

UNIVERSITY OF TORONTO
THE GOVERNING COUNCIL
REPORT NUMBER 487 OF
THE EXECUTIVE COMMITTEE

Tuesday, March 28, 2017

To the Governing Council,
University of Toronto.

Your Committee reports that it held a meeting on Tuesday, March 28, 2017, at 5:00 p.m. in the Boardroom, Simcoe Hall, with the following members present:

Ms. Shirley Hoy, Chair Professor Meric S. Gertler, President Mr. David Bowden Mr. P.C. Choo Ms. Janet L. Ecker* Mr. Aidan Fishman Ms. Susan Froom Mr. Gary D. Goldberg Ms. Claire M.C. Kennedy Mr. Brian D. Lawson Mr. John Paul Morgan Professor Elizabeth Smyth Prof. Salvatore Spadafora Professor Janice Gross Stein	Regrets: Ms N. Jane Pepino Professor Paul Kingston Non-Voting Member: Ms Sheree Drummond, Secretary of the Governing Council Secretariat: Ms Cindy Ferencz-Hammond Mr. Anwar Kazimi
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*by telephone

Professor Cheryl Regehr, Vice-President and Provost and Member of the Governing Council
Professor Scott Mabury, Vice-President, University Operations
Mr. Andrew Szende, Chair, University Affairs Board and Member of the Governing Council
Professor Andrea Sass-Kortsak, Chair, Academic Board and Member of the Governing Council
Professor Hugh Gunz, Chair, UTM Campus Council and Member of the Governing Council
Ms Nadina Jamison, Assistant Vice-President, Strategic Initiatives, Office of the President
Dr. Anthony Gray, Director, Strategic Research, Office of the President
Mr. Christopher Lang, Director, Appeals, Discipline and Faculty Grievances (for item 14)
Ms Tracey Gameiro, Associate Director, Appeals, Discipline and Faculty Grievances (for item 14)

Pursuant to section 28 (e) and 38 of By-Law Number 2, consideration of items 13-15 took place in camera.

The meeting was held in closed Session.

1. Chair's Remarks

The Chair congratulated the President on being conferred with an Honorary Degree from Shanghai Jiao Tong University.

A member commented on, and members of the Committee collectively recognized, the global high regard for the scholarship of President Gertler as evidenced by the Honorary Degree he recently received from Shanghai Jiao Tong University.

2. Report of the President

The Chair invited the President to make his report to the Executive Committee.

Federal Government

On Federal government matters, the President focused his report on Budget 2017 and highlighted the following:

- Funding for Tri-Councils, Canada Foundation for Innovation (CFI) and the Research Support Fund were maintained at the same level as in 2016.
- \$125 million in new funding was announced for the Pan-Canadian Artificial Intelligence (AI) Strategy to launch collaboration on AI research and education among Montréal, Toronto-Waterloo and Edmonton. A formal announcement of the funding was imminent and the Toronto-Waterloo component was expected to include \$50 million from the Province, \$80 million from the private sector and \$40 million from the Federal government.
- \$950 million over 5 years to support a small number of business-led innovation “superclusters” in highly innovative industries such as advanced manufacturing, agri-food, cleantech, digital tech, health/biosciences, clean resources, infrastructure & transportation. This was not new investment, but funding reannounced and redirected from previous commitments.
- \$221 million in new funds for Mitacs to support 10,000 placements of graduate students and postdocs in private industry; and \$73 million to create up to 8700 new work-integrated learning placements over the next four years.

The President noted that Budget 2017 directed \$117.6 million over eight years for 25 Canada 150 Research Chairs. This funding was redirected from the Canada Excellence Research Chairs program. He drew members' attention to an op-ed article he had written in the *Ottawa Citizen*

on March 27, 2017, entitled “Seize the chance to attract foreign university researchers,” in which he had acknowledged the leadership behind the Canada 150 Research Chairs program and noted the importance of ongoing funding for research..

