

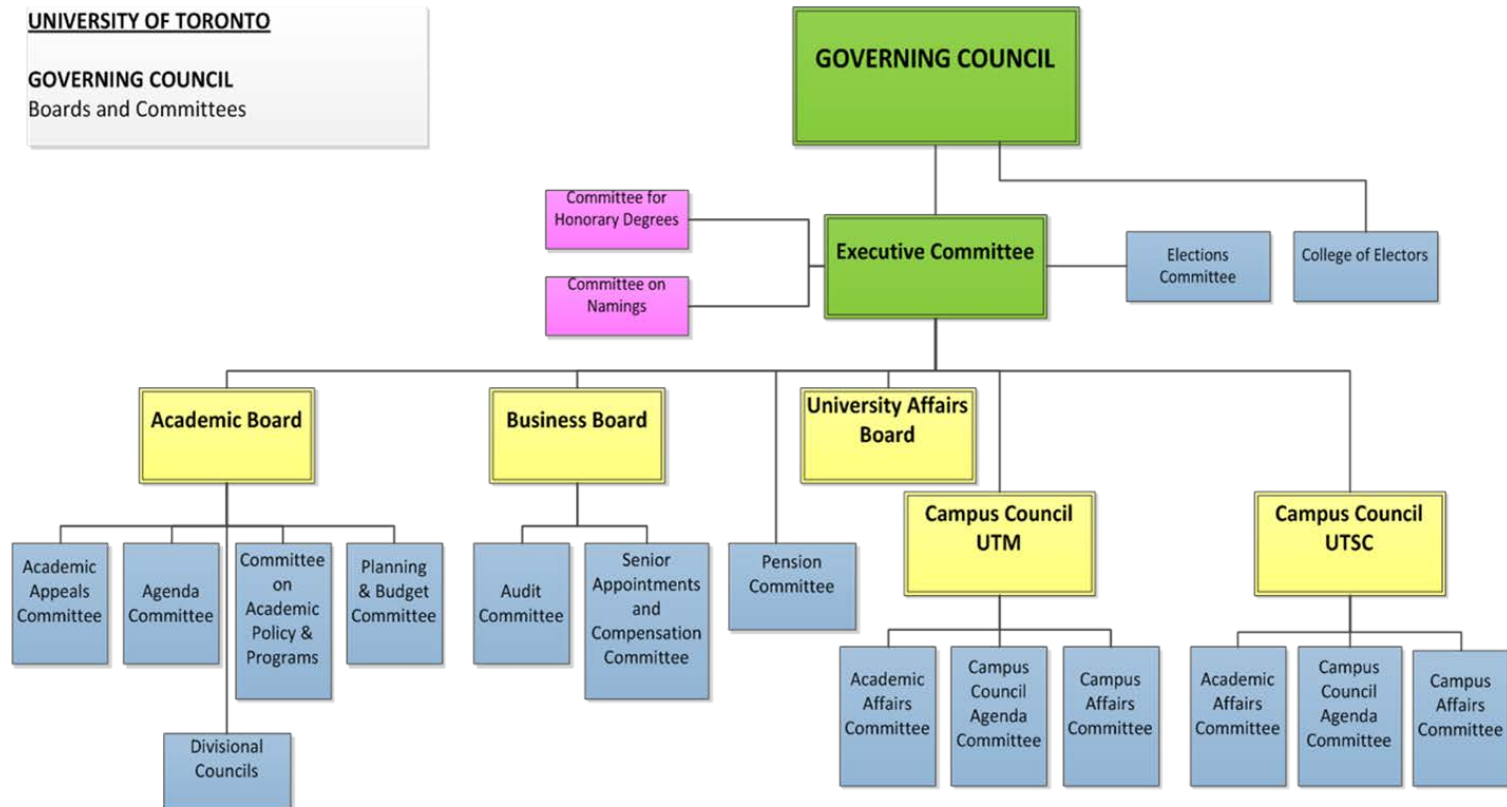
# UTSC Academic Affairs Committee Orientation Session for Members

