



**FOR INFORMATION &  
ADVICE**

**PUBLIC**

**OPEN SESSION**

**TO:** Campus Council

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**PRESENTER:** See Sponsor.  
**CONTACT INFO:**

**DATE:** November 13, 2017 for November 21, 2017

**AGENDA ITEM:** 5

**ITEM IDENTIFICATION:**

UTM Proposed Operating Budget: Themes and Priorities

**JURISDICTIONAL INFORMATION:**

Section 5.7 of Campus Affairs Committees' Terms of Reference provides that the "annual budget is considered by the Committee for recommendation to the [UTM] Council for inclusion in the University's annual operating budget."

**GOVERNANCE PATH:**

1. UTM Campus Affairs Committee [For information and advice] (October 31, 2017)
2. UTM Campus Council [For information and advice] (November 21, 2017)

**PREVIOUS ACTION TAKEN:**

At meetings on November 21, 2016 and December 6, 2016, the Campus Affairs Committee and the Campus Council respectively received for information and advice a presentation on the themes and priorities of the underlying UTM's proposed operating budget.

**HIGHLIGHTS:**

This item represents 'step two' in the process for consideration of budget matters by UTM governance, which comprises four components:

- (1) an integrated budget presentation to the CCs and CACs,
- (2) an overview of the proposed campus operating budgets (themes and priorities),
- (3) the Provost's budget review meetings, and,
- (4) governance consideration of the University's operating budget.

The attached presentation explores the priorities and key trends that inform decisions about proposed uses of the financial resources available to the campus. This “step two” discussion at the CAC will support UTM’s annual budget discussions with the Provost and the integration of campus budget plans into the University’s budget.

**FINANCIAL IMPLICATIONS:**

n/a

**RECOMMENDATION:**

For information and advice.

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**DOCUMENTATION PROVIDED:**

*Presentation: UTM Proposed Operating Budget: Themes and Priorities*



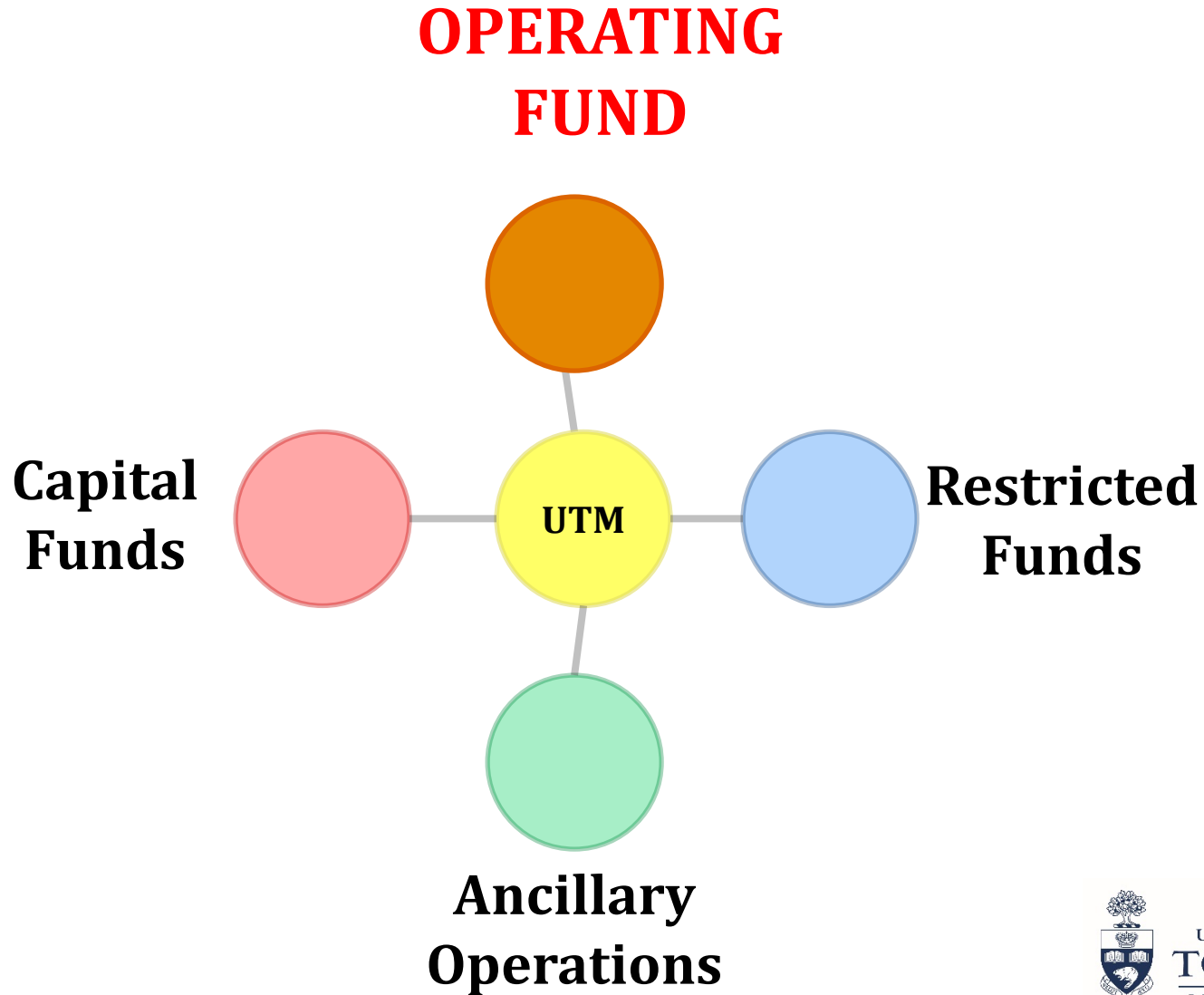
# **UTM 2018-2019 Proposed Operating Budget: Themes & Priorities**