The President concluded his report on the Budget by reporting that almost \$8 million in support had been committed to the Global Talent Stream as part of the Global Skills Strategy, with an additional investment of \$280 million to support the Temporary Foreign Worker Program, which would help facilitate the temporary entry of highly skilled global talent to Canada.

Other Matters

The President provided an update on the University’s position on the proposed Brampton “campus.” He noted that the University of Toronto had decided not to pursue the opportunity to establish a facility in Brampton, but instead to focus on strengthening its existing tri-campus system. The President noted that he had spoken with the Mayor of Brampton and reiterated the University’s interest in exploring other opportunities for engagement with Brampton.

The President continued his report with an update on the University of Toronto Asset Management (UTAM) Corporation’s responsible investment strategy. He reminded members that in his report “Beyond Divestment: Taking Decisive Action on Climate Change”, he had called on UTAM to implement a rigorous and systematic approach to integrating ESG factors into their investment decisions and, to the extent possible, those of their third-party managers. He had also asked UTAM to report annually on their progress. The President said that he had been pleased that the leadership of UTAM had embraced this approach and noted that Mr. Daren Smith, UTAM’s President and CIO, would present the first annual responsible investing report at the May 18, 2017 meeting of the Governing Council.

The President then reported on recent visits to London, Shanghai and Belfast. In London, in addition to individual meetings with prominent U of T alumni, he hosted a very successful alumni event featuring Professor Patrick Gunning who discussed UTM’s Centre for Medicinal Chemistry. In Belfast, the President was pleased to deliver the Eaton lecture at Queen’s University Belfast and in Shanghai he had been honoured to receive an Honorary Degree from Shanghai Jiao Tong University.

The President concluded his report by providing a brief overview of recent subject ranking results from QS, noting that the University of Toronto ranked among the top 10 universities in the world in 6 subjects and stood first in Canada in all 5 of the broad subject areas in the ranking. The President drew members’ attention to a story in *Times Higher Education* on March 7, 2017 titled “Which universities could challenge the higher education elite?”, which highlighted 53 “international powerhouses,” including the University of Toronto, which ranked 12th on this list overall and 5th amongst public universities.

The President asked Professor Scott Mabury, Vice-President, University Operations to provide an update on the discovery of asbestos-containing dust in the Medical Sciences Building (MSB), which had recently been in the news. Professor Mabury explained that whenever a building

underwent a major renovation, the University investigated and removed asbestos as appropriate. He said that during the MSB's renovation, there had been three incidents when asbestos dust had been found, in amounts that were barely above detectable levels. Professor Mabury noted that in total five rooms had been affected and therefore closed and that asbestos dust had been limited to the building's research tower, with no involvement in common areas, classroom or teaching areas. He noted that of the 243 air-quality samples taken since last fall, all tests have shown levels "well below" the occupational-exposure limit for asbestos. Professor Mabury reported that the University would continue to test and clean the affected areas as per all relevant regulations before re-opening them. He also noted that he, along with Professor Trevor Young, Dean of the Faculty of Medicine, had met with affected faculty, staff and students and would continue to engage with them to provide updates as appropriate.

A member noted that the main issue with respect to the asbestos dust was that the contractor did not properly seal off the areas under construction. Professor Mabury reported that going forward there would be more oversight of the ongoing work and that air sampling would be done on a continual basis.

3. Presentation: Update on the Strategic Management Agreement

The Chair invited the Provost to provide members with an update on the Strategic Management Agreement (SMA.)

The Provost explained that SMA1, which the University had signed with the Ministry of Training, Colleges and Universities (now Ministry of Advanced Education and Skills Development (MAESD)), and was in effect from 2014-15, was coming to an end. SMA1 had been focused on differentiation and recognized the University of Toronto's role and unique place in the Province in terms of research intensity. The negotiations for SMA2 were underway and would be in effect until 2019-20. Key points raised during the **presentation** included the following.