September 27, 2016

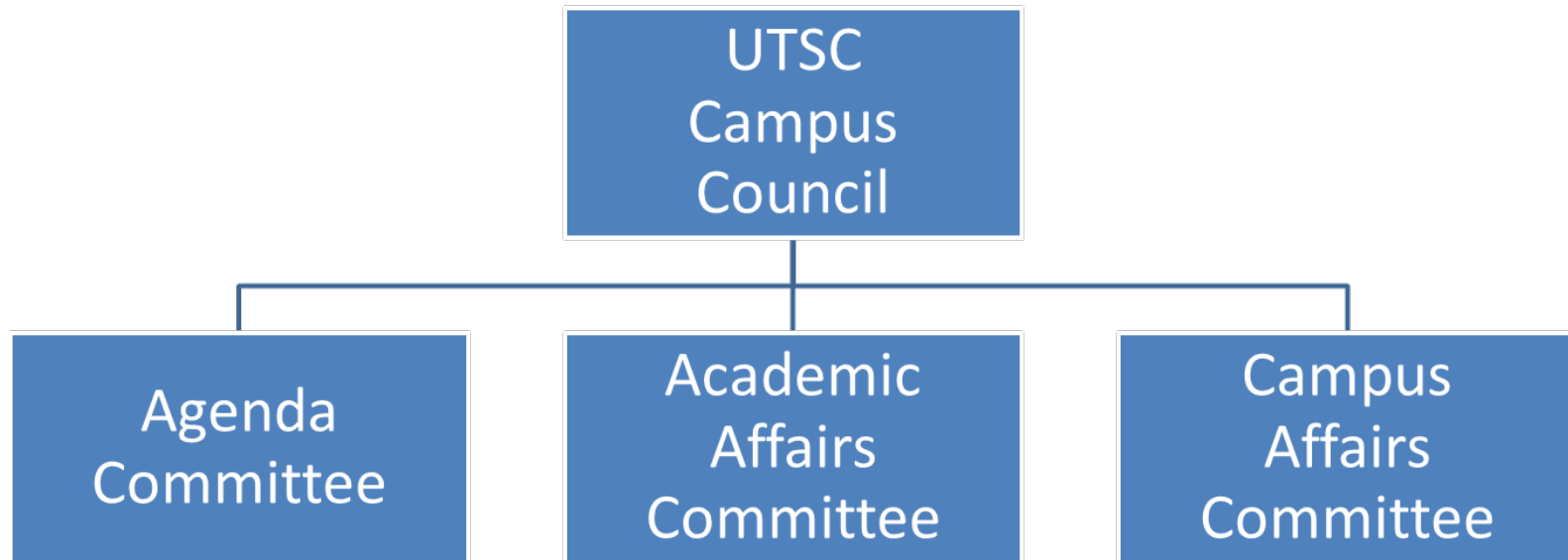
# Governance Bodies at a glance

**UNIVERSITY OF TORONTO**

**GOVERNING COUNCIL**  
Boards and Committees



# UTSC Governance Bodies



# Campus Council Roles

- The UTSC Campus Council and its Standing Committees (UTSC Academic Affairs, UTSC Campus Affairs, and UTSC Agenda Committee) were established in 2013 to improve governance oversight on all three campuses.
- Comparable to the Boards of Governing Council and comprise representatives of the five estates (teaching staff, students, administrative staff, librarians, community members [LGIC, alumni, etc.]).
- The governance processes are aimed at enhancing campus-based decision-making and ensuring accountability.

