



Office of the Dean

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## Memorandum

January 27, 2009

TO: Council on Student Services  
FROM: Bruce Kidd, Dean

RE: **2009-2010 Budget, Co-curricular Programs, Services and Facilities**

The 2009-2010 budget has been designed to maintain and continue strengthening the co-curricular programs, facilities and services offered to U of T students, while addressing significantly rising costs and other major financial challenges - increased salaries and benefits under the collective agreement (\$506,200), increased occupancy charges and utilities (\$179,463), an unanticipated shortfall in endowment income (\$297,500), the loss of rental income at Varsity Centre due to the new examination centre (\$75,000) and compensation adjustments for our staff as an obligation under our collective agreement (\$25,000).

The proposed budget will support our many ongoing activities for students of all levels of ability as well as the operation of the new Varsity Pavilion, which will provide additional change rooms, activity and storage areas for students involved in intercollegiate and intramural sport and an attractive, card-swipe southern entrance to Varsity Stadium, Varsity Dome and Varsity Arena; better tracking of student sport injuries, especially among women; renovations to enhance accessibility, and strengthened staff training about accessibility and physical activity and mental health.

The budget incorporates the unanimous recommendation of a tri-campus review committee that the athletic departments at UTM and UTSC be compensated for their share in tri-campus programming through annual grants of \$85,000 plus a percentage increase in this and subsequent years equal to any increase approved by the University Affairs Board.

To achieve a balanced budget, expense caps and reductions have been factored into most areas. In addition, the Faculty will postpone several long-hoped for additions to faculty and staff and all other enhancements. But there is a limit to what can be pared without harming the programs, services and facilities that students and other fee-paying members demand and need, especially at such a stressful time.

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The Faculty has carefully evaluated the many uncertainties that will have an impact upon the outcome of the budget. We believe that the conservative assumptions we have made give us a fair chance of realizing our targets.

A significant challenge for the Faculty has been the unanticipated shortfall in endowment income. These endowments were created through determined efforts of alumni and students to support programs for students in the face of consistent constraints on our resources over the past decade or more. To honour their achievements and allow the programs to continue that they are meant to help support, we have reduced and postponed expenses in other areas. To enhance revenue, program and facility managers have been directed to increase rental rates for external groups consistently. Close attention is being paid to the promotion of our programs, services and facilities so that we can achieve an effective and visible community presence, and maintain or increase our revenues from non-student members and users. We have also incorporated into the budget an increase in the membership fees paid by non-student users of our facilities by the same percentage being asked of our students.

The Faculty is requesting a student fee increase equal to the CPI and UTI inflationary increases allowable under the Long-term Protocol on the Increase or Introduction of Compulsory Non-tuition Related Fees. The proposed St. George full-time student fee would be \$132.79 per term, after an increase of 5.5%, or \$6.98. The St. George part-time student fee would become \$25.56 per term and the UTM/UTSC fee would move to \$15.40 per term and \$3.08 per term for part-time students. Non-student and other user fees will be adjusted by the same rate of increase.

This proposal calls for a balanced budget of \$20,144,998 in revenues and expenditures.

The budget was approved by the Council of Athletics and Recreation on January 21.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "Dune Kari". The signature is written in a cursive, flowing style.

# Faculty of Physical Education and Health

## 2002-2009 Student Fee History

	<u>2002-3</u>	<u>2003-4</u>	<u>2004-5</u>	<u>2005-6</u>	<u>2006-7</u>
UTSG FT	89.78	91.58	97.69	99.64	104.91
UTSG PT	26.93	18.32	19.54	19.93	20.98
% Increase	1.90%	2.00%	6.67%	2.00%	5.29%
Basis of Increase	UTI	CPI	UTI + 20¢	CPI	2% CPI + 3.29% UTI
UTM/UTSc FT	12.00	12.24	12.24	12.48	13.14
UITM/UTSc PT	3.60	2.45	2.45	2.50	2.63
% Increase	1.90%	2.00%	0.00%	2.00%	5.29%
Basis of Increase	UTI	CPI	TrIC report	CPI	2% CPI + 3.29% UTI
	<u>Proposed 2007-8</u>	<u>Approved 2007-8</u>	<u>Approved 2008-9</u>	<u>Proposed 2009-10</u>	
UTSG FT	114.52	123.52	125.81	132.79	
UTSG PT	22.90	24.70	25.16	26.56	
% Increase	9.16%	17.74%	1.85%	5.55%	
Basis of Increase	2% CPI + 7.16% UTI	\$9 + 2% CPI + 7.16% UTI	\$9 + 2% CPI - old \$9 temp fee	2% CPI + 3.55% UTI (net of removal of old temp fee)	
UTM/UTSc FT	14.34	14.34	14.63	15.40	
UITM/UTSc PT	2.87	2.87	2.93	3.08	
% Increase	9.13%	9.13%	2.00%	5.55%	
Basis of Increase	2% CPI + 7.16% UTI	2% CPI + 7.16% UTI	2% CPI	2% CPI 3.55% net UTI	

\* Note: PT fees dropped in 2003-4 as a result in a change in the calculation of the PT fee from 30% of the FT fee to 20% of the FT fee.