- The government had consulted broadly on a new funding formula made up of a number of elements: re-profiling of Operating Grants to three envelopes, establishing an enrolment corridor mechanism to support funding predictability and a new differentiation envelope with a performance proportion linked to metrics;
- The Special Purpose Grants envelope would be rolled into the Differentiation Envelope as of the next SMA;
- The University of Toronto currently received 85% of its funds based on its enrolment and 10% based on performance metrics;
- As the new model become implemented, the amount of money the University received based on enrollment was expected to decrease, while funds based on performance metrics are expected to increase;
- The proposed enrolment corridor mechanism would establish a floor and ceiling within which university enrolment should fall. The University would have room within 3% above and below the corridor mid-point, but penalties would be levied if enrolment encroached above or below the 3% margin;

- The SMA2, which would build on the SMA1, would continue the Provincial Government's differentiation policy; introduce system-wide and institutional metrics and targets in five priority areas as follows: Student Experience, Innovation in Teaching & Learning Excellence; Access & Equity; Research Excellence & Impact; and Innovation Economic Development & Community Engagement.
- SMA2 would address undergraduate and graduate and elaborate on the funding formula;
- Metrics would not become active until SMA3.

The Provost concluded her presentation by noting that the University was deeply engaged in the process with the relevant Provincial representatives to ensure that the resulting metrics were meaningful and measurable. The University would also be guided by principles contained in the University's [Towards 2030](#) planning document. She reported that MAESD was targeting completion of signed agreements by the summer of 2017.

In response to a member's question, the Provost confirmed that the University would be able to capture the experience of students who had transferred to other universities. In response to a member's question about the fairness of the metrics, the Provost explained that the weight of each of the five priority areas may differ for each university.

4. Items for Endorsement and Forwarding to the Governing Council

At the Chair's invitation Ms Claire Kennedy, Chair of the Business Board, provided an overview of the discussion that had occurred at the February 27, 2017 meeting of the Board. Ms Kennedy reported that following a detailed presentation on the budget and tuition fees, among the matters discussed by the Board was that the University of Toronto compared favourably with other universities in the country with respect to tuition fees and that the University lead the country in providing institutional student aid beyond the provincial requirement.

Professor Andrea Sass-Kortsak then reported on the discussion that had occurred at the meeting of the Academic Board on March 16, 2017. She said that the Board had also received a detailed presentation and that the subsequent discussion had touched on capital projects and strategic initiatives and their impact on the ability of the University to deliver its core academic function.

a. Tuition Fees and Budget

i. Annual Report on Student Financial Support 2015-16: Vice-Provost, Students & First-Entry Divisions

The Annual Report on Student Financial Support was provided to members for information.

ii. Tuition Fee Schedule for Publicly Funded Programs, 2017-18

A member commented on the woefully insufficient funding to the University of Toronto by the Provincial government and urged the University administration as well as members of the Governing Council to ensure that this message reached the government more effectively.

On motion duly moved, seconded and carried

YOUR COMMITTEE APPROVED

THAT the following recommendation be endorsed and forwarded to the Governing Council

THAT the Tuition Fee Schedule for Publicly-Funded Programs in 2017-18 as described in Tuition Fee Schedule for Publicly-Funded Programs 2017-18 (February 8, 2017); and

THAT the tuition fees in 2017-18 and 2018-19 for the special programs identified in Tables B2 and C2 of Appendices B and C of the aforementioned report be approved.

iii. Tuition Fee Schedule for Self-Funded Programs, 2017-18

On motion duly moved, seconded and carried,

YOUR COMMITTEE APPROVED

THAT the following recommendation be endorsed and forwarded to the Governing Council

THAT the *Tuition Fee Schedule for Self-Funded Programs, 2017-18* be approved.

iv. Budget Report 2017-18 and Long Range Budget Guidelines 2017-18 to 2021-22

On motion duly moved, seconded and carried,

YOUR COMMITTEE APPROVED

THAT the following recommendations be endorsed and forwarded to the Governing Council:

THAT the *Budget Report, 2017-2018* be approved, and

THAT the *Long Range Budget Guidelines 2017-2018 to 2021-2022* be approved in principle.

b. Capital Project: University of Toronto Mississauga Parking Deck Expansion – Total Project Cost and Sources of Funding. (for information)

Professor Andrea Sass-Kortsak reported that at the meeting of the Academic Board on March 16, 2017, Professor Mabury had provided some updated background information on this proposal.