# AAC Structure

- Relatively large reflecting the structure of Academic Board.
- 61 members
  - 2 administrative staff
  - 3 community members
  - 2 librarian staff
  - 33 teaching staff
  - 9 students
  - 10 *ex officio* members
  - 2 Presidential Assessors



# AAC Terms of Reference

- Matters that concern the teaching, learning and research functions of the Campus
- Monitoring, reviewing and making recommendations concerning divisional academic policies
- Matters that impact priorities for teaching and research activities on Campus
- Most items are approved by the AAC, some items forwarded to AP&P

# AAC Areas of responsibility

- Academic appeals policies and procedures
- Academic plans and guidelines for such plans
- Academic priorities for fundraising
- Academic programs
- Academic regulations
- Academic services
- Admissions
- Awards
- Examinations and grading practices
- Divisional Guidelines for the Assessment of Teaching and/or Creative Professional Activity
- Name changes of academic units
- Research planning (Research policy is considered by the Committee on Academic Policy and Programs)

# Expectations of Members

- Represent the perspective of your constituency in debate but, in the end, **act in the best interests of the institution** as a whole.
- Read documentation in advance to facilitate informed participation.
- Alert assessors through the Secretariat of substantive questions to be asked at the meeting.
- Actively engage: prepare, participate, pose questions.



# Conflict of Interest

- Vote on all matters requiring a decision, except where a conflict of interest may exist.
- Act ethically and in good faith; declare all conflicts of interest.
- Be transparent: disclose any actual, potential or appearance of a conflict.
- If in doubt, please contact the Secretariat.

A member's perspective  
**Dr. Jennifer McKelvie**

- Committee **members provide approval, oversight and advice** on items of business being brought forward.
- Items of business can be approved, rejected or referred back to the administration.
- Motions can be **approved, recommended for approval or confirmation**.
- Campus Council is final body of consideration at campus level; some motions passed are subject to Executive Committee confirmation.

# Bringing business to the Committee

- Standing Committee & Council receive proposals for consideration by Assessors.
- Assessors are senior administrators appointed by the President and serve as subject-matter experts to governance bodies.
- Assessors bring forward proposals from the administration for consideration.
- They also provide reports for information.

- Administration manages the University.
- Governance is a receiver of proposals and reports from the administration.
- Function of governance is to sustain and advance the University's mission.

An Assessor's perspective

Prof. William Gough  
Vice-Principal (Academic) & Dean

# Meeting Agendas

- Agenda planning is based on the Calendar of Business; an overview of all anticipated business to be transacted in the governance year.
- Calendar of Business updated regularly and posted at:  
<http://www.utsc.utoronto.ca/governance/resources>
- Current version found in orientation package


# Meeting Agendas

- Chair’s Remarks
- Approval items
- Items for discussion and information
- Reports/Presentations
- Assessor reports
- Consent agenda
  - Items for which there may be little or no discussion/debate
  - routine or transactional in nature (e.g. minutes);
  - Members may request that a Consent agenda item be placed on the regular Agenda in advance of the meeting.
- Other business
- *In camera items*



## Cover Sheets

- 1 General
- 2 Header Information
- 3 Sponsor & Presenter
- 4 Jurisdictional Information
- 5 Previous Action Taken
- 6 Highlights
- 7 Recommendation



UNIVERSITY OF  
**TORONTO**

OFFICE OF THE GOVERNING COUNCIL

**FOR RECOMMENDATION**

**CONFIDENTIAL**

**CLOSED SESSION**

**TO:** Name of Governance Body

**SPONSOR:** Name, Position, Division/Department/Unit  
**CONTACT INFO:** Phone Number, Email Address

**PRESENTER:** Name, Position, Division/Department/Unit  
**CONTACT INFO:** Phone Number, Email Address

**DATE:** Date Prepared for Date of Meeting

**AGENDA ITEM:** Item Number

**ITEM IDENTIFICATION:**  
The full name of item as listed on the agenda appears here.

**JURISDICTIONAL INFORMATION:**  
Jurisdictional information related to the item and the Governance Body's role is specified here.