**UTM CAMPUS COUNCIL  
NOVEMBER 21, 2017**

# Overview

- Budget context
- Priorities
  - Enrolment
  - Faculty Recruitment
  - Student to Faculty Ratio
  - Strengthening Research
  - Capital Plan
  - Academic Plan 2017

# The Four Funds



# Relationship Between Four Funds

- Funds are segregated
- Most movements from Operating to Capital (via capital reserves)
- None (@ UTM) Ancillaries to Operating
- Ancillary Budgets to CAC Jan. 9th



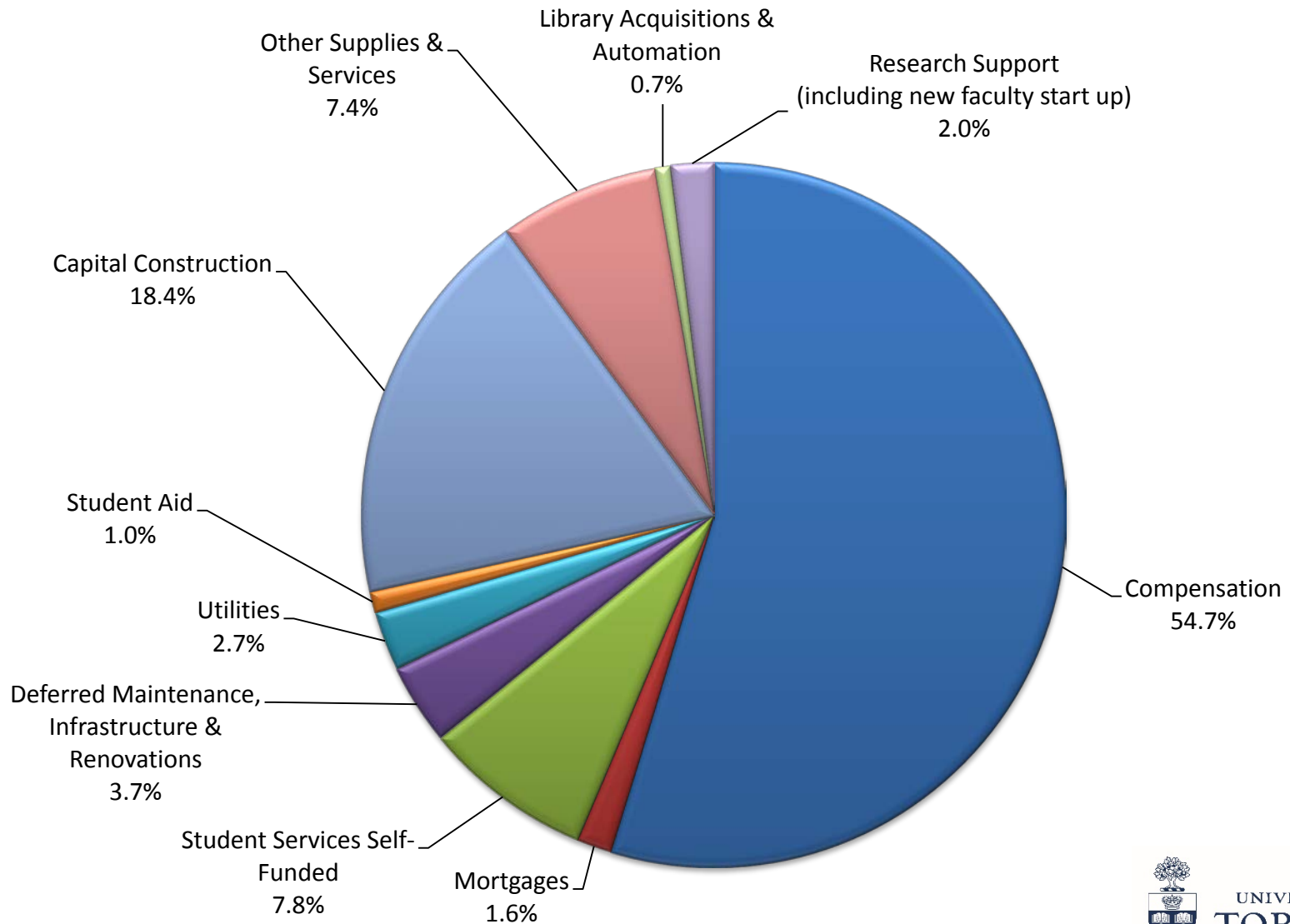
# UTM Net Revenue 2017-18

## (\$ Millions)

<b>Tuition and Grant revenue</b>	<b>\$290.1</b>
<b>Investment and other income</b>	<b><u>7.2</u></b>
<b>Subtotal</b>	<b>\$297.3</b>
<b>University Fund Contribution (10%)</b>	<b>(29.6)</b>
<b>Other attributed revenue (net)</b>	<b>2.4</b>
<b>University-wide costs</b>	<b>(38.7)</b>
<b>Student Aid</b>	<b>(12.3)</b>
<b>University Fund Allocation*</b>	<b>8.9</b>
<b>Other adjustments</b>	<b><u>0.1</u></b>
<b>“Net revenue” to UTM (77% of Gross)</b>	<b>\$228.1</b>

\* The current UF Allocation represents the cumulative total of \$8.6M as at the previous year, plus an incremental base allocation of \$0.4M from the Provost in 2017-18.