CONSENT AGENDA

On motion duly moved, seconded, and carried

YOUR COMMITTEE APPROVED

THAT the consent agenda be adopted and that the items be approved.

5. Items for Confirmation

a. Operating Plans and Fees: UTM Ancillary Services

On motion duly moved, seconded and carried

YOUR COMMITTEE CONFIRMED

THAT, the proposed 2017-18 Operating Plans and Budgets for the UTM Service Ancillaries, as summarized in Schedule 1, the service ancillary capital budgets as summarized in Schedule 5, and the rates and fees in Schedule 6, as recommended by Mr. Paul Donoghue, Chief Administrative Officer, in the proposal dated November 21, 2016 be approved, effective May 1, 2017.

b. Compulsory Non-Academic Incidental Fees – Student Society Fees: UTM Student Society Proposals for Fee Increases

On motion duly moved, seconded and carried

YOUR COMMITTEE CONFIRMED

THAT beginning in the Fall 2017 session, the University of Toronto Mississauga Association of Graduate Students (UTMAGS) fee be increased as follows: (a) an increase of \$7.08 per session (full-time only) (Fall and Winter sessions) in the Mississauga U-Pass portion of the fee; and (b) an increase of \$3.78 per session (full-time only) (Fall and Winter sessions) in the Mississauga Summer Transit U-Pass portion of the fee; and

THAT beginning in the Summer 2017 session, the University of Toronto Mississauga Student Union (legally, the Erindale College Student Union) fee be increased as follows: (a) an increase of \$11.98 per session (\$11.98 part-time) (Summer session only) in the Mississauga Transit U-Pass portion of the fee;

THAT beginning in the Fall 2017 session, the UTMSU fee be increased as follows: (a) an increase of \$0.29 per session (\$0.02 part-time) in the society portion of the fee; (b) an increase of \$0.01 per session (\$0.01 part-time) in the On Campus First Aid Emergency Response/Erindale College Special Response Team (ECSPERT) portion of the fee; (c) an increase of \$0.02 per session (\$0.02 part-time) in the Academic Societies portion of the fee; (d) an increase of \$0.01 per session (Fall and Winter sessions) (\$0.01 part-time) in the Food Bank portion of the fee; (e) an increase of \$0.02 per session (\$0.02 part-time) in the Student Refugee Program portion of the fee; (f) an increase of \$7.11 per session (Fall and Winter sessions) (\$7.11 part-time) in the Mississauga Transit U-Pass portion of the fee; and

THAT beginning in the Fall 2017 session, the UTMSU fee charged to Mississauga Academy of Medicine (MAM) students in the Fall and Winter sessions be increased as follows: (s) an increase of \$3.81 per session in the Mississauga Transit Summer U-Pass portion of the fee.

c. Operating Plans and Fees: UTM Student Services

On motion duly moved, seconded and carried

YOUR COMMITTEE CONFIRMED

THAT the 2017-18 operating plans and budgets for the UTM Health & Counselling Centre; the UTM Department of Physical Education, Athletics & Recreation; and the UTM Student Services under the Student Services Fee, recommended by the Dean of Student Affairs, Mark Overton, and described in the attached proposals, be approved; and

THAT the sessional Health Services Fee for a UTM-registered or UTM-affiliated full-time student be increased to \$44.72 per session (\$8.94 for a part-time student), which represents a year-over-year increase of \$6.28 per session (\$1.25 for a part-time student) or 16.34% (resulting from the elimination of 2014-15 three-year temporary increase, and a permanent increase of 18.37%); and