**GOVERNANCE PATH:**

1. Entry Point Governance Body (Date of Meeting)
2. This Governance Body (Date of Meeting)
3. Next Governance Body (Date of Meeting)  
+ Governance Body (Date of Meeting)  
+ Governance Body [For Information] (Date of Meeting)
4. Final Governance Body (Date of Meeting)

**PREVIOUS ACTION TAKEN:**  
Previous action taken is delineated here.

**HIGHLIGHTS:**  
In respect of the Body's terms of reference, the highlights of the proposal are summarized here.

**FINANCIAL IMPLICATIONS:**  
The financial implications of the proposal are outlined in this section.

**RECOMMENDATION:**  
Be It Recommended to the Next Governance Body:  
THAT the action be taken, to be effective on the date specified.

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**DOCUMENTATION PROVIDED:**  
First Document Name  
Second Document Name

# Agenda documentation packages

- Agenda packages are finalized and posted a week prior to the Committee meeting.
- Non-confidential meeting material is posted to the UTSC Campus Council website:

<http://www.utsc.utoronto.ca/governance/academic-affairs-committee-2016-17>

- Members are informed of substantive updates to packages.

# Governance portal- Diligent Boards



- Only tool used to distribute confidential meeting documentation to members.
- Password protected.
- Instructions for setup:  
<http://uoft.me/governanceportal>
- Help is available 24/7: 1-866-262-7326

# Meeting Types

## Open Session:

- Open to members of the University, the public, the media, up to room capacity. Most Council, Board and Committee meetings meet in open session.

## Closed Session:

- Restricted to members of the Council, Board or Committee and individuals whose presence is considered by the Committee to be necessary (normally members of the administration). Motion needed to move from open to closed session.

## *In Camera:*

- A meeting or part of a meeting may be held *in camera* where “intimate financial or personal matters of any person may be disclosed.” (*By-law Number 2*) Motion needed to go into *in camera* session.

# The Role of the Secretariat

- Provides support to Committee/Council Chairs and Committees:
  - Advises members on all governance matters related to UTSC Campus Council
  - Coordinates meeting logistics
  - Communicates Council/Committee decisions to affected parties
  - Manages governance records and maintain Council and Committee membership

# Contacting the Secretariat

## **Ms Amorell Saunders N'Daw**

Director of Governance &

Assistant Secretary of the Governing Council

[saunders@utsc.utoronto.ca](mailto:saunders@utsc.utoronto.ca)

416-287-5639

## **Ms Rena Prashad**

Committee Secretary

[rparsan@utsc.utoronto.ca](mailto:rparsan@utsc.utoronto.ca)

416-208-5063



# More Information

## **U of T Home**

<http://www.utoronto.ca/>

## **Governing Council**

<http://www.governingcouncil.utoronto.ca/site3.aspx>

## **UTSC Governance**

<http://www.utsc.utoronto.ca/governance/>

## **About U of T**

<http://www.utoronto.ca/about-uoft.htm>

# Your Governance IQ

**1. How many members serve on the UTSC Affairs Committee?**

a. 34, b. 28, c. 61, d. 15

**2. Which individuals bring business items forward to the Council and/or Committees for consideration?**

a. Students, b. Secretariat, c. Administrative Staff, d. Assessors

**3. How often is the Calendar of Business updated?**

a. Annually, b. Monthly, c. Weekly, d. Daily



4. There are \_\_\_\_\_ standing Committees of the UTSC Campus Council.
- a. 1, b. 2, c. 3, d. 4
5. At a UTSC Campus Council or Standing Committee meeting, a business item can be:
- a. Approved, b. Rejected, c. Referred back to the administration, d. All of the above
6. Normally, how many times during the governance year do the UTSC Campus Council and its Standing Committees meet?
- a. 4, b. 8, c. 6, d.10

## **7. What Committee sets the agenda for the UTSC Campus Council?**

- a. Agenda Committee, b. Academic Affairs Committee, c. Campus Affairs Committee, d. All of the above