**Faculty of Physical Education and Health**  
**2009-2010 Co-curricular budget**  
**Fee index calculations**  
**January 14, 2009**

**CPI Formula**

125.81 2008-9 Fee  
 (5.11) Less removal of 3 year temp fee increase from 2006-7

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120.70 Adjusted fee base  
 2.0% CPI Rate  
**2.41** **CPI Based Increase for FT St. George students**

**UTI Formula**

7,167,285 2008-9 Budgeted Salary Base - Appointed staff  
 358,364 Average increase for 2009-10 @ 5%  
1,693,271 Benefits Cost @ 22.5%  
9,218,920 Indexed Salary Base - Appointed Staff

2,196,542 2008-9 Budgeted Salary Base - Casual staff  
 60,405 Average increase for 2009-10 @ 2.75%  
225,695 Benefits Cost @ 10%  
2,482,642 Indexed Salary Base - Casual Staff

11,701,562 Total Indexed Salary and benefits expenditure base for 2008-9  
 (6,388,259) Less 2008-9 revenue from other sources  
 6,170,791 2008-9 Non Salary expenditure base (excluding occupancy)  
 2,217,418 2009-10 Occupancy costs  
 (254,010) Less non student use  
 (662,511) Less UTM/UTSc fees (2009-10 enrol @ 2008-9 rates)  
12,784,991 Total St. George student fee budget for 2008-9 under UTI

98,059 Weighted, projected St. George enrollment for 2009-10 (Term FTEs)

**130.38** **UTI Based Term fee for FT St. George students (budget / enrollment)**

9.68 UTI \$  
 (5.11) Less temporary UTI fee  
 4.57 Actual UTI \$ Increase

**RESULTING MAXIMUM FEE UNDER UTI + CPI**

	St George FT	St George PT	UTM/UTSc FT	UTM/UTSc PT
2008-9	125.81	25.16	14.59	2.92
Less removed temp fee	(5.11)	(1.02)	(0.59)	(0.12)
Plus CPI (perm)	2.41	0.48	0.28	0.06
Plus UTI (3 year temp)	9.68	1.94	1.12	0.22
<b>New fee based on UTI/CPI</b>	<b>132.79</b>	<b>26.56</b>	<b>15.40</b>	<b>3.08</b>
Actual \$ per term per student increase - CPI	2.41	0.48	0.28	0.06
Actual \$ per term per student increase - UTI	4.57	0.91	0.53	0.11
Total	6.98	1.40	0.81	0.16
as a %	5.55%	5.55%	5.55%	5.55%

**FACULTY OF PHYSICAL EDUCATION & HEALTH**  
**2009-2010 CO-CURRICULAR BUDGET**

January 22, 2009

	2009 - 2010 Budget			2008-9
	Operating Expense	Divisional Income	Net Operating Exp(Inc)	Net Operating Exp(Inc)
<b>Occupancy Costs</b>				
Central Occupancy Costs	2,217,418		2,217,418	2,037,955
Facilities General	1,554,000		1,554,000	1,554,000
Stadium/Arena/Fields	1,964,189	(441,850)	1,522,339	1,445,330
Athletic Centre	1,236,041	(93,300)	1,142,741	1,129,122
Pools	748,627	(440,150)	308,477	292,525
<b>Total Occupancy Costs</b>	<b>7,720,275</b>	<b>(975,300)</b>	<b>6,744,975</b>	<b>6,458,932</b>
<b>Service Costs</b>				
Administrative Services	2,042,394	(243,785)	1,798,609	1,733,277
Development and Alumni Affairs	685,797	(158,000)	527,797	501,744
Membership Services	512,509	(203,809)	308,699	233,673
Communications	555,055	(3,000)	552,055	486,839
CLTE	245,216	(4,000)	241,216	227,886
<b>Total Services</b>	<b>4,040,971</b>	<b>(612,595)</b>	<b>3,428,376</b>	<b>3,183,419</b>
<b>Program Costs</b>				
Community Service	1,078,688	(1,338,488)	(259,800)	(256,629)
Program Business	2,237,265		2,237,265	2,139,225
Intercollegiate Athletics	2,223,359	(91,000)	2,132,359	2,088,025
Sports Medicine Clinic	1,589,593	(1,164,050)	425,543	343,644
<b>Campus Recreation:</b>				
Fitness	606,805	(285,368)	321,437	308,940
Instruction	250,167	(453,477)	(203,310)	(194,455)
Intramurals	160,926	(41,432)	119,494	149,429
Open Recreation	236,949	(2,384)	234,566	238,529
<b>Total Program Costs</b>	<b>8,383,752</b>	<b>(3,376,199)</b>	<b>5,007,553</b>	<b>4,816,708</b>
<b>Total</b>	<b>20,144,998</b>	<b>(4,964,094)</b>	<b>15,180,904</b>	<b>14,459,059</b>
			Staff/Faculty joint membership fees (380,000)	(380,000)
			Other Non-student membership fees (1,304,598)	(1,236,000)
			Student Fee (13,719,186)	(12,769,316)
			Endowment Shortfall 297,454	-
			Less: Student fee transfer to UTM 89,718	85,092
			Less: Student fee transfer to UTSc 89,718	82,179
			Operating Budget Support (254,010)	(241,014)
			<b>(15,180,904)</b>	<b>(14,459,059)</b>
			<b>Net Deficit 0</b>	<b>0</b>