THAT the sessional Athletics & Recreation Fee for a UTM-registered or UTM-affiliated full-time student be increased to \$178.71 per session (\$35.74 for a part-time student), which represents a year-over-year increase of \$3.51 per session (\$0.70 for a part-time student) or 2.0% (resulting from the elimination of a 2014-15 three-year temporary increase, and a permanent increase of 3.95%); and

THAT the sessional Student Services Fee for a UTM-registered or UTM-affiliated full-time student be increased to \$167.66 per session (\$33.53 for a part-time student), which represents a year-over-year increase of \$10.21 per session (\$2.04 for a part-time student) or 6.48% (resulting from the elimination of a 2014-15 three-year temporary increase, and a permanent increase of 2% and a three-year temporary increase of 6.31%).

d. Operating Plans and Fees: UTSC Ancillary Services

On motion duly moved, seconded and carried

YOUR COMMITTEE CONFIRMED

THAT the 2017-18 operating plans and budgets for the UTSC Service Ancillary, as summarized in Schedule 1; the Service Ancillary capital budgets as summarized in Schedule 5; and the rates and fees in Schedule 6, as presented in the documentation dated January 02, 2017, be approved effective May 1, 2017.

e. Compulsory Non-Academic Incidental Fees – Student Society Fees: UTSC Student Society Proposals for Fee Increases

On motion duly moved, seconded and carried

YOUR COMMITTEE CONFIRMED

THAT beginning in the summer 2017 session, the Scarborough Campus Community Radio (operating as Fusion Radio) fee be increased as follows: (a) an increase of \$8.00 in the society portion of the fee.

If approved, the total Fusion Radio fee will be \$12.85 per session (summer, fall, and winter), charged to full-time undergraduate students at UTSC (full-time only).

THAT beginning in the Summer 2017 session, the SCSU fee be increased as follows: an increase of \$6.06 per session (\$1.21 part-time) in the UTSC Sports and Recreation Centre Levy portion of the fee; and

Subject to confirmation of approval of the following fee increase proposals by the Scarborough Campus Students' Union (SCSU) Board of Directors on February 27, 2017,

THAT beginning in the Fall 2017 session, the SCSU fee be increased as follows: (a) an increase of \$0.52 per session in the Society membership portion of the fee (\$0.03 part-time), (b) an increase of \$0.77 per session in the Student Centre portion of the fee (\$0.23 part-time), (c) an increase of \$0.15 per session (full-time only) in the CFS/CFS-O portion of the fee, (d) an increase of up to \$7.13 (full-time only) per session in the Accident & Prescription Drug Insurance Plan portion of the fee, and (e) an increase of up to \$8.60 (full-time only) per session in the Dental Plan portion of the fee, and (f) continuation of the Student Refugee Program portion of the fee through the 2017-18 academic period.

If approved, the total Fall/Winter SCSU fee will be up to \$410.24 per session (\$45.25 part-time), charged to all UTSC undergraduate students.

f. Operating Plans and Fees: UTSC Student Services

On motion duly, moved, seconded and carried

YOUR COMMITTEE CONFIRMED

THAT, the 2017-18 operating plans and budgets for the UTSC Student Affairs and Services (including the Health & Wellness Centre, Athletics & Recreation, and Student Services), as presented in the documentation from Mr. Desmond Pouyat, Dean of Student Affairs, be approved; and

THAT the sessional Health & Wellness Fee for a UTSC-registered or UTSC- affiliated full-time student be increased to \$67.31 (\$13.46 for a part-time student), which represents a year over year increase of \$1.96 (\$0.31 for a part-time student) or 3%;

THAT the sessional Athletics & Recreation Fee for a UTSC-registered or UTSC- affiliated full-time student be increased to \$137.57 (\$27.51 for a part-time student), which represents a year over year increase of \$3.36 (\$0.67 for a part-time student) or 2.5%;

THAT the sessional Student Services Fee for a UTSC-registered or UTSC- affiliated full-time undergraduate student be increased to \$177.60 (\$35.52 for a part-time student), which represents a year over year increase of \$4.52 (\$0.98 for a part time student) or 2.61%.