## **8. What information is included on governance Cover Sheets?**

- a. Assessor information, b. Governance path, c. Motion, d. all of the above

## **9. The Agenda Committee and Agenda Planning Meetings take place in:**

- a. open session, b. closed session, c. in-camera, d. none of the above

## 10. Diligent Boards is the UTSC governance\_\_\_\_\_:

- a. professional development initiative for Council/Committee Members
- b. online resource for meeting documentation,
- c. the teleconference company used by the Secretariat,
- d. a new governance Committee for exemplary staff



UNIVERSITY OF  
**TORONTO**  
SCARBOROUGH

**Thank you.**



## **Committee Members' Quick Reference Guide to On-Line Resources**

*During the course of the year, you will receive a lot of documentation. You are encouraged to familiarize yourself with the resource documents in advance of the first meeting.*

1. **Organizational Chart of the Governing Council**
2. **Terms of Reference** (UTSC Academic Affairs Committee )
3. **2016-17 UTSC Academic Affairs Committee Membership List**  
*Includes the names of members' and the constituency they represent.*
4. **2016-17 Presidential Assessors**  
*Includes information on the members of the University's administration who bring forward business to governance bodies.*
5. **2016-17 UTSC Academic Affairs Committee Meeting Schedule**
6. **2016-17 Calendar of Business** (updated every Friday)  
*Includes planned items for approval and information for each governance body.*
7. **List of Commonly Used Acronyms**  
*Includes a list of commonly used acronyms across the University and in governance.*
8. **Guidelines on Attendance at Meetings**  
*Defined are the parameters of open, closed and in camera meetings.*
9. **A Guide to Cover Sheets that accompany each Item / Proposal submitted to Governance**  
*An "at-a-glance" explanation of the components of a key document.*
10. **Principles of Good Governance**  
*Foundations of a robust governance process – approved by the Governing Council on October 28, 2010.*
11. **Expectations and Attributes of Governors and Key Principles of Ethical Conduct**  
*Governors' responsibilities in contributing to an effective governance process – approved by the Governing Council on October 28, 2010.*
12. **Mandate of Governance**  
*Succinct overview of governance mandate: approval, oversight, advice – approved by the Governing Council on October 28, 2010.*
13. **Fiduciary Responsibilities of Members of the Governing Council**

*Governing Council, University of Toronto  
Consolidated Calendar of Business*

*Campus: UTSC*

Item	Portfolio	Annual	Campus Affairs	Academic Affairs	Agenda Committee	Campus Council	Academic Board	Business Board	University Affairs Board	Executive Committee	Governing Council	Action	Ex Cont
<b>CYCLE_02</b>													
Annual Report: Academic Appeals, UTSC	OCCUTSC	<input checked="" type="checkbox"/>		CYCLE_02								FI	-
Appointments: UTSC Campus Council Nominating Committee	OCCUTSC	<input type="checkbox"/>			CYCLE_02	CYCLE_02						FA	-
Current-year Campus and Institutional Operating Budget, UTSC	VPUO	<input type="checkbox"/>	CYCLE_02			CYCLE_02						FI	-
Out-of-Cycle Undergraduate Curricular Changes	VPADUTSC	<input type="checkbox"/>		CYCLE_02								FA	-
Update on the University's Sexual Violence Action Plan	PROVOST	<input type="checkbox"/>	CYCLE_02			CYCLE_02						FI	-
<b>CYCLE_03</b>													
Capital Project: Student Residence, UTSC	CAOUTSC	<input type="checkbox"/>	CYCLE_03			CYCLE_03	CYCLE_03	CYCLE_03		CYCLE_03	CYCLE_03	FA	-
External Reviews--TBD	VPADUTSC	<input type="checkbox"/>		CYCLE_03								FI	-
Operating Budget: Themes and Priorities, UTSC	CAOUTSC	<input type="checkbox"/>	CYCLE_03			CYCLE_03						FI	-
Undergraduate Curricular Changes	VPADUTSC	<input type="checkbox"/>		CYCLE_03								FA	-

