0	21,298,921

FINAL

20-Mar-02
11:21 AM

----- Base -----					
	2001-2 BUDGET	Price Inflation & Formula Adjustments	Other	Total	O.T.O BUDGET
8. OTHER POLICY COMMITMENTS					Total 2002-2003 BUDGET
- Expenses Funded from Overhead on Contract Research (note 1)	0			0	7,635,480
- Expenses Funded from Overhead on Federal Research Grant	0	0	3,652,179	3,652,179	3,652,179
- Overhead on University Student Assistance	613,568	258,392		258,392	871,960
- Amortization of UIIF Loan	2,778,538	0	2,831,788	2,831,788	5,610,326
- Insurance	860,208	0		0	860,208
- Governing Council Elections	32,390	370		370	32,760
TOTAL- OTHER POLICY COMMITMENTS	4,284,704	258,762	6,483,967	6,742,729	7,635,480
(Note 1: OTO Budget in 2001-02 \$7,047,363)					18,662,913

FINAL

20-Mar-02
11:21 AM

----- Base -----					Total	
2001-2		Price Inflation & Formula	Other		2002-2003	
BUDGET	Adjustments			Total	O.T.O	BUDGET
<hr/>						
9. COPC CONTINGENCY	3,003,678	0	687,864	687,864	0	3,691,542
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TOTAL - ITEMS 1 TO 9	67,162,445	4,455,986	10,606,905	15,062,890	8,917,230	91,142,565
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CONTINGENCY ITEMS	Base			BASE		OTO
	LOW	HIGH	RANGE			
Library books (currency fluctuations)	0	4,200,000	4,200,000	4,200,000		
Legal Fees	2,368,222	2,960,278	592,056	592,056		
UTFA Negotiation Expense	0	25,000	25,000	25,000		
Hazardous Waste Disposal Costs	370,000	475,000	105,000	105,000		
TOTAL	2,738,222	7,660,278	4,922,056	4,922,056		0

CONTINGENCY COVERAGE OF RISK 2001-2002 @ 75% 3,691,542 3,691,542 0