6. Report of the Previous Meeting of the Executive Committee

Report number 486, from the meeting of February 6, 2017, was approved.

7. Business Arising from the Report of the Previous Meeting

8. Minutes of the Governing Council Meeting – February 15, 2017

Members received the Report of the February 15, 2017 Governing Council Meeting for information.

9. Business Arising from the Minutes of the Governing Council Meeting

There was no business arising from the minutes of the Governing Council meeting.

10. Reports for Information:

Members received the following Reports for information:

- a. Report Number 208 of the Academic Board (March 16, 2017)
- b. Report Number 231 of the Business Board (February 27, 2017)

- c. Report Number 199 of the University Affairs Board (March 6, 2017)
- d. Report Number 21 of the University of Toronto Mississauga Campus Council (February 1, 2017)
- e. Report Number 22 of the University of Toronto Mississauga Campus Council (March 2, 2017)
- f. Report Number 22 of the University of Toronto Scarborough Campus Council (February 2, 2017)
- g. Report Number 23 of the University of Toronto Scarborough Campus Council (March 1, 2017)
- h. Report Number 27 of the Pension Committee (December 14, 2016)

END OF CONSENT AGENDA

11. Date of Next Meeting

The Chair advised members that the next meeting was scheduled for Thursday May 4, 2017 from 5:00 to 7:00 p.m.

12. Other Business

a. Governing Council Meeting

The Chair noted that the Governing Council meeting would feature a presentation on student financial aid and highlights of the budget and tuition items.

The Committee Moved *In Camera*.

13. Items for Endorsement and Forwarding to the Governing Council

b. Members of the Governing Council to the UTSC and UTM Campus Councils and their Standing Committees, 2017-18

The Secretary of the Governing Council provided an overview of the process that informed the proposed 2017-18 assignments to the UTM and UTSC governance bodies.

On motion duly moved, seconded and carried

YOUR COMMITTEE APPROVED

1. THAT the following motion be endorsed and forwarded to the Governing Council:

THAT the proposed assignments of members of the Governing Council to the UTSC and UTM Campus Councils and their Standing Committees for 2017-18 be approved; and

2. THAT, pursuant to section 38 of By-Law Number 2, the Governing Council consider this item in camera.

c. Senior Appointment

On motion duly moved, seconded and carried

YOUR COMMITTEE APPROVED

THAT the following motion be endorsed and forwarded to the Governing Council.

THAT the recommendation for the Associate Vice-President, International Partnerships, as outlined in the memorandum from the President, be approved for the period July 1, 2017 to June 30, 2022.

d. Capital Project: University of Toronto Mississauga Parking Deck Expansion – Total Project Cost and Sources of Funding

On motion duly moved, seconded and carried

YOUR COMMITTEE APPROVED

THAT the following recommendation be endorsed and forwarded to the Governing Council:

THAT the recommendation by Professor Scott Mabury, Vice-President University Operations, in the memorandum dated March 21, 2017, regarding the University of Toronto Mississauga Parking Deck Expansion, be approved.

14. Item for Approval by the Executive Committee

a. Code of Behaviour on Academic Matters: Recommendations for Expulsion

On a motion duly moved, seconded and carried

YOUR COMMITTEE APPROVED

THAT the President's recommendations for expulsion, as outlined in the memorandum and supporting documentation from the Secretary of the Governing Council, dated March 21, 2017 be confirmed.

15. Committee Members with the President

a. Presidential Review 2017 Update

The Chair provided an update and lead members in a discussion of the 2017 Presidential Review.

b. Risk Assessment Report, 2016

Members reviewed and discussed the comprehensive 2016 Risk Assessment Report. The Chair expressed her thanks to Professor Scott Mabury and members of the Audit Committee for their work on the report.

The Committee returned to closed session

16. Committee Members with the President

Members of the Executive Committee, with the Board Chairs, met with the President.

17. Committee Members Alone

Members of the Executive Committee, with the Board Chairs, met privately.

The meeting adjourned at 7:00 p.m.

Secretary
March 29, 2017

Chair