*Governing Council, University of Toronto  
Consolidated Calendar of Business*

*Campus: UTSC*

Item	Portfolio	Annual	Campus Affairs	Academic Affairs	Agenda Committee	Campus Council	Academic Board	Business Board	University Affairs Board	Executive Committee	Governing Council	Action	Ex Conf
<b>CYCLE_04</b>													
2017-18 Sessional Dates	REGUTSC	<input type="checkbox"/>		CYCLE_04								FI	-
Undergraduate Curricular Changes	VPADUTSC	<input type="checkbox"/>		CYCLE_04								FI	-
<b>CYCLE_05</b>													
Compulsory Non-Academic Incidental Fees – Report and Analysis: 2016-17	PROVOST	<input checked="" type="checkbox"/>	CYCLE_05									FI	-
Memorandum of Agreement (MOU)- Combined Degree Programs and Facilitated Transfer Pathways	VPADUTSC	<input type="checkbox"/>		CYCLE_05								FI	-
Operating Plans and Fees: Student Affairs and Services - UTSC	DSAUTSC	<input checked="" type="checkbox"/>	CYCLE_05			CYCLE_05			CYCLE_04	CYCLE_04		FA	YES
Operating Plans: Service Ancillaries - UTSC	CAOUTSC	<input checked="" type="checkbox"/>	CYCLE_05			CYCLE_05			CYCLE_04	CYCLE_04		FA	YES
Student Societies: Requests for Fee Increases - UTSC	DSAUTSC	<input checked="" type="checkbox"/>	CYCLE_05			CYCLE_05			CYCLE_04	CYCLE_04		FA	YES
Undergraduate Curricular Changes	VPADUTSC	<input type="checkbox"/>		CYCLE_05								FI	-

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Consolidated Calendar of Business*

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<b>CYCLE_06A</b>													
Annual Report: Vice-Principal, Research- UTSC	VPRUTSC	<input checked="" type="checkbox"/>		CYCLE_06A		CYCLE_06A						FI	-
Appointments: 2017-18 UTSC Campus Council Community Members	OCCUTSC	<input type="checkbox"/>			CYCLE_06A	CYCLE_06A						FA	-
External Reviews--TBD	VPADUTSC	<input type="checkbox"/>		CYCLE_06A								FI	-
Graduate Curricular Changes	VPADUTSC	<input type="checkbox"/>		CYCLE_06A								FA	-
Graduate Curricular Changes	VPADUTSC	<input type="checkbox"/>		CYCLE_06A								FI	-
The University's Budget Incorporating UTSC's Budget Envelope, UTSC	VPUO	<input type="checkbox"/>	CYCLE_06A			CYCLE_06A						FI	-
Undergraduate Curricular Changes	VPADUTSC	<input type="checkbox"/>		CYCLE_06A								FI	-



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*Campus: UTSC*

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<b>CYCLE_06B</b>													
Annual Report: Community Partnerships and Engagement-UTSC	CAOUTSC	<input checked="" type="checkbox"/>	CYCLE_06B									FI	-
Annual Report: Police Services - UTSC	CAOUTSC	<input checked="" type="checkbox"/>	CYCLE_06B						CYCLE_06A			FI	-
Annual Report: Recognized Campus Groups - UTSC	DSAUTSC	<input checked="" type="checkbox"/>	CYCLE_06B						CYCLE_06A			FI	-
Appointments: 2017-18 UTSC Campus Council Members' Standing Committee Membership	OCCUTSC	<input type="checkbox"/>			CYCLE_06B	CYCLE_06B						FA	-
Out-of-Cycle New Courses	VPADUTSC	<input type="checkbox"/>		CYCLE_06B								FA	-

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