# 2017-18 Major Expense Categories





# Priority: Enrolment

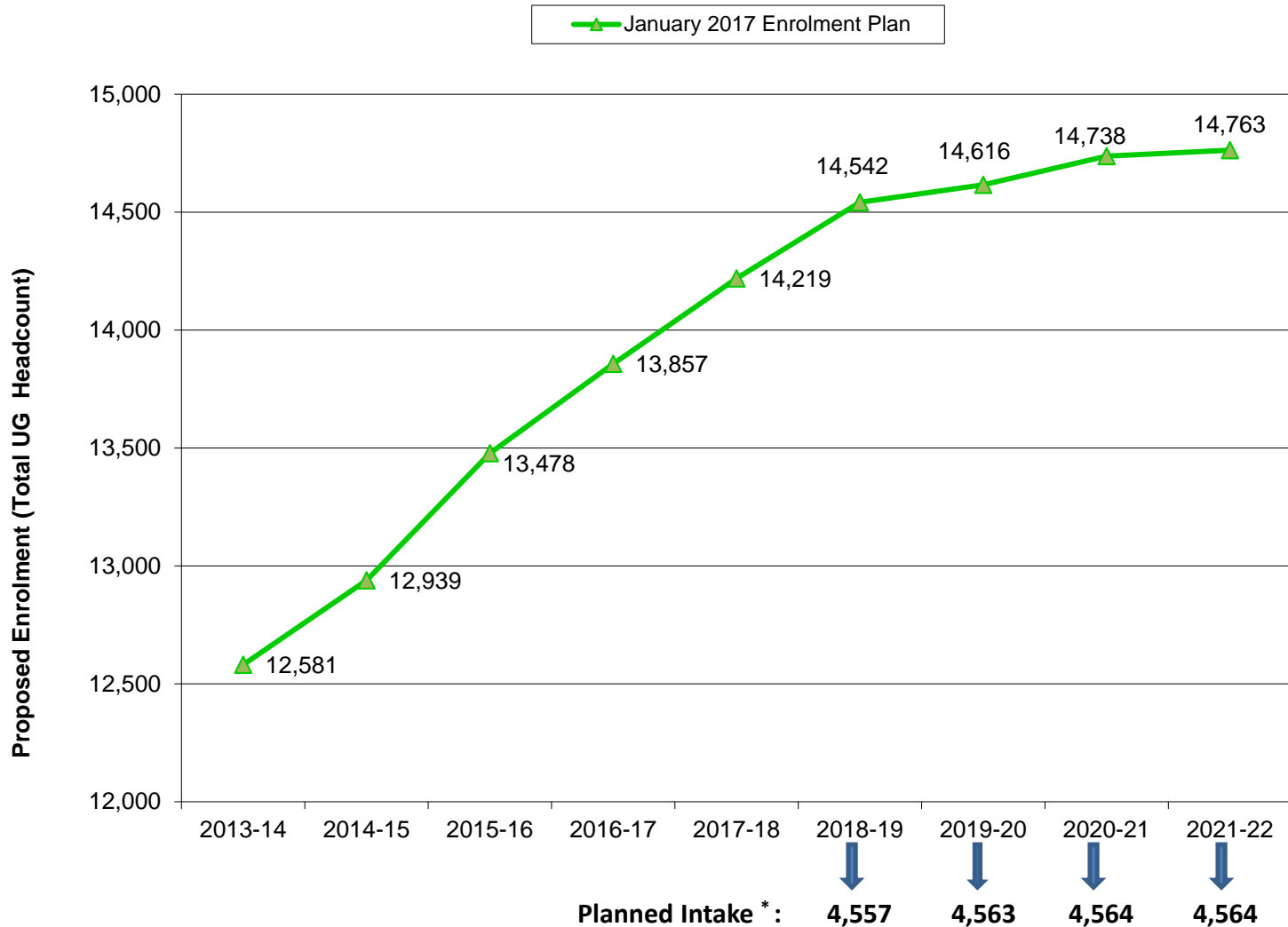
- Managing Enrolment Growth + “Pause” Period
- Graduate Student Enrolment
- Domestic Growth Considerations

# Priority: Enrolment International Students

- Domestic/International Mix
  - Now at 27% intake; 21% overall total
  - Against overall target of 20%
- Diversification - Now at 61% to 64% single-source home country
- Base Budget & Vulnerability



# UTM Undergraduate Enrolment Planned Growth



\* All new intake, including transfers, non-degree and year 1 continuing.



# Priority: Student to Faculty Ratio

- Fall 2016, UTM remains highest across University with ratio of 35.7
- Fall 2016, FAS = 28.8
- Long-term target: 30.0



# Priority: Faculty Recruitment

- Target: 32 searches 2017-18 (23.5 “growth”)  
est. 33 searches 2018-19 (23 “growth”)
- Mix of Rank/Category
- Success Rate: 2015-16 = 88%; 2016-17 = 84%
- Search limitations; time and money; capacity to conduct



# Priority: Strengthening Research

- \$17m research infrastructure renewal Strategic Infrastructure Fund
- Planning for a Science Building: anchored by Centre for Medicinal Chemistry
- Planning for Computer Science Research Cluster – Robotics Laboratory
- Competitive start-up funding using CFI funds
- Direct support of research excellence and communication via OVPR internal funding opportunities
- New support staff for laboratories, and for grant writing/reporting
- New Centre for Urban Environments will launch Jan 1/18
- Planning for Institute for Global Fluency, and Digital Humanities at UTM

# Priority: Capital Plan

## Opened 2016/17

- Parking Deck

## Underway

- Teaching/Research Laboratory Renovations
- Supporting Infrastructure (SIF) (April 2018 completion)
- North2 (To open August, 2018)

## Planned

- Davis2 Meeting Place Re-vitalization
- Science Building
- Residence Retrofits



# UTM Academic Plan

